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## Agenda

SAN DIEGO METROPOLITAN TRANSIT SYSTEM

### **\*\*BOARD OF DIRECTORS MEETING & FINANCE WORKSHOP\*\***

March 8, 2018

**9:00 a.m.**

James R. Mills Building  
Board Meeting Room, 10th Floor  
1255 Imperial Avenue, San Diego

To request an agenda in an alternative format or to request accommodations to facilitate meeting participation, please call the Clerk of the Board at least two working days prior to the meeting. Assistive Listening Devices (ALDs) are available from the Clerk of the Board/Assistant Clerk of the Board prior to the meeting and are to be returned at the end of the meeting.

#### **FINANCE WORKSHOP - 9:00 a.m.**

**ACTION  
RECOMMENDED**

1. Roll Call
2. a. Fiscal Year 2018 Midyear Adjustment (Mike Thompson)  
Action would enact Resolution No. 18-2 amending the fiscal year (FY) 2018 operating budget for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry.
- b. Fiscal Year 2019 Operating Budget Discussion (Mike Thompson)  
Action would receive a report regarding fiscal year (FY) 2019 operating budget development and provide guidance on budgetary issues.

Enact/  
Approve

Receive

Please SILENCE electronics  
during the meeting

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Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS is the taxicab administrator for seven cities.

MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego.



[c. Fiscal Year 2019 Capital Improvement Program \(Mike Thompson\)](#)

Approve

Action would: (1) Approve the fiscal year 2018 Capital Improvement Program (CIP) with the estimated federal and nonfederal funding levels. As the federal appropriation figures are finalized and/or other project funding sources become available, allow the Chief Executive Officer (CEO) to identify and adjust projects for the adjusted funding levels; (2) Recommend that the San Diego Association of Governments (SANDAG) Board of Directors approve the submittal of Federal Section 5307, 5337 and 5339 applications for the MTS fiscal year 2019 CIP; and (3) Recommend that the SANDAG Board of Directors approve amendment number 12 of the 2016 Regional Transportation Improvement Program (RTIP) in accordance with the fiscal year 2019 CIP recommendations.

[d. Regional Fare Study \(Sharon Cooney and Israel Maldonado\)](#)

Receive

Action would receive a report on the ongoing Fare Study and provide comment.

3. [Next Finance Workshop: April 12, 2018](#)

4. [Adjournment](#)

**BOARD MEETING - Meeting will begin when the Finance Workshop ends.**

5. a. [Roll Call](#)

b. [Approval of Minutes - February 15, 2018](#)

Approve

c. [Public Comments](#) - Limited to five speakers with three minutes per speaker. Others will be heard after Board Discussion items. If you have a report to present, please furnish a copy to the Clerk of the Board.

**CONSENT ITEMS**

6. [Increased Authorization for Legal Service Contracts to Pay the Remaining Projected Expenses in Fiscal Year 2018](#)

Approve

Action would approve increasing the dollar amount of three (3) legal services contracts to cover anticipated fiscal year 18 (FY18) expenses.

7. [Property Insurance Renewal](#)

Approve

Action would authorize the Chief Executive Officer (CEO) to renew the property insurance coverage for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), and San Diego Trolley, Inc. (SDTI) with the California State Association of Counties - Excess Insurance Authority (CSAC-EIA) Property Insurance Program, effective March 31, 2018 through March 31, 2019, with various coverage deductibles of \$25,000 (real estate and personal content property), \$100,000 (bus fleet), \$250,000 (light rail fleet) and \$1,500,000 (roads, bridges and tunnels).

- |     |   |               |
|-----|---|---------------|
| 8.  | <a href="#"><u>Fiscal Year (FY) 2017-2018 Low Carbon Transit Operations Program (LCTOP) Funding</u></a><br>Action would adopt Resolution No. 18-1 in order to: (1) agree to comply with all conditions and requirements set forth in the Certification and Assurances Document, and applicable statutes, regulations, and guidelines for all LCTOP funded transit projects; (2) authorize the Chief Executive Officer (CEO), or designated representative, to execute all required documents of the LCTOP and any amendments thereto with the California Department of Transportation; (3) authorize the use of, and application for, \$4,204,139 in Fiscal Year 2017-2018 LCTOP funding for capital projects which reduce greenhouse gas emissions and improve mobility with a priority on serving disadvantaged communities; and (4) certify that at least 50% of the total LCTOP funds received will be spent on projects or services that will benefit Disadvantaged Communities (DAC) identified in Section 39711 of the Health and Safety Code. | Approve       |
| 9.  | <a href="#"><u>Security for Centerline Stations</u></a><br>Action would authorize the Chief Executive Officer (CEO) to execute Amendment Number 3 to MTS Doc. No. G1828.0-15 with Allied/Universal dba Transit Systems Security, to provide additional security services for coverage of the new Bus Rapid Transit Centerline Stations through June 30, 2019.   | Approve       |
| 10. | <a href="#"><u>Investment Report - January 2018</u></a>   | Informational |
| 11. | <a href="#"><u>SAP Punchout Catalog for Office Supplies - Piggyback Contract</u></a><br>Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. G2090.0-18 with Office Depot for two (2) base years and four (4) option years for SAP punchout catalog for office supply purchases.  | Approve       |
| 12. | <a href="#"><u>San Diego Metropolitan Transit System (MTS) Trolley Track Improvements - Contract Award</u></a><br>Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWL243.0-17, with Veolia Transportation Maintenance & Infrastructure (VTMI), for Trolley Track Improvements.   | Approve       |
| 13. | <a href="#"><u>Railroad Ties - Contract Award</u></a><br>Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. L1429.0-18, with Gemini Forest Products ("Gemini"), for Douglas Fir Railroad Ties.  | Approve       |
| 14. | <a href="#"><u>Building C and San Ysidro Trolley Terminal HVAC Replacement - Award Work Order Under a Job Order Contract</u></a><br>Action would authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC7503-01, PWL234.0-17 with ABC Construction, Inc. (ABC) for Building C and San Ysidro Trolley Terminal HVAC Replacement.  | Approve       |
| 15. | <a href="#"><u>On-Call Railroad General Electrical and Communication Construction Services - Contract Amendment</u></a><br>Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWL203.1-16 with HMS Construction, Inc. (HMS), for an increase to the contract value.   | Approve       |

16. [Bus Shelter Advertising Contract Award and Extension to Allow Digital Advertising - Sole Source Award](#) Approve
- Action would authorize the Chief Executive Officer (CEO) to: (1) amend the current contract with Clear Channel Outdoor (CCO) to include terms outlined below; and (2) exercise five one-year options, and extend the contract for an additional five years.

#### CLOSED SESSION

24. a. CLOSED SESSION - CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION Pursuant to California Government Code Section 54956.9(d)(1) Tracy Martin v. Jeffrey Neal Anderson, Metropolitan Transit System et al. San Diego Superior Court Case No. 37-2016-00034291-CU-PA-CTL Possible Action

#### Oral Report of Final Actions Taken in Closed Session

#### NOTICED PUBLIC HEARINGS

25. None.

#### DISCUSSION ITEMS

30. [Consulting Services - Zero Emission Bus \(ZEB\) Pilot Program - Contract Award \(Bill Spraul\)](#) Approve
- Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. B0684.0-18 with Center for Transportation & the Environment (CTE) for the provision of consulting services for a ZEB pilot program and implementation for a 3 1/2-year period.
31. [AB 805: Ballot Measure \(Sharon Cooney\)](#) Discuss/Ratify
- Action would discuss issues related to the levying of a sales tax as authorized by AB 805 (Gonzalez-Fletcher) and ratify the creation and membership of an Ad Hoc Nominating Committee to govern the process.

