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## **Agenda**

#### \*\*SPECIAL JOINT MEETING\*\*

of the
Board of Directors for
Metropolitan Transit System,
San Diego Transit Corporation, and
San Diego Trolley, Inc.

April 14, 2005

**→ → 8:00 a.m. ← ←** 

James R. Mills Building Board Meeting Room, 10th Floor 1255 Imperial Avenue, San Diego

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#### FINANCE WORKSHOP - 8:00 A.M.

<u>ACTION</u>

- 1. Roll Call
- a. MTS: FY 2006 Budget Development
   Action would receive the Combined MTS FY 2006 Operating Budget report and provide guidance on balancing the fiscal year 2006 budget.

Receive

#### **BOARD MEETING - 9:00 A.M.**

3. a. Roll Call



Metropolitan Transit System (MTS) is a California public agency and is comprised of San Diego Transit Corporation and San Diego Trolley, Inc. nonprofit public benefit corporations, in cooperation with Chula Vista Transit and National City Transit. MTS is the taxicab administrator for eight cities and the owner of the San Diego and Arizona Eastern Railway Company.

MTS member agencies include: City of Chula Vista, City of Coronado, City of El Cajon, City of Imperial Beach, City of La Mesa, City of Lemon Grove, City of National City, City of Poway, City of San Diego, City of Santee, and the County of San Diego.

b. Approval of Minutes - March 24, 2005

**Approve** 

- c. <u>Public Comments</u> Limited to five speakers with three minutes per speaker. Others will be heard after Board Discussion items. If you have a report to present, please furnish a copy to the Clerk of the Board.
- 4. Presentation of Employee Awards

Receive

5. Closed Session Items

Possible Action

a. Conference With Legal Counsel - Existing Litigation Government Code Section 54956.9(a): MTDB v. RV Communities, California Court of Appeal, Fourth Appellate District Case No. D042545

Oral Report of Final Actions Taken in Closed Session

#### CONSENT ITEMS - RECOMMENDED BY THE CHIEF EXECUTIVE OFFICER (indicated by \*)

\* 6. MTS: DART/Flex Services - Contract Extension
Action would authorize the CEO to exercise six carryover months with
Southland Transit. Inc. for DART/flex-route services.

Approve

\* 7. MTS: Helix Water District Request for Easement
Action would authorize the CEO to execute an easement with
Helix Water District to ratify the installation of water facilities within
MTS-owned property on Keeney Street in La Mesa, located on Assessor
Parcel No. 469-100-03.

Approve

NOTICED PUBLIC HEARINGS

25. None.

NOTE: A FIVE-MINUTE RECESS WILL BE TAKEN AT APPROXIMATELY 10:30 A.M.

**DISCUSSION ITEMS** 

30. MTS: Budget-Related Service Efficiencies
Action would receive this report for information in preparation for the
Public Hearing on April 28, 2005, regarding service efficiencies for Phase I
of the Comprehensive Operational Analysis (COA).

Possible Action

#### REPORT ITEMS

45. MTS: Operators Budget Status Report for February FY 2005
Action would receive the Metropolitan Transit System (MTS) Operations
Budget Status Report for February Fiscal Year (FY) 05.

Receive

SDTC: Preventative Maintenance Program Update Receive 46. Action would receive this report for information. Possible Action 60. Chairman's Report Information 61. Chief Executive Officer's Report 62. **Board Member Communications** Additional Public Comments Not on the Agenda Possible Action 63. If the limit of 5 speakers is exceeded under No. 3 (Public Comments) on this agenda, additional speakers will be taken at this time. If you have a report to present, please furnish a copy to the Clerk of the Board. Subjects of previous hearings or agenda items may not again be addressed under Public Comments.

64. Next Meeting Date: April 28, 2005

65. Adjournment

JGarde AGENDAS EC 4-7-05 BD 4-14-05 4/8/2005

# METROPOLITAN TRANSIT DEVELOPMENT BOARD FINANCE WORKSHOP

#### ROLL CALL

MEETING OF (DAT	E):	4/14/05		CALL TO ORDER (	TIME): <u>8:06 a.m.</u>
RECESS:				RECONVENE:	
CLOSED SESSION:				RECONVENE:	· · · · · · · · · · · · · · · · · · ·
ORDINANCES ADO	PTED:	·		ADJOURN:	9:16 a.m.
BOARD MEMBER		(Alternate)		PRESENT (TIME ARRIVED)	ABSENT (TIME LEFT)
ATKINS	図	(Vacant)		8:21 a.m. during Al 2a	
CLABBY	Ø	(J Jones)			
EMERY	Ø	(Cafagna)			
EWIN	Ø	(Jantz)			
KALTENBORN	Ø	(N/A)			
LEWIS, Mark		(Hanson-Co	x)☑		
MAIENSCHEIN	Ø	(Vacant)		8:44 a.m. during Al 2a	
MATHIS	Ø	(N/A)			
MONROE	Ø	(Tierney)			
MORRISON		(Zarate)	团		
RINDONE	Ø	(Davis)			
ROBERTS	Ø	(Cox)		8:22 a.m. during AI 2a	
ROSE		(Janney)	团		
RYAN		(B Jones)	Ø		
WILLIAMS	Ø	(Vacant)			
YOUNG		(Vacant)			Ø
ZUCCHET	Ø	(Vacant)		9:05 a.m. during Al 2a	~
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CONFIRMED BY O	FICE	OF THE GENE	RAL CO	UNSEL SAFLEY	llounge
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NOT TURNED IN TO ACCOUNTING FOR THE PAYMENT OF FEES. ONLY THE ROLL CALL FOR THE MAIN MEETING ON THIS DATE WAS TURNED IN FOR PAYMENT OF FEES.

# METROPOLITAN TRANSIT DEVELOPMENT BOARD ROLL CALL

MEETING OF (DATE):		4/14/05		CALL TO ORDER	9:22 a.m.	
RECESS:				RECONVENE:		
CLOSED SESSION:		9:31 a.m.		RECONVENE:		9:57 a.m.
ORDINANCES ADOPTED:				ADJOURN:		11:14 a.m.
BOARD MEMBER		(Alternate)		PRESENT (TIME ARRIVED)	(7	ABSENT (IME LEFT)
ATKINS	Ø	(Vacant)				
CLABBY	Ø	(Greer)				
EMERY	Ø	(Cafagna)				
EWIN	团	(Jantz)				
KALTENBORN	Ø	(N/A)			10:51 a	.m. after AI 30
LEWIS, Mark		(Hanson-Cox	<b>⟨)</b> ☑	•		
MAIENSCHEIN	Ø	(Vacant)			10:40 a	.m. during Al 30
MATHIS	Ø	(N/A)				
MONROE	Ø	(Tierney)				
MORRISON		(Zarate)	Ø			
RINDONE	Ø	(Davis)				
ROBERTS	Ø	(Cox)			10:56 a	.m. after AI 45
ROSE		(Janney)	Ø			
RYAN		(B. Jones)	Ø			
WILLIAMS	☑ .	(Vacant)				
YOUNG	<b>1</b>	(Vacant)				
ZUCCHET	図	(Vacant)		1	10:52 a	.m. during AI 45
SIGNED BY THE OF	FICE C	F THE CLERI	K OF TH	e BOARD Sui	Phle	llias
CONFIRMED BY OF	FICE O	F THE GENE	RAL CO	UNSEL Juley	hou	ign

# JOINT MEETING OF THE BOARD OF DIRECTORS FOR THE METROPOLITAN TRANSIT SYSTEM, SAN DIEGO TRANSIT CORPORATION, AND SAN DIEGO TROLLEY, INC.

March 24, 2005

#### BOARD OF DIRECTORS MEETING ROOM, 10<sup>TH</sup> FLOOR 1255 IMPERIAL AVENUE, SAN DIEGO

#### **MINUTES**

#### 1. Roll Call

Chairman Williams called the meeting to order at 9:00 a.m. A roll call sheet listing Board member attendance is attached.

#### 2. Approval of Minutes

Mr. Emery moved to approve the minutes of the March 10, 2005, Board of Directors meeting. Mr. Clabby seconded the motion, and the vote was 13 to 0 in favor.

#### 3. Public Comment

Chuck Lungerhausen: Mr. Lungerhausen welcomed everyone to observe the Water Walkers in Spring Valley on Saturday, April 2, at 10:30 a.m., and requested sponsorship donations. He also stated that he observed an out-of-service bus leaving the Old Town Transit Center at about 2:00 p.m. on Monday, March 21, 2005, with its door open, and someone jumped onto the bus while it was pulling away. He stated that this is an unsafe practice, and the operator should receive retraining. MTS Chief Executive Officer Paul Jablonski stated that staff will try to identify the bus/trip and will talk to the operator.

Cristobal Torres: Mr. Torres stated that he was speaking for the mentally handicapped and homeless. He complained that that trolley trains approaching stations do not come to a stop until they protrude into crosswalks, which creates a dangerous situation for pedestrians. He stated that this is of particular danger to him as he has tunnel vision and cannot see the trolley approaching. He stated that this situation has existed for at least three years. SDTI President-General Manager Peter Tereschuck reported that city blocks are 220 feet long, and a three-car train is 240 feet long; therefore, it is necessary for the trolley to protrude into the cross walk. He added that there are no viable alternatives. Mr. Tereshuck stated that SDTI personnel are on the committee for the C Street Corridor Project chaired by Mr. Zucchet. He added that the Committee is working on renovations for C Street, some of which may help alleviate this problem.

#### 4. Presentation of Employee Awards

There were no Employee Awards.

#### 5. <u>Closed Session Items</u> (ADM 122)

There were no Closed Session Items.

#### CONSENT ITEMS

6. <u>SDTI: Rail Lubricant Procurement: Contract Award</u> (OPS 970.6, PC 30102)

Recommend that the Board of Directors authorize the SDTI President-General Manager to execute a Standard Procurement Agreement (Attachment A of the agenda item) with Neleco, Inc. to supply "Synco Super Lube" rail lubricant for a three-year base period with an option for two single-year extensions. The total cost, including delivery but excluding California sales tax, for a three-year base period shall not exceed \$576,000.

7. MTS: Property Insurance Renewal (LEG 491, PC 30100)

Recommend that the Board of Directors authorize the CEO to renew the property insurance coverage for MTS, SDTC, and SDTI with the California State Association of Counties (CSAC) Property Insurance Program, effective March 31, 2005, through March 31, 2006, with basic coverage deductible of \$25,000, \$100,000 for collision on buses and light rail vehicles, and \$1,500,000 on roads, bridges, and tunnels.

MTS: Increased Authorization for Legal Services (LEG 491, PC 30100)

Recommend that the Board of Directors authorize the CEO to enter into contract amendments with Bing Bush of the Law Offices of Bing I. Bush, Jr. (MTDB Doc. No. G0873.4-03, (Attachment A o f the agenda item), and Stephan Wismar of the law firm Wismar & Barber (MTDB Doc. No. G0730.3-02, Attachment B of the agenda item) for general liability and workers' compensation legal services, in substantially the same form as attached, and ratify prior amendments entered into under the CEO's and/or previous General Manager's authority(ies).

9. MTS: Mission Valley East Light Rail Transit Project: Lease Amendment with the San Diego State University Foundation (CIP 10426.6)

Recommend that the Board of Directors authorize the CEO to execute lease amendments for the second floor of 5814 Hardy Avenue and 5850 Hardy Avenue in the City of San Diego and ratify a prior amendment entered into under the CEO's and/or previous General Manager's authority(ies) to extend the term of the lease in substantially the form attached (Attachment A of the agenda item).

10. <u>MTS: Mission Valley East Light Rail Transit Project – Grantville Segment: Contract Change Order (CIP 10426.7.3)</u>

Recommend that the Board of Directors authorize the CEO to execute Contract Change Order (CCO) No. 132, Supplement No. 7, with Modern Continental Construction

Company (MCC), in substantially the same form as shown in Attachment A of the agenda item, for changes in quantities of landscaping and irrigation in various areas along the Grantville Segment of the Mission Valley East Project (LRT-426.3), in an amount not to exceed \$137,166.60, including a net amount of \$72,422.60 approved by the previous General Manager and the CEO with the original CCO No. 132 and Supplement Nos. 1 through 6.

#### Recommended Consent Items

Mr. Rindone moved to approve Consent Agenda Item Nos. 6, 7, 8, 9, and 10. Mr. Monroe seconded the motion, and the vote was 13 to 0 in favor.

#### NOTICED PUBLIC HEARINGS

There were no Noticed Public Hearings.

#### **DISCUSSION ITEMS**

#### 30. MTS: Grievance and Hearing Procedure for Nonunion Employees (ADM 150.2, PC 30100)

Mr. Jeff Stumbo, MTS Director of Human Resources, reminded the Board that this item was presented at a previous meeting, and staff was directed by the Board to solicit employee input about this procedure. Mr. Stumbo reported that employees were provided with a copy of the procedure, which generated questions from a couple of employees. He stated that he has received no negative feedback to date.

#### Action Taken

Mr. Emery moved to approve the Grievance and Hearing Procedure for Nonunion Employees (Attachment A of the agenda item) of MTS, SDTC, and SDTI. Mr. Rindone seconded the motion, and the vote was 13 to 0 in favor.

#### 31. MTS: Draft FY 2005-2009 Regional Short-Range Transit Plan (SRTP 810.5, PC 20223)

Ms. Toni Bates, SANDAG Division Director of Planning, provided the Board with an overview of the Draft FY 2005-2009 Regional Short Range Transit Plan (RSRTP). She stated that the Plan was prepared in coordination with MTS and North County Transit, and is grounded in the goals and objectives approved in December 2004. She discussed transit needs and deficiencies, service proposal development & implementation, the FY 06 regional service implementation plan, and briefly discussed the nature of FY 06 service changes. She briefly described what elements of the service implementation plan and service changes will be dependent on Phase I of the Comprehensive Operational Analysis (COA). She also briefly discussed transit priority treatments and provided a listing of studies that will be conducted. She then reviewed the schedule for the approval of the RSRTP.

Mr. Williams stated that he thought the SANDAG Transportation Committee had agreed that Smart Growth should support transit, not that transit should support Smart Growth. He felt that the concept of transit supporting Smart Growth implies an obligation to provide transit service in remote locations, which doesn't make the best use of public dollars. Mr. Emery agreed and stated that Smart Growth and transit go hand-in-hand.

He stated that San Diego should make sure that transit is provided to core areas that need it now, but not to serve density wherever it is placed. Mr. Monroe stated that it was not SANDAG's intention that transit be utilized in that way. Ms. Bates stated that SANDAG has implemented seven definitions of Smart Growth ranging all the way from metropolitan centers to rural communities, and varying levels of transit are identified for each of these definitions. Ms. Bates provided an example of a Smart Growth definition with a transit component that simply states that any village core should allow for bus stops. She stated that staff will revise the language to link the level of transit support to particular place types.

In response to a question from Mr. Rindone, Ms. Bates stated that the five-year RSRTP is amended annually. She stated that the Plan focuses on next year's service with the remainder of the plan serving as a guide for the last four years of the five-year time period. Mr. Jablonski stated that the Plan's identification of needs should have a strong recognition of the capital needs and infrastructure issues of the system and should be given high priority. Ms. Bates stated that the RSRTP can be used as a basis for continuing to identify infrastructure needs in the region.

#### Action Taken

Mr. Rindone moved to receive this report on the Draft FY 2005-2009 Regional Short-Range Transit Plan (RSRTP) and direct that comments provided by the Board to SANDAG staff be incorporated into a revision of the RSRTP. Mr. Ewin seconded the motion, and the vote was 13 to 0 in favor.

#### 32. MTS: Authorization for Use of City of San Diego Billboard Reserve Funds (AG 250, PC 30100)

Ms. Tiffany Lorenzen, MTS General Counsel, introduced this item explaining how the agreement that created the San Diego Billboard Reserve Fund evolved and the purpose of the agreement. She introduced Mike Arnold, City of San Diego, and Mr. Jim Neri, Neri Landscape Architecture, to present information on the MTS Station Improvement Project.

Mr. Arnold presented information on the selection of the stations that would be improved under the proposed project and also provided some project background. Mr. Neri reviewed the project features and benefits and reviewed the plans for each of the three stations – Euclid Avenue, 47<sup>th</sup> Street, and 62<sup>nd</sup> Street. Mr. Arnold then reviewed the project cost and schedule.

Mr. Morrison expressed concern that 1/6<sup>th</sup> of the total expenditure for this project would be spent on refurbishing the mural at the Euclid Avenue Station, which has limited visibility. In response to Mr. Robert's concern about what would happen if the project goes over budget, Ms. Lorenzen stated that any expense over the recommended funding of \$200,000 would have to be paid for by the City of San Diego or be brought back for approval by the MTS Board. Mr. Arnold stated that, as is typical with projects that go over budget, design changes could be made to adjust project costs. Mr. Arnold stated that he did not anticipate any surprises with regard to the cost for this project. Mr. Roberts stated that he wanted it made clear that MTS has no obligation for additional costs. Mr. Ewin stated the he hoped MTS would maintain an attitude that this project must be completed for the recommended level of funding. In response to a question from Ms. Kaltenborn, Ms. Lorenzen stated that SDTI currently maintains these stations

and will be able to maintain the improvements at the stations at no additional cost. In response to a question from Mr. Morrison, Ms. Lorenzen stated that the Billboard Reserve Fund will have a balance of \$44,000 after allocation for this project, and that funds accrue at a rate of \$25,000 per year.

#### **Action Taken**

Mr. Monroe moved to approve the proposed concept plans for landscaping improvements at the Euclid Avenue, 47<sup>th</sup> Street, and Encanto/62<sup>nd</sup> Street Stations and authorize the release of up to \$200,000 from the City of San Diego Billboard Reserve Fund to the City of San Diego for a final design, construction, and landscape improvements at those stations in City of San Diego Council District 4. Mr. Emery seconded the motion, and the vote was 14 to 0 in favor.

#### 33. MTS: Green Line Opening Day - Tentative (CIP 10426.13)

Mr. Jablonski stated that the Green Line is in the final stages of construction, and that MTS is currently testing both its current trolley cars as well as the new S70 trolley car on the line. He added that testing of systems, such as the fire alarm system and intrusion detection system, have to be completed and approvals given before MTS will have full access to the tunnel at SDSU Station.

Mr. Jablonski also stated that, with a project of this magnitude, it is necessary to have extensive grand opening activities, and it is therefore necessary to identify a tentative opening date so planning activities can be started. He reported that staff is recommending a tentative opening date of Friday, July 8, at 4:00 p.m. followed by a Community Ride-Free Day on Saturday, July 9, from 10:00 a.m. to 3:00 p.m., with revenue operations commencing on Sunday, July 10. He stated that San Diego's congressional delegation is in recess during this particular weekend, and there are no conflicting major events.

Mr. Jones suggested that free rides also be provided on Sunday, July 10, with revenue operations starting on Monday, July 11. Mr. Jablonski stated that providing an additional day of free rides would be a budget issue. Mr. Emery agreed with Mr. Jones' suggestion but only if feasible from a budgetary standpoint. Mr. Emery suggested that SDSU be highlighted in opening activities. Mr. Jablonski stated that the opening dedication will most likely be held at the SDSU station. Mr. Roberts suggested a special event for SDSU graduates as part of graduation activities since they were present through construction but will not be when the line is opened. Mr. Gonzalo Lopez, MTS Director of Marketing and Community Relations, stated that staff has been considering a special tour during rehearsal for graduation. Mr. Jablonski stated that the event will have to be tailored around MTS's authorization to access the SDSU station and tunnel.

In response to a comment by Mr. Ewin, Mr. Lopez stated that MTS marketing staff are working closely with organizers of related community events and are discussing the possibility of holding some joint events.

In response to a suggestion from Mr. Monroe, Mr. Jablonski estimated that the cost of providing free rides on the entire system would be approximately \$60,000 to \$70,000. He stated that the free-ride program is currently still in development but preliminary plans involve providing free rides between Qualcomm Stadium and Gillespie Field,

which would provide substantial parking at both ends of the line. Mr. Jablonski stated that updates will be provided as plans develop.

#### **Action Taken**

Mr. Emery moved to approve the tentative opening day for the Green Line and approve the Free Community Ride Day. Mr. Rindone seconded the motion, and the vote was 12 to 0 in favor.

#### REPORT ITEMS

#### 45. MTS: 2004 Year-End Security Report

Mr. Bill Burke, SDTI Director of Transit Security, provided the Board with an overview of security for calendar year 2004. He reviewed the result of MTS's Problem-Oriented Policing Project (POP) at Civic Center Station and the 5<sup>th</sup> Avenue Station. He also reported on prisoner bookings, a security awareness brochure currently under development, and showed a video clip of the recent multiagency emergency preparedness drill. He then reported on the efforts and results of MTS's special enforcement unit and briefly provided an overview of procedures for issuing citations. He reported that citation and warning information is currently being entered into the Transit Watch Database and, because this information is available to by fare inspectors as they carry out their duties, inspectors are more effective in the field. Mr. Burke also reviewed the new 4-10 workweek that has been introduced for the fare inspectors and the benefits of that program, and also provided the Board with an update on the success of the closed-circuit television (CCTV) system. He reported that MTS's CCTV system was recently used to help police identify a criminal in a shooting incident and identify the location of a weapon that the victim tried to hide. He stated that the hidden weapon had been used in a previous crime. Mr. Burke explained that the recording of the shooting was so clear because the digital recorders for the CCTV are at each station. He showed a sample recording to demonstrate the clarity of the images.

In response to a question from Mr. Mathis, Mr. Burke stated that SDTI's rate for fare evasion compares very favorably to systems that use turnstiles according to a recent study. Mr. Mathis asked if .29 incidents per 100,000 passengers compares favorably with the national average. Mr. Burke stated that he would get that information for Mr. Mathis. In response to a comment from Mr. Monroe, Mr. Burke stated that an internal audit has recently verified SDTI's statistics on the number of fare inspections that are being conducted on a regular basis.

#### **Action Taken**

Ms. Atkins moved to receive this report for information. Mr. Roberts seconded the motion, and the vote was 12 to 0 in favor.

#### 46. MTS: Status Report on Intelligent Transportation Systems (CIP 10940)

Mr. Samuel Johnson, SANDAG ITS Chief Technology Officer, reviewed Intelligent Transportation Systems being pursued by the region under the auspices of SANDAG. He reviewed the ITS program mission and also reviewed the program's focus areas – freeway management, transit management, major streets/arterial management, incident

management, and traveler information. He provided details on each of these focus areas with an emphasis on transit management and traveler information.

Mr. James Driesbach-Towle, SANDAG Administrator of Systems Integration, reviewed specific projects. He reported that the Electronic Payment Fare Collection Project, which is being implemented on a regional basis with all agencies, will result in better reporting, improved accuracy, improved accuracy, and will reduce barriers for the public. He also provided detail on the Centralized Train Control, Regional Automatic Vehicle Location Projects, and Regional Transit Manager System projects. Mr. Johnson reviewed ongoing efforts and future plans in the area of Traveler Information, which will make it easier for the public to access the information they need for making travel/mode decisions.

Mr. Mathis expressed his strong support for the Centralized Train Control Project, and stated that SDTI's system has been out of date for some time. Ms. Kaltenborn suggested that the information in Mr. Johnson's report be provided to the public. Mr. Rindone suggested that Mr. Johnson make his presentation to the county and to the city councils represented on the MTS Board.

#### **Action Taken**

Mr. Rindone moved to receive this report and direct SANDAG staff to offer this presentation to the County and city councils represented on the MTS Board. Mr. Emery seconded the motion, and the vote was 11 to 0 in favor.

#### 47. <u>SDTC: Pension Update</u> (OPS 960.5, PC 30101)

Mr. Cliff Telfer, MTS Interim Chief Financial Officer, reported that the SDTC Employees' Pension Plan increased in value during calendar year 2004 by \$10 million as a result of investment returns and \$75 million as a result of the recent pension bond issue. He stated that the Plan is managed by nine managers with varying investment styles and has an asset allocation mix of 60 percent equity/40 percent fixed income. He then introduced Mr. Bruno Grimaldi, KPMG, who reviewed the Investment Performance Analysis as of December 31, 2004. Mr. Grimaldi briefly reviewed the Executive Summary, the Sources of Portfolio Growth chart, the Cumulative performance Comparison chart, and the Performance Summary Table. He reported that SDTC's plan has had a higher return with lower risk than the standard deviation of market risk for the last ten years. He also pointed out that the Plan has experienced an 11.55 percent return since inception (1982) compared to a policy index (customized benchmark) of 11.80 percent, in spite of a recession that lasted 22 years, the 1987 crash, and a three years of bear market in 2000, 2001 and 2002.

In response to a comment from Ms. Kaltenborn, Mr. Grimaldi stated that Nicholas Applegate is on their "watch list." He stated that their performance will be monitored for one year. He added that he is holding monthly conference calls to discuss their performance and is having face-to-face meetings as well.

In response to a question from Mr. Rindone, Mr. Grimaldi recommended that MTS review the Plan's performance in six months and add diversification in areas that have not been addressed. In response to a question from Mr. Monroe, Mr. Telfer reported that an actuarial valuation is currently being performed to factor in the Plan's recent

investment return and recent benefit improvements, and the results of that valuation will be available in April or May. Mr. Telfer estimated that the valuation will show that the Plan is close to 90 percent funded. In response to a question from Mr. Ewin regarding firewalls between the different pension plans in place for MTS and its agencies, Mr. Telfer reported that MTS and SDTI employees are covered by CalPers and SDTC's plan is just for its employees. He stated that SDTC employees may be merged into the CalPers plan at some time in the future.

In response to a comment from Mr. Roberts regarding the validity of the eight percent investment return assumption going forward, Mr. Telfer explained that asset allocation studies are conducted on a regular basis for the purpose of projecting investment returns for the Plan. He stated that the most recent study projected a return of 7.96 percent. He stated that changes in asset class allocations may be recommended in order to improve investment return. Mr. Roberts requested that staff report back on the asset allocation study at the same time the actuarial valuation is presented. Mr. Jablonski reminded the Board that, as a result of the Plan's most recent actuarial valuation, the interest rate assumption was reduced from 8.5 percent to 8 percent.

#### **Action Taken**

Mr. Clabby moved to receive this report. Mr. Ewin seconded the motion, and the vote was 11 to 0 in favor.

48. MTS: Operations Budget Status Report for January FY 05 (ADM 110.7, PC 30100)

MTS Controller Mr. Tom Lynch reviewed the budget status report for January FY 05. He reviewed the Net Operating Subsidy Variance, the net subsidy and other expenditures for the agency and by operator by month and year to date, financial review on a functional basis for the month and year to date, and also reviewed energy prices. There were no comments or questions from Board members regarding this item.

#### **Action Taken**

Mr. Clabby moved to receive the MTS Operations Budget Status Report for January FY 05. Mr. Emery seconded the motion, and the vote was 12 to 0 in favor.

49. <u>MTS: January Monthly Performance Indicators</u> (OPS 920.1, 960.5, 970.5/PC 30101, 102, 103)

Ms. Anika deSilva, MTS Associate Transportation Planner, reviewed MTS Monthly Performance Indicators through January 2005. She reviewed the operating environment, system ridership, on-time performance, mean distance between failures for both bus and rail, customer complaints, and collision accidents.

Mr. Monroe complimented staff on the report and stated that he appreciated chart formats. In response to a question from Ms. Kaltenborn, Ms. deSilva stated that ADA complaints relate only to paratransit service.

#### **Action Taken**

Mr. Monroe moved to receive a report on MTS operators' performance for the month of January 2005. Mr. Rindone seconded the motion, and the vote was 11 to 0 in favor.