#### REPORT ITEMS

45. [Fiscal Year 2018 Second Quarter Performance Monitoring Report \(Denis Desmond\)](#) Informational
46. [Joint Development Properties Inventory Update \(Tim Allison\)](#) Informational
60. [Chair Report](#) Informational
61. [Chief Executive Officer's Report](#) Informational
62. [Board Member Communications](#)
63. [Additional Public Comments Not on the Agenda](#)
- If the limit of 5 speakers is exceeded under No. 3 (Public Comments) on this agenda, additional speakers will be taken at this time. If you have a report to present, please furnish a copy to the Clerk of the Board. Subjects of previous hearings or agenda items may not again be addressed under Public Comments.

64. Next Meeting Date: April 12, 2018

65. Adjournment



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## Agenda Item No. 2a

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

FISCAL YEAR 2018 MIDYEAR ADJUSTMENT (MIKE THOMPSON)

#### RECOMMENDATION:

That the Board of Directors enact Resolution No. 18-2 (Attachment B) amending the fiscal year (FY) 2018 operating budget for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry.

#### Budget Impact

The action will amend the FY2018 operating budget.

#### DISCUSSION:

#### Combined MTS FY 2018 Midyear Adjustment

Revenues. Passenger fare revenues are unfavorable year over year by \$3,158,000 over the first six months of the fiscal year, and continue to trend behind the original budget. Passenger fare revenue is projected to be \$90,631,000, resulting in an unfavorable midyear adjustment of \$5,236,000.

Other revenue is projected to increase \$2,619,000. This is primarily due to higher than expected revenue from energy credits, advertising and interest income.

Subsidy revenue, in total, produces a favorable midyear adjustment of \$3,744,000. State revenue is expected to increase by \$3,000,000 due to increases in MediCal reimbursements and additional State Transit Assistance funds through SB1. Transnet revenue is expected to increase by \$722,000 due to increasing sales tax receipts and higher than expected reimbursement for TransNet funded operations. Other local subsidies are expected to increase by \$22,000.



Reserve revenue contribution midyear adjustment is increasing by \$25,000 due to the Taxicab Administration and SD&AE expenses exceeding revenues by \$380,000. Reserves are used to balance the operations of these self-funded activities.

In total, consolidated revenues will yield a \$1,152,000 favorable midyear adjustment.

Expenses. Total consolidated operating expenses will produce a \$1,152,000 unfavorable midyear adjustment.

Personnel-related expenses will yield a \$635,000 unfavorable midyear adjustment. These adjustments include an increase in labor expenses of \$393,000 and fringe expenses of \$241,000 due to unfavorable experience.

Total outside services will produce a favorable midyear adjustment of \$323,000.

Staff projects an unfavorable midyear adjustment of \$589,000 for materials and supplies, due to revenue vehicle parts within Operations.

The total favorable midyear adjustment in energy is \$501,000. Savings are expected in Compressed Natural Gas costs as the rate will decrease from \$0.90 in the original budget to \$0.87 in the amended budget. All other rates remain at the original budget.

Risk management costs will produce an unfavorable midyear adjustment of \$751,000, due to expected liability claim settlements and associated legal fees.

General and administrative costs will produce a favorable midyear adjustment of \$150,000.

Debt service requires no midyear adjustment.

Vehicle/facility leases will result in an unfavorable midyear adjustment of \$148,000.

Net income. The increase in revenues and expenses results in a balanced budget.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Mike Thompson, 619.557.4557, [mike.thompson@sdmts.com](mailto:mike.thompson@sdmts.com)

Attachments: A. Proposed Fiscal Year 2018 Amended Budget  
B. Board Resolution No. 18-2



**Fiscal Year 2018**

# **Amended Budget**

**Metropolitan Transit System**





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**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
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**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
OPERATING BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 2.01**

	ACTUAL FY17	ORIGINAL BUDGET FY18	AMENDED BUDGET FY18	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	93,279,455	95,867,107	90,631,033	(5,236,074)	-5.5%
OTHER OPERATING INCOME	15,296,095	14,414,000	17,033,028	2,619,028	18.2%
<b>TOTAL OPERATING REVENUES</b>	<b>108,575,550</b>	<b>110,281,107</b>	<b>107,664,061</b>	<b>(2,617,046)</b>	<b>-2.4%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	164,835,864	167,585,669	171,329,541	3,743,872	2.2%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	443,554	354,607	379,747	25,140	7.1%
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	443,554	354,607	379,747	25,140	7.1%
<b>TOTAL NON OPERATING REVENUE</b>	<b>165,279,418</b>	<b>167,940,276</b>	<b>171,709,288</b>	<b>3,769,012</b>	<b>2.2%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>273,854,968</b>	<b>278,221,383</b>	<b>279,373,349</b>	<b>1,151,966</b>	<b>0.4%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	75,564,535	77,156,050	77,549,406	393,356	0.5%
FRINGE EXPENSES	51,569,806	53,458,626	53,699,923	241,297	0.5%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>127,134,341</b>	<b>130,614,676</b>	<b>131,249,329</b>	<b>634,653</b>	<b>0.5%</b>
SECURITY EXPENSES	8,100,058	6,103,878	6,379,000	275,122	4.5%
REPAIR/MAINTENANCE SERVICES	4,636,421	5,261,794	5,387,763	125,969	2.4%
ENGINE AND TRANSMISSION REBUILD	2,568,709	1,201,000	1,172,864	(28,136)	-2.3%
OTHER OUTSIDE SERVICES	10,602,631	12,279,985	12,142,262	(137,723)	-1.1%
PURCHASED TRANSPORTATION	68,697,009	70,437,229	69,878,722	(558,507)	-0.8%
<b>TOTAL OUTSIDE SERVICES</b>	<b>94,604,827</b>	<b>95,283,886</b>	<b>94,960,611</b>	<b>(323,275)</b>	<b>-0.3%</b>
LUBRICANTS	534,808	567,996	557,050	(10,946)	-1.9%
TIRES	1,207,827	1,430,332	1,205,396	(224,936)	-15.7%
OTHER MATERIALS AND SUPPLIES	9,006,965	9,249,787	10,074,844	825,057	8.9%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>10,749,600</b>	<b>11,248,115</b>	<b>11,837,290</b>	<b>589,175</b>	<b>5.2%</b>
GAS/DIESEL/PROPANE	4,006,064	4,187,299	3,953,863	(233,436)	-5.6%
CNG	9,208,626	9,545,812	9,037,467	(508,345)	-5.3%
TRACTION POWER	9,269,751	9,600,000	10,700,000	1,100,000	11.5%
UTILITIES	4,053,849	4,674,549	3,815,019	(859,530)	-18.4%
<b>TOTAL ENERGY</b>	<b>26,538,291</b>	<b>28,007,660</b>	<b>27,506,349</b>	<b>(501,311)</b>	<b>-1.8%</b>
<b>RISK MANAGEMENT</b>	<b>3,922,111</b>	<b>5,862,530</b>	<b>6,613,400</b>	<b>750,870</b>	<b>12.8%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>4,525,784</b>	<b>4,401,328</b>	<b>4,551,222</b>	<b>149,894</b>	<b>3.4%</b>
<b>DEBT SERVICE</b>	<b>1,700,686</b>	<b>1,595,248</b>	<b>1,595,248</b>	<b>-</b>	<b>0.0%</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>1,164,749</b>	<b>1,207,940</b>	<b>1,059,900</b>	<b>(148,040)</b>	<b>-12.3%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>270,340,388</b>	<b>278,221,383</b>	<b>279,373,349</b>	<b>1,151,966</b>	<b>0.4%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(161,764,838)</b>	<b>(167,940,276)</b>	<b>(171,709,288)</b>	<b>3,769,012</b>	<b>2.2%</b>
OVERHEAD ALLOCATION	-	(1)	(0)	-	0.0%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(161,764,838)</b>	<b>(167,940,277)</b>	<b>(171,709,288)</b>	<b>3,769,011</b>	<b>2.2%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>3,514,580</b>	<b>(1)</b>	<b>0</b>	<b>(1)</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
OPERATIONS BUDGET  
FISCAL YEAR 2018  
SECTION 2.02**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	93,279,455	95,867,107	90,631,033	(5,236,074)	-5.5%
OTHER OPERATING INCOME	877,979	725,000	900,000	175,000	24.1%
<b>TOTAL OPERATING REVENUES</b>	<b>94,157,434</b>	<b>96,592,107</b>	<b>91,531,033</b>	<b>(5,061,074)</b>	<b>-5.2%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	161,677,393	167,445,669	171,189,541	3,743,872	2.2%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>161,677,393</b>	<b>167,445,669</b>	<b>171,189,541</b>	<b>3,743,872</b>	<b>2.2%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>255,834,826</b>	<b>264,037,776</b>	<b>262,720,574</b>	<b>(1,317,202)</b>	<b>-0.5%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	62,004,862	62,470,280	63,110,632	640,352	1.0%
FRINGE EXPENSES	45,499,298	46,588,848	47,506,129	917,281	2.0%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>107,504,161</b>	<b>109,059,128</b>	<b>110,616,761</b>	<b>1,557,633</b>	<b>1.4%</b>
SECURITY EXPENSES	250,229	233,300	190,000	(43,300)	-18.6%
REPAIR/MAINTENANCE SERVICES	4,474,485	5,083,294	5,214,263	130,969	2.6%
ENGINE AND TRANSMISSION REBUILD	2,568,709	1,201,000	1,172,864	(28,136)	-2.3%
OTHER OUTSIDE SERVICES	2,730,155	3,713,269	3,439,660	(273,609)	-7.4%
PURCHASED TRANSPORTATION	68,697,009	70,437,229	69,878,722	(558,507)	-0.8%
<b>TOTAL OUTSIDE SERVICES</b>	<b>78,720,587</b>	<b>80,668,092</b>	<b>79,895,509</b>	<b>(772,583)</b>	<b>-1.0%</b>
LUBRICANTS	534,808	567,996	557,050	(10,946)	-1.9%
TIRES	1,207,426	1,418,932	1,202,396	(216,536)	-15.3%
OTHER MATERIALS AND SUPPLIES	9,010,386	9,214,887	9,951,410	736,523	8.0%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>10,752,620</b>	<b>11,201,815</b>	<b>11,710,856</b>	<b>509,041</b>	<b>4.5%</b>
GAS/DIESEL/PROPANE	3,916,455	4,067,799	3,855,113	(212,686)	-5.2%
CNG	9,208,626	9,545,812	9,037,467	(508,345)	-5.3%
TRACTION POWER	9,269,751	9,600,000	10,700,000	1,100,000	11.5%
UTILITIES	3,389,817	4,001,224	3,165,214	(836,010)	-20.9%
<b>TOTAL ENERGY</b>	<b>25,784,650</b>	<b>27,214,835</b>	<b>26,757,794</b>	<b>(457,041)</b>	<b>-1.7%</b>
<b>RISK MANAGEMENT</b>	<b>3,572,837</b>	<b>5,396,417</b>	<b>6,145,300</b>	<b>748,883</b>	<b>13.9%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>820,303</b>	<b>881,961</b>	<b>981,207</b>	<b>99,246</b>	<b>11.3%</b>
<b>DEBT SERVICE</b>	<b>961,069</b>	<b>851,711</b>	<b>851,711</b>	<b>-</b>	<b>0.0%</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>996,871</b>	<b>1,022,940</b>	<b>889,900</b>	<b>(133,040)</b>	<b>-13.0%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>229,113,099</b>	<b>236,296,899</b>	<b>237,849,038</b>	<b>1,552,139</b>	<b>0.7%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(134,955,665)</b>	<b>(139,704,792)</b>	<b>(146,318,005)</b>	<b>6,613,213</b>	<b>4.7%</b>
<b>OVERHEAD ALLOCATION</b>	<b>(26,568,291)</b>	<b>(27,740,878)</b>	<b>(24,871,536)</b>	<b>2,869,342</b>	<b>-10.3%</b>
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(161,523,956)</b>	<b>(167,445,670)</b>	<b>(171,189,541)</b>	<b>3,743,871</b>	<b>2.2%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>153,437</b>	<b>(1)</b>	<b>0</b>	<b>(2)</b>	<b>-122.7%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
ADMINISTRATIVE BUDGET  
FISCAL YEAR 2018  
SECTION 2.03**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING INCOME	13,510,097	12,419,000	14,939,428	2,520,428	20.3%
<b>TOTAL OPERATING REVENUES</b>	<b>13,510,097</b>	<b>12,419,000</b>	<b>14,939,428</b>	<b>2,520,428</b>	<b>20.3%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	3,005,902	140,000	140,000	-	0.0%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>3,005,902</b>	<b>140,000</b>	<b>140,000</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>16,516,000</b>	<b>12,559,000</b>	<b>15,079,428</b>	<b>2,520,428</b>	<b>20.1%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	12,939,044	13,984,943	13,801,229	(183,714)	-1.3%
FRINGE EXPENSES	5,771,562	6,560,420	5,908,805	(651,615)	-9.9%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>18,710,605</b>	<b>20,545,363</b>	<b>19,710,034</b>	<b>(835,329)</b>	<b>-4.1%</b>
SECURITY EXPENSES	7,849,829	5,870,578	6,189,000	318,422	5.4%
REPAIR/MAINTENANCE SERVICES	157,362	172,500	164,500	(8,000)	-4.6%
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	7,668,625	8,289,606	8,405,492	115,886	1.4%
PURCHASED TRANSPORTATION	-	-	-	-	-
<b>TOTAL OUTSIDE SERVICES</b>	<b>15,675,816</b>	<b>14,332,684</b>	<b>14,758,992</b>	<b>426,308</b>	<b>3.0%</b>
LUBRICANTS	-	-	-	-	-
TIRES	-	11,000	3,000	(8,000)	-72.7%
OTHER MATERIALS AND SUPPLIES	(5,022)	28,300	115,434	87,134	307.9%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>(5,022)</b>	<b>39,300</b>	<b>118,434</b>	<b>79,134</b>	<b>201.4%</b>
GAS/DIESEL/PROPANE	85,894	113,500	92,750	(20,750)	-18.3%
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	659,781	666,325	639,805	(26,520)	-4.0%
<b>TOTAL ENERGY</b>	<b>745,675</b>	<b>779,825</b>	<b>732,555</b>	<b>(47,270)</b>	<b>-6.1%</b>
<b>RISK MANAGEMENT</b>	<b>328,445</b>	<b>441,613</b>	<b>392,800</b>	<b>(48,813)</b>	<b>-11.1%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>3,510,192</b>	<b>3,400,447</b>	<b>3,435,095</b>	<b>34,648</b>	<b>1.0%</b>
<b>DEBT SERVICE</b>	<b>739,617</b>	<b>743,537</b>	<b>743,537</b>	<b>-</b>	<b>0.0%</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>144,944</b>	<b>160,000</b>	<b>145,000</b>	<b>(15,000)</b>	<b>-9.4%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>39,850,273</b>	<b>40,442,769</b>	<b>40,036,447</b>	<b>(406,322)</b>	<b>-1.0%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(26,340,175)</b>	<b>(28,023,769)</b>	<b>(25,097,019)</b>	<b>(2,926,750)</b>	<b>-10.4%</b>
OVERHEAD ALLOCATION	26,695,416	27,883,769	24,957,019	(2,926,750)	-10.5%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>355,241</b>	<b>(140,000)</b>	<b>(140,000)</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>3,361,143</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
OTHER ACTIVITIES BUDGET  
FISCAL YEAR 2018  
SECTION 2.04**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING INCOME	908,019	1,270,000	1,193,600	(76,400)	-6.0%
<b>TOTAL OPERATING REVENUES</b>	<b>908,019</b>	<b>1,270,000</b>	<b>1,193,600</b>	<b>(76,400)</b>	<b>-6.0%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	152,569	-	-	-	-
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	443,554	354,607	379,747	25,140	7.1%
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	443,554	354,607	379,747	25,140	7.1%
<b>TOTAL NON OPERATING REVENUE</b>	<b>596,123</b>	<b>354,607</b>	<b>379,747</b>	<b>25,140</b>	<b>7.1%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>1,504,142</b>	<b>1,624,607</b>	<b>1,573,347</b>	<b>(51,260)</b>	<b>-3.2%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	620,629	700,827	637,545	(63,282)	-9.0%
FRINGE EXPENSES	298,945	309,358	284,989	(24,369)	-7.9%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>919,574</b>	<b>1,010,185</b>	<b>922,534</b>	<b>(87,651)</b>	<b>-8.7%</b>
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	4,573	6,000	9,000	3,000	50.0%
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	203,851	277,110	297,110	20,000	7.2%
PURCHASED TRANSPORTATION	-	-	-	-	-
<b>TOTAL OUTSIDE SERVICES</b>	<b>208,423</b>	<b>283,110</b>	<b>306,110</b>	<b>23,000</b>	<b>8.1%</b>
LUBRICANTS	-	-	-	-	-
TIRES	401	400	-	(400)	-100.0%
OTHER MATERIALS AND SUPPLIES	1,601	6,600	8,000	1,400	21.2%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>2,003</b>	<b>7,000</b>	<b>8,000</b>	<b>1,000</b>	<b>14.3%</b>
GAS/DIESEL/PROPANE	3,714	6,000	6,000	-	0.0%
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	4,251	7,000	10,000	3,000	42.9%
<b>TOTAL ENERGY</b>	<b>7,966</b>	<b>13,000</b>	<b>16,000</b>	<b>3,000</b>	<b>23.1%</b>
<b>RISK MANAGEMENT</b>	<b>20,829</b>	<b>24,500</b>	<b>75,300</b>	<b>50,800</b>	<b>207.3%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>195,289</b>	<b>118,920</b>	<b>134,920</b>	<b>16,000</b>	<b>13.5%</b>
<b>DEBT SERVICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>22,934</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,377,017</b>	<b>1,481,715</b>	<b>1,487,864</b>	<b>6,149</b>	<b>0.4%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(468,998)</b>	<b>(211,715)</b>	<b>(294,264)</b>	<b>82,549</b>	<b>39.0%</b>
OVERHEAD ALLOCATION	(127,125)	(142,892)	(85,483)		-40.2%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(596,123)</b>	<b>(354,607)</b>	<b>(379,747)</b>	<b>25,140</b>	<b>7.1%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
BUS OPERATIONS BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 4.02**