50. MTS: Comprehensive Operational Analysis (COA): Project Update (ADM 121.10, PC 20484)

Mr. Conan Cheung, Director of Planning and Performance Monitoring, provided the Board with an update on the COA. He reviewed the purpose and schedule for the study. He also contrasted the process for making service changes in previous years against the opportunity to do so within the context of the COA this year with enhanced public participation. Mr. Jablonski pointed out that, in previous years, service changes were already basically decided upon before being presented at the public hearing. He stated that this year involves an unprecedented effort in trying to identify efficiencies — that staff is looking at the whole system, not just components of the system. He stated that, in addition, rather than just having a public hearing, staff is going through an extensive outreach program with the public that even includes having staff members on buses talking to passengers. He stated that MTS can be proud of its efforts and of the collaborative attitude of staff members working on this project.

Mr. Cheung stated that the project consists of two phases and identified the tasks to be performed in each stage. He provided the Board with information on the success of the operator "drop in" sessions that are being conducted to solicit input and forge new relationships with the system's employees who actually deliver the service. He also reviewed public information resources. Mr. Cheung stated that staff is attempting to gauge public acceptance of the COA process.

#### **Public Comment**

Clive Richard: Mr. Richard stated that when the Route 81 was recommended for discontinuation, staff stated that the Route 27 would provide the service that was eliminated. He stated that now the Route 27 is being discontinued.

Mr. Cheung stated that there was inadequate ridership to justify retaining Route 27. He stated that Route Nos. 9 and 34 each provide service between Pacific Beach and Old Town where riders can connect with the Trolley.

Mr. Emery stated that staff materials for community meetings should indicate that they are in "draft" form. He felt it was important for the public to understand that no decisions have been made. He also suggested that it be clear that there are two phases to the project, and that Phase I consists of identifying efficiency measures that will help balance the MTS budget. He stated that both the public and the Technical Advisory Committee need to understand that there are two phases.

In response to a question from Mr. Monroe, Mr. Cheung stated that the recommended service efficiencies will be presented to the Board on April 14 and will include detailed analysis of the proposed efficiencies as well as breakdowns of costs savings. He stated that the public hearing will then be held on April 28. He added that the next meetings of the Blue Ribbon Committee, Community Advisory Committee, and Technical Advisory Committees will consist of half-day workshops to discuss issues and develop criteria

that can be used to translate policy into action. He advised Mr. Monroe that he has ideas for balancing productivity with coverage that he will present at a future meeting. Ms. Atkins stated that she is interested in knowing if community meetings are being attended by actual transit riders or by community leaders. She also stated that the public may not understand what a COA is or how it applies to them and may therefore not be looking at materials such as Take Ones, etc.

#### Action Taken

Mr. Rindone moved to receive this status report for on the COA of MTS services. Mr. Emery seconded the motion, and the vote was 11 to 0 in favor.

#### 60. <u>Chairman's Report</u> (ADM 121.7, PC 30100)

There was no Chairman's Report.

#### 61. Chief Executive Officer's Report (ADM 121.7, PC 30100)

There was no discussion of this item.

#### 62. Board Member Communications

Public Comments Related to Carrizo Gorge Railway: In response to a request from Mr. Monroe, Mr. Jablonski stated that he made a trip to Jacumba following the public comments that were made about this subject at a recent Board meeting. He stated that he talked to citizens of Jacumba brought in by Carrizo Gorge and also knocked on doors to solicit comments from residents. He stated that idling of trains is a common practice in cold weather, and there have been discussions about moving the location of idling trains. He also stated that tensions have eased because the weather is warmer and trains can now be shut down. Mr. Jablonski also advised the Board that he has talked to the President of Carrizo Gorge and stressed the importance of working with the community and being a good neighbor and good corporate citizen. He reported that Jacumba residents were very pleased with MTS's response and handling of this problem. He stated that he handed out business cards and asked residents to call if they had concerns. He stated that he has not received any calls.

#### 63. Additional Public Comments on Items Not on the Agenda

There were no additional public comments.

#### 64. Next Meeting Date

The next regularly scheduled Board meeting is Thursday, April 14, 2005, at 9:00 a.m. in the same location.

#### 65. Adjournment

Chairman Williams adjourned the meeting at 12:10 p.m.

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Chairman'

San Diego Metropolitan Transit

Development Board

Filed by:

Office of the Clerk of the Board San Diego Metropolitan Transit

**Development Board** 

Approved as to form:

Office of the General Counsel San Diego Metropolitan Transit

Development Board

Attachment: A. Roll Call Sheet

gail.williams/minutes

#### 

MEETING OF (DATE):3/24/05		5	CALL TO ORDER (TIME): 9:00 a.m.				
RECESS:				RECONVENE:			
CLOSED SESSION	1:			RECONVENE:			
ORDINANCES AD	OPTED	•		ADJOURN:	12:10 p.m.		
BOARD MEMBER	₹	(Alternate)		PRESENT (TIME ARRIVED)	ABSENT (TIME LEFT)		
ATKINS	Ø	(Vacant)					
CLABBY	Ø	(Greer)	0				
EMERY	Ø	(Cafagna)					
EWIN	Ø	(Jantz)			12:03 p.m. during Al 50		
KALTENBORN	Ø	(N/A)		·			
LEWIS, Mark	Ø	(Hanson-Co	x) 🗆		10:51 a.m. during AI 46		
MAIENSCHEIN	Ø	(Vacant)					
MATHIS	Ø	(N/A)					
MONROE	Ø	(Tierney)					
MORRISON	Ø	(Zarate)		9:03 a.m. during Public Comments			
RINDONE	Ø	(Davis)		9:02 a.m. during Public Comments			
ROBERTS	Ø	(Cox)			11:30 a.m. at beginning of AI 49		
ROSE		(Janney)	Ø	9:08 a.m. during Public Comments			
RYAN		(B. Jones)	Ø				
WILLIAMS	Ø	(Vacant)					
YOUNG		(Vacant)			M		
ZUCCHET	Ø	(Vacant)		9:25 a.m. during Al 31	10:14 a.m. during Al 46		
SIGNED BY THE O				EBOARD Sail	Millians		

Gail.Williams/Roll Call Sheets 1/14/05

1255 Imperial Avenue, Suite 1000 San Diego, CA 92101-7490 619.231.1466 FAX 619.234.3407

### **Agenda**

Item No. 2a

MTS OPERATORS FINANCE WORKSHOP

FIN 310.1 (PC 30100)

April 14, 2005

SUBJECT:

MTS: FY 2006 BUDGET DEVELOPMENT

#### **RECOMMENDATION:**

That the Board of Directors receive the Combined MTS FY 2006 Operating Budget report and provide guidance on balancing the fiscal year 2006 budget.

**Budget Impact** 

None at this time.

#### **DISCUSSION:**

#### MTS Review of Financial Status

For the last several years, MTS has had an imbalance between recurring revenues and recurring expenses. As indicated within Attachment B, the fiscal year 2005 budget, we have used \$15,010,000 in nonrecurring revenues. This ranged from \$3,500,000 in bus rapid transit (BRT) funds, \$8,173,000 in contingency reserves, and \$2,539,000 in Mission Valley East capital/Congestion Mitigation & Air Quality Improvement Program, ISTEA (CMAQ) funds. In addition, MTS is also using \$23,200,000 in Federal Section 5307 Preventative Maintenance funding within the operating budget.

MTS has a fiscal year 2006 capital program that contains projects totaling \$76,002,000. Of these total needs, only \$25,045,000 is available for current fiscal year funding, which leaves \$50,957,000 unfunded. Additionally, as these capital projects go unfunded within the current fiscal year, the accumulated amount continues to grow.



#### FY 2006 Overview

As indicated within Attachment A, the fiscal year 2006 total budgeted revenue is projected at \$222,443,000 and total projected expenses are budgeted at \$227,420,000, resulting in a total net operating subsidy deficit of \$4,977,000. These fiscal year 2006 figures include \$4,577,000 of CMAQ nonrecurring revenue directly attributable to the Mission Valley East operations. The fiscal year 2006 figures also have no use of contingency reserves and do not include any Operational Efficiencies (Comprehensive Operational Analysis [COA] Phase I) presently. As the operational efficiencies are quantified, pending approval by the Board, these budgetary savings will be incorporated within the fiscal year 2006 budget.

#### FY 2006 Revenue

<u>FY 2006 Operating Revenues</u>. Please refer to Attachment A for functional, related fiscal year 2006 budgeted revenue and expenses.

Combined fare revenue for fiscal year 2006 is projected to increase \$1,964,000 compared to midyear adjusted fiscal year 2005 levels. This increase is due to the start-up of Mission Valley East operations contributing \$2,891,000, offset by an internal bus operations fare revenue reduction of \$1,148,000 (-5.4%). Other operators have increased fare revenues of \$221,000 (0.5%).

Combined passenger levels for all operators are projected to total 80,028,000. This increase of 2,720,000 (3.5%) is due to Mission Valley East start-up contributing 4,015,000, offset by internal bus operations passenger levels decreasing by 1,464,000 (-6.1%). All other operators are budgeted to have increased levels of passengers totaling 169,000 (0.3%).

<u>FY 2006 Other Revenues</u>. Total other revenue is budgeted to decrease by \$297,000 (-9.7%). This is primarily due to a reclassification of miscellaneous income to offset related operating expenses, a reduction in advertising revenues, and a reduction in Taxicab Administration miscellaneous revenues.

<u>FY 2006 Subsidy Revenues</u>. Subsidy revenues are currently budgeted to rise \$12,904,000 or 9.5 percent. This fiscal year increase is segmented into debt service, operational recurring revenues, and operational nonrecurring revenues. Total debt service incremental increase is \$9,497,000 (78%), operational recurring subsidies increased \$13,839,000 (13%), and operational nonrecurring revenues decreased by \$10,432,000 (-70%).

#### FY 2006 Expenses

FY 2006 Combined Expenses. Fiscal year 2006 combined expenses total \$227,420,000, an increase from midyear-amended fiscal year 2005 of \$19,547,000 (9.4%). Excluding nonpension bond debt service expenses and reserve contributions, the operational expense increase totals \$12,345,000 (6.4%). Excluding the incremental Mission Valley East costs of \$5,208,000, the comparable operational costs increased \$7,137,000 (3.8%) from midyear amended fiscal year 2005. Of this operational cost increase, diesel and CNG-related costs contributed approximately \$800,000 or 0.4%.

In terms of functional operating variances included in Attachment A, there are three areas of note: wages, fringes, and energy.

Wages expenses increased \$758,000 (1.3%) primarily due to contractual and merit increases, averaging approximately 3.0%, offset by a significant reduction of operator and shop overtime within internal bus operations.

Fringe-related expenses increased \$1,325,000 (4.4%). Including the pension bond obligation, which is included within the functional debt service line, the increase would have been \$6,278,000 (20.9%). This increase is primarily due to additional pension costs within internal bus operations and Rail Operations (\$2,200,000), additional health and welfare costs within Internal Bus Operations (\$1,200,000), Mission Valley East incremental increases within fringe (\$1,000,000), and additional sick and vacation payout within internal bus operations (\$600,000).

After reviewing energy-rate trends and analyzing energy futures, the Budget Development Committee has recommended adjusting diesel prices to \$1.80/gallon and compressed natural gas (CNG) rates to \$1.06 per therm. On an annual basis compared to fiscal year 2005 original energy rates, expenses increased \$4,244,000 (21.9%) compared to the original approved fiscal year 2005 budget. This is primarily due to the incremental increase in energy rates (FY 05 original budget was \$1.10 per gallon for diesel and \$0.90 per therm for CNG) from fiscal year 2005 (\$2,200,000), incremental Mission Valley East-related operational costs (\$1,700,000), and reclassifications of some utility costs from General and Administrative (\$300,000).

#### FY 2006 Policy Issues

- Job Access Reverse Commute (JARC)/Air Pollution Control District (APCD)
   Revenue and Related Service
  - There are four routes with subsidy funding issues: Otay Mesa Jobs Access, Mid-City Reverse Commute, Poway Reverse Commute, and the Sorrento Valley Coaster Connection. The total net subsidy for these services is \$1,877,000. Of this net operating subsidy, funding from JARC and APCD of \$1,157,000 is in jeopardy for fiscal year 2006. This budget assumes the continuation of total funding and services for the four routes.
    - Recommendation: If funding for JARC and APCD cannot be secured, staff will revise the level of services that can be run based upon the level of funding and adjust the FY 06 budget accordingly.
- Operational Efficiencies (COA Phase I)
  - As indicated above, no operational efficiencies are included in the current fiscal year 2006 budget beyond the changes regarding Mission Valley East. As these efficiencies are approved by the Board, they can be incorporated within the budget.
    - <u>Recommendation</u>: Implement the operational efficiencies (COA Phase I). While staff is currently costing efficiencies, the

estimated annualized budgetary net operating subsidy savings is \$4,000,000. As most of the implementation is scheduled for September 2005, the fiscal year 2006 impact would reduce the fiscal year 2006 budgetary deficit by approximately \$3,000,000.

#### BRT Funding

- In fiscal year 2006, there is \$4,414,000 in nonrecurring funds available due to changes within the BRT program subsequent to the passage of TransNet.
  - Recommendation: The amount needed to balance the budget for fiscal year 2006 beyond the operational efficiencies (COA Phase I) would be taken from the BRT \$4,414,000 and the balance taken to the Capital Improvement Program.
    - Example: The current deficit level is \$4,977,000.
       Assuming the resolution of the JARC/APCD funding does not change the net operating subsidy deficit, implementation of operational efficiencies (COA Phase I) would bring the deficit down \$3,000,000 to \$1,977,000.
       The BRT funding would satisfy this remaining deficit of \$1,977,000, and the balance of \$2,437,000 would be utilized within the Capital Improvement Program.

#### Preventative Maintenance Cap

- We are currently utilizing \$23,200,000 in Federal Section 5307 Preventative Maintenance funds for operational purposes.
  - Recommendation: The Federal Section 5307 funding to be capped at \$23,200,000 (80% portion) in fiscal year 2006 and beyond. This would ensure that all increases in Federal Section 5307 funding would be used for capital purposes.

Paul C. Jabloneki Chief Executive Officer

Key Staff Contact: Tom Lynch, 619.557.4538, Tom.Lynch@sdmts.com

JGarde APR14-05.2A.FW.LMARINESI 4/7/05

Attachments: A. Total Operating Budget

B. Revenue Summary

C. Combined Expense Summary

D. Combined Expense Detail by Operator

E. Energy Impact on Operations

# FINANCE WORKSHOP - Att. A, AI 2a, 4/14/05, FIN 310.1

#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM

# TOTAL OPERATING BUDGET PROPOSED FY 2006 BUDGET

	AF	FY 2005 PPROVED BUDGET	Α	FY 2005 MENDED BUDGET	PF	FY 2006 ROPOSED BUDGET	FY0	ARIANCE 6 BUDGET O FY05 MENDED	% VARIANCE FY06 BUDGET TO FY05 AMENDED
Fare Revenue	\$	68,005	\$	68,912	\$	70,877	\$	1,964	2.9%
Other Revenue		3,185		3,066		2,769		(297)	-9.7%
Total Operating Revenue	\$	71,190	\$	71,979	\$	73,646	\$	1,667	2.3%
Subsidy		134,535		135,894		148,797	<del> </del>	12,904	9.5%
Total Revenue	\$	205,726	\$	207,872	\$	222,443	\$	14,571	7.0%
Wages	\$	58,752	\$	60,564	\$	61,322	\$	758	1.3%
Fringes	·	30,050	, ,	30,088	·	31,412		1,325	4.4%
Services		15,730		15,941		16,322		380	2.4%
Purchased Transportation		50,330		49,558		51,370		1,812	3.7%
Materials		7,702		8,289		8,194		(95)	-1.1%
Energy		19,374		20,492		23,618		3,127	15.3%
Risk Management		6,006		5,647		5,765		117	2.1%
General and Administrative		2,806		2,316		1,356		(960)	-41.4%
Vehicle/Facility Lease		239		239		320		81	34.0%
Debt Service		12,540		12,540		27,740		15,200	121.2%
Reserve		2,198		2,198		-		(2,198)	-100.0%
Total Costs	\$	205,726	\$ .	207,872	\$	227,420	\$	19,547	9.4%
Total Revenue Less Total Costs	\$	(0)	\$	0		(4,977)	\$	(4,977)	-
Net Operating Subsidy	\$	(134,535)	\$	(135,894)	\$	(153,774)	\$	(17,880)	13.2%

# FINANCE WORKSHOP - Att. B, AI 2a, 4/14/05, FIN 310.1

#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM

# REVENUE SUMMARY PROPOSED FY 2006 BUDGET

	AMENDED BUDGET FY05	BUDGET FY06	DOLLAR CHANGE BUDGET/ PROJECTED	% CHANGE BUDGET/ PROJECTED
OPERATING REVENUE				
PASSENGER REVENUE	68,912,400	70,876,606	1,964,206	2.9%
ADVERTISING REVENUE	740,000	700,000	(40,000)	-5.4%
CONTRACT SERVICE REVENUE	25,000	25,000	0	0.0%
OTHER INCOME	2,301,161	2,043,910	(257,251)	-11.2%
Total Operating Revenue	71,978,561	73,645,516	1,666,955	2.3%
SUBSIDY REVENUE				
FEDERAL REVENUE	24,433,947	24,468,912	34,965	0.1%
TRANSPORTATION DEVELOPMENT ACT (TDA)	66,508,575	71,601,200	5,092,625	7.7%
STATE TRANSIT ASSISTANCE (STA)	4,909,823	6,572,986	1,663,163	33.9%
STATE REVENUE - OTHER	778,000	544,543	(233,457)	-30.0%
TRANSNET	10,221,853	17,292,212	7,070,359	69.2%
OTHER LOCAL SUBSIDIES	1,838,483	2,049,512	211,029	11.5%
Total Subsidy Revenue	108,690,681	122,529,365	13,838,684	12.7%
NON RECURRING REVENUES				
USE OF BRT FUNDS	3,500,000		(3,500,000)	-100.0%
MISSION VALLEY EAST CAPITAL START UP	2,000,000		(2,000,000)	-100.0%
FEDERAL CMAQ FOR MISSION VALLEY EAST	538,816	4,577,454	4,038,638	749.5%
CARRYOVERS	460,456		(460,456)	-100.0%
OTHER RESERVES (LAND MANAGEMENT/SD&AE)	337,000		(337,000)	-100.0%
CONTINGENCY RESERVES	8,173,432		(8,173,432)	-100.0%
Total Non Recurring Revenues	15,009,704	4,577,454	(10,432,250)	-69.5%
DEBT SERVICE/LEASE LEASEBACK REVENUE	12,193,371	21,690,637	9,497,266	77.9%
GRAND TOTAL REVENUES	207,872,317	222,442,972	14,570,655	7.01%

# SAN DIEGO METROPOLITAN TRANSIT SYSTEM

# COMBINED EXPENSE SUMMARY

## **PROPOSED FY 2006 BUDGET**

	FY 2005 Amended Expense Budget	Year to Year Allocation Difference	FY 2005 Adjusted Amended Expense Budget	FY 2006 Proposed Expense Budget	Difference	Percent Variance
Combined Operations	182,120	(4,748)	177,372	184,109	6,737	3.8%
Combined Operations - MVE	2,608	-	2,608	7,452	4,844	185.7%
Combined Other Operations	1,178	(63)	1,115	901	(214)	-19.2%
Combined Administrative	7,228	4,811	12,039	12,653	614	5.1%
Combined Administrative - MVE	-	-	-	364	364	0.0%
Combined Debt Service	12,540	-	12,540	21,941	9,400	75.0%
Combined Reserve	2,198	-	2,198	-	(2,198)	-100.0%
Combined Grand Total	207,872	-	207,872	227,420	19,547	9.4%

# FINANCE WORKSHOP - Att. D, AI 2a, 4/14/05, FIN 310.1

# SAN DIEGO METROPOLITAN TRANSIT SYSTEM COMBINED EXPENSE DETAIL BY OPERATOR PROPOSED FY 2006 BUDGET

	FY 2005 Amended Expense Budget	Year to Year Allocation Difference	FY 2005 Adjusted Amended Expense Budget	FY 2006 Proposed Expense Budget	Difference	Percent Variance
Operations						g.
Internal Bus Operations	75,476	(3,518)	71,958	74,680	2,722	3.8%
Rail Operations	43,676	(1,230)	42,447	43,650	1,203	2.8%
Contract Services - Combined	52,868	-	52,868	55,158	2,290	4.3%
Chula Vista Transit	6,802	-	6,802	7,120	318	4.7%
National City Transit	2,821	-	2,821	3,021	200	7.1%
Coronado Ferry	131	-	131	135	4	3.0%
Administrative Pass Through	344	-	344	344	-	0.0%
Combined Operations	182,120	(4,748)	177,372	184,109	6,737	3.8%
Operations - MVE						
Rail Operations - MVE	2,608	-	2,608	7,452	4,844	185.7%
Combined Operations - MVE	2,608	-	2,608	7,452	4,844	185.7%
Other Operations						ļ.
Taxicab Administration	998	(63)	935	721	(214)	-22.9%
San Diego & Arizona Eastern	180	<u>.</u>	180	180	<u>-</u>	0.0%
Combined Other Operations	1,178	(63)	1,115	901	(214)	-19.2%
Administrative						
Board of Directors	141	-	141	131	(10)	-6.9%
Bus Bench / Bus Shelter	240	-	240	240	•	0.0%
Executive	569	(288)	281	280	(1)	-0.5%
Finance	335	852	1,187	1,161	(26)	-2.2%
Fringes	1,120	1,167	2,287	2,347	60	2.6%
General	1,635	(18)	1,617	1,628	11	0.7%
Overhead Reimbursement	(1,330)	400	(930)	(600)	330	-35.5%
Human Resources	75	1,352	1,427	1,427	(0)	0.0%
Information Technology	270	891	1,161	1,199	38	3.3%
Land Management	42	-	42	47	5	12.4%
Legal	75	498	573	632	59	10.3%
Marketing	991	-	991	1,431	440	44.4%
Multimodal Operations	1,136	(965)	172	168	(4)	-2.1%
Operations Planning	1,055	124	1,179	998	(181)	-15.4%
Risk	800		800	730	(70)	-8.8%
Telephone Information Services		581	581	577	(4)	-0.6%
Transit Store	73	217	290	256	(34)	-11.8%
Combined Administrative	7,228	4,811	12,039	12,653	614	5.1%

#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM

# COMBINED EXPENSE DETAIL BY OPERATOR PROPOSED FY 2006 BUDGET

	FY 2005 Amended Expense Budget	Year to Year Allocation Difference	FY 2005 Adjusted Amended Expense Budget	FY 2006 Proposed Expense Budget	Difference	Percent Variance
Administrative - MVE						Ì
Finance	-	-	-	39	39	0.0%
Fringes	•	=	-	110	110	0.0%
Human Resources	-	-	-	101	101	0.0%
Information Technology	-	-	•	114	114	0.0%
Combined Administrative	•	•	-	364	364	0.0%
Debt Service						
LRV Leaseback (1990 and 1995)	7,601	-	7,601	10,302	2,701	35.5%
Regional Transit Management System (2002)	3,849	-	3,849	3,831	(18)	-0.5%
Automated Fare Collection (2003)	840	-	840	7,558	6,717	799.2%
Revenue Anticipation Notes (2005)	250	-	250	250	-	0.0%
Pension Obligation Bonds (2005)	•	-	-	•	-	0.0%
Tower Note	-	-	-	-	<u>-</u>	0.0%
Combined Debt Service	12,540	•	12,540	21,941	9,400	75.0%
Reserve						1
Insurance Reserve Contrib.	1,950	-	1,950	-	(1,950)	-100.0%
Land Management Reserve Contrib.	248	-	248	•	(248)	-100.0%
Energy Contingency Reserve Contrib.	- -	-	-	-	-	0.0%
Combined Reserve	2,198	-	2,198	-	(2,198)	-100.0%
Combined Grand Total	207,872	-	207,872	227,420	19,547	9.4%

# SAN DIEGO METROPOLITAN TRANSIT SYSTEM Fiscal Year 2005

## **Energy Impact on Operations**

## Average annual cost per \$0.01 increase in price

Diesel	CNG
30,300	74,600

### Annual budgetary impact (increased cost) at annual average prices

	Diesel	CNG		
Average Annual Annual Price Budgetary Impact		Average Annual Price	Annual Budgetary Impact	
1.75	(151,500)	1.04	(149,200)	
1.80	-	1.06	-	
1.85	151,500	1.07	74,600	
1.90	303,000	1.09	223,800	
1.95	454,500	1.11	373,000	
2.00	606,000	1.13	522,100	
2.05	757,500	1.15	671,300	
2.10	909,100	1.17	820,500	

<sup>\*\*</sup> FY 2006 budget rates for Diesel and CNG are \$1.80 and \$1.06 respectively

#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

REQUEST TO SPEAK FORM

AGENDA ITEM NO.

61 ORDER REQUEST RECEIVED

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#### \*\*PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT) TO THE CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM\*\*

#### 1. INSTRUCTIONS

This Request to Speak form must be filled out and submitted in advance of the discussion of your item to the Clerk of the Board (please attach your written statement to this form). Communications on hearings and agenda items are generally limited to three (3) minutes per person unless the Board authorizes additional time. However, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three (3) minutes. Please be brief and to the point. No yielding of time is allowed. Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.

Date
Name (PLEASE PRINT)
Address
Telephone
Subject of your remarks: TROLLOY FOUR DONE CONSOLEDATION  FOR LONGEY FROM & WOW EAST CO. LOCAL ZONO
Agenda Item Number on which you request to speak
Your comments are presenting a position of: SUPPORT OPPOSITION

#### 2. TESTIMONY AT NOTICED PUBLIC HEARINGS

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

#### 3. DISCUSSION OF AGENDA ITEMS

The Chairman may permit any member of the public to address the Board on any issue relevant to a particular agenda item.