	ACTUAL FY17	ORIGINAL BUDGET FY18	AMENDED BUDGET FY18	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	24,863,742	24,292,400	21,735,500	(2,556,900)	-10.5%
OTHER OPERATING INCOME	121,331	5,000	15,000	10,000	200.0%
<b>TOTAL OPERATING REVENUES</b>	<b>24,985,073</b>	<b>24,297,400</b>	<b>21,750,500</b>	<b>(2,546,900)</b>	<b>-10.5%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	72,578,253	75,373,843	77,806,565	2,432,722	3.2%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>72,578,253</b>	<b>75,373,843</b>	<b>77,806,565</b>	<b>2,432,722</b>	<b>3.2%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>97,563,326</b>	<b>99,671,243</b>	<b>99,557,065</b>	<b>(114,178)</b>	<b>-0.1%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	36,702,341	36,931,327	37,325,300	393,973	1.1%
FRINGE EXPENSES	34,573,369	35,441,757	35,911,557	469,800	1.3%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>71,275,710</b>	<b>72,373,084</b>	<b>73,236,857</b>	<b>863,773</b>	<b>1.2%</b>
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	838,147	879,700	871,603	(8,097)	-0.9%
ENGINE AND TRANSMISSION REBUILD	1,761,322	705,000	700,000	(5,000)	-0.7%
OTHER OUTSIDE SERVICES	444,987	404,407	424,053	19,646	4.9%
PURCHASED TRANSPORTATION	-	-	-	-	-
<b>TOTAL OUTSIDE SERVICES</b>	<b>3,044,456</b>	<b>1,989,107</b>	<b>1,995,656</b>	<b>6,549</b>	<b>0.3%</b>
LUBRICANTS	314,544	299,946	306,000	6,054	2.0%
TIRES	1,010,280	1,098,932	1,086,896	(12,036)	-1.1%
OTHER MATERIALS AND SUPPLIES	3,188,529	3,107,950	4,025,660	917,710	29.5%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>4,513,353</b>	<b>4,506,828</b>	<b>5,418,556</b>	<b>911,728</b>	<b>20.2%</b>
GAS/DIESEL/PROPANE	434,335	516,672	309,000	(207,672)	-40.2%
CNG	4,822,394	4,800,000	4,550,000	(250,000)	-5.2%
TRACTION POWER	-	-	-	-	-
UTILITIES	579,294	636,030	585,350	(50,680)	-8.0%
<b>TOTAL ENERGY</b>	<b>5,836,022</b>	<b>5,952,702</b>	<b>5,444,350</b>	<b>(508,352)</b>	<b>-8.5%</b>
<b>RISK MANAGEMENT</b>	<b>1,951,992</b>	<b>3,535,406</b>	<b>3,985,500</b>	<b>450,094</b>	<b>12.7%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>423,960</b>	<b>448,525</b>	<b>555,904</b>	<b>107,379</b>	<b>23.9%</b>
<b>DEBT SERVICE</b>	<b>961,069</b>	<b>851,711</b>	<b>851,711</b>	<b>-</b>	<b>0.0%</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>368,138</b>	<b>386,040</b>	<b>337,000</b>	<b>(49,040)</b>	<b>-12.7%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>88,374,700</b>	<b>90,043,403</b>	<b>91,825,534</b>	<b>1,782,131</b>	<b>2.0%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(63,389,627)</b>	<b>(65,746,003)</b>	<b>(70,075,034)</b>	<b>4,329,031</b>	<b>6.6%</b>
OVERHEAD ALLOCATION	(8,322,105)	(9,697,152)	(7,731,531)	1,965,622	-20.3%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(71,711,732)</b>	<b>(75,443,155)</b>	<b>(77,806,565)</b>	<b>2,363,409</b>	<b>3.1%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>866,521</b>	<b>(69,312)</b>	<b>0</b>	<b>(69,313)</b>	<b>0.0%</b>



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
RAIL OPERATIONS BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 4.03**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	38,968,409	41,124,707	40,022,833	(1,101,874)	-2.7%
OTHER OPERATING INCOME	754,720	720,000	885,000	165,000	22.9%
<b>TOTAL OPERATING REVENUES</b>	<b>39,723,130</b>	<b>41,844,707</b>	<b>40,907,833</b>	<b>(936,874)</b>	<b>-2.2%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	36,340,731	37,506,271	38,454,933	948,662	2.5%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>36,340,731</b>	<b>37,506,271</b>	<b>38,454,933</b>	<b>948,662</b>	<b>2.5%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>76,063,861</b>	<b>79,350,978</b>	<b>79,362,766</b>	<b>11,788</b>	<b>0.0%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	24,779,279	25,043,141	25,346,800	303,659	1.2%
FRINGE EXPENSES	10,683,746	10,946,988	11,398,269	451,281	4.1%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>35,463,025</b>	<b>35,990,129</b>	<b>36,745,069</b>	<b>754,940</b>	<b>2.1%</b>
SECURITY EXPENSES	113,149	113,300	115,000	1,700	1.5%
REPAIR/MAINTENANCE SERVICES	3,616,294	3,991,594	4,167,893	176,299	4.4%
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	804,374	1,226,245	1,250,785	24,540	2.0%
PURCHASED TRANSPORTATION	2,108	-	-	-	-
<b>TOTAL OUTSIDE SERVICES</b>	<b>4,535,925</b>	<b>5,331,139</b>	<b>5,533,678</b>	<b>202,539</b>	<b>3.8%</b>
LUBRICANTS	220,264	268,050	251,050	(17,000)	-6.3%
TIRES	197,146	320,000	115,500	(204,500)	-63.9%
OTHER MATERIALS AND SUPPLIES	5,807,592	6,057,237	5,895,250	(161,987)	-2.7%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>6,225,002</b>	<b>6,645,287</b>	<b>6,261,800</b>	<b>(383,487)</b>	<b>-5.8%</b>
GAS/DIESEL/PROPANE	199,092	264,500	233,500	(31,000)	-11.7%
CNG	-	-	-	-	-
TRACTION POWER	9,269,751	9,600,000	10,700,000	1,100,000	11.5%
UTILITIES	2,408,936	2,887,150	2,099,300	(787,850)	-27.3%
<b>TOTAL ENERGY</b>	<b>11,877,780</b>	<b>12,751,650</b>	<b>13,032,800</b>	<b>281,150</b>	<b>2.2%</b>
<b>RISK MANAGEMENT</b>	<b>1,605,546</b>	<b>1,845,711</b>	<b>2,144,500</b>	<b>298,789</b>	<b>16.2%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>393,690</b>	<b>420,041</b>	<b>389,401</b>	<b>(30,640)</b>	<b>-7.3%</b>
<b>DEBT SERVICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>330,613</b>	<b>336,900</b>	<b>252,900</b>	<b>(84,000)</b>	<b>-24.9%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>60,431,579</b>	<b>63,320,857</b>	<b>64,360,148</b>	<b>1,039,291</b>	<b>1.6%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(20,708,449)</b>	<b>(21,476,150)</b>	<b>(23,452,315)</b>	<b>1,976,165</b>	<b>9.2%</b>
OVERHEAD ALLOCATION	(16,347,872)	(16,090,974)	(15,002,618)	1,088,356	-6.8%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(37,056,321)</b>	<b>(37,567,124)</b>	<b>(38,454,933)</b>	<b>887,809</b>	<b>2.4%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>(715,590)</b>	<b>(60,853)</b>	<b>(0)</b>	<b>(60,853)</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
CONTRACTED BUS OPERATIONS - FIXED ROUTE BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 4.04**