#### 4 GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA

Public comment on matters not on the agenda will be limited to five (5) speakers with three (3) minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

\*\*REMEMBER: Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.\*\*

DGunn/SStroh / FORMS REVREQFO.DGUNN — 10/15/03



#### **Budget Development Committee Agenda**

- Current Company Position
- FY 2006 Overview
- FY 2006 Revenue Review
- FY 2006 Expense Review
- FY 2006 Policy Issues

*MTS* 9900

CURRENT COMPANY (in 000's)		
Non Recurring Revenue Usage		
	FY 2005	FY 2006
Contingency Reserves	8,510	
BRT Fund Usage	3,500	
CMAQ / MVE Start Up	2,539	4,57
Carryovers	460	
Total Non Recurring Revenue	15,010	4,57
Capital Improvement Program		
		FY 2006
Total Capital Projects Needs		76,00
Total Funding Available		25,04
Unfunded Capital		50,95
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#### Budget Development Committee Agenda

- Current Company Position
- FY 2006 Overview
- FY 2006 Revenue Review
- FY 2006 Expense Review
- FY 2006 Policy Issues





SAN DIEGO	METROPOL	ITAN TRANS	SIT SYSTEM	
FY 2006	OPERATING	BUDGET O	/ERVIEW	
	(in 0	00's)		
	FY 2005 AMENDED BUDGET	FY 2006 PROPOSED BUDGET	\$ VARIANCE	% VARIANCE
Fare Revenue	68,912	70,877	1,964	2.9%
Other Revenue	3,066	2,769	(297)	-9.7%
Total Operating Revenue	71,979	73,646	1,667	2.3%
Subsidy *	135,894	148,797	12,904	9.5%
Total Revenue	207,872	222,443	14,571	7.0%
Total Expenses	207,872	227,420	19,548	9.4%
Net Operating Subsidy	0	(4,977)	(4,977)	
* Utilizes \$4.58M in CMAQ	Revenue in FY	2006 Proposi	ed Budget	

#### **Budget Development Committee Agenda**

- Current Company Position
- FY 2006 Overview
- FY 2006 Revenue Review
- FY 2006 Expense Review
- FY 2006 Policy Issues

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#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM FY 2006 Operating Revenue in (000's)

	Projected FY 2005	Budget FY 2006	/ Variance	Variance Percentage
Passenger Revenue	68,912	70,877	1,964	2.9%
Advertising Revenue	740	700	(40)	-5.4%
Contract Service Revenue	25	25		0.0%
Other Income	2,301	2,044	(257)	-11.2%
Total Operating Revenue	71,979	73,646	1,667	2.3%



#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM FY 2006 Operating Fare Revenue in (000's)

	Projected FY 2005	Budget FY 2006	Variance	Variance Percentage
Internal Bus Operations	21,180	20,032	(1,148)	-5.4%
Rail Operations - Base	27,272	27,294	22	0.1%
Rail Operations - MVE		2,891	2,891	
MCS - Fixed Route	15,200	15,470	270	1.8%
MCS - Paratransit	1,535	1,465	(70)	-4.6%
Chula Vista Transit	2,425	2,423	(2)	-0.1%
National City Transit	1,301	1,301		0.0%
Coronado Ferry	•			
TOTAL OPERATING REVENUES	68,912	70,877	1,964	2.9%

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	ALC: U	C. 24.2%	<b>.</b>							800	888					100	ν.		-		
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	888. IN		882					```	82		886.	33		200				200			

	Projected FY 2005	Budget FY 2006	Variance	Variance Percentage
RECURRING REVENUES	71 2003	11 200	- Variable	-wicentage
FEDERAL REVENUE	24,433,947	24,468,912	34,965	0.19
LOCAL - TRANS DEVELOPMENT ACT (TDA)	66,508,575	71,601,200	5,092,625	7.72
STATE TRANSIT ASSISTANCE (STA)	4.909.823	6,572,986	1,663,163	33.99
STATE REVENUE	778,000	544,543	(233,457)	-30.09
TRANSNET	10,221,853	17,292,212	7,070,359	69.23
OTHER LOCAL	1,838,483	2,049,512	211,029	11.59
TOTAL RECURRING REVENUES	108,690,681	122,529,365	13,838,684	12.79
NON RECURRING REVENUES				
USE OF BRT FUNDS	3,500,000		(3,500,000)	-100.03
MISSION VALLEY EAST CAPITAL START UP	2,000,000		(2,000,000)	-100.09
FEDERAL CMAQ FOR MISSION VALLEY EAST	538,816	4,577,454	4,038,638	749.52
CARRYOVERS/OTHER RESERVES	797,456		(797,456)	-100.09
CONTINGENCY RESERVES	8,173,432		(8,173,432)	·100.0%
TOTAL NON RECURRING REVENUES	15,009,704	4,577,454	(10,432,250)	-69.5%
REVENUE RECEIVED TO SERVICE DEBT	12, 193, 371	21,690,637	9,497,266	77.99
TOTAL NON OPERATING REVENUES	135,893,756	148,797,456	12,903,700	9.5%

## Budget Development Committee Agenda

- Current Company Position
- FY 2006 Overview
- FY 2006 Revenue Review
- FY 2006 Expense Review
- FY 2006 Policy Issues

MITS

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SAN DIEGO A	AETROPOLITA	TRANSIT SYS	TEM	
•	FY 2006 Exp	enses		
	in (000's	)		
	FY05 Adj Amended Exp Budget	FY 2006 Proposed Exp Budget	Diff	% Var
Operations				
Internal Bus Operations	71,958	74,680	2,722	3.8%
Rail Operations	42,447	43,650	1,203	2.89
Contract Services - Combined	52,868	55,158	2,290	4.39
Chula Vista Transit	6,802	7,120	318	4.79
National City Transit	2,821	3,021	200	7.19
Coronado Ferry	131	135	4	3.09
Administrative Pass Through	344	344	-	0.09
Combined Operations	177,372	184,109	6,737	3.8%
Rail Operations - MVE	2,608	7,452	4,844	18 5 . 7 %
Grand Total Operations	179,980	191,661	11,681	6.4%
MTS			00	00

SAN DIEGO M	ETROPOLITAN	TRANSIT SYS	TEM	
í	Y 2006 Exp	enses		
	in (000's	)		
	FY05 Adj Amended Exp Budget	FY 2006 Proposed Exp Budget	Diff	% Var
Combined Operations Combined Other Operations Combined Administrative	177,372 1,115 12,039	184,109 901 12,653	6,737 (214) 614	3.8% -19.2% 5.1%
Subtotal Base Operations	190,626	197,663	7,137	3.7%
Rail Operations - M VE Combined Admin - M VE	2,608	7,452 364	4,844 364	185.7% 0.0%
Subtotal M VE	2,608	7,816	6,208	199.7%
Subtotal Debt Service	12,540	21,941	9,400	75.0%
Subtotal Reserve (Insurance)	2,198	-	(2,198)	-100.0%
Combined Grand Total	207,872	227,419	19,547	9.4%
MTS	14		00	00

In (000's)           Projected FY 2005         8udget FY 2006         Variance Precentage           Wages         60,554         61,322         758         1,33           Fringes         30,088         31,412         1,325         4.46           Services         15,941         16,322         380         2.48           Purchased Transportation         49,558         51,370         1,812         3.78           Materials         8,289         8,194         (95)         1-1,19           Energy         20,492         23,618         3,127         15,33           Kisk Management         5,647         5,765         117         2.19           General & Administration         2,316         1,356         (960)         -41.49           Yehicle / Facility Lease         23         320         81         34.00           Debt Service         12,540         27,740         15,000         121.27           Reserve (Insurance)         2,198         .         (2,198)         -100.09           Total Expenses         207,872         227,420         19,547         9,48		FY 2006 I	Expenses		
Wages         FY 2005         FY 2006         Variance         Percentage           Wages         60,564         61,322         758         1.3           Fringes         30,088         31,412         1,325         4.4           Services         15,941         16,322         380         2.4           Purchased Transportation         49,558         51,370         1,812         3.7           Materials         8,289         8,194         (95)         -1.1           Energy         20,492         23,618         3,127         15.3           Risk Management         5,647         5,765         117         2.15           General & Administration         2,316         1,356         (960)         -41.4           Vehicle / Facility Lease         239         320         81         34.0           Debt Service         12,540         27,740         15,200         121.2           Reserve (Insurance)         2,198         -         (2,198)         -100.06		in (00	00's)		
Fringes         30,088         31,412         1,325         4.4           Services         15,941         16,322         380         2.4           Purchased Transportation         49,558         51,370         1,812         3.7           Materials         8,289         8,194         (95)         1.15           Energy         20,492         23,618         3,127         15,33           Risk Management         5,647         5,765         117         2.15           General & Administration         2,316         1,356         (960)         -41.4           Vehicle / Facility Lease         239         320         81         34.00           Debt Service         12,540         27,740         15,200         121.27           Reserve (Insurance)         2,198         .         (2,198)         -100.00				Variance	
Services         15,941         16,322         380         2.4°           Purchased Transportation         49,558         51,370         1,812         3.7°           Materials         8,289         8,194         (95)         1.1°           Energy         20,492         23,618         3,127         15.3°           Risk Management         5,647         5,765         117         2.1°           General & Administration         2,316         1,356         (960)         -41.4°           Vehicle / Facility Lease         239         320         81         34.0°           Debt Service         12,540         27,740         15,200         121.2°           Reserve (Insurance)         2,198         -         (2,198)         -100.0°	Wages	60,564	61,322	758	1.35
Purchased Transportation 49,558 51,370 1.812 3.77 Materials 8,289 8,194 (95) 1.15 Energy 20,492 23,618 3,127 15.37 Risk Management 5,647 5,765 117 2.15 General & Administration 2,316 1,356 (960) -41.47 Vehicle / Facility Lease 239 320 81 34.09 Debt Service 12,540 27,740 15,200 121.22 Reserve (Insurance) 2,198 - (2,198) -100.06	Fringes	30,088	31,412	1,325	4.49
Materials         8,289         8,194         (95)         -1.1°           Energy         20,492         23,618         3,127         15,33           Risk Management         5,647         5,765         117         2.1°           General & Administration         2,316         1,356         (960)         -41.4°           Vehicle / Facility Lease         239         320         81         34.0°           Debt Service         12,540         27,740         15,200         121.2°           Reserve (insurance)         2,198         -100.0°	Services	15,941	16,322	380	2.49
Energy         20,492         23,618         3,127         15.3*           Risk Management         5,647         5,765         117         2.15           General & Administration         2,316         1,356         (960)         -41.4*           Vehicle / Facility Lease         239         320         81         34.0*           Debt Service         12,540         27,740         15,200         121.2*           Reserve (Insurance)         2,198         -         (2,198)         -100.06*	Purchased Transportation	49,558	51,370	1,812	3.79
Risk Management         5,647         5,765         117         2.15           General & Administration         2,316         1,356         (960)         -41.4           Vehicle / Facility Lease         239         320         81         34.0           Debt Service         12,540         27,740         15,200         121.25           Reserve (Insurance)         2,198         -         (2,198)         -100.06	Materials	8,289	8,194	(95)	-1.19
General & Administration         2,316         1,356         (960)         -41.4'           Vehicle / Facility Lease         239         320         81         34.0'           Debt Service         12,540         27,740         15,200         121.2'           Reserve (Insurance)         2,198         -         (2,198)         -100.0'	Energy	20,492	23,618	3,127	15.39
Vehicle / Facility Lease         239         320         81         34.0°           Debt Service         12,540         27,740         15,200         121.2°           Reserve (Insurance)         2,198         - (2,198)         -100.0°	Risk Management	5,647	5,765	117	2.19
Debt Service         12,540         27,740         15,200         121.2'           Reserve (Insurance)         2,198         -         (2,198)         -100.0'	General & Administration	2,316	1,356	(960)	-41.49
Reserve (Insurance) 2,198 · (2,198) -100.05	Vehicle / Facility Lease	239	320	81	34.09
	Debt Service	12,540	27,740	15,200	121.29
Total Expenses 207,872 227,420 19,547 9.45	Reserve (Insurance)	2,198	•	(2,198)	-100.09
	Total Expenses	207,872	227,420	19,547	9.49

SAN DIEGO METROPOLIT			
FY 2006 Debt Se	rvice Sched	ule	
in (00	0's)		
	Projected FY 2005	Budget FY 2006	Variance
Light Rail Vehicle (LRV) Lease/Leaseback	7,601	10,302	2,701
Automated Fare Collection (AFC) System	840	7,558	6,717
Regional Transit Management System (RTMS)	3,849	3,831	(18)
Revenue Anticipation Notes (RANS)	250	250	•
Subtotal Debt Service	12,540	21,941	9,400
Pension Obligation Bonds (POB)		4,953	4,953
Imperial Tower		846	846
Total Debt Service	12,540	27,740	15,200

		ENERGY AN			
	Original Budget FY 05	Amended Budget FY 05	Budget FY 2006	FY 2006 % incr from FY05 Orlg	FY 2006 % Incr from FY05 Amend
OPERATIONAL BAS	ε				
Diesel	4,523	6,481	6,303	39.3%	-2.7%
CNG	- 6,847	7,090	8,003	16.9%	12.9%
Electricity/Other	7,700	6,717	7,408	-3.8%	10.3%
Total Expenses	19,070	20,288	21,714	13.9%	7.0%
MISSION VALLEY E	AST				
Total Energy	304	203	1,904	526.6%	837.5%
RATES					
Diesel	1,100	1.600	1.800		
CNG	0.900	1.050	1.060		
Electricity	0.165	0.140	0.141		

#### **Budget Development Committee Agenda**

- Current Company Position
- FY 2006 Overview
- FY 2006 Revenue Review
- FY 2006 Expense Review
- FY 2006 Policy Issues

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#### FY 2006 Policy Issues

- \$4.977M Net Operating Subsidy Deficit
- JARC / APCD Revenue and Related Service
- Operational Efficiencies (COA Phase I)
- BRT Funding
- Preventative Maintenance Cap

MTS



Jobs Access Reverse Commute (JARC) / Air Pollution Control District (APCD) Revenue / Service	
Four Routes	Subsidy
Otay Mesa Jobs Access	480
Mid-City Reverse Commute	470
Poway Reverse Commute	172
Sorrento Valley Coaster Connection	755
Total Budgeted Net Operating Subsidy	1,877
Funding	
TDA	475
Federal 5307	208
JARC Carryover	37
JARC	524
APCD	633
Total Funding Needed	1,877
JARC/APCD funding in jeopardy	1,157
MTS	9909

#### JARC/APCD Recommendation

- Attempt to secure funding for services
- If no funding available, revise level of services to meet the level of funding obtained and adjust the FY 2006 budget

8888

#### Operational Efficiencies (COA Phase I)

- Not currently reflected within fiscal year 2006 budget.
- Preliminary estimation of net operating subsidy savings is \$4,000,000.
- Implementation of efficiencies primarily take place in September 2005. FY 2006 budgetary impact of efficiencies = 3/4 of the fiscal year.
- FY 2006 estimated budgetary impact is \$3,000,000.

#### Recommendation

• Implementation of efficiencies resulting in FY 2006 estimated budgetary savings of \$3,000,000.

8808

#### **BRT Funding**

- Not currently reflected within fiscal year 2006 budget.
- Non-recurring BRT funds available due to changes within the BRT program due to passage of TransNet = \$4,414,000.

#### Recommendation

Utilize the amount needed to balance the FY 2006 budget and release the balance to the Capital Improvement Program.

#### Example

Current Net Operating Subsidy Deficit Operating Efficiencies Savings (Prelim Estimate) Balance of Deficit (Utilized from BRT)

Balance of BRT released to CIP

3,000 (1,977)

(4,977)

2,437

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#### Preventative Maintenance Cap

 Currently reflected in the FY 2006 budget is \$23.2M (80% share) Federal Section 5307 Preventative Maintenance Funds utilized for operational purposes.

#### Recommendation

 Cap the Federal Section 5307 funding for operational purposes at \$23.2M and all increases in funding to be used for capital.

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#### Recommendation Review/Budget Closure

- JARC/APCD Attempt to secure funding. Match service level to funding levels secured.
- Operational Efficiencies (COA Phase I) Implement efficiencies resulting in an estimated FY 2006 impact of \$3,000,000.
- <u>BRT Funding</u> Utilize a portion of the non-recurring BRT funding needed to balance the FY 2006 budget (estimated \$1,977,000). Remainder of the funding to be taken to the Capital Improvement Program (estimated \$2,437,000).
- <u>Preventative Maintenance</u> Cap the Federal Section 5307 funding for operational purposes at \$23.2M. All increases in funding to be used for Capital Improvement Program.

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#### **Budget Closure**

Current Net Operating Subsidy Deficit (4,977)

JARC/APCD - Match service level with funding

Operating Efficiencies Savings (Prelim Estimate) 3,000

BRT Usage for Operational Purposes 1,977

Preventative Maintenance Cap 
Balance of Deficit -

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r 1 2000	Operating 6 in (000		ilde	
	Projected FY 2005	Budget FY 2006	Variance	Variance Percentage
Internal Bus Operations	865	847	(18)	-2.19
Rail Operations - Base	311	298	(14)	-4.49
Taxicab Administration	767	659	(108)	-14.09
San Diego & Arizona Eastern	100	100		0.09
Land Management	290	290		0.09
Bus Bench	90	90		0.09
Bus Shelter	150	150		0.09
General (Rental Income)	493	335	(158)	-32.09
TOTAL OPERATING REVENUES	3,066	2,769	(297)	-9.79
TOTAL OPERATING REVENUES	3,066	2,769	(297)	-9.79

REQUEST TO SPEAK FORM

AGENDA ITEM NO.

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ORDER REQUEST RECEIVED	;	

### 1. INSTRUCTIONS

This Request to Speak form <u>must be filled out and submitted in advance of the discussion of your item</u> to the Clerk of the Board (please attach your written statement to this form). Communications on hearings and agenda items are generally limited to three (3) minutes per person unless the Board authorizes additional time. However, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three (3) minutes. Please be brief and to the point. No yielding of time is allowed. <u>Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments</u>.

Date Peter Waring
Name (PLEASE PRINT) POBY 2+35 + Canford (A 9323
Address
Telephone 505 636 1973 Organization Represented (if any) RAIN WEB
Subject of your remarks: MUE Opening, COM, and other Subjects
Agenda Item Number on which you request to speak
Your comments are presenting a position of: SUPPORT OPPOSITION

### any issue relevant to the subject of the Hearing.

2. TESTIMONY AT NOTICED PUBLIC HEARINGS

3. DISCUSSION OF AGENDA ITEMS

The Chairman may permit any member of the public to address the Board on any issue relevant

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on

### 4. GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA

Public comment on matters not on the agenda will be limited to five (5) speakers with three (3) minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

\*\*REMEMBER: Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.\*\*

DGunn/SStroh / FORMS REVREQFO.DGUNN — 10/15/03

to a particular agenda item.

REQUEST TO SPEAK FORM

AGENDA ITEM NO.

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ORDER REQUEST RECEIVED

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\*\*PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT) TO THE CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM\*\*

### 1. INSTRUCTIONS

This Request to Speak form <u>must be filled out and submitted in advance of the discussion of your item</u> to the Clerk of the Board (please attach your written statement to this form). Communications on hearings and agenda items are generally limited to three (3) minutes per person unless the Board authorizes additional time. However, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three (3) minutes. Please be brief and to the point. No yielding of time is allowed. Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.

Date	4.14.05
Name (PLE	EASE PRINT) MARGO TANQUOLU
Address	229 16th Street 1#116
	SAN DIROD, Ca 921DI
Telephone	(G19) 231-1144
Organization	on Represented (if any) Lease Taxi Driver - USAG85 - Rep. Text Cab also on Licenses - Businessuman - Prives Rep. T
	your remarks: Tax 1—general comments
Agenda Ite	em Number on which you request to speak 3C - poblic
Your comn	nents are presenting a position of: SUPPORT OPPOSITION

### 2. TESTIMONY AT NOTICED PUBLIC HEARINGS

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

### 3. DISCUSSION OF AGENDA ITEMS

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DGunn/SStroh / FORMS REVREQFO.DGUNN — 10/15/03

REQUEST TO SPEAK FORM

AGENDA ITEM NO.

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ORDER REQUEST RECEIVED

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\*\*PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT) TO THE Q Q'( D CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM\*\*

### 1. INSTRUCTIONS

This Request to Speak form <u>must be filled out and submitted in advance of the discussion of your item</u> to the Clerk of the Board (please attach your written statement to this form). Communications on hearings and agenda items are generally limited to three (3) minutes per person unless the Board authorizes additional time. However, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three (3) minutes. Please be brief and to the point. No yielding of time is allowed. <u>Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.</u>

Date 2005-04-14	
Name (PLEASE PRINT) Cine Cichonal	
Address 5/53 /2 Downs 50	
San Diece, CA	
Telephone 618.582.4036	
Organization Represented (if any)	
13 well replie 81 only 45050	
Subject of your remarks:	
Agenda Item Number on which you request to speak	
Your comments are presenting a position of: SUPPORT OPPOSITION	

### 2. TESTIMONY AT NOTICED PUBLIC HEARINGS

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

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\*\*REMEMBER: Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.\*\*

DGunn/SStroh / FORMS REVREQFO.DGUNN — 10/15/03 1255 Imperial Avenue, Suite 1000 San Diego, CA 92101-7490 619.231.1466, FAX: 619.234.3407

## **Agenda**

Item No. <u>6</u>

Joint Meeting of the Board of Directors for Metropolitan Transit System, San Diego Transit Corporation, and San Diego Trolley, Inc. OPS 980.9 (PC 30133)

April 14, 2005

Subject:

MTS: DART/FLEX SERVICES - CONTRACT EXTENSION

### RECOMMENDATION:

That the Board of Directors authorize the Chief Executive Officer (CEO) to exercise six carryover months allowable under the current contract (MTS Document No. B0228.0-00) with Southland Transit, Inc. for the DART/Flex-route services. The extension of the carryover months will run from July 1, 2005, through December 31, 2005 (see Attachment A).

### **Budget Impact**

The exercising of the six-month carryover period will result in a cost of \$697,353. This amount has been budgeted for FY 06. Rates will remain the same as they currently are in FY 05. The exercising of the carryover months will save the agency money by operating under the current rates.

### **DISCUSSION:**

The DART/Flex routes and one local fixed-route serving Spring Valley, Paradise Hills, National City, North Park, City Heights, Mira Mesa, Scripps Ranch, and Rancho Bernardo are due to expire as of July 1, 2005. Within the contract there is a provision for a six-month extension until December 31, 2005.

Staff is recommending exercising the six-month carryover period to allow for maximum flexibility to make future Comprehensive Operational Analysis (COA) adjustments, as well as to continue the existing cost per service hour.



It is staff's intention to begin a competitive procurement process for these services in late summer to provide for seamless service continuation after the end of this contract term. Per MTS Document No. B0228.0-00, MTS has the sole option of exercising up to six carryover months, either individually or collectively after the term of this contract has ended; please see the following paragraph taken from page 12 of the contract:

ARTICLE 9 TERM OF AGREEMENT

### B. CARRYOVER TERM

. . .

In consideration of the herein agreement, Contractor hereby grants to MTS the options, exercisable in writing solely by MTDB's General Manager. MTDB shall have the option to extend the service provided by Contractor under this agreement for six consecutive one-month periods after the base term. Compensation related to such carry-over periods shall be the same compensation as for the last 12-month period of the agreement. If MTDB desires to exercise any of these carry-over months, MTDB shall notify Contractor of its intent at least 60 calendar days before the option is to begin.

In accordance with the above paragraph, it is the recommendation of staff to exercise six carryover months beginning on July 1, 2005, through December 31, 2005. All other contractual conditions will remain unchanged.

Paul C. Jablonski Chief Executive Officer

Key Staff Contact: Susan Hafner, 619.595.3084, susan.hafner@sdmts.com

DTarankow APR14-05.6.STRANSUE 3/29/05

Attachment: A. MTS Doc. No. B0228.1-00

1255 Imperial Avenue, Suite 1000 San Diego, CA 92101-7490 (619) 231-1466 • FAX (619) 234-3407

April 14, 2005

MTDB Doc. No. B0228.1.00 OPS 980.9 (PC 30133)

Mr. Dave Daley Chief Operating Officer Southland Transit Inc. 1705 South Mountain Avenue Monrovia, CA 91016

Dear Mr. Daley:

Subject:

AMENDMENT NO. 1 TO MTDB DOC. NO. B0228.0-00 FOR ADA PARATRANSIT AND

GENERAL PUBLIC PARATRANSIT SERVICES

This shall serve as our agreement for professional services as further described below.

### SCOPE OF SERVICES

Continue to provide DART/Flex services pursuant to the original terms and conditions of the contract during the six carryover months.

### **SCHEDULE**

Work shall begin July 1, 2005, and continue through December 31, 2005.

### **PAYMENT**

Payment shall be based upon the original contract rates under the fifth year per page 12 of the original contract. Rates will remain at \$31.91 per revenue hour operation of a van and \$32.59 per revenue hour operation of a minibus.

All other contractual conditions remain unchanged. If you agree with the above, please sign below and return the copy marked "original" to the Contracts Administrator at MTS. The other copy is for your records.

Sincerely,	Agreed:
Paul C. Jablonski Chief Executive Officer	Dave Daley Southland Transit Inc.
Date:	Date:

Global/Agendaltems/Attachments APR14-05.6.ATTA.STRANSUE 4/1/05









1255 Imperial Avenue, Suite 1000 San Diego, CA 92101-7490 619.231.1466 FAX 619.234.3407

## **Agenda**

Item No.  $\frac{7}{2}$ 

CIP 10426.6

Joint Meeting of the Board of Directors for Metropolitan Transit System, San Diego Transit Corporation, and San Diego Trolley, Inc.

April 14, 2005

Subject:

MTS: HELIX WATER DISTRICT REQUEST FOR EASEMENT

### RECOMMENDATION:

That the Board of Directors authorize the Chief Executive Officer (CEO) to execute an easement with Helix Water District to ratify the installation of water facilities within MTS-owned property on Keeney Street in La Mesa, located on Assessor Parcel No. 469-100-03, in substantially the same form as shown in Attachment A.

**Budget Impact** 

None.

### DISCUSSION:

Helix Water District has an existing water main within the property owned by MTS at the Keeney Street substation site constructed for the Mission Valley East Light Rail Transit Project. The water main is located within Keeney Street, which is a private street. All parties assumed there was an existing easement to Helix Water District, but no easement was granted. The proposed easement will not interfere with MTS's existing improvements.

Paul C. Jablonski Chief Executive Officer

Key Staff Contact: Tim Allison, 619.699.6908, tal@sandag.org

LTorio/APR14-05.7.TALLISON

Attachment: A. Water Line Easement, MTS Doc. No. M6574.0-05



## RECORDING REQUESTED BY AND WHEN RECORDED MAIL TO:

Helix Water District 7811 University Avenue La Mesa, CA 91941-4927

DOCUMENTARY TRANSFER TAX:\_\_\_\_\_INITIALS \_\_\_\_\_
THIS DOCUMENT BEING RECORDED
FOR THE BENEFIT OF A PUBLIC AGENCY
(PER GOV=T CODE SEC. 6109)

APN: 469-100-03

MTDB Doc. No. M6574.0-05 CIP 10426

### **GRANT OF EASEMENT**

SAN DIEGO METROPOLITAN TRANSIT DEVELOPMENT BOARD, a California public agency, Grantor(s), for good and valuable consideration, hereby grant(s) to the HELIX WATER DISTRICT, Grantee, an irrigation district organized and operating under the California Irrigation District Law, Water Code Section 20500 et seq., situated wholly in the County of San Diego, State of California, an easement for purpose of laying underground water pipeline(s) from time to time, installing meters, valves and other above or underground appurtenant structures, and paving the surface, together with the right to construct, operate, maintain, repair, and replace said pipeline(s), appurtenant structures, and pavement, and the right of ingress and egress for such purposes.

Said easement being situate wholly within the County of San Diego, State of California, and more particularly described as follows:

### SEE EXHIBIT "A" ATTACHED

Reserving unto the Grantor(s) the right to use said land, at their own risk, for purposes not conflicting with the rights granted herein, except that Grantor(s) shall not use any paved area for storage or parking of abandoned or disabled vehicles, machinery, equipment, or supplies. No fence, tree, or other obstruction and no building or improvements shall be erected upon said easement by Grantor(s) except as noted below. Should Grantor(s) install a gate or gates over District easement, Grantor(s) shall at Grantor's(s') expense, install a District approved locking system, which will allow unrestricted access by District-to-District facilities. Grantor(s) shall not permit the existing ground elevations of said easement to be increased or decreased. Grantor(s) may use said easement as a driveway and, if not paved by Grantee, may surface or pave the area, subject only to the said restrictions concerning changes in existing ground elevations. Grantor(s)waives any right under Civil Code Section 845, and any other right to compel District to repair, grade, surface, or otherwise improve or maintain said easement as a roadway or private right-of-way.