	ACTUAL FY17	ORIGINAL BUDGET FY18	AMENDED BUDGET FY18	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	26,569,135	27,213,000	26,224,400	(988,600)	-3.6%
OTHER OPERATING INCOME	1,927	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>26,571,062</b>	<b>27,213,000</b>	<b>26,224,400</b>	<b>(988,600)</b>	<b>-3.6%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	35,110,798	36,251,561	36,890,119	638,558	1.8%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>35,110,798</b>	<b>36,251,561</b>	<b>36,890,119</b>	<b>638,558</b>	<b>1.8%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>61,681,860</b>	<b>63,464,561</b>	<b>63,114,519</b>	<b>(350,042)</b>	<b>-0.6%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	370,795	332,032	322,032	(10,000)	-3.0%
FRINGE EXPENSES	49,729	-	-	-	-
<b>TOTAL PERSONNEL EXPENSES</b>	<b>420,524</b>	<b>332,032</b>	<b>322,032</b>	<b>(10,000)</b>	<b>-3.0%</b>
SECURITY EXPENSES	122,141	120,000	75,000	(45,000)	-37.5%
REPAIR/MAINTENANCE SERVICES	20,044	212,000	174,767	(37,233)	-17.6%
ENGINE AND TRANSMISSION REBUILD	807,387	496,000	472,864	(23,136)	-4.7%
OTHER OUTSIDE SERVICES	704,332	1,154,550	844,167	(310,383)	-26.9%
PURCHASED TRANSPORTATION	52,262,942	53,215,093	53,366,507	151,414	0.3%
<b>TOTAL OUTSIDE SERVICES</b>	<b>53,916,846</b>	<b>55,197,643</b>	<b>54,933,305</b>	<b>(264,338)</b>	<b>-0.5%</b>
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	14,265	49,700	30,500	(19,200)	-38.6%
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>14,265</b>	<b>49,700</b>	<b>30,500</b>	<b>(19,200)</b>	<b>-38.6%</b>
GAS/DIESEL/PROPANE	1,211,435	1,111,870	1,196,247	84,377	7.6%
CNG	4,386,233	4,745,812	4,487,467	(258,345)	-5.4%
TRACTION POWER	-	-	-	-	-
UTILITIES	401,587	478,044	480,564	2,520	0.5%
<b>TOTAL ENERGY</b>	<b>5,999,255</b>	<b>6,335,726</b>	<b>6,164,278</b>	<b>(171,448)</b>	<b>-2.7%</b>
RISK MANAGEMENT	-	-	-	-	-
GENERAL AND ADMINISTRATIVE	(1,116)	4,095	9,112	5,017	122.5%
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	18,120	20,000	20,000	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>60,367,894</b>	<b>61,939,196</b>	<b>61,479,227</b>	<b>(459,969)</b>	<b>-0.7%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(33,796,832)</b>	<b>(34,726,196)</b>	<b>(35,254,827)</b>	<b>528,631</b>	<b>1.5%</b>
OVERHEAD ALLOCATION	(1,311,635)	(1,357,220)	(1,635,292)	(278,072)	20.5%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(35,108,467)</b>	<b>(36,083,416)</b>	<b>(36,890,119)</b>	<b>806,703</b>	<b>2.2%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>2,331</b>	<b>168,145</b>	<b>0</b>	<b>168,145</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
CONTRACTED BUS OPERATIONS - PARA TRANSIT BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 4.05**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	2,878,169	3,237,000	2,648,300	(588,700)	-18.2%
OTHER OPERATING INCOME	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>2,878,169</b>	<b>3,237,000</b>	<b>2,648,300</b>	<b>(588,700)</b>	<b>-18.2%</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	17,184,263	17,743,910	17,467,840	(276,070)	-1.6%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>17,184,263</b>	<b>17,743,910</b>	<b>17,467,840</b>	<b>(276,070)</b>	<b>-1.6%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>20,062,432</b>	<b>20,980,910</b>	<b>20,116,140</b>	<b>(864,770)</b>	<b>-4.1%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	152,449	163,780	116,500	(47,280)	-28.9%
FRINGE EXPENSES	-	3,800	-	(3,800)	-100.0%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>152,449</b>	<b>167,580</b>	<b>116,500</b>	<b>(51,080)</b>	<b>-30.5%</b>
SECURITY EXPENSES	14,939	-	-	-	-
REPAIR/MAINTENANCE SERVICES	-	-	-	-	-
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	712,397	766,285	758,873	(7,412)	-1.0%
PURCHASED TRANSPORTATION	16,225,132	17,010,137	16,300,216	(709,921)	-4.2%
<b>TOTAL OUTSIDE SERVICES</b>	<b>16,952,467</b>	<b>17,776,422</b>	<b>17,059,089</b>	<b>(717,333)</b>	<b>-4.0%</b>
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	-	-	-	-	-
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
GAS/DIESEL/PROPANE	2,071,593	2,174,757	2,116,366	(58,391)	-2.7%
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	-	-	-	-	-
<b>TOTAL ENERGY</b>	<b>2,071,593</b>	<b>2,174,757</b>	<b>2,116,366</b>	<b>(58,391)</b>	<b>-2.7%</b>
<b>RISK MANAGEMENT</b>	<b>15,300</b>	<b>15,300</b>	<b>15,300</b>	<b>-</b>	<b>0.0%</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>3,770</b>	<b>9,300</b>	<b>26,790</b>	<b>17,490</b>	<b>188.1%</b>
<b>DEBT SERVICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>19,475,578</b>	<b>20,423,359</b>	<b>19,614,045</b>	<b>(809,314)</b>	<b>-4.0%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(16,597,409)</b>	<b>(17,186,359)</b>	<b>(16,965,745)</b>	<b>(220,614)</b>	<b>-1.3%</b>
OVERHEAD ALLOCATION	(586,679)	(595,532)	(502,095)	93,436	-15.7%
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(17,184,088)</b>	<b>(17,781,891)</b>	<b>(17,467,840)</b>	<b>(314,050)</b>	<b>-1.8%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>175</b>	<b>(37,981)</b>	<b>0</b>	<b>(37,981)</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
CORONADO FERRY BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 4.06**

	ACTUAL FY17	ORIGINAL BUDGET FY18	AMENDED BUDGET FY18	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING INCOME	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	-	-	-	-	-
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	206,828	211,999	211,999	-	0.0%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>206,828</b>	<b>211,999</b>	<b>211,999</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>206,828</b>	<b>211,999</b>	<b>211,999</b>	<b>-</b>	<b>0.0%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	-	-	-	-	-
FRINGE EXPENSES	-	-	-	-	-
<b>TOTAL PERSONNEL EXPENSES</b>	-	-	-	-	-
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	-	-	-	-	-
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	-	-	-	-	-
PURCHASED TRANSPORTATION	206,828	211,999	211,999	-	0.0%
<b>TOTAL OUTSIDE SERVICES</b>	<b>206,828</b>	<b>211,999</b>	<b>211,999</b>	<b>-</b>	<b>0.0%</b>
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	-	-	-	-	-
<b>TOTAL MATERIALS AND SUPPLIES</b>	-	-	-	-	-
GAS/DIESEL/PROPANE	-	-	-	-	-
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	-	-	-	-	-
<b>TOTAL ENERGY</b>	-	-	-	-	-
<b>RISK MANAGEMENT</b>	-	-	-	-	-
<b>GENERAL AND ADMINISTRATIVE</b>	-	-	-	-	-
<b>DEBT SERVICE</b>	-	-	-	-	-
<b>VEHICLE / FACILITY LEASE</b>	-	-	-	-	-
<b>TOTAL OPERATING EXPENSES</b>	<b>206,828</b>	<b>211,999</b>	<b>211,999</b>	<b>-</b>	<b>0.0%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(206,828)</b>	<b>(211,999)</b>	<b>(211,999)</b>	<b>-</b>	<b>0.0%</b>
OVERHEAD ALLOCATION	-	-	-	-	-
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(206,828)</b>	<b>(211,999)</b>	<b>(211,999)</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
ADMINISTRATIVE PASS THROUGH BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 4.07**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING INCOME	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON OPERATING REVENUE</b>					
TOTAL SUBSIDY REVENUE	256,519	358,085	358,085	-	0.0%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUE</b>	<b>256,519</b>	<b>358,085</b>	<b>358,085</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL COMBINED REVENUES</b>	<b>256,519</b>	<b>358,085</b>	<b>358,085</b>	<b>-</b>	<b>0.0%</b>
<b>OPERATING EXPENSES</b>					
LABOR EXPENSES	-	-	-	-	-
FRINGE EXPENSES	192,454	196,303	196,303	-	0.0%
<b>TOTAL PERSONNEL EXPENSES</b>	<b>192,454</b>	<b>196,303</b>	<b>196,303</b>	<b>-</b>	<b>0.0%</b>
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	-	-	-	-	-
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	64,065	161,782	161,782	-	0.0%
PURCHASED TRANSPORTATION	-	-	-	-	-
<b>TOTAL OUTSIDE SERVICES</b>	<b>64,065</b>	<b>161,782</b>	<b>161,782</b>	<b>-</b>	<b>0.0%</b>
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	-	-	-	-	-
<b>TOTAL MATERIALS AND SUPPLIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
GAS/DIESEL/PROPANE	-	-	-	-	-
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	-	-	-	-	-
<b>TOTAL ENERGY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RISK MANAGEMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GENERAL AND ADMINISTRATIVE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEBT SERVICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>VEHICLE / FACILITY LEASE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>256,519</b>	<b>358,085</b>	<b>358,085</b>	<b>-</b>	<b>0.0%</b>
<b>NET OPERATING SUBSIDY</b>	<b>(256,519)</b>	<b>(358,085)</b>	<b>(358,085)</b>	<b>-</b>	<b>0.0%</b>
OVERHEAD ALLOCATION	-	-	-	-	-
<b>ADJUSTED NET OPERATING SUBSIDY</b>	<b>(256,519)</b>	<b>(358,085)</b>	<b>(358,085)</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL REVENUES LESS TOTAL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
REVENUE BUDGET SUMMARY  
FISCAL YEAR 2018  
SECTION 3.02**