APN: 469-100-03

	, SAN DIEGO METROPOLITAN TRANSIT public agency, has caused this Grant of Easement to be, 200 .
	SAN DIEGO METROPOLITAN TRANSIT DEVELOPMENT BOARD
	BY
	BY
AC	CCEPTANCE
dated, from San Diego M California public agency, to Helix Water of Directors, or by the undersigned officer	reports conveyed by the GRANT OF EASEMENT detropolitan Transit Development Board, a report District, is hereby accepted by order of the Board or agent on behalf of the Board of Directors Resolution No. 01-55, adopted on August 15, 2001, ereof by its duly authorized officer.
Dated this day of, 20	Mark S. Weston General Manager
	Carlos V. Lugo Director of Engineering

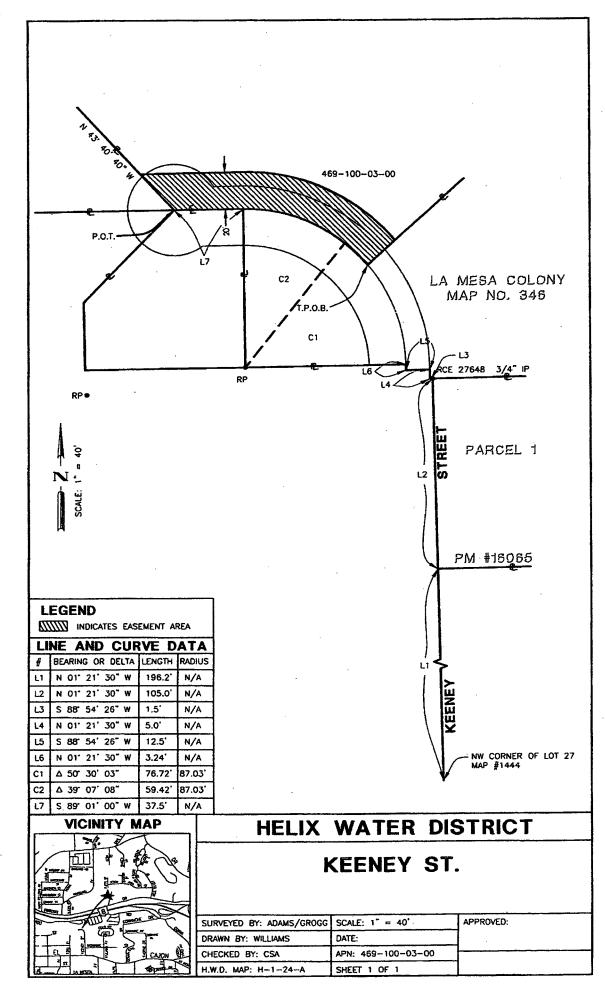
## **EXHIBIT "A"**

That portion of Lot 40 of La Mesa Colony according to Map No. 346 recorded March 8, 1887 and as shown on Record of Survey Map No. 1928 recorded August 25, 1948, all of Official Records.

An 18-foot strip of land lying northerly of the following described line:

Beginning at a found monument located at the northwest corner of Lot 27 of Dewitt Tract according to Map No. 1444 recorded May 22, 1912; thence north 01° 21′ 30″ west 196.20 feet to a found monument lying 1.50 feet east of the southwest corner of Parcel #1 of Parcel Map No. 16065 recorded April 25, 1990; thence continuing north 01° 21′ 30″ west 105.00 feet to a found ¾″ iron pin with a plastic cap marked "RCE 27648" per said Parcel Map No. 16065; thence south 88° 54′ 26″ west 1.50 feet; thence north 01° 21′ 30″ west 5.00 feet; thence south 88° 54′ 26″ west 12.50 feet; thence north 1° 21′ 30″ west 3.24 feet to the beginning of a curve concave to the southwest having a radius of 87.03; thence north and west along said curve through a central angle of 39° 07′ a distance of 59.42 feet to the **TRUE POINT OF BEGINNING** said point also being the beginning of a tangent curve concave to the southwest having a radius of 87.03 feet; thence north and west along said curve through a central angle of 50° 30′ 30″ a distance of 76.72 feet; thence south 89° 01′ 00″ west 37.50 feet to the **POINT OF TERMINATION.** 

The northerly line of said easement shall be lengthened or shortened to close on that westerly property line of north 43° 40′ 40″ west.



State of	
County of	
On before me	NAME, TITLE OF OFFICER - E.G., "JANE DOE, NOTARY PUBLIC"
personally appeared	
	oved to me on the basis of satisfactory evidence
personally known to me - On - D pi	to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.  WITNESS my hand and official seal.
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	SIGNATURE OF NOTARY
	PTIONAL ————————————————————————————————————
Though the data below is not required by law, it may p fraudulent reattachment of this form.	rove valuable to persons relying on the document and could prevent
CAPACITY CLAIMED BY SIGNER	DESCRIPTION OF ATTACHED DOCUMENT
☐ INDIVIDUAL ☐ CORPORATE OFFICER	
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☐ PARTNER(S) ☐ LIMITED ☐ GENERAL	
ATTORNEY-IN-FACT TRUSTEE(S) GUARDIAN/CONSERVATOR	NUMBER OF PAGES
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Terrando and a president an exercise from	SIGNER(S) OTHER THAN NAMED ABOVE

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## **Agenda**

Item No. <u>30</u>

Joint Meeting of the Board of Directors for Metropolitan Transit System, San Diego Transit Corporation, and San Diego Trolley, Inc. ADM 121.10 (PC 20484)

April 14, 2005

SUBJECT:

MTS: BUDGET-RELATED SERVICE EFFICIENCIES

### RECOMMENDATION:

That the Board of Directors receive this information in preparation for the Public Hearing on April 28, 2005, regarding service efficiencies for Phase I of the Comprehensive Operational Analysis (COA).

**Budget Impact** 

None.

### DISCUSSION:

The goal of the Comprehensive Operational Analysis (COA) is to evaluate and restructure MTS's services and operations to more efficiently and effectively serve the region's transit needs and meet regional transportation goals within the constraints of the current financial and operating environment. Phase I of the COA focuses on identifying service and operational efficiencies to address the immediate need to balance the FY 2006 operating budget (Attachment A).

### **Process and Criteria**

Over the past three years, MTS has been addressing its operating budget deficit by optimizing the system through service and operational efficiencies. These efficiencies include reducing the cost of service provision and administration through interlining and reduction in staff and a reduction of unproductive and duplicative services. While identifying service efficiencies is routine, the COA presents a unique opportunity to



comprehensively evaluate the services and operations of the system through technical work, field observations, and discussions with various stakeholders, including operations staff, bus and trolley operators, local jurisdictions, and the general public. Therefore, Phase I of the COA was dedicated to identifying early budget-related service efficiencies.

As in the past, MTS Policy No. 42 provides the basic guidance and criteria for identifying service efficiencies. In general, the policy focuses on maximizing subsidy savings and minimizing impacts to existing riders based on the three tiers of analysis (as shown in Table 1).

### Table 1 Service Efficiency Guidelines

l es	Tier 1: Eliminate weak-performing components of all routes.
Phas	Tier 2: Reduce service levels during unproductive hours and days.
COA	<u>Criteria</u> : Based on measures or productivity (passengers/mile and hour) and efficiency (subsidy/passenger).
Phase II	Tier 3: Conduct a comprehensive evaluation of MTS services to achieve overall subsidy reductions while maintaining lifeline service based on coverage and productivity.
COA	<u>Criteria</u> : To be developed in conjunction with Blue Ribbon Committee and Citizens' Advisory Committee.

Phase I of the COA consists of Tiers 1 and 2 analysis of the system using criteria established in Policy No. 42, such as passengers per revenue hour and subsidy per passenger. These criteria are used to evaluate the benefit (subsidy savings) versus the cost (ridership impact) of each proposal. The process for identifying Phase I efficiencies was as follows:

<u>Step 1</u> – Perform a comprehensive evaluation of the transit system. A thorough review of each route and component (geographic segment, time of day, day of week) was conducted by a team consisting of MTS planning, consultant, and operations staff from each division. The purpose was to identify service efficiencies such as duplicative or unproductive services and opportunities for operational efficiencies (optimize cycle times, interlining, more efficient layover locations).

<u>Step 2</u> – Assess benefit and cost of each proposal through quantitative evaluation based on measures of productivity and efficiency and qualitative assessment through field observations, committee meetings, public open houses, and operator "drop in" sessions. A summary of comments from these sessions will be presented at the Board meeting.

<u>Step 3</u> – Determine Phase I versus Phase II efficiencies. Phase I proposed budget-related service efficiencies are consistent with Policy No. 42 guidance for service reductions, do not require major system restructuring, are easily implemented, and do not warrant additional analysis. Proposals that require additional analysis, major network restructuring, policy guidance, or attracted significant attention during the public outreach efforts were deferred to Phase II of the COA for consideration.

### Proposed Budget-Related Service Efficiencies

Attachment A lists the service efficiencies proposed for implementation in July and September 2005 to help address the FY 2006 budget. This list represents the proposals that were identified through the technical process and reviewed through the public outreach efforts. Information on subsidy savings and ridership impacts for these proposals will be presented at the Board meeting.

Proposals that were originally on this list but deferred to Phase II for further consideration due to comments received from the public and other stakeholders include:

- Move Route 20 terminal from Ash/Harbor to Mid-Broadway.
- Discontinue Route 830.
- Discontinue Route 855 segment from La Mesa Blvd. Station to Grossmont Center Station due to duplication with Route 15.
- Discontinue Route 904.

### Next Steps

A public hearing on these budget-related service efficiencies is scheduled for April 28, 2005. A public notice has been issued, and *Take Ones* will be posted on all vehicles and other locations notifying the public of the public hearing and proposed efficiencies.

Paul 6. Jablonski Chief Executive Officer

Key Staff Contact: Conan Cheung, 619.515.0933, conan.cheung@sdmts.com

JGarde APR14-05.30.CCHEUNG 4/5/05

Attachment: A. Proposed Budget-Related Service Efficiencies

### ATTACHMENT A

### DRAFT COA PHASE I BUDGET-RELATED SERVICE EFFICIENCIES

ROUTE	DESCRIPTION OF PROPOSED EFFICIENCY	IMPLEMENTATION
1 and 3	Combine Routes 1 and 3 services. Discontinue Route 3 segment from UCSD Medical Center to Mission Hills.	Sept 2005
4	Move the terminal from Ash/Harbor to 12th/Imperial (weekdays).	July 2005
7	Minor reductions in weekend service levels.	Sept 2005
11	Move the Route 11B terminal from 1st/Ash to 12th/Imperial.	July 2005
27	Discontinue segment from Garnet/Mission Boulevard to Fashion Valley Transit Center.	Sept 2005
30 and 34	Discontinue Route 34 segment from UTC to Thornton Hospital. Split Route 30 at UTC, and use one segment to serve Thornton Hospital.	Sept 2005
40	Reroute through Grantville Station.	July 2005
844A	Discontinue route due to low ridership.	July 2005
844/845	Reduce service from 30 minutes to 60 minutes on Saturdays.	July 2005
831	Discontinue route due to low ridership and duplication with Route 834.	Sept 2005
832	Reduce frequency to 60 minutes in each direction or 30 minutes one way.	Sept 2005
834	Reduce frequency to 60 minutes; adjust schedule.	Sept 2005
853	Discontinue route due to low ridership.	Sept 2005
854	Restructure: 30 minutes from Grossmont Center Station to Grossmont College, 60 minutes from Grossmont College to Lakeside, and shorten the loop at Maine Avenue on the eastern end.	Sept 2005
874	Discontinue route due to low ridership.	Sept 2005
875	Discontinue route due to low ridership.	Sept 2005
891A, 892A, 893A	Discontinue trips due to low ridership.	Sept 2005
901	Discontinue Routes 902 and 903 and increase frequency on Route 901 to 15 minutes during peak periods from Iris Avenue Station to downtown San Diego.	Sept 2005
962	Reduce frequencies to 60 minutes.	July 2005
927	Discontinue service from Stonecrest to Fenton Parkway Station due to low ridership.	Sept 2005
963/964	Discontinue flexing and restructure route.	Sept 2005
Downtown Layover	Move route terminals for Routes 7, 15, 20, 115, 901, 929, and 932 from Harbor Drive area to Broadway/State Street.	Sept 2005

REQUEST TO SPEAK FORM

AGENDA ITEM NO.

Bo	ild	(V)	40
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ORDER REQUEST RECEIVED	

\*\*PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT) TO THE CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM\*\*

### 1. INSTRUCTIONS

This Request to Speak form <u>must be filled out and submitted in advance of the discussion of your item</u> to the Clerk of the Board (please attach your written statement to this form). Communications on hearings and agenda items are generally limited to three (3) minutes per person unless the Board authorizes additional time. However, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three (3) minutes. Please be brief and to the point. No yielding of time is allowed. Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.

Date_ Refer Numer	
Name (PLEASE PRINT)	
Address	
Telephone_805-636-1973	
Organization Represented (if any)	
Subject of your remarks:	$\mathcal{A}$
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Agenda Item Number on which you request to speak	
Your comments are presenting a position of: SUPPORT	OPPOSITION

### 2. TESTIMONY AT NOTICED PUBLIC HEARINGS

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

### 3. DISCUSSION OF AGENDA ITEMS

The Chairman may permit any member of the public to address the Board on any issue relevant to a particular agenda item.

### 4. GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA

Public comment on matters not on the agenda will be limited to five (5) speakers with three (3) minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

\*\*REMEMBER: Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.\*\*

DGunn/SStroh / FORMS REVREQFO.DGUNN — 10/15/03

REQUEST TO SPEAK FORM

AGENDA ITEM NO.



ORDER REQUEST RECEIVED

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\*\*PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT) TO THE  $\bigcirc$  G :  $2^q$  CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM\*\*

### 1. INSTRUCTIONS

This Request to Speak form <u>must be filled out and submitted in advance of the discussion of your item</u> to the Clerk of the Board (please attach your written statement to this form). Communications on hearings and agenda items are generally limited to three (3) minutes per person unless the Board authorizes additional time. However, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three (3) minutes. Please be brief and to the point. No yielding of time is allowed. <u>Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.</u>

Date 2005 - 04 - 14
Name (PLEASE PRINT) Clive Richard
Address 5/53 La Darna St
San Dieso CA 52115-1530
San Dieso CA 92115-1530 Telephone 619, 582, 4036
Organization Represented (if any)
,
Subject of your remarks:
Agenda Item Number on which you request to speak
Your comments are presenting a position of: SUPPORT OPPOSITION

### 2. TESTIMONY AT NOTICED PUBLIC HEARINGS

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

### 3. DISCUSSION OF AGENDA ITEMS

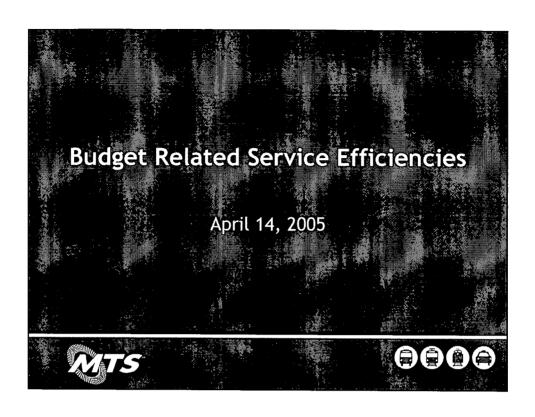
The Chairman may permit any member of the public to address the Board on any issue relevant to a particular agenda item.

### 4. GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA

Public comment on matters not on the agenda will be limited to five (5) speakers with three (3) minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

\*\*REMEMBER: Subjects of previous Hearings or agenda items may not again be addressed under General Public Comments.\*\*

DGunn/SStroh / FORMS REVREQFO.DGUNN — 10/15/03



# Phase I Service Efficiency Guidelines • MTS Policy No. 42: Tier 1 - Eliminate weak performing components of all routes Tier 2 - Reduce service levels during unproductive hours/days Criteria: Based on measures or productivity (passengers/mile and hour) and efficiency (subsidy/passenger) Tier 3 - Conduct a comprehensive evaluation of MTS services to achieve overall subsidy reductions while maintaining lifeline service based on coverage and productivity Criteria: To be developed in conjunction with BRC and CAC.

# Phase I Service Efficiency Guidelines



- Maximize savings and minimize passenger impacts:
  - > Optimize route cycle times
  - Combine or link route segments more efficiently
  - > Reduce services used by few people
  - > Reduce duplication of service



# **Phase I Service Efficiency Process**



### STEP 1: Comprehensive Evaluation of Services

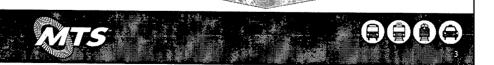
- Identify opportunities to optimize cycle times/linking of route segments
- · Identify unproductive/duplicative service

### STEP 2: Assess Benefits/Costs of Proposals

- · Quantitative: Subsidy/Passenger, Passenger/Hour
- Qualitative: Assess operator/community input, determine if realistic options available for significant passenger impacts, field observations to validate if feasible

### STEP 3: Determine Phase I or II

- Phase I: Consistent with Policy No. 42, do not require major system restructuring, easily implemented, no additional analysis needed
- Phase II: require additional analysis, major network restructuring, policy guidance, or significant operator/public comments



## Public/Rider Outreach



- 5 Operator "Drop In" Sessions
- 5 Community Meetings / Open Houses
- 7 Transit Center Open Houses
- · Web site
- Newsletter
- Take Ones
- Transit Store Comment Box
- Hotline
- Email
- Fax





## Public/Rider Outreach



- Comments received through Thursday April 7th
- 82 persons have provided feedback on Phase I (Does not include Phase 2 related comments)
- · How or Where Persons Provided Comment:
  - 25 received at Community Meeting / Open Houses
  - 33 received at Transit Station Outreach Events
  - 14 received by telephone (Hotline or TeleInfo)
  - 10 received by Email: COA@sdmts.com
- Operators have provided many comments, including 15-20 related to Phase 1





## Public/Rider Outreach



- Budget related service efficiency comments:
  - Route 874 cited most often, 14 times (deferred to Phase II)
  - Concerns expressed about lost service in Poway Business Park (deferred to Phase II)
  - No other route received more than three comments, and many received zero or one
- Majority of comments spoke to Phase II changes:
  - 70 Improve frequency or span of service
  - 45 New Service or route restructuring related
  - 35 Improve speed or connection of services
  - 36 General & non-service/operations related comments





## Public/Rider Outreach



- Efficiencies deferred to Phase II:
  - > Reduce weekend frequencies on Route 7.
  - Move Route 20 terminal from Ash/Harbor to Mid-Broadway.
  - > Discontinue Route 830.
  - Discontinue Route 855 segment from La Mesa Trolley to Grossmont Trolley due to duplication with Route 15.
  - > Discontinue Route 874.
  - Discontinue Routes 902 and 903, and increase Route 901 peak service to 15 minutes.
  - Discontinue Route 904.



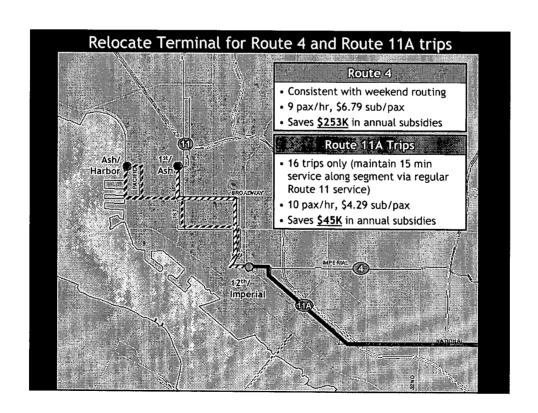
# **DRAFT** Service Efficiencies

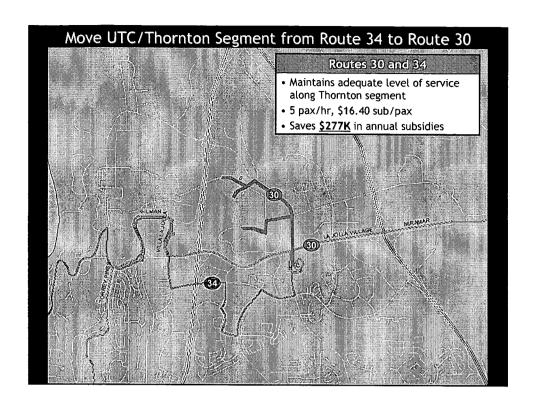
Route	Description of Proposed Efficiency	Subsidy Saved	Passenger per Rev. Hr	Subsidy per Passenger
1 and 3	Combine Route 1 and 3 service. Discontinue Route 3 segment from UCSD Med Center to Mission Hills.	\$347,700	14	\$2.87
4 and 11A	Truncate Route 4 and 11A trips at 12th/Imperial.	\$298,255	9	\$6.24
27	Discontinue segment from PB to Fashion Valley.	\$377,600	9	\$11.80
30 and 34	Serve Route 34 segment from UTC to Thornton Hospital with Route 30.	\$277,100	5	\$16.40
844A	Discontinue route due to low ridership.	\$36,700	2	\$14.12
831, 832, 834	Discontinue Route 831, reduce service on Routes 832 and 834.	\$519,200	7	\$6.27
875	Discontinue route due to low ridership.	\$201,900	8	\$4.52
927	Discontinue service from Stonecrest to Fenton Trolley Station due to low ridership.	\$117,798	5	\$5.75
Downtown Layover	Move route terminals for Routes 7, 15, 20, 115, 901, 929, 932 from Harbor Drive area to Broadway/State Street.	\$1,008,000	2	\$27.62
Other	Various minor efficiencies on Routes 40, 844/845, 853, 854, 962, 963/964, and rural services.	\$399,616	6	\$4.17
	TOTAL	\$3,583,869	7	\$7.15

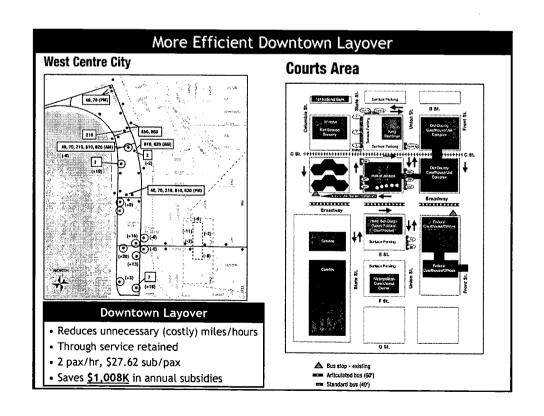
Note: Systemwide Fixed Route Bus Passenger/Rev. Hour = 28, and Subsidy/Passenger = \$1.69

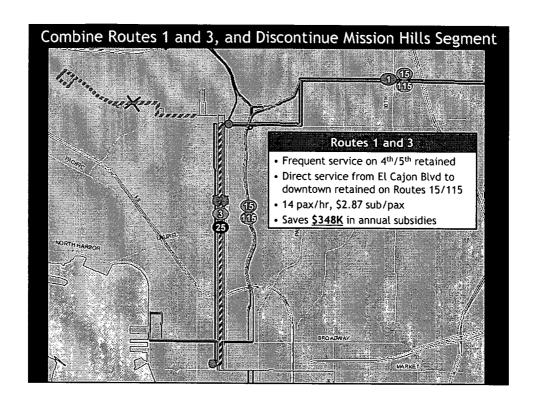


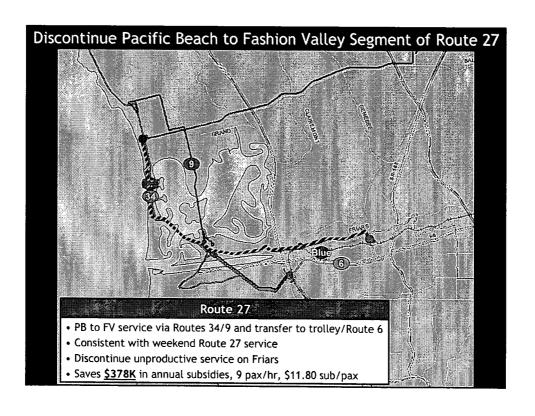


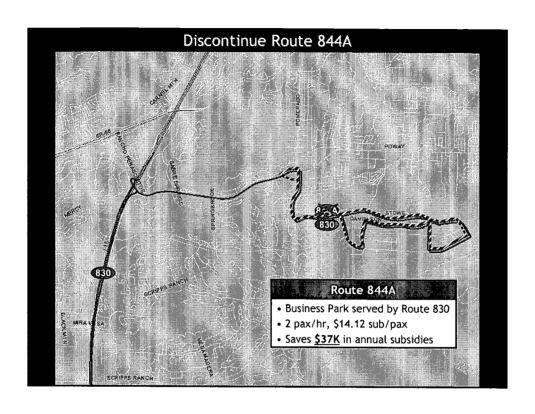


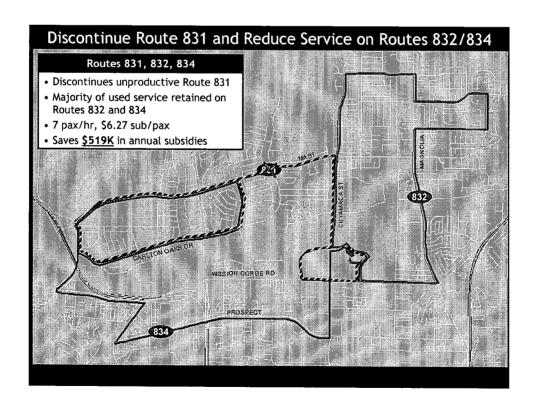


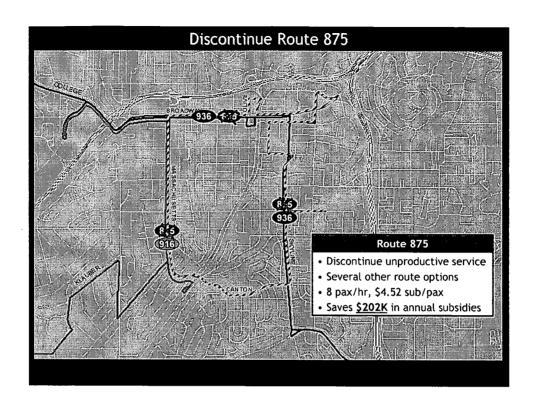


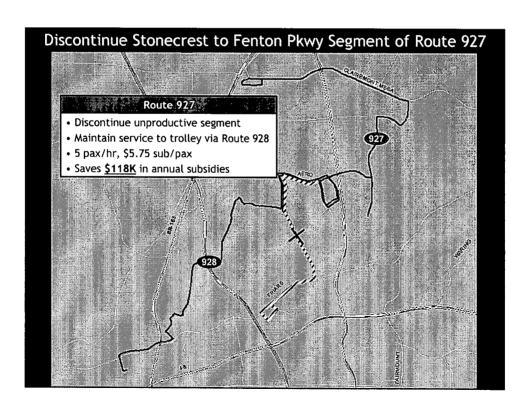












# **Next Steps**



- Summary:
  - Save \$3.5 million annually
  - Cost/Benefit 7 pax/hr, \$7.15 sub/pax
- Public Hearing on April 28
- Implementation in July 2005 and September 2005





1255 Imperial Avenue, Suite 1000 San Diego, CA 92101-7490 619.231.1466 FAX 619.234.3407

## **Agenda**

Item No. <u>45</u>

Joint Meeting of the Board of Directors for Metropolitan Transit System, San Diego Transit Corporation, and San Diego Trolley, Inc. FIN 310.1 (PC 30100)

April 14, 2005

SUBJECT:

MTS: OPERATIONS BUDGET STATUS REPORT FOR FEBRUARY FY 2005

### RECOMMENDATION:

That the Board of Directors receive the Metropolitan Transit System (MTS) Operations Budget Status Report for February Fiscal Year (FY) 05.

### **Budget Impact**

None at this time.

### **DISCUSSION:**

This report compares operating expenditures compared to budget for February 2005. (Attachment A-1 is a summary.)

### MTS OPERATIONS

Attachment A-2 summarizes combined operations. Attachment A-3 provides greater detail on combined operations. Attachments A-4 to A-17 present budget comparisons for each MTS operation.

### Revenues

<u>Fare Revenue – February 2005</u>. Combined fare revenue for February 2005 aggregated \$4,609,000 compared to the amended budget of \$5,096,000, which represents a \$487,000 (-9.6%) unfavorable variance. Fare revenues for rail operations resulted in a \$284,000



(-14.6%) unfavorable revenue variance. Fare revenues associated with internal bus operations were \$1,519,000 compared to a budget of \$1,610,000, resulting in a \$91,000 (-5.6%) unfavorable variance. Other operations (Chula Vista Transit and National City Transit) and contract services operations fare revenue were \$74,000 (-4.9%) under budget.

Total passengers for February 2005 were 5,588,000 compared to a budget of 5,785,000, representing an unfavorable ridership variance of 196,000. Rail operations had 174,000 (-8.1%) less passengers than budget while all other bus-related operations were 22,000 (-0.6%) passengers less than the February 2005 budget.

### Fare Revenue - Year-to-Date February 2005

Combined fare revenue for February 2005 year-to-date was \$45,960,000 compared to the year-to-date budget of \$46,472,000, representing a \$512,000 (-1.1%) unfavorable year-to-date variance. Rail operations had a \$215,000 (-1.2%) year-to-date unfavorable variance. Contracted services/fixed-route was \$181,000 (-1.7%) under budget, while all other year-to-date bus-related operations were \$116,000 (-0.6%) under budget.

Total passengers for the first eight months of the 2005 fiscal year totaled 50,438,000 for all MTS operations compared to year-to-date budgeted ridership totaling 50,889,000 representing a 451,000 unfavorable variance in ridership. Rail operations had a 167,000 (-0.9%) year-to-date unfavorable ridership variance. Contracted services/fixed-route had a 172,000 (-1.5%) year-to-date unfavorable variance while other bus-related operations were 112,000 (-0.6%) passengers less than the February 2005 year-to-date budget.

### Other Revenue

Other revenue totaled \$41,000 compared to a February 2005 budget of \$94,000. Year-to-date other revenues through February 2005 were \$666,000 compared to the year-to-date budget of \$770,000, representing a \$104,000 unfavorable variance. This represents less than anticipated advertising demand within internal bus operations and rail operations.

### Subsidy

Combined subsidy for February 2005 was \$7,201,000 compared to a \$9,076,000 budget. This represents a \$1,875,000 or (-20.7%) unfavorable variance. This variance is primarily due to timing of Transportation Development Act (TDA) funds within rail operations. No TDA subsidy was taken within this operator in the month of February primarily due to early advances of TDA funds in the months of July 2004 and January 2005. Year-to-date subsidy through February 2005 was \$73,417,000 compared to a year-to-date subsidy budget of \$73,603,000, or \$186,000 (-0.3%) under budget.

#### **EXPENSES**

### Personnel Costs

Total personnel-related costs for February 2005 were \$6,604,000 compared to the budget at \$6,564,000, resulting in a \$40,000 (-0.6%) unfavorable variance. Year-to-date employee-related costs totaled \$56,645,000, compared to a year-to-date budgetary figure of \$56,690,000. Year-to-date personnel costs were under budget by \$45,000 (0.1%).

### Outside Services and Purchased Transportation

Total outside services expenses totaled \$4,680,000 compared to a budgetary figure of \$4,840,000, resulting in a favorable expense variance of \$161,000 (3.3%). This favorable variance is primarily due to purchased transportation running under budget by \$115,000 or (3.0%). Total outside services for the first eight months of the fiscal year totaled \$40,795,000 compared to \$40,972,000, resulting in a year-to-date positive variance of \$178,000 (0.4%).

### Materials and Supplies

Total combined materials and supplies costs were \$969,000 for February 2005 compared to the amended budget of \$686,000, resulting in an unfavorable expense variance of \$282,000 (41.1%). This variance is the result of rail operations issuing light rail vehicle (LRV) inventory in the amount of \$436,000 within the month. Year-to-date materials and supplies expenses totaled \$6,115,000 compared to a budgetary figure of \$5,891,000, resulting in an unfavorable expense variance of \$224,000 (-3.8%).

### Energy - February 2005

Total energy costs were \$1,560,000 for the month compared to the budget of \$1,583,000. This favorable variance of \$23,000 (1.5%) is primarily the result of lower-than-expected diesel fuel usage within internal bus operations. As the midyear amended budget revised the diesel and CNG prices to \$1.60 per gallon and \$1.05 per therm, respectively, there were no significant variances within those areas.

### Energy - Year-to-Date February 2005

Total year-to-date energy costs were \$13,344,000 compared to the budget of \$13,397,000 resulting in a year-to-date positive variance of \$53,000 (0.4%). Year-to-date diesel fuel expenses were under budget by \$107,000 (2.5%) offset by electricity-related expenses over budget by \$47,000 (-1.1%).

### Risk Management

Risk management costs were \$475,000 for February 2005 compared to a \$428,000 budgetary figure, resulting in an unfavorable variance of \$47,000 (-11.1%). This unfavorable variance is primarily due to more legal fee volume within internal bus operations compared to the beginning of the fiscal year (\$54,000 over budget). Year-to-date expenses for risk management were \$162,000 (-4.8%) over budget.

### General and Administrative

General and administrative costs were \$52,000 for the month compared to the amended budget of \$65,000, resulting in a favorable expense variance of \$13,000 (19.5%). Year-to-date general and administrative costs were \$16,000 (4.1%) under budget totaling \$372,000 through February 2005 compared to a year-to-date budget of \$388,000.

### Month-End Summary

The total unfavorable net operating subsidy variance of \$688,000 for the month of February 2005 was produced by various factors. Total passenger fare revenue was \$488,000 under budget, of which \$258,000 of the variance was due to lower-than-expected passenger levels within rail operations. Total combined materials and supplies costs for February 2005 resulted in an unfavorable expense variance of \$282,000. This variance is the result of rail operations issuing large amounts of LRV inventory. Offsetting these two unfavorable categories were total outside services, energy, and general and administrative expenses.

### Year-to-Date Summary

The year-to-date operating subsidy netted an unfavorable variance of \$685,000 (-0.9%) primarily due to operating revenues lower-than-expected, materials expenses, and risk management related expenses offset by outside services, energy, and general and administrative costs.

### OTHER EXPENDITURES

Attachment A-1 summarizes total nonoperating other expenditures.

The February 2005 combined unfavorable variance for other expenditures totaled \$10,000. Total year-to-date expenses totaled \$4,790,000 compared to a year-to-date amended budget of \$5,104,000, resulting in a positive variance of \$313,000 (6.1%) through February 2005.

Paul C. Jablonski Chief Executive Officer

Key Staff Contact: Tom Lynch, 619.557.4538, Tom.Lynch@sdmts.com

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Attachment: A. Budget Status Report

## SAN DIEGO METROPOLITAN TRANSIT SYSTEM

# COMBINED OPERATIONS TRANSIT OPERATORS NET SUBSIDY AND OTHER EXPENDITURES

### COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

	- 12 de la 1	MON	TH .	
		AMENDED		%
	ACTUAL	BUDGET	VARIANCE	VARIANCE
MTS Net Operating Subsidy				
Internal Bus Operations	4,111	3,941	(170)	-4.3%
Rail Operations	2,437	1,750	(687)	-39.3%
Contracted Bus Operations - Fixed Route	2,034	2,044	10	0.5%
Contracted Bus Operations - Para Transit	733	826	93	11.3%
Other Operators	374	441	66	15.0%
Total MTS Net Operating Subsidy	9,689	9,002	(688)	-7.6%
Other Expenditures				
Administrative Pass Thru	0	0	0	-
Taxicab Administration	35	3	(32)	-994.1%
San Diego and Arizona Eastern	8	12	4	34.2%
Debt Service	0	0	0	
General Fund	574_	592_	18_	3.0%
Grand Total Expenditures	10,306	9,609	(698)	-7.3%

		YEAR TO	DATE	
		AMENDED		%
	ACTUAL	BUDGET	VARIANCE	VARIANCE
MTS Net Operating Subsidy				
Internal Bus Operations	34,938	34,633	(306)	-0.9%
Rail Operations	12,849	12,311	(539)	-4.4%
Contracted Bus Operations - Fixed Route	16,800	16,728	(72)	-0.4%
Contracted Bus Operations - Para Transit	6,151	6,297	147	2.3%
Other Operators	3,475	3,560	85	2.4%
Total MTS Net Operating Subsidy	74,214	73,529	(685)	-0.9%
Other Expenditures				
Administrative Pass Thru	344	344	0	0.0%
Taxicab Administration	(90)	(63)	27	-43.6%
San Diego and Arizona Eastern	118	131	13	9.8%
Debt Service	-	. 0	0	-
General Fund	4,418	4,692	273	5.8%
Grand Total Expenditures	79,004	78,633	(372)	-0.5%

### SAN DIEGO METROPOLITAN TRANSIT SYSTEM

### **COMBINED OPERATIONS**

### COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

				MON	TLI		
	AMENDED				ın.		%
	,	CTUAL		UDGET	VA	RIANCE	VARIANCE
Fare Revenue	\$	4,609	\$	5,096	\$	(487)	-9.6%
Other Revenue		41		94		(53)	-56.4%
Total Operating Revenue	\$	4,650	\$	5,190	\$	(540)	-10.4%
Subsidy		7,201		9,076		(1,875)	-20.7%
Total Revenue	\$	11,850	\$	14,265	\$	(2,415)	-16.9%
Wages	\$	4,311	\$	4,270	\$	(41)	-1.0%
Fringes		2,293		2,294		1	0.0%
Services		965		1,010		46	4.6%
Purchased Transportation		3,715		3,830		115	3.0%
Materials		969		686		(282)	-41.1%
Energy		1,560		1,583		23	1.5%
Risk Management		475		428		(47)	-11.0%
General and Administrative		52		65		13	20.0%
Vehicle/Facility Lease		-		25		25	
Total Costs	\$	14,339	_\$_	14,191	_\$	(148)	1.0%
Total Revenue Less Total Costs	\$	(2,489)	\$	74	\$	(2,563)	-3463.5%
Net Operating Subsidy	\$	(9,689)	\$	(9,002)	\$	(688)	-7.6%
a paramig and and	<del></del>	<u> </u>		<u> </u>			
g coscie,				YEAR TO	DATE		
g coscie,					DATE		%
g cosco,		ACTUAL	Al	YEAR TO		RIANCE	% VARIANCE
Fare Revenue		ACTUAL 45,960	Al	YEAR TO MENDED BUDGET 46,472		<b>RIANCE</b> (512)	VARIANCE -1.1%
		ACTUAL	AI E	YEAR TO MENDED BUDGET	VA	RIANCE	VARIANCE
Fare Revenue Other Revenue	\$	ACTUAL 45,960 666	AI E	YEAR TO MENDED BUDGET 46,472 770	<b>VA</b> \$	(512) (104)	-1.1% -13.5%
Fare Revenue Other Revenue Total Operating Revenue		45,960 666 46,626	AI E	YEAR TO MENDED BUDGET 46,472 770 47,242	VA	(512) (104) (616)	-1.1% -13.5% -1.3%
Fare Revenue Other Revenue Total Operating Revenue Subsidy	\$	45,960 666 46,626 73,417	\$ \$ \$	YEAR TO WENDED BUDGET 46,472 770 47,242 73,603	\$ \$	(512) (104) (616) (186)	-1.1% -13.5% -1.3% -0.3%
Fare Revenue Other Revenue Total Operating Revenue	\$	45,960 666 46,626	AI E	YEAR TO MENDED BUDGET 46,472 770 47,242	<b>VA</b> \$	(512) (104) (616)	-1.1% -13.5% -1.3%
Fare Revenue Other Revenue Total Operating Revenue Subsidy	\$	45,960 666 46,626 73,417	\$ \$ \$	YEAR TO WENDED BUDGET 46,472 770 47,242 73,603	\$ \$	(512) (104) (616) (186)	-1.1% -13.5% -1.3% -0.3%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue	\$ \$	45,960 666 46,626 73,417	**************************************	YEAR TO WENDED BUDGET 46,472 770 47,242 73,603 120,844	\$ \$ 	(512) (104) (616) (186) (802)	-1.1% -13.5% -1.3% -0.3% -0.7%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$ \$	45,960 666 46,626 73,417 120,042 36,968	**************************************	YEAR TO MENDED BUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555	\$ \$ 	(512) (104) (616) (186) (802)	-1.1% -13.5% -1.3% -0.3% -0.7%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508 32,287	**************************************	YEAR TO WENDED BUDGET 46,472 770 47,242 73,603 120,844 36,769 19,921	\$ \$ 	(512) (104) (616) (186) (802) (199) 244	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508	**************************************	YEAR TO MENDED BUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555	\$ \$ 	(512) (104) (616) (186) (802) (199) 244 48	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services Purchased Transportation	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508 32,287	**************************************	YEAR TO MENDED BUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555 32,417	\$ \$ 	(512) (104) (616) (186) (802) (199) 244 48 130	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6% 0.4%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services Purchased Transportation Materials	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508 32,287 6,115	**************************************	YEAR TO MENDED BUDGET 46,472 770 47,242 73,603 120,844 36,769 19,921 8,555 32,417 5,891	\$ \$ 	(512) (104) (616) (186) (802) (199) 244 48 130 (224)	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6% 0.4% -3.8%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508 32,287 6,115 13,344	**************************************	YEAR TO MENDED SUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555 32,417 5,891 13,397	\$ \$ 	(512) (104) (616) (186) (802) (199) 244 48 130 (224) 53	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6% 0.4% -3.8% 0.4%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services Purchased Transportation Materials Energy Risk Management	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508 32,287 6,115 13,344 3,517	**************************************	YEAR TO MENDED SUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555 32,417 5,891 13,397 3,355	\$ \$ 	(512) (104) (616) (186) (802) (199) 244 48 130 (224) 53 (162)	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6% 0.4% -3.8% 0.4% -4.8%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$	45,960 666 46,626 73,417 120,042 36,968 19,677 8,508 32,287 6,115 13,344 3,517 372	**************************************	YEAR TO MENDED SUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555 32,417 5,891 13,397 3,355 388	\$ \$ 	(512) (104) (616) (186) (802) (199) 244 48 130 (224) 53 (162) 16	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6% 0.4% -3.8% 0.4% -4.8% 4.1%
Fare Revenue Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$ \$	45,960 666 46,626 73,417 <b>120,042</b> 36,968 19,677 8,508 32,287 6,115 13,344 3,517 372 53	\$ \$ \$ \$	YEAR TO MENDED SUDGET  46,472 770  47,242 73,603  120,844  36,769 19,921 8,555 32,417 5,891 13,397 3,355 388 78	\$ \$ \$ \$	(512) (104) (616) (186) (802) (199) 244 48 130 (224) 53 (162) 16 25	-1.1% -13.5% -1.3% -0.3% -0.7% -0.5% 1.2% 0.6% 0.4% -3.8% 0.4% -4.8% 4.1% 32.1%

### SAN DIEGO METROPOLITAN TRANSIT SYSTEM

### COMBINED OPERATIONS

### FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

		CUR	RENT MONTH	COMPARISO	)N	YEAR TO DATE COMPARISON			FULL YEAR		
FY Month:	<u>%8</u> :€	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR	AMENDED BUDGET	REMAINING
REVENUE	Passenger Fares Advertising Contracted Service Revenue	\$ 4,608,730 17,869	\$ 5,095,516 61,300	\$ (486,787) (43,431)	-9.6% -70.9% -	\$ 45,960,126 413,933	\$ 46,472,492 494,001 -	\$ (512,365) (80,069)	-1.1% -16.2% -	\$ 68,912,400 740,000 25,000	\$ 22,952,274 326,068 25,000
	Other  Total Operating Revenue Subsidy	23,004 \$ 4,649,602 7,200,552	32,798 \$ 5,189,614 9,075,715	(9,794) \$ (540,012) (1,875,164)	-29.9% -10.4% -20.7%	251,864 \$ 46,625,923 73,416,552	275,079 \$ 47,241,571 73,602,918	\$ (615,649) (186,366)	-8.4% -1.3% -0.3%	\$ 70,088,669 114,294,729	159,405 \$ 23,462,747 40,878,177
	Total Revenue	\$ 11,850,154	\$ 14,265,329	\$ (2,415,175)	-16.9%	\$ 120,042,475	\$ 120,844,489	\$ (802,015)	-0.7%	\$ 184,383,398	\$ 64,340,924
EXPENSES											
	<u>Personnel</u> Wages Fringes	\$ 4,310,737 2,292,928	\$ 4,270,175 2,293,894	\$ (40,562) 966	-0.9% 0.0%	\$ 36,967,966 19,676,805	\$ 36,769,269 19,920,975	\$ (198,697) 244,171	-0.5% 1.2%	\$ 56,341,293 30,048,924	\$ 19,373,327 10,372,120
•	Total Personnel	\$ 6,603,665	\$ 6,564,068	\$ (39,597)	-0.6%	\$ 56,644,770	\$ 56,690,244	\$ 45,474	0.1%	\$ 86,390,217	\$ 29,745,447
	Outside Services Security Repair/Maintenance Services Engine and Transmission Rebuild Other Outside Services Purchased Transportation Other Contracted Bus Services	\$ 349,222 289,951 109,622 216,056 3,714,805	\$ 344,156 259,297 97,817 309,255 3,829,927	\$ (5,066) (30,655) (11,805) 93,199 115,122	-1.5% -11.8% -12.1% 30.1% 3.0%	\$ 3,512,103 2,380,410 521,461 2,093,808 32,286,970	\$ 3,507,025 2,285,948 509,536 2,253,057 32,416,916	\$ (5,078) (94,462) (11,925) 159,250 129,946	-0.1% -4.1% -2.3% 7.1% 0.4%	\$ 5,322,613 3,335,511 1,012,003 3,903,113 49,557,717	\$ 1,810,510 955,101 490,542 1,809,305 17,270,747
	<b>Total Outside Services</b>	\$ 4,679,656	\$ 4,840,452	\$ 160,796	3.3%	\$ 40,794,751	\$ 40,972,483	\$ 177,732	0.4%	\$ 63,130,957	\$ 22,336,205
	Materials & Supplies Lubricants Tires Other Materials and Supplies Total Main. Parts and Supplies	\$ 16,870 43,145 908,650 \$ 968,664	\$ 15,970 50,409 619,896 \$ 686,275	\$ (900) 7,264 (288,754) \$ (282,389)	-5.6% 14.4% -46.6% -41.1%	\$ 135,707 388,100 5,591,290 \$ 6,115,097	\$ 98,566 412,647 5,379,642 \$ 5,890,855	\$ (37,141) 24,547 (211,648) \$ (224,242)	-37.7% 5.9% -3.9%	\$ 165,772 614,407 7,530,370 \$ 8,310,549	\$ 30,065 226,307 1,939,079 \$ 2,195,452
	Energy	Ψ 300,004	<b>4</b> 000,273	Ψ (202,000)	-41.770	Ψ 0,710,007	• 0,000,000	(227,272)	0.070	0,010,010	
	Diesel Fuel CNG Fuel and Electricity for Facilities	\$ 452,373 562,438 545,039	\$ 502,574 549,444 531,268	\$ 50,201 (12,994) (13,772)	10.0% -2.4% -2.6%	\$ 4,210,044 4,727,952 4,405,976	\$ 4,316,608 4,721,062 4,359,064	\$ 106,564 (6,890) (46,912)	2.5% -0.1% -1.1%	\$ 6,488,321 7,090,261 6,677,389	\$ 2,278,277 2,362,309 2,271,413
	Total Energy	\$ 1,559,851	\$ 1,583,286	\$ 23,435	1.5%	\$ 13,343,972	\$ 13,396,734	\$ 52,762	0.4%	\$ 20,255,971	\$ 6,911,999
	Risk Management	\$ 475,110	\$ 427,661	\$ (47,450)	-11.1%	\$ 3,516,579	\$ 3,354,726	\$ (161,853)	-4.8%	\$ 5,432,070	\$ 1,915,492
	General and Administrative	\$ 52,020	\$ 64,587	\$ 12,567	19.5%	\$ 371,831	\$ 387,660	\$ 15,829	4.1%	\$ 671,434	\$ 299,604
	<u>Vehicle/facility Lease</u>	\$ -	\$ 25,000	\$ 25,000	-	\$ 52,788	\$ 77,788	\$ 25,000	32.1%	\$ 192,200	\$ 139,412
	TOTAL EXPENSES	\$ 14,338,967	\$ 14,191,329	\$ (147,638)	-1.0%	\$ 120,839,788	\$ 120,770,489	\$ (69,298)	-0.1%	\$ 184,383,398	\$ 63,543,611
	Total Revenue Less Total Costs	\$ (2,488,813)	\$ 74,000	\$ (2,562,813)	3463.3%	\$ (797,313)	\$ 74,000	\$ (871,313)	1177.5%	\$ (0)	\$ 797,313
	NET OPERATING SUBSIDY	\$ (9,689,365)	\$ (9,001,715)	\$ (687,650)	-7.6%	\$ (74,213,865)	\$ (73,528,918)	\$ (684,947)	-0.9%	\$(114,294,729)	\$ (40,080,864)

# INTERNAL BUS OPERATIONS (SAN DIEGO TRANSIT CORPORATION)

## COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

				MON	TH		
	<i>111/11</i>		A۱	/ENDED			%
	Α	CTUAL	В	UDGET	. VA	RIANCE	VARIANCE
Fare Revenue	\$	1,519	\$	1,610	\$	(91)	-5.7%
Other Revenue	· · · · · · · · · · · · · · · · · · ·	24		69		(45)	-65.2%
Total Operating Revenue	\$	1,543	\$	1,679	\$	(136)	-8.1%
Subsidy		3,879		3,941		(62)	-1.6%
Total Revenue	\$	5,421	\$	5,620	\$	(198)	-3.5%
Wages	\$	2,357	\$	2,307	\$	(51)	-2.2%
Fringes	•	1,863	•	1,868	•	5	0.3%
Services		244		268		24	9.0%
Purchased Transportation		-		-		-	_
Materials		306		342		36	10.5%
Energy ·		541		544		3	0.6%
Risk Management		300	•	247		(54)	-21.9%
General and Administrative Vehicle/Facility Lease		42 -		44 -		2	4.5% -
Total Costs	•	5,654	\$	5,620	\$	(34)	-0.6%
	\$			3,020			
Total Revenue Less Total Costs		(233)		-	\$	(233)	100.0%
Net Operating Subsidy		(4,111)	\$	(3,941)	\$	(170)	4.3%
				YEAR TO	DATE		
		CTUAL		MENDED			% VARIANCE
	A	CTUAL				RIANCE	% VARIANCE
Fare Revenue	\$	ACTUAL 14,658		MENDED			
Fare Revenue Other Revenue			В	MENDED UDGET	VA	RIANCE	VARIANCE
Other Revenue		14,658 500	В	MENDED SUDGET 14,762	VA	(104)	VARIANCE -0.7%
	\$	14,658	\$ 	MENDED SUDGET 14,762 559	<b>VA</b> \$	(104) (60)	-0.7% -10.7%
Other Revenue  Total Operating Revenue	\$	14,658 500 15,158	\$ 	MENDED :UDGET 14,762 559 15,321	<b>VA</b> \$	(104) (60) (164)	-0.7% -10.7% -1.1%
Other Revenue Total Operating Revenue Subsidy Total Revenue	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472	\$ \$ 	14,762 559 15,321 34,633 49,954	\$ \$ \$	(104) (60) (164) (2,318) (2,481)	-0.7% -10.7% -1.1% -6.7%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$	14,658 500 15,158 32,315 47,472 21,483	\$ 	14,762 559 15,321 34,633 49,954	\$ \$	(104) (60) (164) (2,318) (2,481) (327)	-0.7% -10.7% -1.1% -6.7% -5.0%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472 21,483 16,499	\$ \$ 	14,762 559 15,321 34,633 49,954 21,157 16,751	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% 1.5%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472 21,483	\$ \$ 	14,762 559 15,321 34,633 49,954	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327)	-0.7% -10.7% -1.1% -6.7% -5.0%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060	\$ \$ 	14,762 559 15,321 34,633 49,954 21,157 16,751	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% 1.5%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060	\$ \$ 	14,762 559 15,321 34,633 49,954 21,157 16,751 2,095	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252 36	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% 1.5% 1.7%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060 - 3,151	\$ \$ 	14,762 559 15,321 34,633 49,954 21,157 16,751 2,095 - 3,118	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252 36 - (33)	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% -1.5% -1.5% -1.1% -6.9%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ \$ <b>\$</b>	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060 - 3,151 4,702	\$ \$ 	14,762 559 15,321 34,633 49,954 21,157 16,751 2,095 - 3,118 4,761	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252 36 - (33) 59	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% -1.5% -1.5% -1.1% -1.1% -1.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060 - 3,151 4,702 1,965 236 -	\$ \$ \$	14,762 559 15,321 34,633 49,954 21,157 16,751 2,095 - 3,118 4,761 1,838 234 -	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252 36 - (33) 59 (127) (2)	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% -1.5% -1.5% -1.1% -6.9% -0.9%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease  Total Costs	\$ \$ \$	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060 - 3,151 4,702 1,965 236 - 50,096	\$ \$ \$ \$	14,762 559 15,321 34,633 49,954 21,157 16,751 2,095 - 3,118 4,761 1,838 234	\$ \$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252 36 - (33) 59 (127) (2) - (142)	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% 1.5% 1.7%1.1% 1.2% -6.9% -0.9%0.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	14,658 500 15,158 32,315 47,472 21,483 16,499 2,060 - 3,151 4,702 1,965 236 -	\$ \$ \$	14,762 559 15,321 34,633 49,954 21,157 16,751 2,095 - 3,118 4,761 1,838 234 -	\$ \$ \$	(104) (60) (164) (2,318) (2,481) (327) 252 36 - (33) 59 (127) (2)	-0.7% -10.7% -1.1% -6.7% -5.0% -1.5% -1.5% -1.5% -1.1% -6.9% -0.9%