	<b>ACTUAL FY17</b>	<b>ORIGINAL BUDGET FY18</b>	<b>AMENDED BUDGET FY18</b>	<b>\$ CHANGE BUDGET/ AMENDED</b>	<b>% CHANGE BUDGET/ AMENDED</b>
<b>OPERATING REVENUE</b>					
PASSENGER REVENUE	93,279,455	95,867,107	90,631,033	(5,236,074)	-5.5%
ADVERTISING REVENUE	0	0	0	0	-
CONTRACT SERVICE REVENUE	0	0	0	0	-
OTHER INCOME	15,296,095	14,414,000	17,033,028	2,619,028	18.2%
<b>TOTAL OPERATING REVENUE</b>	<b>108,575,550</b>	<b>110,281,107</b>	<b>107,664,061</b>	<b>(2,617,046)</b>	<b>-2.4%</b>
<b>NON OPERATING REVENUE</b>					
<b>SUBSIDY REVENUE</b>					
FEDERAL REVENUE	56,968,839	58,992,100	58,992,100	0	0.0%
TRANSPORTATION DEVELOPMENT ACT (TDA)	60,103,282	64,096,043	64,096,043	0	0.0%
STATE TRANSIT ASSISTANCE (STA)	3,600,956	3,600,000	4,600,000	1,000,000	27.8%
STATE REVENUE - OTHER	3,676,560	1,400,000	3,400,000	2,000,000	142.9%
TRANSNET	37,270,235	38,463,424	39,185,582	722,157	1.9%
OTHER LOCAL SUBSIDIES	1,063,423	1,034,102	1,055,817	21,715	2.1%
<b>TOTAL SUBSIDY REVENUE</b>	<b>162,683,295</b>	<b>167,585,669</b>	<b>171,329,542</b>	<b>3,743,872</b>	<b>2.2%</b>
<b>OTHER REVENUE</b>					
OTHER FUNDS	-	-	-	0	-
RESERVES REVENUE	2,596,123	354,607	379,747	25,140	7.1%
<b>TOTAL OTHER REVENUE</b>	<b>2,596,123</b>	<b>354,607</b>	<b>379,747</b>	<b>25,140</b>	<b>7.1%</b>
<b>TOTAL NON OPERATING REVENUE</b>	<b>165,279,419</b>	<b>167,940,276</b>	<b>171,709,289</b>	<b>3,769,012</b>	<b>2.2%</b>
<b>GRAND TOTAL REVENUES</b>	<b>273,854,968</b>	<b>278,221,383</b>	<b>279,373,350</b>	<b>1,151,967</b>	<b>0.4%</b>

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**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
NON OPERATING FUNDING SOURCES BY ACTIVITY  
FISCAL YEAR 2018  
SECTION 9.01**

	<u>Federal</u>	<u>TDA</u>	<u>STA</u>	<u>State - Other</u>	<u>TransNet</u>	<u>Other Local</u>	<u>Other Non Operating</u>	<u>Reserves/ Carryovers</u>	<u>Total</u>
SDTC	19,700,000	15,712,666	4,600,000	-	37,515,900	278,000	-	-	77,806,566
SDTI	24,200,000	14,254,933	-	-	-	-	-	-	38,454,933
MCS 801 - South Central	10,100,000	13,372,078	-	-	-	-	-	-	23,472,078
MCS 802 - JARC Otay	-	-	-	-	-	-	-	-	-
MCS 820 - East County	-	6,689,800	-	-	-	-	-	-	6,689,800
MCS 825 - Rural	468,500	337,641	-	-	-	-	-	-	806,141
MCS 830 - Commuter Express	-	721,131	-	-	-	500,000	-	-	1,221,131
MCS 835 - Central Routes 961-965	-	3,563,968	-	-	-	-	-	-	3,563,968
MCS 840 - Regional Transit Center Maintenance	-	297,318	-	-	839,682	-	-	-	1,137,000
MCS 845 - BRT Superloop	-	-	-	-	-	-	-	-	-
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-	-	-	-	-
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-	-	-	-	-
MCS 850 - ADA Access	4,383,600	7,942,493	-	3,400,000	830,000	167,817	-	-	16,723,910
MCS 856 - ADA Certification	-	521,774	-	-	-	-	-	-	521,774
MCS 875 - Coaster Connection	-	112,156	-	-	-	110,000	-	-	222,156
Coronado Ferry	-	211,999	-	-	-	-	-	-	211,999
Administrative Pass Thru	-	358,085	-	-	-	-	-	-	358,085
Subtotal Operations	58,852,100	64,096,043	4,600,000	3,400,000	39,185,582	1,055,817	-	-	171,189,542
Taxicab	-	-	-	-	-	-	-	180,247	180,247
SD&AE	-	-	-	-	-	-	-	199,500	199,500
Subtotal Other Activities	-	-	-	-	-	-	-	379,747	379,747
Administrative	140,000	-	-	-	-	-	-	-	140,000
Grand Total	<u>58,992,100</u>	<u>64,096,043</u>	<u>4,600,000</u>	<u>3,400,000</u>	<u>39,185,582</u>	<u>1,055,817</u>	<u>0</u>	<u>379,747</u>	<u>171,709,289</u>



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**NON OPERATING FUNDING SOURCES BY ACTIVITY**  
**FISCAL YEAR 2018**  
**SECTION 9.02**