# INTERNAL BUS OPERATIONS (SAN DIEGO TRANSIT CORPORATION)

# FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

		CUF	RENT MONT	H COMPARISO	)N	ΥE	AR TO DATE	COMPARISON		FULL	YEAR
FY Month:	88.	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR	AMENDED BUDGET	REMAINING
REVENUE											
	Passenger Fares Advertising	\$ 1,519,166 17,869	\$ 1,610,000 61,300	\$ (90,834) (43,431)	-5.6% -70.9%	\$ 14,658,237 413,933	\$ 14,762,346 494,001	\$ (104,109) (80,069)	-0.7% -16.2%	\$ 21,180,000 740,000	\$ 6,521,763 326,068
	Contracted Service Revenue		· -	•	-	•	-		-	25,000	25,000
	Other	5,528	7,500	(1,972)	26.3%_	85,449	65,000	20,449	31.5%	100,000	14,551
	Total Operating Revenue Subsidy	\$ 1,542,563 3,878,888	\$ 1,678,800 3,941,107	\$ (136,237) (62,219)	-8.1% -1.6%	\$ 15,157,619 32,314,872	\$ 15,321,347 34,632,588	\$ (163,728) (2,317,716)	-1.1% 	\$ 22,045,000 53,430,998	\$ 6,887,381 21,116,126
	Total Revenue	\$ 5,421,451	\$ 5,619,907	\$ (198,457)	-3.5%	\$ 47,472,491	\$ 49,953,935	\$ (2,481,445)	-5.0%	\$ 75,475,998	\$ 28,003,507
EXPENSES											
	Personnel						. 04 450 000	* (220 544)	-1.5%	\$ 32,034,214	\$ 10,551,001
	Wages Fringes	\$ 2,357,291 1,863,164	\$ 2,306,587 1,868,298	\$ (50,704) 5,134	-2.2% 0.3%	\$ 21,483,213 16,499,071	\$ 21,156,669 16,751,196	\$ (326,544) 252,125	-1.5% 1.5%	25,176,772	8,677,701
	•										
	Total Personnel	\$ 4,220,455	\$ 4,174,885	\$ (45,570)	-1.1%	\$ 37,982,284	\$ 37,907,865	\$ (74,419)	-0.2%	\$ 57,210,986	\$ 19,228,702
	Outside Services										
	Security	\$ 49,785	\$ 50,225	\$ 440	0.9%	\$ 596,782 415,526	\$ 594,937 380,583	\$ (1,845) (34,943)	-0.3% -9.2%	\$ 715,892 554,345	\$ 119,110 138,819
	Repair/Maintenance Services Engine and Transmission Rebuild	30,841 80,716	40,083 57,817	9,242 (22,899)	23.1% -39.6%	299,069	282,536	(16,533)	-5.9%	513,800	214,731
	Other Outside Services	82,372	119,914	37,542	31.3%	748,442	837,314	88,872	10.6%	1,316,977	568,535
	Purchased Transportation			· -	-	•	-	-	-	-	-
	Other Contracted Bus Services		-							-	
	Total Outside Services	\$ 243,714	\$ 268,039	\$ 24,325	9.1%	\$ 2,059,819	\$ 2,095,370	\$ 35,551	1.7%	\$ 3,101,014	\$ 1,041,195
	Materials & Supplies										
	Lubricants	\$ 9,076	\$ 9,245	\$ 169	1.8%	\$ 84,694	\$ 80,226	\$ (4,468)	-5.6%	\$ 120,530	\$ 35,836
	Tires Other Materials and Supplies	43,145 254,104	49,034 283,934	5,889 29,830	12.0% 10.5%	375,011 2,690,996	392,272 2,645,596	17,261 (45,400)	4.4% -1.7%	588,407 3,971,966	213,396 1,280,970
	Total Main. Parts and Supplies	\$ 306,324	\$ 342,213	\$ 35,889	10.5%	\$ 3,150,702	\$ 3,118,094	\$ (32,607)	-1.0%	\$ 4,680,903	\$ 1,530,201
	Energy	\$ 199,907	\$ 230,772	\$ 30,865	13.4%	\$ 2,007,846	\$ 2,077,099	\$ 69,253	3.3%	\$ 3,079,662	\$ 1,071,816
	Diesel Fuel CNG	295,000	269,444	(25,556)	-9.5%	2,356,358	2,334,062	(22,296)	-1.0%	3,508,799	1,152,441
	Fuel and Electricity for Facilities	46,099	43,700	(2,399)	-5.5%	338,026	349,598	11,572	3.3%	524,400	186,374
	Total Energy	\$ 541,006	\$ 543,916	\$ 2,910	0.5%	\$ 4,702,230	\$ 4,760,759	\$ 58,530	1.2%	\$ 7,112,861	\$ 2,410,631
	Risk Management	\$ 300,480	\$ 246,566	\$ (53,915)	-21.9%	\$ 1,964,955	\$ 1,837,529	\$ (127,425)	-6.9%	\$ 2,958,798	\$ 993,844
	General and Administrative	\$ 42,001	\$ 44,290	\$ 2,289	5.2%	\$ 235,902	\$ 234,317	\$ (1,585)	-0.7%	\$ 411,436	\$ 175,534
	Vehicle/facility Lease	\$ -	\$ .	\$ -	-	\$ -	\$ -	\$ -	•	\$ -	\$ -
	TOTAL EXPENSES	\$ 5,653,980	\$ 5,619,907	\$ (34,073)	-0.6%	\$ 50,095,891	\$ 49,953,935	\$ (141,956)	-0.3%	\$ 75,475,998	\$ 25,380,107
	Total Revenue Less Total Costs	\$ (232,529)	<u>\$</u> -	\$ (232,529)	-	\$ (2,623,401)	<u>\$ -</u>	\$ (2,623,401)	-	\$ -	\$ 2,623,401
	NET OPERATING SUBSIDY	\$ (4,111,417)	\$ (3,941,107)	\$ (170,310)	4.3%	\$ (34,938,273)	\$ (34,632,588)	\$ (305,684)	-0.9%	\$ (53,430,998)	\$ (18,492,725)

# RAIL OPERATIONS CONSOLIDATED (SAN DIEGO TROLLEY INCORPORATED)

# COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

				MON	TH		
	-			IENDED			%
	Α	CTUAL	В	UDGET	VA	RIANCE	VARIANCE
Fare Revenue	\$	1,662	\$	1,946	\$	(284)	-14.6%
Other Revenue		17		25		(8)	-32.0%
Total Operating Revenue	\$	1,679	\$	1,971	\$	(292)	-14.8%
Subsidy	Ψ	-	Ψ	1,750	Ψ	(1,750)	
•							
Total Revenue		1,679	\$	3,722	\$	(2,042)	-54.9%
Wages	\$	1,803	\$	1,759	\$	(45)	-2.6%
Fringes		416		404		(12)	-3.0%
Services		578		560		(18)	-3.2%
Purchased Transportation		-		_		-	-
Materials		653		332		(322)	-97.0%
Energy		512		499		(13)	-2.6% 5.2%
Risk Management		145 8		153 16		8 8	50.0%
General and Administrative Vehicle/Facility Lease		-		-		-	-
	_	4.440		0.700		(205)	40.00/
Total Costs	\$	4,116	\$	3,722		(395)	-10.6%
Total Revenue Less Total Costs	\$	(2,437)	\$	-		(2,437)	100.0%
Net Operating Subsidy	\$	(2,437)	\$	(1,750)	\$	(687)	39.3%
				YEAR TO	DATE		
		er (Sacha)		YEAR TO	DATE		%
		CTUAL	ΑN			RIANCE	% VARIANCE
Fare Revenue	Α	CTUAL	AN B	MENDED UDGET	VA	RIANCE	VARIANCE
Fare Revenue Other Revenue			ΑN	MENDED			
Other Revenue	\$ -	17,615 167	AN B \$	17,830 210	<b>VA</b> \$	(215) (43)	-1.2% -20.5%
Other Revenue  Total Operating Revenue	Α	17,615 167 17,782	AN B	17,830 210 18,040	VA	(215) (43) (258)	-1.2% -20.5% -1.4%
Other Revenue	\$ -	17,615 167	AN B \$	17,830 210	<b>VA</b> \$	(215) (43)	-1.2% -20.5%
Other Revenue  Total Operating Revenue	\$ -	17,615 167 17,782	AN B \$	17,830 210 18,040	<b>VA</b> \$	(215) (43) (258)	-1.2% -20.5% -1.4%
Other Revenue Total Operating Revenue Subsidy Total Revenue	\$ \$	17,615 167 17,782 14,466 32,248	\$ \$ \$	17,830 210 18,040 12,310 30,351	<b>VA</b> \$	(215) (43) (258) 2,156	-1.2% -20.5% -1.4% 17.5%
Other Revenue Total Operating Revenue Subsidy	\$ \$ \$	17,615 167 17,782 14,466	\$ \$ \$	17,830 210 18,040 12,310	\$ \$ \$	(215) (43) (258) 2,156 <b>1,898</b>	-1.2% -20.5% -1.4% 17.5%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$ \$ \$	17,615 167 17,782 14,466 32,248	\$ \$ \$	17,830 210 18,040 12,310 30,351	\$ \$ \$	(215) (43) (258) 2,156 <b>1,898</b>	-1.2% -20.5% -1.4% 17.5% 6.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232	\$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190	\$ \$ \$	(215) (43) (258) 2,156 <b>1,898</b> 62 (25) (42)	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873	\$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664	\$ \$ \$	(215) (43) (258) 2,156 <b>1,898</b> 62 (25) (42)	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873 4,176	\$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664 4,117	\$ \$ \$	(215) (43) (258) 2,156 1,898 62 (25) (42) - (209) (59)	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8% -1.4%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873 4,176 1,314	\$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664 4,117 1,291	\$ \$ \$	(215) (43) (258) 2,156 1,898 62 (25) (42) - (209) (59) (23)	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8% -1.4% -1.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873 4,176	\$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664 4,117	\$ \$ \$	(215) (43) (258) 2,156 1,898 62 (25) (42) - (209) (59)	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8% -1.4%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873 4,176 1,314 101	\$ \$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664 4,117 1,291 117	\$ \$ \$ \$	(215) (43) (258) 2,156 1,898 62 (25) (42) - (209) (59) (23) 16	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8% -1.4% -1.8% 13.7%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873 4,176 1,314 101	\$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664 4,117 1,291 117	\$ \$ \$	(215) (43) (258) 2,156 <b>1,898</b> 62 (25) (42) - (209) (59) (23) 16	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8% -1.4% -1.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	17,615 167 17,782 14,466 32,248 13,913 3,022 5,232 - 2,873 4,176 1,314 101	\$ \$ \$ \$	17,830 210 18,040 12,310 30,351 13,976 2,996 5,190 - 2,664 4,117 1,291 117	\$ \$ \$ \$	(215) (43) (258) 2,156 1,898 62 (25) (42) - (209) (59) (23) 16	-1.2% -20.5% -1.4% 17.5% 6.3% 0.4% -0.8% -0.8% -1.4% -1.8% 13.7%

# RAIL OPERATIONS CONSOLIDATED (SAN DIEGO TROLLEY INCORPORATED)

# FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

Å			CURR	ENT	MONTH	COI	MPARISO	N		YE.	AR '	TO DATE C	OM	PARISON			FULL	YEA	IR .
FY Month:	8		ACTUAL		MENDED SUDGET	V	ARIANCE	% VAR		ACTUAL		AMENDED BUDGET	v	ARIANCE	% VAR		MENDED BUDGET	R	EMAINING
REVENUE																			
	Passenger Fares Advertising	\$	1,662,008	\$	1,946,016	\$	(284,009)	-14.6% -	\$	17,615,386	\$	17,830,146	\$	(214,760)	-1.2% -	\$	27,271,900	\$	9,656,514
	Contracted Service Revenue		- 17,476		- 25,298		(7,822)	- -30.9%		- 166,414		- 210,079		(43,664)	- -20.8%		311,269		144,855
	Other	***		_							-		_						
	Total Operating Revenue Subsidy	<b>\$</b>	1,679,483 		1,971,314 1,750,214	<b>\$</b>	(291,831) (1,750,214)	-14.8% 	<b>\$</b>	17,781,800 14,466,496	.\$ 	18,040,224 12,310,348	\$	(258,424) 2,156,148	-1.4% 17.5%	<b>\$</b>	27,583,169 18,701,322	<b>\$</b>	9,801,369 4,234,826
	Total Revenue	\$	1,679,483	\$	3,721,528	\$	(2,042,045)	-54.9%	\$	32,248,296	\$	30,350,572	\$	1,897,725	6.3%	\$	46,284,491	\$	14,036,195
EXPENSES																			
	Personnel																		
	Wages	\$	1,803,380	\$	1,758,612	\$	(44,769)	-2.5%	\$	13,913,307	\$	13,975,792	\$	62,485	0.4%	\$	21,777,490	\$	7,864,183
	Fringes		416,397	_	403,929		(12,468)	3.1%		3,021,890		2,996,446		(25,444)	0.8%		4,612,152		1,590,262
	Total Personnel	\$	2,219,777	\$	2,162,541	\$	(57,236)	-2.6%	\$	16,935,197	\$	16,972,238	\$	37,041	0.2%	\$	26,389,642	\$	9,454,445
	Outside Services																		
	Security Repair/Maintenance Services	\$	295,196 250,557	\$	289,320 205,814	\$	(5,876) (44,743)	-2.0% -21.7%	\$	2,893,015 1,872,867	\$	2,890,633 1,795,465	\$	(2,382) (77,401)	-0.1% -4.3%	\$	4,551,721 2,603,674	\$	1,658,707 730,807
	Engine and Transmission Rebuild		-		-		-	-		•		•		-	-		•		-
	Other Outside Services Purchased Transportation		32,493 -		64,641		32,148 -	49.7% -		466,140 -		503,743		37,604	7.5% -		794,322 -		328,183 -
	Other Contracted Bus Services						<del></del>				_	<u> </u>	_		<del></del>				<del></del>
	Total Outside Services	\$	578,246	\$	559,775	\$	(18,471)	-3.3%	\$	5,232,021	\$	5,189,841	\$	(42,179)	-0.8%	\$	7,949,717	\$	2,717,696
	Materials & Supplies	\$	7 704	\$	6,058	\$	(1,736)	-28.7%	\$	47,424	\$	13,006	\$	(34,418)	-264.6%	s	37,242	\$	(10,182)
	Lubricants Tires	Þ	7,794 -	Ð	-	Þ	(1,730)	-20.776	J	47,424	Þ	-	Ą	•	-	¥		•	
	Other Materials and Supplies		645,666		325,546		(320,120)	-98.3%	_	2,825,626		2,650,713		(174,913)	6.6%		3,433,404		607,778
	Total Main. Parts and Supplies	\$	653,460	\$	331,604	\$	(321,856)	-97.1%	\$	2,873,050	\$	2,663,719	\$	(209,331)	-7.9%	\$	3,470,646	\$	597,596
	Energy Diesel Fuel	\$	22,899	s	24,502	\$	1.603	6.5%	s	198,025	\$	203,790	\$	5,764	2.8%	\$	311,074	\$	113,049
	CNG		· -		•		(1.4.507)	- 2.40/		3,977,948		3,913,633		- (64,315)	- -1.6%		- 6,005,072		2,027,124
	Fuel and Electricity for Facilities		488,668		474,101	_	(14,567)	3.1%											
	Total Energy	\$	511,567	\$	498,604	\$	(12,964)	-2.6%	\$	4,175,973	\$	4,117,423	\$	(58,550)	-1.4%	\$	6,316,146	\$	2,140,173
	Risk Management	\$	145,168	\$	152,762	\$	7,594	5.0%	\$	1,313,671	\$	1,290,530	\$	(23,142)	-1.8%	\$	1,976,572	\$	662,901
	General and Administrative	\$	8,131	\$	16,243	\$	8,111	49.9%	\$	101,193	\$	116,821	\$	15,628	13.4%	\$	181,768	\$	80,575
	Vehicle/facility Lease	\$	-	\$	-	\$	-	•	\$	-	\$	-	\$	• -	-	\$	-	\$	•
	TOTAL EXPENSES	\$	4,116,350	\$	3,721,528	\$	(394,822)	-10.6%	_\$	30,631,105	_\$	30,350,572		(280,534)	-0.9%	\$	46,284,491	\$	15,653,386
	Total Revenue Less Total Costs	\$	(2,436,867)	\$	•	\$	(2,436,867)		_\$	1,617,191	\$	•	\$	1,617,191		\$	(0)	\$	(1,617,191)
	NET OPERATING SUBSIDY	\$	(2,436,867)	\$	(1,750,214)	\$	(686,653)	-39.2%	_\$	(12,849,305)	_\$_	(12,310,348)	\$	(538,958)	-4.4%		(18,701,322)	\$	(5,852,017)

## **CONTRACT SERVICES - FIXED ROUTE**

# COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

				MON	TH		
•	Α	CTUAL		MENDED UDGET	\/AE	RIANCE	% VARIANCE
	A	CTUAL	Ь	ODGET	VAR	MANCE	VARIANCE
Fare Revenue Other Revenue	\$	1,072 	\$	1,150 	\$	(78) 	-6.8% 
Total Operating Revenue Subsidy	\$	1,072 1,979	\$	1,150 2,118	\$	(78) (139)	-6.8% -6.6%
Total Revenue	\$	3,051	. \$	3,268	\$	(217)	-6.6%
Wages Fringes	\$	22	\$	35	\$	13	37.1%
Services		64		94		30	31.9%
Purchased Transportation		2,657		2,694		37	1.4%
Materials Energy Rick Management		- 361		370		9	2.4%
Risk Management General and Administrative		1		1		-	0.0%
Vehicle/Facility Lease				-		-	
Total Costs	\$	3,105	\$	3,194	\$ .	89_	2.8%
Total Revenue Less Total Costs	\$	(55)	\$	74	\$	(129)	174.3%
Net Operating Subsidy	\$	(2,034)	\$	(2,044)	\$	10	0.5%
				YEAR TO	DATE		
		CTUAL	ΑN	MENDED			%
	A	CTUAL	ΑN			RIANCE	% VARIANCE
Fare Revenue Other Revenue	\$	10,309	ΑN	MENDED			
Other Revenue			AN B	MENDED UDGET	VAF	(181)	VARIANCE
	\$	10,309	\$ *	MENDED EUDGET 10,490	<b>VAF</b> \$	(181) -	-1.7%
Other Revenue  Total Operating Revenue	\$	10,309	\$ *	10,490 10,490	<b>VAF</b> \$	(181) - (181)	-1.7% -1.7%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$	10,309 - 10,309 16,746	\$ \$ 	10,490 10,490 10,490 16,802	\$ \$	(181) - (181) (181) (56)	-1.7% -1.7% -1.7% -0.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue	\$ \$ \$	10,309 10,309 16,746 27,055	\$ \$ \$	10,490 10,490 16,802 27,292	\$ \$ \$	(181) - (181) (56) (237)	-1.7% -1.7% -1.7% -0.3% -0.9%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation	\$ \$ \$	10,309 10,309 16,746 <b>27,055</b>	\$ \$ \$	10,490 10,490 16,802 27,292	\$ \$ \$	(181) - (181) (56) (237) 15	-1.7% -1.7% -0.3% -0.9%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ \$ \$	10,309 10,309 16,746 27,055 236 - 537 23,156 -	\$ \$ \$	10,490 10,490 16,802 27,292 251 - 577 23,198	\$ \$ \$	(181) (181) (56) (237) 15 - 40 42	-1.7% -1.7% -0.3% -0.9% 6.0% -6.9% 0.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ \$ \$	10,309 10,309 16,746 <b>27,055</b> 236 - 537	\$ \$ \$	10,490 10,490 16,802 27,292 251 - 577	\$ \$ \$	(181) (181) (181) (56) (237) 15 - 40	-1.7% -1.7% -0.3% -0.9% 6.0% -6.9%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ \$ \$	10,309 10,309 16,746 27,055 236 - 537 23,156 -	\$ \$ \$	10,490 10,490 16,802 27,292 251 - 577 23,198	\$ \$ \$	(181) (181) (56) (237) 15 - 40 42	-1.7% -1.7% -0.3% -0.9% 6.0% -6.9% 0.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$ \$	10,309 10,309 16,746 27,055 236 - 537 23,156 - 3,174	\$ \$ \$	10,490 10,490 16,802 27,292 251 - 577 23,198 - 3,185	\$ \$ \$	(181) - (181) (56) (237)	-1.7% -1.7% -0.3% -0.9% 6.0% -6.9% 0.2% -0.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	10,309 10,309 16,746 27,055 236 - 537 23,156 - 3,174 - 7	\$ \$ \$ \$	10,490 10,490 16,802 27,292 251 - 577 23,198 - 3,185 - 7	\$ \$ \$ \$	(181) (181) (56) (237) 15 - 40 42 - 11 - 1	-1.7% -1.7% -0.3% -0.9% 6.0% -0.2% -0.3% -14.3%

#### CONTRACT SERVICES - FIXED ROUTE

# FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

		CUR	RENT MONT	COMPARISO	ON	Υ	EAR TO DATE	COMPARISON		** FULL	YEAR
FY Month:	8	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR	AMENDED BUDGET	REMAINING
REVENUE											
	Passenger Fares Advertising	\$ 1,071,513	\$ 1,150,000 -	\$ (78,487) -	-6.8% -	\$ 10,309,147	\$ 10,490,000 -	\$ (180,853) -	-1.7% -	\$ 15,200,000 -	\$ 4,890,853 -
	Contracted Service Revenue Other	-			-				<u>-</u>	<u>.</u>	-
	Total Operating Revenue Subsidy	\$ 1,071,513 1,979,436	\$ 1,150,000 2,118,300	\$ (78,487) (138,864)	-6.8% -6.6%	\$ 10,309,147 16,745,918	\$ 10,490,000 16,802,300	\$ (180,853) (56,382)	-1.7% -0.3%	\$ 15,200,000 26,341,900	\$ 4,890,853 9,595,982
	Total Revenue	\$ 3,050,949	\$ 3,268,300	\$ (217,351)	-6.7%	\$ 27,055,065	\$ 27,292,300	\$ (237,235)	-0.9%	\$ 41,541,900	\$ 14,486,835
EXPENSES											
•	Personnel										
	Wages Fringes	\$ 22,300	\$ 35,000	\$ 12,700	36.3%	\$ 236,060 	\$ 251,000	\$ 14,940 	6.0%	\$ 397,000	\$ 160,940 
	Total Personnel	\$ 22,300	\$ 35,000	\$ 12,700	36.3%	\$ 236,060	\$ 251,000	\$ 14,940	6.0%	\$ 397,000	\$ 160,940
	Outside Services										
	Security	\$ 4,241	\$ 4,000	\$ (241)	-6.0%	\$ 13,334	\$ 13,900	\$ 566 -	4.1%	\$ 45,000	\$ 31,666
	Repair/Maintenance Services Engine and Transmission Rebuild	28,906	40,000	11,094	27.7%	201,791	216,000	14,209	6.6%	417,000	215,209
	Other Outside Services	31,132	50,000	18,868	37.7%	321,718	347,000	25,282	7.3%	590,700	268,982
	Purchased Transportation Other Contracted Bus Services	2,656,622 	2,694,000 	37,378	1.4% 	23,156,179	23,198,000	41,821	0.2% 	35,267,000	12,110,821
	<b>Total Outside Services</b>	\$ 2,720,901	\$ 2,788,000	\$ 67,099	2.4%	\$ 23,693,022	\$ 23,774,900	\$ 81,878	0.3%	\$ 36,319,700	\$ 12,626,678
	Materials & Supplies										
	Lubricants	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	•	\$ -	\$ -
	Tires Other Materials and Supplies		. <u> </u>	-							
	Total Main. Parts and Supplies	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -
	Energy										
	Diesel Fuel	\$ 131,681	\$ 140,000	\$ 8,319	5.9%	\$ 1,146,008	\$ 1,155,000	\$ 8,992	0.8%	\$ 1,760,200	\$ 614,192
	CNG Fuel and Electricity for Facilities	229,455	230,000	545 -	0.2%	2,027,654 -	2,030,000	2,346	0.1%	3,031,000	1,003,346
	Total Energy	\$ 361,136	\$ 370,000	\$ 8,864	2.4%	\$ 3,173,662	\$ 3,185,000	\$ 11,338	0.4%	\$ 4,791,200	\$. 1,617,538
	Risk Management	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -
	General and Administrative	\$ 1,126	\$ 1,300	\$ 174	13.4%	\$ 6,835	\$ 7,400	\$ 565	7.6%	\$ 14,000	\$ 7,165
	Vehicle/facility Lease	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ 20,000	\$ 20,000
	TOTAL EXPENSES	\$ 3,105,463	\$ 3,194,300	\$ 88,837	2.8%	\$ 27,109,579	\$ 27,218,300	\$ 108,721	0.4%	\$ 41,541,900	\$ 14,432,321
	Total Revenue Less Total Costs	\$ (54,514)	\$ 74,000	\$ (128,514)	173.7%	\$ (54,514)	\$ 74,000	\$ (128,514)	173.7%	<u> </u>	\$ 54,514
	NET OPERATING SUBSIDY	\$ (2,033,950)	\$ (2,044,300)	\$ 10,350	0.5%	\$(16,800,432)	\$ (16,728,300)	\$ (72,132)	-0.4%	\$ (26,341,900)	\$ (9,541,468)

## **CONTRACT SERVICES - PARATRANSIT**

# **COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005** (in \$000's)

				MON	TH		
	Δ(	CTUAL		ENDED JDGET		IANCE	% VARIANCE
Fare Revenue Other Revenue	\$ ——	89 	\$	100	\$	(11)	-11.0% 
Total Operating Revenue Subsidy	\$	89 969	\$	100 826	\$	(11) 143	-11.0% 17.3%
Total Revenue	\$	1,057	\$	926	\$	132	14.3%
Wages	\$	16	\$	19	\$	3	15.8%
Fringes		42		- 45		3	- 6.7%
Services  Burehand Transportation		691		760		69	9.1%
Purchased Transportation  Materials		. 091		700		-	9.170
Energy		- 71		- 76		5	6.6%
Risk Management				-		-	0.070
General and Administrative		1		1		_	0.0%
Vehicle/Facility Lease		<u> </u>		25		25	-
Total Costs	\$	822	\$	926	\$	104	11.2%
Total Revenue Less Total Costs	\$	236	\$	-	\$	236	100.0%
Net Operating Subsidy	\$	(733)	\$	(826)	\$	93	11.3%
			20	YEAR TO	DATE		77
			AM	YEAR TO	DATE		<b>%</b>
	A	CTUAL				IIANCE	% VARIANCE
Fare Revenue Other Revenue	<b>A</b>	<b>CTUAL</b> 899  -		IENDED		19 -	
		899	В	JDGET	VAR		VARIANCE
Other Revenue  Total Operating Revenue	\$	899 - 899	\$ ———	880 - 880	<b>VAR</b>	19 	2.2% 
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$	899 - 899 6,415	\$ 	880 - 880 - 880 6,297	\$ 	19 - 19 118	2.2% 2.2% 1.9%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes	\$ 	899 6,415 <b>7,313</b>	\$ \$ \$	880 6,297 7,177	\$ \$ \$	19 19 118 136	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services	\$ 	899 6,415 7,313 152 - 337	\$ \$ \$	880 6,297 7,177 159	\$ \$ \$	19 - 19 118 136 7 - 8	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation	\$ 	899 6,415 <b>7,313</b>	\$ \$ \$	880 6,297 7,177	\$ \$ \$	19 19 118 136	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ 	899 6,415 7,313 152 - 337 5,894	\$ \$ \$	880 6,297 7,177 159 - 345 5,974	\$ \$ \$	19 - 19 118 <b>136</b> 7 - 8 80	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ 	899 6,415 7,313 152 - 337	\$ \$ \$	880 6,297 7,177 159	\$ \$ \$	19 - 19 118 136 7 - 8	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management	\$ 	899 6,415 7,313 152 - 337 5,894 - 610	\$ \$ \$	880 6,297 7,177 159 - 345 5,974 - 619	\$ \$ \$	19 - 19 118 <b>136</b> 7 - 8 80	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ 	899 6,415 7,313 152 - 337 5,894	\$ \$ \$	880 6,297 7,177 159 - 345 5,974	\$ \$ \$	19 - 19 118 <b>136</b> 7 - 8 80	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ 	899 6,415 7,313 152 - 337 5,894 - 610 - 3	\$ \$ \$	880 6,297 7,177 159 - 345 5,974 - 619 - 2	\$ \$ \$	19	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	899 - 899 6,415 <b>7,313</b> 152 - 337 5,894 - 610 - 3 53	\$ \$ \$	880 - 880 6,297 7,177 159 - 345 5,974 - 619 - 2 78	\$ \$ \$ \$	19	2.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease  Total Costs	\$ \$ \$	899 6,415 7,313 152 - 337 5,894 - 610 - 3 53 7,049	\$ \$ \$	880 - 880 6,297 7,177 159 - 345 5,974 - 619 - 2 78	\$ \$ \$ \$	19	2.2%

#### **CONTRACT SERVICES - PARATRANSIT**

# FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

			CURF	REN	r MONTH	co	MPARISC	)N		YE	AR	TO DATE	COM	PARISON			FULL	YEA	ıR .
FY Month:	<b>8</b>	,	ACTUAL		MENDED SUDGET	V	ARIANCE	% VAR		ACTUAL		AMENDED BUDGET	V	ARIANCE	% VAR		AMENDED BUDGET	R	EMAINING
REVENUE																			<b>-</b> -
	Passenger Fares	\$	88,827	\$	100,000	\$	(11,173)	-11.2%	\$	898,726	\$	880,000	\$	18,726	2.1%	\$	1,535,000	\$	636,274
	Advertising Contracted Service Revenue		-		-		-	-		-		-		-	-		-		-
	Other													-	-				
	T. (10 ) 15   B   1	\$	00 007	\$	100,000	\$	(11,173)	-11.2%	\$	898,726	\$	880,000	\$	18,726	2.1%	\$	1,535,000	\$	636,274
	Total Operating Revenue Subsidy	*	88,827 968,582	<b></b>	825,800	<b></b>	142,782	17.3%		6,414,674	-	6,297,129		117,545	1.9%		9,791,429		3,376,755
	Total Revenue	\$	1,057,408	\$	925,800	\$	131,608	14.2%	\$	7,313,399	\$	7,177,129	\$	136,270	1.9%	\$	11,326,429	\$	4,013,030
EXPENSES																			
	Personnel																		
	Wages	\$	16,345	\$	19,000	\$	2,655	14.0%	\$	152,031	\$	159,000	\$	6,969	4.4%	\$	271,000	\$	118,969
	Fringes											-					-		
	Total Personnel	\$	16,345	\$	19,000	\$	2,655	14.0%	\$	152,031	\$	159,000	\$	6,969	4.4%	\$	271,000	\$	118,969
	Outside Services																		
	Security	\$	_	\$	_	\$			\$	_	\$	_	\$	-		\$	-	\$	-
	Repair/Maintenance Services	Ψ		Ψ		Ψ	_		•		•	_	•	-		•	_	•	-
	Engine and Transmission Rebuild		=				_	_		9,859		_		(9,859)	-		-		(9,859)
	Other Outside Services		42,319		45,000		2,681	6.0%		327,668		345,000		17,332	5.0%		534,300		206,632
			690,853		760,000		69,147	9.1%		5,893,835		5,974,000		80,165	1.3%		9,305,000		3,411,165
	Purchased Transportation Other Contracted Bus Services																		
	Total Outside Services	\$	733,172	\$	805,000	\$	71,828	8.9%	\$	6,231,362	\$	6,319,000	\$	87,638	1.4%	\$	9,839,300	\$	3,607,938
	Materials & Supplies																		
	Lubricants	\$	<u>.</u> .	\$		\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	Tires		_		-		-			-		-		-			-		-
	Other Materials and Supplies	_	-			_	<u> </u>		_		_					_			
	Total Main. Parts and Supplies	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	Energy																		
	Diesel Fuel	. \$	70,918	\$	76,000	\$	5,082	6.7%	\$	610,390	\$	619,000	\$	8,610	1.4%	\$	943,929	\$	333,539
	CNG		-		-		-	-		-		-		-	-		-		-
	Fuel and Electricity for Facilities		-		-		<u>-</u>			•			_		<del></del>				· · · · · · · · ·
	Total Energy	\$	70,918	\$	76,000	\$	5,082	6.7%	\$	610,390	\$	619,000	\$	8,610	1.4%	\$	943,929	\$	333,539
	Risk Management	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	94,000	\$	94,000
	General and Administrative	\$	1,155	\$	800	\$	(355)	-44.4%	\$	2,696	\$	2,341	\$	(355)	-15.2%	\$	6,000	\$	3,304
	Vehicle/facility Lease	\$	-	\$	25,000	\$	25,000	•	\$	52,788	\$	77,788	\$	25,000	32.1%	\$	172,200	\$	119,412
	TOTAL EXPENSES	_\$_	821,590	\$	925,800	_\$_	104,210	11.3%	\$	7,049,267	\$	7,177,129	_\$_	127,862	1.8%	\$	11,326,429	_\$_	4,277,162
	Total Revenue Less Total Costs	_\$_	235,818	\$		\$	235,818		\$	264,132	\$	-	\$	264,132	-	\$	<del></del>		(264,132)
	NET OPERATING SUBSIDY	_\$_	(732,763)	\$	(825,800)	\$	93,037	11.3%		(6,150,541)	\$	(6,297,129)	\$	146,588	2.3%	\$	(9,791,429)	\$	(3,640,888)

# CHULA VISTA TRANSIT - CONSOLIDATED TRANSIT

# COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

MONTH AMENDED

%

	AC	CTUAL		ENDED JDGET	VAR	ANCE	% VARIANCE
Fare Revenue Other Revenue	\$	178 	\$ .	182 	\$	(4)	-2.2% 
Total Operating Revenue Subsidy	\$	178 271	\$	182 330	\$	(4) (59)	-2.2% -17.9%
Total Revenue	\$	449	\$	512	\$	(62)	-12.1%
Wages Fringes	\$	19	\$	57 -	\$	38	66.7%
Services		18		17		(1)	-5.9%
Purchased Transportation		356		365		9	2.5%
Materials		-		-		-	-
Energy		60		72		12	16.7%
Risk Management General and Administrative		<u>-</u>		- 1		- 1	-
Vehicle/Facility Lease		<u>-</u>		<u> </u>		-	
Total Costs	\$	454	\$	512	\$	58	11.3%
Total Revenue Less Total Costs	\$	(4)	\$	-	\$	(4)	100.0%
Net Operating Subsidy	\$	(275)	\$	(330)	\$	54	16.4%
				YEAR TO	DATE		
				IENDED			%
		CTUAL	ΑN			IANCE	% VARIANCE
Fare Revenue			ΑN	IENDED			
Fare Revenue Other Revenue	A	CTUAL	AN B	IENDED UDGET	VAR	IANCE	VARIANCE
Other Revenue  Total Operating Revenue	A	1,635 - 1,635	AN B	1,640 1,640	VAR	(5) (5)	-0.3% -0.3%
Other Revenue	<b>A</b> (	1,635	AN B	IENDED UDGET 1,640	VAR	(5)	-0.3%
Other Revenue  Total Operating Revenue	<b>A</b> (	1,635 - 1,635	AN B	1,640 1,640	VAR	(5) (5)	-0.3% -0.3%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$ \$	1,635 - 1,635 2,559	\$ \$ \$	1,640 - 1,640 2,617	\$	(5) - (5) (5) (59)	-0.3% -0.3% -0.3% -2.3%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes	\$ \$ \$	1,635 - 1,635 2,559 <b>4,194</b>	\$ \$ \$	1,640 	\$	(5) (5) (59) (64)	-0.3% -0.3% -2.3% -1.5%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages	\$ \$ \$	1,635 - 1,635 2,559 <b>4,194</b> 395	\$ \$ \$	1,640 	\$	(5) (5) (59) (64)	-0.3% -0.3% -0.3% -2.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ \$ \$	1,635 2,559 4,194 395 - 128 3,150	\$ \$ \$	1,640 	\$	(5) (59) (64) 35 - - 8	-0.3% -0.3% -2.3% -1.5%  8.1% -0.0% 0.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ \$ \$	1,635 - 1,635 2,559 <b>4,194</b> 395 - 128	\$ \$ \$	1,640 	\$	(5) (5) (59) (64) 35	-0.3% -0.3% -2.3% -1.5% -0.0%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management	\$ \$ \$	1,635 2,559 4,194 395 - 128 3,150 - 512	\$ \$ \$	1,640 - 1,640 2,617 4,257 430 - 128 3,158 - 529	\$	(5) (59) (64) 35 - - 8	-0.3% -0.3% -2.3% -1.5%  8.1% -0.0% 0.3% -3.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ \$ \$	1,635 2,559 4,194 395 - 128 3,150	\$ \$ \$	1,640 	\$	(5) (59) (64) 35 - - 8	-0.3% -0.3% -2.3% -1.5%  8.1% -0.0% 0.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$ \$	1,635 2,559 4,194 395 - 128 3,150 - 512 - 13	\$ \$ \$	1,640 - 1,640 2,617 4,257 430 - 128 3,158 - 529 - 13	\$	(5) (59) (64) 35 - - 8	-0.3% -0.3% -2.3% -1.5%  8.1% -0.0% 0.3% -3.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$ \$	1,635 2,559 4,194 395 - 128 3,150 - 512 - 13	\$ \$ \$ \$	1,640 - 1,640 2,617 4,257 430 - 128 3,158 - 529 - 13	\$	(5) (5) (59) (64) 35 	-0.3% -0.3% -2.3% -1.5%  8.1% -0.0% -0.3% -1.00% -1.00% -1.00% -1.00% -1.00% -1.00%

#### CHULA VISTA TRANSIT - CONSOLIDATED TRANSIT

#### FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

		CURRENT MONTH COMPARISON								ΥE	AR	TO DATE	COM	PARISON		FULL	YEA	R
FY Month:	<b>86.</b>		ACTUAL		MENDED BUDGET	V	ARIANCE	% VAR	,	ACTUAL		AMENDED BUDGET	VA	ARIANCE	% VAR	AMENDED BUDGET	R	EMAINING
REVENUE																		
	Passenger Fares Advertising	\$	178,384	\$	182,000	\$	(3,616)	-2.0%	\$	1,635,131	\$	1,640,000	\$	(4,869)	-0.3%	\$ 2,425,000	\$	789,869
	Contracted Service Revenue		-		-		-	-		-		-		•	-	-		-
	Other							<del></del>				•	<del> </del>			 <del></del>		
	Total Operating Revenue Subsidy	\$	178,384 270,825	\$	182,000 329,526	\$	(3,616) (58,701)	-2.0% 17.8%	\$	1,635,131 2,558,641	\$	1,640,000 2,617,308	\$	(4,869) (58,667)	-0.3% 2.2%	\$ 2,425,000 4,377,218	\$	789,869 1,818,577
	Total Revenue	\$	449,209	\$	511,526	\$	(62,317)	-12.2%	\$	4,193,772	\$	4,257,308	\$	(63,536)	-1.5%	\$ 6,802,218	\$	2,608,446
EXPENSES																		
	Personnel																	
	Wages Fringes	\$	19,383	\$	56,976	\$	37,593	66.0%	\$	395,301	\$	429,808	\$	34,507	8.0%	\$ 653,589	\$	258,288 
	Total Personnel	\$	19,383	\$	56,976	\$	37,593	66.0%	\$	395,301	\$	429,808	\$	34,507	8.0%	\$ 653,589	\$	258,288
	Outside Services																	
	Security	\$	-	\$		\$			\$		\$		\$			\$ 	\$	-
	Repair/Maintenance Services Engine and Transmission Rebuild		5,993 -		7,000		1,007	14.4%		64,690 10,742		65,500 11,000		810 258	1.2% 2.3%	107,492 81,203		42,802 70,461
	Other Outside Services		11,429		9,700		(1,729)	-17.8%		53,175		52,000		(1,175)	-2.3%	188,814		135,639
	Purchased Transportation Other Contracted Bus Services		356,403 		365,000		8,597 	2.4% 		3,149,540		3,157,500		7,960 	0.3%	 4,854,593 		1,705,053
	Total Outside Services	\$	373,825	\$	381,700	\$	7,875	2.1%	\$	3,278,147	\$	3,286,000	\$	7,853	0.2%	\$ 5,232,102	\$	1,953,955
	Materials & Supplies																	
	Lubricants	\$	-	\$	-	\$	-	•	\$	-	\$	-	\$	-	-	\$ -	\$	-
	Tires Other Materials and Supplies		-		-		-	•		-						-		-
	Total Main. Parts and Supplies	\$	_	<u> </u>		s		-	\$	-	\$	-	\$	_	-	\$ 	\$	
	Energy																	
	Energy Diesel Fuel	\$	14,111	\$	11,000	\$	(3,111)	-28.3%	\$	92,406	\$	93,000	\$	594	0.6%	\$ 142,618	\$	50,212
	CNG		37,983		50,000		12,017	24.0%		343,940		357,000		13,060	3.7%	550,462		206,522
	Fuel and Electricity for Facilities		8,251	_	11,350		3,099	27.3%		75,416		78,900		3,484	4.4%	 122,517		47,101
	Total Energy	\$	60,345	\$	72,350	\$	12,005	16.6%	\$	511,762	\$	528,900	\$	17,138	3.2%	\$ 815,597	\$	303,835
	Risk Management	\$	-	\$	-	\$	•	-	\$	-	\$	-	\$	-	-	\$ 62,700	\$	62,700
	General and Administrative	\$	-	\$	500	\$	500	•	\$	12,906	\$	12,600	\$	(306)	-2.4%	\$ 38,230	\$	25,324
	Vehicle/facility Lease	\$	-	\$	-	\$	-	-	\$	-	\$	•	\$	-	-	\$ -	\$	-
	TOTAL EXPENSES	\$	453,553	_\$_	511,526	_\$_	57,973	11.3%	\$	4,198,116	\$	4,257,308	\$	59,192	1.4%	 6,802,218		2,604,102
	Total Revenue Less Total Costs		(4,344)			\$	(4,344)	-	\$	(4,344)	\$	-	\$	(4,344)	-	\$ -	\$	4,344
	NET OPERATING SUBSIDY	\$	(275,169)	\$	(329,526)	\$	54,357	16.5%	\$ (	2,562,985)		(2,617,308)	\$	54,323	2.1%	\$ (4,377,218)	_\$_	(1,814,233)

## **NATIONAL CITY TRANSIT**

# COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

**ACTUAL** 

MONTH

AMENDED

**BUDGET** 

%

**VARIANCE** 

**VARIANCE** 

	•		•	400	•	(40)	47.00/
Fare Revenue Other Revenue	\$	89	\$	108 (1)	\$	(19) -	-17.6%
Other revende				(1)		<del></del>	
Total Operating Revenue	\$	89	\$	108	\$	(19)	-17.6%
Subsidy		92		100		(8)	8.0%
Total Revenue	\$	181	\$	207	\$	(27)	-13.0%
•••	•	00	•	0.4	•	•	0.40/
Wages	\$	92	\$	94 22	\$	2	2.1%
Fringes		13 19		22 27		8 8	36.4% 29.6%
Services		19		21		0	29.076
Purchased Transportation  Materials		9		12		- 4	33.3%
Energy		15		22		8	36.4%
Risk Management		29		28		(1)	-3.6%
General and Administrative		29		1		2	-3.076
Vehicle/Facility Lease		- -		- '		-	-
Total Costs	\$	177	\$	207	\$	30	14.5%
			Ψ	201			
Total Revenue Less Total Costs	\$	4	\$	-	\$	4	100.0%
Net Operating Subsidy	\$	(88)	\$	(100)	\$	12	12.0%
				YEAR TO	DATE		
	GALLERY			IENDED			%
	A	CTUAL	В	JDGET	VAR	IANCE	VARIANCE
Fare Revenue							
Fare Revenue Other Revenue	\$ 	844 	\$ 	870 	<b>VAR</b> \$	(26)	-3.0%
Other Revenue	\$	844 	\$	870	\$	(26)	-3.0%
		844		870		(26)	
Other Revenue Total Operating Revenue Subsidy	\$	844 - 844 829	\$  \$	870 - 870 856	\$	(26)	-3.0% -3.0% -3.2%
Other Revenue  Total Operating Revenue	\$	844  844	\$	870 - 870	\$	(26)	-3.0% -3.0%
Other Revenue Total Operating Revenue Subsidy Total Revenue	\$ 	844 844 829 1,672	\$ \$ \$	870 - 870 856 <b>1,726</b>	\$ \$ \$	(26) (26) (27) (54)	-3.0% -3.0% -3.2% -3.1%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages	\$	844 844 829 <b>1,672</b> 788	\$  \$	870 - 870 856 <b>1,726</b> 797	\$	(26) (26) (27) <b>(54)</b>	-3.0% -3.0% -3.2% -3.1%
Other Revenue Total Operating Revenue Subsidy Total Revenue	\$ 	844 844 829 <b>1,672</b> 788 156	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173	\$ \$ \$	(26) (26) (27) (54) 9	-3.0% -3.0% -3.2% -3.1% 1.1% 9.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services	\$ 	844 844 829 <b>1,672</b> 788	\$ \$ \$	870 - 870 856 <b>1,726</b> 797	\$ \$ \$	(26) (26) (27) <b>(54)</b>	-3.0% -3.0% -3.2% -3.1%
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes	\$ 	844 844 829 <b>1,672</b> 788 156 213	\$ \$ \$	870 870 856 <b>1,726</b> 797 173 220	\$ \$ \$	(26) (26) (27) (54) 9 17 7	-3.0% -3.2% -3.1% -1.1% 9.8% 3.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ 	844 829 1,672 788 156 213	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173 220 - 109	\$ \$ \$	(26) (26) (27) (54) 9	-3.0% -3.2% -3.1% -1.1% 9.8% 3.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy	\$ 	844 829 1,672 788 156 213 - 91	\$ \$ \$	870 870 856 <b>1,726</b> 797 173 220	\$ \$ \$	(26) (26) (27) (54) 9 17 7 - 18 16	-3.0% -3.2% -3.1% -3.1% -3.1% 9.8% 3.2% -16.5% 8.6%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ 	844 829 1,672 788 156 213 - 91 170	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173 220 - 109 186	\$ \$ \$	(26) (26) (27) (54) 9 17 7	-3.0% -3.2% -3.1% -1.1% 9.8% 3.2%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management	\$ 	844 829 1,672 788 156 213 - 91 170 238	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173 220 - 109 186 227	\$ \$ \$	(26) (27) (54) 9 17 7 - 18 16 (11)	-3.0% -3.2% -3.1% -3.1% -3.1% -3.6% -4.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ 	844 829 1,672 788 156 213 - 91 170 238	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173 220 - 109 186 227	\$ \$ \$	(26) (26) (27) (54) 9 17 7 - 18 16 (11) 2	-3.0% -3.2% -3.1% -3.1% -3.1% -3.6% -4.8%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	844 - 844 829 1,672 788 156 213 - 91 170 238 12	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173 220 - 109 186 227 14	\$ \$ \$	(26) (26) (27) (54) 9 17 7 - 18 16 (11) 2	-3.0% -3.2% -3.1% -3.1% 9.8% 3.2% -6.5% 8.6% -4.8% 14.3%
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease  Total Costs	\$ \$ \$	844 	\$ \$ \$	870 - 870 856 <b>1,726</b> 797 173 220 - 109 186 227 14	\$ \$ \$	(26) (26) (27) (54) 9 17 7 - 18 16 (11) 2	-3.0% -3.0% -3.2%  -3.1%  1.1% 9.8% 3.2% -16.5% 8.6% -4.8% 14.3% 3.3%

#### NATIONAL CITY TRANSIT

#### FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

			CUR	REN	T MONTH	ICO	MPARISC	N.		YE	AR	TO DATE	COMP	PARISON			FULL	YEA	.R
FY Month:	(£8)}	,	ACTUAL		MENDED BUDGET	V	ARIANCE	% VAR		ACTUAL		MENDED BUDGET	VA	RIANCE	% VAR		MENDED BUDGET	R	EMAINING
REVENUE											_							_	457.000
	Passenger Fares Advertising	\$	88,832	\$	107,500	\$	(18,668)	-17.4% -	\$	843,500	\$	870,000 -	\$	(26,500)	-3.0% -	\$	1,300,500	\$	457,000
	Contracted Service Revenue		-		-		•	-		-		-		•	-		-		-
	Other				<del></del>	_			_	<del>-</del>				<del></del>					
	Total Operating Revenue Subsidy	\$	88,832 91,894	\$	107,500 99,841	\$	(18,668) (7,947)	-17.4% 8.0%	\$	843,500 828,535	\$	870,000 855,830	\$	(26,500) (27,294)	-3.0% 3.2%	\$	1,300,500 1,520,738	\$	457,000 692,203
	Total Revenue	\$	180,726	\$	207,341	\$	(26,615)	-12.8%	\$	1,672,035	\$	1,725,830	\$	(53,794)	-3.1%	\$	2,821,238	\$	1,149,203
EXPENSES																			
	Personnel																		
	Wages Fringes	\$	92,038 13,367	\$	94,000 21,667	\$	1,962 8,299	2.1% 38.3%	\$	788,053 155,844	\$	797,000 173,333	\$	8,947 17,490	1.1% 10.1%	\$	1,208,000 260,000	\$	419,947 104,156
	ringes	_	13,307	_	21,007		0,233			100,014		110,000		71,100	10.170	_	200,000		101,100
	Total Personnel	\$	105,405	\$	115,667	\$	10,262	8.9%	\$	943,897	\$	970,333	\$	26,436	2.7%	\$	1,468,000	\$	524,103
	Outside Services																		
	Security	\$		\$	611	\$	611	-	\$	8,973	\$	7,556	\$	(1,417)	-18.8%	\$	10,000	\$	1,028
	Repair/Maintenance Services Engine and Transmission Rebuild		2,560		6,400		3,840	60.0%		27,327		44,400		17,073	38.5%		70,000		42,673
	Other Outside Services		16,311		20,000		3,689	18.4%		176,665		168,000		(8,665)	-5.2%		478,000		301,335
	Purchased Transportation		-		•		-	-		-		-		-	-		-		-
	Other Contracted Bus Services					_			_					<u> </u>	<del></del>	_	<del></del>		
	<b>Total Outside Services</b>	\$	18,871	\$	27,011	\$	8,140	30.1%	\$	212,965	\$	219,956	\$	6,991	3.2%	\$	558,000	\$	345,035
	Materials & Supplies										_					_			
	Lubricants Tires	\$	-	\$	667 1,375	\$	667 1,375	-	\$	3,588 13,089	\$	5,333 20,375	\$	1,745 7,286	32.7% 35.8%	\$	8,000 26,000	\$	4,412 12,911
	Other Materials and Supplies		8,880		10,417		1,536	14.7%		74,668		83,333		8,665	10.4%		125,000		50,332
	Total Main. Parts and Supplies	\$	8,880	\$	12,458	\$	3,578	28.7%	\$	91,345	\$	109,042	\$	17,697	16.2%	\$	159,000	\$	67,655
	Energy																		
	Diesel Fuel	\$	12,858	\$	20,300	\$	7,442	36.7%	\$	155,368	\$	168,719	\$	13,351	7.9%	\$	250,838	\$	95,470
	CNG Fuel and Electricity for Facilities		2,021		2.117		96	4.5%		14,587		16,933		2,347	13.9%		25,400		10,813
	Total Energy	s	14,878	s	22,417	\$	7,538	33.6%	\$	169,955	\$	185,652	\$	15,697	8.5%	\$	276,238	\$	106,283
	Risk Management	\$	29,462	\$	28,333	\$	(1,129)	-4.0%	\$	237,953	\$	226,667	\$	(11,286)	-5.0%	\$	340,000	\$	102;047
	General and Administrative	\$	(393)	\$	1,455	\$	1,848	127.0%	\$	12,298	\$	14,180	\$	1,882	13.3%	\$	20,000	\$	7,702
	Vehicle/facility Lease	\$	-	\$	-	\$	-	•	\$	-	\$	-	\$	-	-	\$	•	\$	-
	TOTAL EXPENSES	_\$_	177,104	\$	207,341	\$	30,237	14.6%	_\$	1,668,413	\$	1,725,830	\$	57,417	3.3%	_\$_	2,821,238	_\$_	1,152,825
	Total Revenue Less Total Costs		3,622	\$	•	\$	3,622		\$	3,622		•	\$	3,622	•	_\$_			(3,622)
	NET OPERATING SUBSIDY	\$	(88,272)	\$	(99,841)	\$	11,569	11.6%	\$	(824,913)	\$	(855,830)	\$	30,917	3.6%	\$	(1,520,738)	\$	(695,825)

## **CORONADO FERRY**

# COMPARISON TO BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's)

**ACTUAL** 

AMENDED

BUDGET

**VARIANCE** 

**VARIANCE** 

	ACTUAL		BODGET		VARIANCE		VARIANCE
Fare Revenue Other Revenue	\$	<u>-</u>	\$	<u>-</u>	\$	-	<u> </u>
Total Operating Revenue Subsidy	\$	- 11	\$	- 11	\$	-	0.0%
Total Revenue	\$	11	\$	11	\$	•	0.0%
Wages Fringes Services Purchased Transportation	\$	- - - 11	\$	- - - 11	\$	- - -	- - - 0.0%
Materials Energy Risk Management General and Administrative Vehicle/Facility Lease		- - - -		- - - - -		- - - -	- - - -
Total Costs	\$	11	\$	11_	\$		0.0%
Total Revenue Less Total Costs	\$	-	\$	•	\$	•	•
Net Operating Subsidy	\$	(11)	\$	(11)	\$	-	0.0%
				1/1-1-1-	DATE		
	AC	TUAL		YEAR TO NDED DGET		IANCE	% VARIANCE
Fare Revenue Other Revenue	AC	TUAL - -		NDED		IANCE - -	
		TUAL 87	BU	NDED	VAR	IANCE	
Other Revenue  Total Operating Revenue	\$	- - -	\$ 	NDED DGET - - -	<b>VAR</b> \$		
Other Revenue Total Operating Revenue Subsidy Total Revenue Wages Fringes	\$ 	- - 87	\$ \$	- - - - - - - - 87	\$ 		VARIANCE
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials	\$ \$ \$	- - 87	\$ \$ \$	- - - - - - - - 87	\$ \$ \$		VARIANCE
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation	\$ \$ \$	87 87	\$ \$ \$	- 87 87 	\$ \$ \$		VARIANCE
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative	\$ \$ \$	87 87	\$ \$ \$	- 87 87 	\$ \$ \$		VARIANCE
Other Revenue  Total Operating Revenue Subsidy  Total Revenue  Wages Fringes Services Purchased Transportation Materials Energy Risk Management General and Administrative Vehicle/Facility Lease	\$ \$ \$	87 87 - - - - 87 - - -	\$ \$ \$ \$		\$ \$ \$		VARIANCE

## CORONADO FERRY

# FINANCIAL COMPARISON TO BUDGET EIGHT MONTHS ENDING FEBRUARY 28, 2005

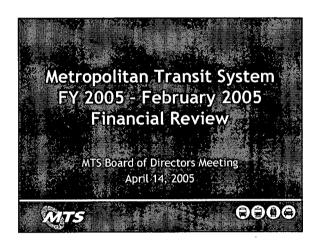
		CURRENT MONTH COMPARISON						YEAR TO DATE COMPARISON					FULLYEAR						
FY Month:	i. 8	A	CTUAL		IENDED UDGET	VAF	RIANCE	% VAR	A	CTUAL		MENDED UDGET	VAF	RIANCE	% VAR		MENDED SUDGET	RE	MAINING
REVENUE																			
	Passenger Fares Advertising Contracted Service Revenue Other	\$	- -	\$	- - -	\$	- - -	- - -	\$	- - -	\$	- - -	\$	- - -	-	\$	- - -	\$	• • •
	Total Operating Revenue Subsidy	\$	- 10,927	\$	10,927	\$	<u>-</u>	0.0%	\$	- 87,416	\$	- 87,416	\$	<u>.</u>	0.0%	\$	131,124	\$	- 43,708
	Total Revenue	\$	10,927	\$	10,927	\$	-	0.0%	\$	87,416	\$	87,416	\$		0.0%	\$	131,124	\$	43,708
EXPENSES																			
	Personnel Wages	\$	_	\$	_	\$	_	_	\$	_	\$	_	\$	_	-	\$	_	\$	-
	Fringes	4	-	Φ		Ψ	-	-	•	-	Ψ		•	-	-	•			-
	-								-						<del></del>				
	Total Personnel	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	•	\$	•
	Outside Services																		
	Security	\$	-	\$	_	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	Repair/Maintenance Services		-		-		-	-		-		-		-	-		-		-
	Engine and Transmission Rebuild		-		-		-	-		-		-		-	-		-		-
	Other Outside Services		-		-		-	-		-		·		-			-		
	Purchased Transportation		10,927		10,927		-	0.0%		87,416		87,416		-	0.0%		131,124		43,708
	Other Contracted Bus Services		-																<u> </u>
	Total Outside Services	\$	10,927	\$	10,927	\$	-	0.0%	\$	87,416	\$	87,416	\$	-	0.0%	\$	131,124	\$	43,708
	Materials & Supplies																		
	Lubricants	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	Tires		-		-		-	-		-		-		-	-		-		-
	Other Materials and Supplies																		
	Total Main. Parts and Supplies	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	Energy						•												
	Diesel Fuel	\$	_	\$	-	\$	-		\$		\$	-	\$		-	\$	-	\$	-
	CNG		-	•	-	-	-	-		-				-	-		-		-
	Fuel and Electricity for Facilities				<u> </u>		<u>.</u>					<u> </u>		-					<del></del>
	Total Energy	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	•	\$	*	\$	-
	Risk Management	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	General and Administrative	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	Vehicle/facility Lease	\$	-	\$	-	\$	-	-	\$	-	\$	-	\$	-	-	\$	-	\$	-
	TOTAL EXPENSES	_\$_	10,927	_\$	10,927	\$		0.0%	\$	87,416	_\$	87,416	\$	-	0.0%	\$	131,124	\$	43,708
	Total Revenue Less Total Costs	\$	•	\$	<u>.</u>	\$		•	\$		\$		\$	<del></del>	-	\$	•	<u>\$</u>	-
	NET OPERATING SUBSIDY	\$	(10,927)	\$	(10,927)	\$		0.0%	\$	(87,416)	\$	(87,416)	_\$	<u> </u>	0.0%	\$	(131,124)	\$	(43,708)



COMPARISO	IED MTS TR N TO AMENI	ANSIT OPER DED BUDGET , FEBRUARY 100's)	ATORS Γ - FY 2005 ΄ 28, 2005									
	YEAR TO DATE											
	ACTUAL	AMENDED BUDGET	VARIANCE	% VAR								
Fare Revenue	\$45,960	\$46,472	(\$512)	-1.1%								
Other Revenue	666	770	(104)	-13.5%								
Total Operating Revenue	46,626	47,242	(616)	-1.3%								
Wages/Fringes	56,645	56,690	45	0.1%								
Purchased Transportation	32,287	32,417	130	0.4%								
Energy	13,344	13,397	53	0.4%								
Other Expenses	18,565	18,267	(297)	-1.6%								
Total Costs	120,840	120,770	(69)	-0.1%								
Net Operating Subsidy	(\$74,214)	(\$73,529)	(\$685)	-0.9%								
MTS			90	00								

Net Operating Subsidy Varia February 2005		ummary			
,,	Mont	h to Date riance	Year to Date Variance		
Rail Operations Fare Revenue	\$	(284)	\$	(215)	
Rail Operations Materials and Supplies Expenses		(322)		(209)	
Combined Risk Expenses		(47)		(162)	
Internal Bus Operations Fare Revenue		(91)		(104)	
All Other Net Operations		56		5	
Overall net operating subsidy positive variance	\$	(688)	\$	(685)	
				C. Call. Mar.	
MTS					

SAN DIEGO MET	ROPOLITAN	TRANSIT SY	STEM	
	MBINED OPERAT			
TRANSIT OPERATORS N	IET SUBSIDY AN	OTHER EXPE	NDITURES	
COMPARISON T	TO AMENDED BU	DGET - FY 200	5	
FISCAL YEAR	TO DATE, FEBRI	JARY 28, 2005		
	(in \$000's)			
		YEAR TO	DATE	
		AMENDED		
	ACTUAL	BUDGET	VARIANCE	% VARIANCE
Fransit Operators' Net Subsidy				
Internal Bus Operations	34,938	34,633	(306)	-0.99
Rail Operations	12,849	12,311	(538)	-4.49
Contracted Bus Operations - Fixed Route	16,800	16,728	(72)	-0.49
Contracted Bus Operations - Para Transit	6,151	6,297	146	2.39
Other Operators	3,475	3,560	85	2.49
Total Transit Operators Net Subsidy	74,214	73,529	(685)	-0.99
Other Expenditures				
Administrative Pass Thru	344	344	0	0.07
Taxicab Administration	(90)	(63)	27	-43.69
San Diego and Arizona Eastern	118	131	13	9.89
Debt Service	0	0	0	
General Fund	4,418	4,692	273	5.89
Grand Total Expenditures	79,004	78,633	(372)	-0.59
Acres (1970)				
ALTC				
	7.900	412.2		



SAN DIEGO MET	ROPOLITAN	TRANSIT S	rstem	
	MBINED OPERAT			
TRANSIT OPERATORS I				
	TO AMENDED BL		)5	
	February 28, 20	05		
	(In \$000's)			
		, ANC	TH	
		AMENDED		
	ACTUAL	BUDGET	VARIANCE	% VARIANCE
ransit Operators' Net Subsidy				
Internal Bus Operations	4,111	3,941	(170)	-4.3
Rail Operations	2,437	1,750	(687)	- 39. 3
Contracted Bus Operations - Fixed Route	2,034	2,044	10	0.5
Contracted Bus Operations - Para Transit	733	826	93	11.3:
Other Operators	374	441	66	15.0
Total Transit Operators Net Subsidy	9,689	9,002	(688)	-7.69
ther Expenditures				
Administrative Pass Thru	0	0	0	
Taxicab Administration	35	3	(32)	-994.1
San Diego and Arizona Eastern	8	12	4	34.2
Debt Service	0	0	0	
General Fund	574	592	18	3.0
Grand Total Expenditures	10,306	9,609	(698)	-7.39
Commence of the Commence of th		C 30 20 100		
	#### - OW-1			

#### SAN DIEGO METROPOLITAN TRANSIT SYSTEM COMBINED MTS TRANSIT OPERATORS COMPARISON TO AMENDED BUDGET - FY 2005 FEBRUARY 28, 2005 (in \$000's) MONTH AMENDED BUDGET % VAR ACTUAL VARIANCE Fare Revenue Other Revenue \$4,60<del>9</del> 41 \$5,096 94 (\$487) (53) -9.6% -56.4% Total Operating Revenue 4,650 5,190 (540) -10.4 Wages/Fringes Purchased Transportation Energy Other Expenses 6,604 3,715 1,560 2,461 6,564 3,830 1,583 2,214 (40) 115 23 (245) -0.6% 3.0% 1.5% -11.1% Total Costs 14,339 14,191 (148) -1.0% Net Operating Subsidy (\$9,689) (\$9,002) (\$688) MIS 9000

SAN	Fis	OPOLITAN TRAN cal Year 2005 gy Information	NSIT SYSTEM	
	Die	CI	IG	
	Actual Rate	Amended Budget Rate	Actual Rate	Amended Budget Rate
February 2005	1.608	1.600	1.067	1.050
YTD February 2005	1.597	1.600	1.037	1.050
MTS			•	<b>eo</b> e

	EBRU	D FARE I ARY 28, n \$000's	200				
		CTUAL	AMENDED BUDGET		VARIANCE		% VAR
Internal Bus Operations	\$	1,519	\$	1,610	\$	(91)	-5.79
Rail Operations		1,662		1,946		(284)	-14.69
Contracted Bus Ops - Fixed Route		1,072		1,150		(78)	-6.89
Contracted Bus Ops - Para Transit		89		100		(11)	-11.09
Chula Vista Transit		178		182		(4)	-2.29
National City Transit	_	89		108		(19)	-17.69
Total Fare Revenue	\$	4,609	\$	5,096	\$	(487)	-9.69

# SAN DIEGO METROPOLITAN TRANSIT SYSTEM COMBINED FARE REVENUE FEBRUARY 28, 2005 (in \$000's)

		YTD							
	A	CTUAL		MENDED UDGET	VAI	RIANCE	% VAR		
Internal Bus Operations	\$	14,658	\$	14,762	\$	(104)	-0.7%		
Rail Operations		17,615		17,830		(215)	-1.2%		
Contracted Bus Ops - Fixed Route		10,309		10,490		(181)	-1.7%		
Contracted Bus Ops - Para Transit		899		880		19	2.2%		
Chula Vista Transit		1,635		1,640		(5)	-0.3%		
National City Transit	_	844		870	_	(26)	-3.0%		
Total Fare Revenue	\$	45,960	\$	46,472	\$	(512)	-1.1%		



1255 Imperial Avenue, Suite 1000 San Diego, CA 92101-7490 619.231.1466, FAX 619.234.3407

# **Agenda**

Item No. <u>46</u>

OPS 960.2 (PC 30101)

Joint Meeting of the Board of Directors for Metropolitan Transit System, San Diego Transit Corporation, and San Diego Trolley, Inc.

April 14, 2005

Subject:

SDTC: PREVENTIVE MAINTENANCE PROGRAM UPDATE

#### RECOMMENDATION:

That the Board of Directors receive this report.

#### **Budget Impact**

Staff is in the process of quantifying overall savings.

#### DISCUSSION:

#### **Background**

After two months of planning, the Preventive Maintenance Program (PMP) started on January 7, 2004. The PMP was designed as a comprehensive inspection and repair plan to return San Diego Transit Corporation's (SDTC's) bus fleet to a state of good repair. All previous efforts to repair the fleet had been driven by operational demands without a clear understanding of the implications of long-term deferred maintenance. The initial goal was to complete 12 inspections per week between both divisions. An early assessment of the PMP indicated that the goal would be very difficult to achieve due to the poor condition of the fleet. The actual average completion time during the first round of the inspections was 22 days per bus, with a weekly average of 5.5 buses.



#### Challenges

One of the challenges that made it difficult to achieve the initial goal of the PMP resided within the workforce; mechanics had to change the way they approached the work. No longer could work be done on a job-by-job basis. The new focus needed to be on a bus-by-bus basis with the total completion of each bus as the prime goal.

Another consideration was the design of the buses, most of which were built in 1991 and 1993, and comprised 38 percent of the fleet. These vehicles invited interior vandalism with their soft, easily defaced seats. To stay on track and to adhere to the PMP's zero tolerance on graffiti, new seat cover vendors who could meet the aggressive workload requirements had to be identified. Regrettably, unchecked vandalism continued on the fresh surfaces and repairs were ongoing, further impacting the PMP.

The bulk of the fleet that had not been through the program continued to break down at an alarming rate. The effort required to balance the extensive repairs on the major portion of the fleet that was still awaiting overhaul was astonishing and required each member of the Maintenance team to work under a constant strain until we reached a tipping point—around August 2004.

#### **Problem Resolution**

Over time, budget restrictions caused many older buses to accumulate extensive body damage. Exterior repairs to skirt panels, bumpers, and fiberglass sections monopolized our body shop. Nine mechanics were completely engaged in this task during the first year of the PMP. Although an average of 26 buses were pushed out each month, this was the bottleneck that constrained all of our efforts. Once again, additional vendors had to be identified, and some work had to be sent out.

Another significant constraint was parts acquisition, which needed to be stepped up. In many instances, the vendors ran out of parts and new vendors had to be identified. As a result, a completely new predictive parts process was developed, and now there is a parts history that can assure an uninterrupted stream of parts to repair buses. Maintaining the pace of the PMP was a constant challenge—it was continuously evaluated and reevaluated before finally settling into a sound system of management. The tremendous demands of the PMP were spread over the entire workforce; management put in long days, and overtime pay was used to compensate for fresh workers.

The newly implemented Ellipse system did not easily conform to PMP support. Training issues existed in all departments and at all levels of the organization. Technological infrastructure had to be designed and built out before the system could be used to assist with the PMP.

Originally, every bus had many work orders following each completed preventative maintenance inspection. The work orders had to be tracked on a stand-alone basis and required close and constant management. The newly developed process links and integrates inspections and follow-up work with the PMP into a 72,000-mile maintenance cycle. As this effort is refined, it will form the foundation for complete preventive and predictive maintenance because it will predict component life cycles.

#### Results

The PMP has performed comprehensive overhauls on 232 buses or 85 percent of our active fleet. The remaining 15 percent have been repaired with only safety, mechanical reliability and graffiti considerations being addressed. These buses have not received the complete overhaul since they will soon be replaced by new buses or designated as part of the contingency fleet.

Seven months of the PMP elapsed before a solid system was developed to monitor on-road failures and resulting service interruptions. Since August 2004, the mean distance between failures has improved 168 percent, from 6,006 miles in August 2004 to 16,076 miles in March 2005. The mean distance between service interruptions (our internal measure of the coordinated effort to provide the best possible service by the Transportation and Maintenance Departments) has almost doubled from 15,369 miles to 27.808 miles.

## **Summary**

The PMP cycle duration has decreased 82 percent from 22 days of the first cycle to 4 days of the third cycle. Results of the PMP ensure that our customers and operators are receiving safe, clean, and reliable transportation. Because our systems have evolved to accommodate the way that we are now maintaining the buses, the PMP is sustainable.

Paul C. Jablonski

Chief Executive Officer

Key Staff Contact: Claire Spielberg 619.238.0100, Ext. 400, Claire.spielberg@sdmts.com

JGarde APR14-05.46.CSPIELBERG 4/7/05



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# **Agenda**

Item No. <u>61</u>

Chief Executive Officer's Report

ADM 121.7 (PC 30100)

April 14, 2005

## **Minor Contract Actions**

- San Diego Trolley, Inc. for flagging for the following projects: 12<sup>th</sup> Avenue Corridor Improvements, Mission Valley East Light Rail Transit Extension, and the San Ysidro Intermodal Transportation Center.
- The Wiggans Group for right-of-way services related to the Mission Valley East Light Rail Transit Extension.
- Cruz Estrella's CADD and Drafting for design and drafting services for the refurbishment and standardization of two substations.
- Clark Construction Group, Incorporated for construction services for the Mission Valley East Light Rail Transit Extension.

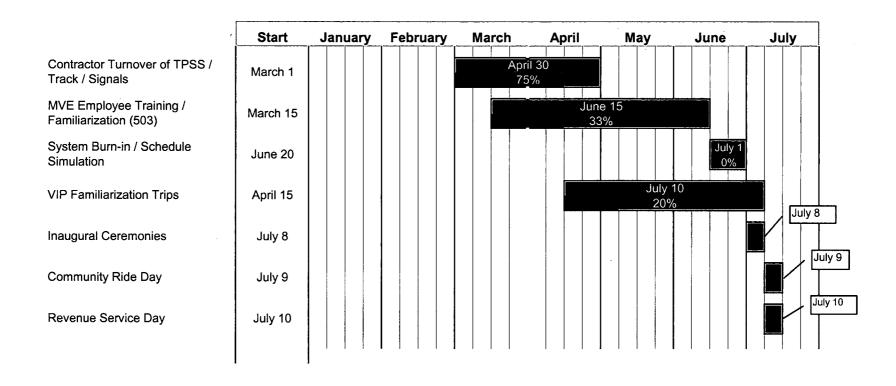
#### **Contract Matters**

There were no Contract Matters.

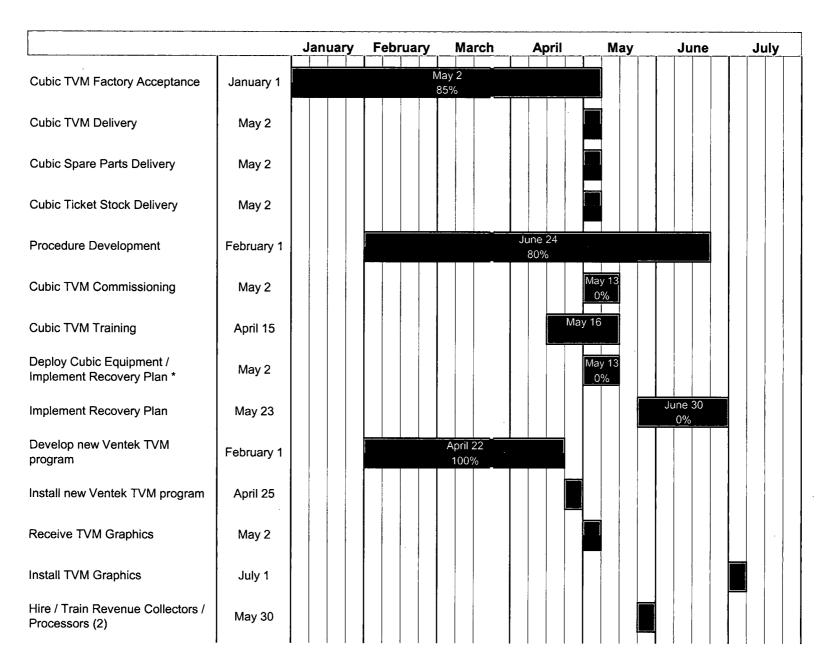
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## General Tasks



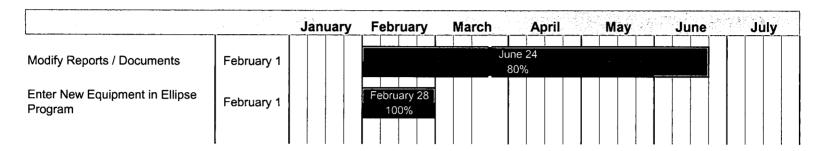
## Revenue Department Tasks



# Revenue Department Tasks

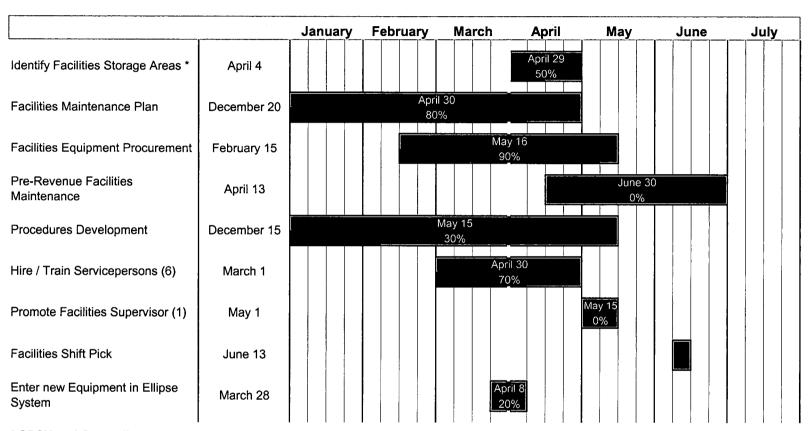
		January	February	March: April	May	*June July
Promote Revenue Supervisors (2)	March 7			June 1 99%		

# Revenue Department Tasks



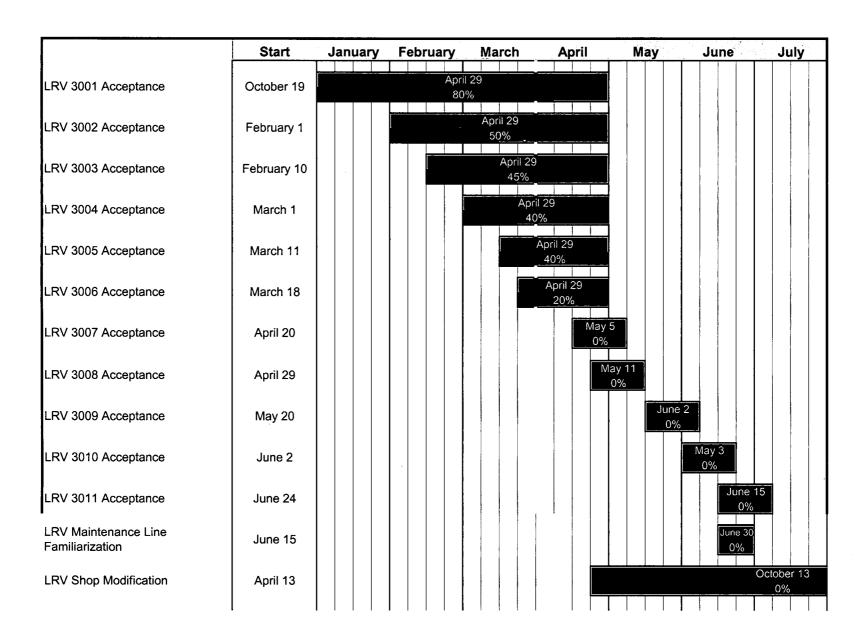
<sup>\*</sup> **Deploy Cubic Equipment / Implement Recovery Plan** identifies maximum acceptable delay in Cubic equipment deployment. Recovery Plan existing TVM equipment necessary to meet opening day requirements should Cubic TVM's be unavailable.

## **Facilities Department Tasks**

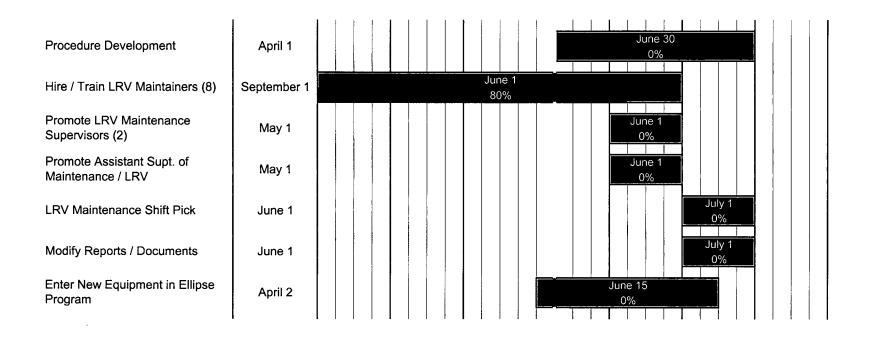


<sup>\*</sup> SDSU and Grantville stations

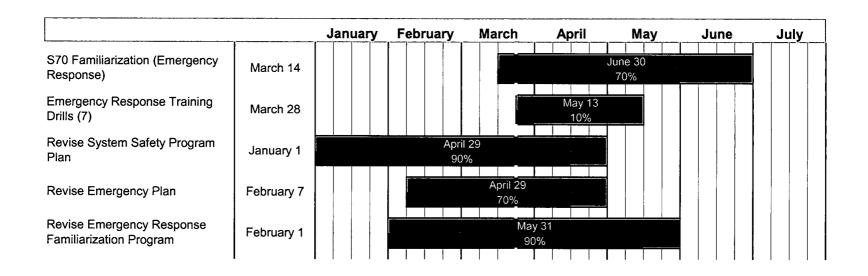
# LRV Maintenance Department Tasks



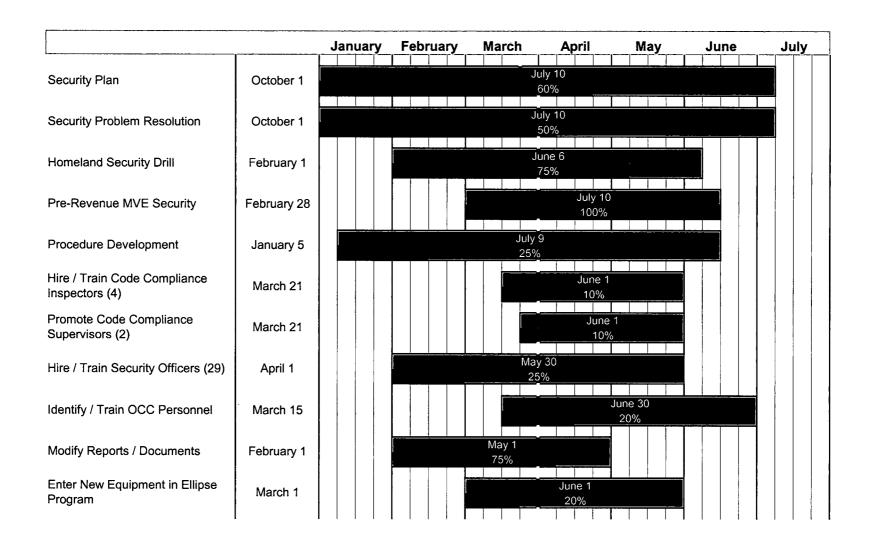
# LRV Maintenance Department Tasks



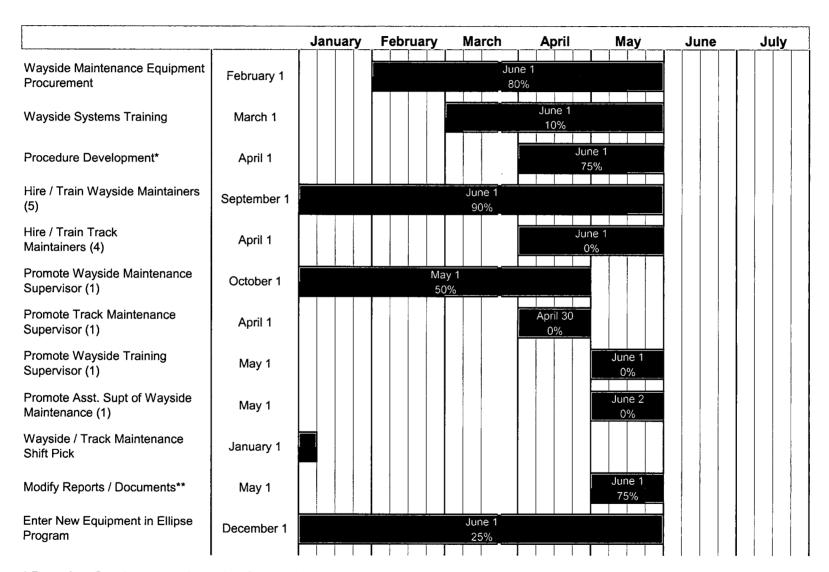
# Safety Tasks



# Code Compliance Department and Transit System Security Tasks



## Wayside Maintenance Department Tasks



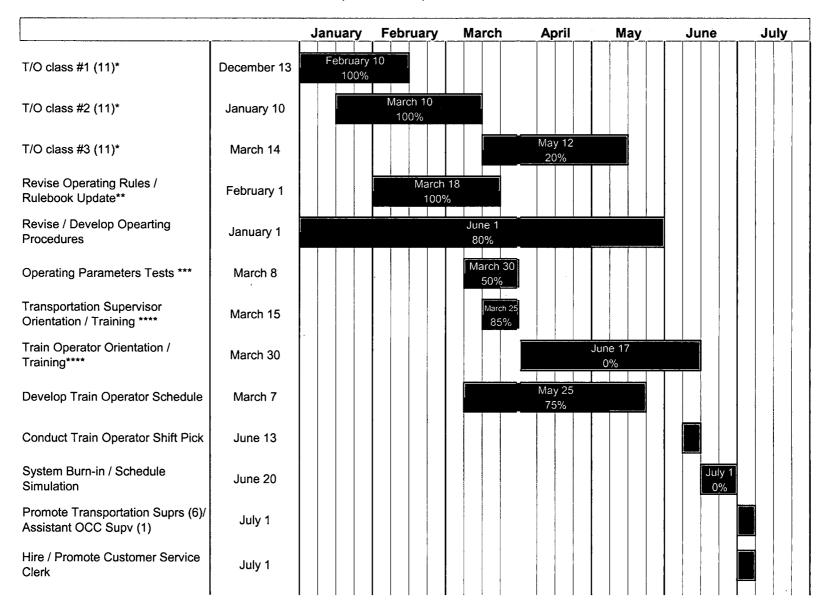
<sup>\*</sup> Procedure Development only required for tunnel / underground station infrastructure

<sup>\*\*</sup> Modify Reports / Documents only required for tunnel-related reports

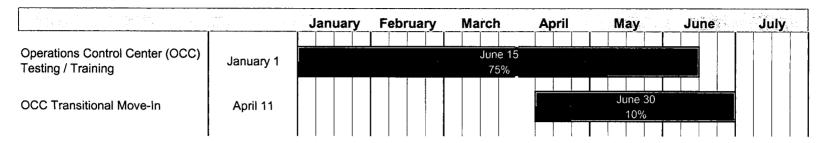
# Stores Department Tasks

	was the	Januarý	February	March April	May	<u>June</u>	July
Hire / Train Storekeepers (3)	February 28			April 29 50%			
Promote Stores Supervisor (1)	February 28			April 29 100%			

# **Transportation Department Tasks**



## **Transportation Department Tasks**



<sup>\*</sup> Train Operator Class #1, #2, and #3 represent initial training classes for new hires authorized for MVE start-up.

<sup>\*\*</sup> Revise Operating Rules / Rulebook Update completed. Pending printer selection through bid process.

<sup>\*\*\*</sup> Operating Parameters Tests include determination of train operating speeds, identify ADA and car stop markers at stations, and confirm tentative trip running times on the new corridor. Behind schedule due to lack of available S70 cars for testing.

<sup>\*\*\*\*</sup> Supervisor and Train Operator Orientation / Training includes both MVE Extension and S70 LRV.