	<b>FTA 5307 Planning</b>	<b>FTA 5307 Preventative Maintenance</b>	<b>Federal Other</b>	<b>FTA 5311/ 5311(f) Rural</b>	<b>TDA Article 4.0</b>	<b>TDA Article 4.5 ADA</b>	<b>TDA Article 8.0</b>	<b>STA Formula</b>
SDTC	-	19,700,000	-	-	15,712,666	-	-	4,600,000
SDTI	-	24,200,000	-	-	14,254,933	-	-	-
MCS 801 - South Central	-	10,100,000	-	-	13,372,078	-	-	-
MCS 802 - JARC Olay	-	-	-	-	-	-	-	-
MCS 820 - East County	-	-	-	-	6,689,800	-	-	-
MCS 825 - Rural	-	-	-	468,500	337,641	-	-	-
MCS 830 - Commuter Express	-	-	-	-	173,040	-	548,091	-
MCS 835 - Central Routes 961-965	-	-	-	-	3,563,968	-	-	-
MCS 840 - Regional Transit Center Maintenance	-	-	-	-	297,318	-	-	-
MCS 845 - BRT Superloop	-	-	-	-	-	-	-	-
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-	-	-	-
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-	-	-	-
MCS 850 - ADA Access	-	4,383,600	-	-	3,688,830	4,253,663	-	-
MCS 856 - ADA Certification	-	-	-	-	-	521,774	-	-
MCS 875 - Coaster Connection	-	-	-	-	112,156	-	-	-
Coronado Ferry	-	-	-	-	-	-	211,999	-
Administrative Pass Thru	-	-	-	-	358,085	-	-	-
Subtotal Operations	-	58,383,600	-	468,500	58,560,516	4,775,437	760,090	4,600,000
Taxicab	-	-	-	-	-	-	-	-
SD&AE	-	-	-	-	-	-	-	-
Subtotal Other Activities	-	-	-	-	-	-	-	-
Administrative	-	-	140,000	-	-	-	-	-
Grand Total	<u>0</u>	<u>58,383,600</u>	<u>140,000</u>	<u>468,500</u>	<u>58,560,516</u>	<u>4,775,437</u>	<u>760,090</u>	<u>4,600,000</u>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
NON OPERATING FUNDING SOURCES BY ACTIVITY  
FISCAL YEAR 2018  
SECTION 9.02**

	<u>Medical</u>	<u>TransNet Operating 40%</u>	<u>TransNet Access ADA</u>	<u>TransNet Other</u>	<u>City of San Diego</u>	<u>SANDAG Inland Breeze</u>	<u>Other 4S Ranch</u>
SDTC	-	25,993,000	-	11,522,900	278,000	-	-
SDTI	-	-	-	-	-	-	-
MCS 801 - South Central	-	-	-	-	-	-	-
MCS 802 - JARC Olay	-	-	-	-	-	-	-
MCS 820 - East County	-	-	-	-	-	-	-
MCS 825 - Rural	-	-	-	-	-	-	-
MCS 830 - Commuter Express	-	-	-	-	-	500,000	-
MCS 835 - Central Routes 961-965	-	-	-	-	-	-	-
MCS 840 - Regional Transit Center Maintenance	-	-	-	839,682	-	-	-
MCS 845 - BRT Superloop	-	-	-	-	-	-	-
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-	-	-
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-	-	-
MCS 850 - ADA Access	3,400,000	-	830,000	-	167,817	-	-
MCS 856 - ADA Certification	-	-	-	-	-	-	-
MCS 875 - Coaster Connection	-	-	-	-	-	-	-
Coronado Ferry	-	-	-	-	-	-	-
Administrative Pass Thru	-	-	-	-	-	-	-
Subtotal Operations	3,400,000	25,993,000	830,000	12,362,582	445,817	500,000	-
Taxicab	-	-	-	-	-	-	-
SD&AE	-	-	-	-	-	-	-
Subtotal Other Activities	-	-	-	-	-	-	-
Administrative	-	-	-	-	-	-	-
Grand Total	<u>3,400,000</u>	<u>25,993,000</u>	<u>830,000</u>	<u>12,362,582</u>	<u>445,817</u>	<u>500,000</u>	<u>0</u>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
NON OPERATING FUNDING SOURCES BY ACTIVITY  
FISCAL YEAR 2018  
SECTION 9.02**

	<u>Other Local</u>	<u>CNG Credits</u>	<u>Other Non Operating</u>	<u>Reserves/ Carryovers</u>	<u>Total</u>
SDTC	-	-	-	-	77,806,566
SDTI	-	-	-	-	38,454,933
MCS 801 - South Central	-	-	-	-	23,472,078
MCS 802 - JARC Otay	-	-	-	-	-
MCS 820 - East County	-	-	-	-	6,689,800
MCS 825 - Rural	-	-	-	-	806,141
MCS 830 - Commuter Express	-	-	-	-	1,221,131
MCS 835 - Central Routes 961-965	-	-	-	-	3,563,968
MCS 840 - Regional Transit Center Maintenance	-	-	-	-	1,137,000
MCS 845 - BRT Superloop	-	-	-	-	-
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-
MCS 850 - ADA Access	-	-	-	-	16,723,910
MCS 856 - ADA Certification	-	-	-	-	521,774
MCS 875 - Coaster Connection	110,000	-	-	-	222,156
Coronado Ferry	-	-	-	-	211,999
Administrative Pass Thru	-	-	-	-	358,085
Subtotal Operations	110,000	-	-	-	171,189,542
Taxicab	-	-	-	180,247	180,247
SD&AE	-	-	-	199,500	199,500
Subtotal Other Activities	-	-	-	379,747	379,747
Administrative	-	-	-	-	140,000
Grand Total	<u>110,000</u>	<u>0</u>	<u>0</u>	<u>379,747</u>	<u>171,709,289</u>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
POSITION INFORMATION (SUMMARY FORMAT)  
FISCAL YEAR 2018 PROPOSED BUDGET  
SECTION 10.03**

Att. A, AI 2a, 3/8/18

	Original Budget	Position	Net Positons Requiring	Amended	Frozen
	FY 2018	Shifts	Funding Adjs	FY 2018	Positions
	FTE's	FTE's	FTE's	FTE's	FTE's
<b><u>MTS Administration</u></b>					
BOD ADMINISTRATION	3.0	0.0	0.0	3.0	0.0
COMPASS CARD	12.0	0.0	0.0	12.0	0.0
EXECUTIVE	3.0	0.0	0.0	3.0	0.0
FINANCE	21.0	0.0	0.0	21.0	0.0
HUMAN RESOURCES	17.0	0.0	0.0	17.0	0.0
INFORMATION TECHNOLOGY	27.0	0.0	0.0	27.0	0.0
LEGAL	2.0	0.0	0.0	2.0	0.0
MARKETING	9.5	0.0	0.0	9.5	0.0
PLANNING	9.5	0.0	-1.0	8.5	0.0
PROCUREMENT	14.0	0.0	0.0	14.0	0.0
RIGHT OF WAY	3.0	0.0	0.0	3.0	0.0
RISK	4.0	0.0	0.0	4.0	0.0
SECURITY	73.0	0.0	0.0	73.0	0.0
STORES (ADMIN)	2.0	2.0	0.0	4.0	0.0
STORES (BUS)	14.0	-2.0	-1.0	11.0	0.0
STORES (RAIL)	8.0	0.0	0.0	8.0	0.0
TELEPHONE INFORMATION SERVICES	19.0	-1.0	-1.0	17.0	0.0
TRANSIT STORES	7.0	1.0	0.0	8.0	0.0
<b>Subtotal MTS Administration</b>	<b>248.0</b>	<b>0.0</b>	<b>-3.0</b>	<b>245.0</b>	<b>0.0</b>
<b><u>Bus Operations</u></b>					
CONTRACT SERVICES	8.5	0.0	0.0	8.5	0.0
EXECUTIVE (BUS)	5.0	0.0	0.0	5.0	0.0
MAINTENANCE	186.0	0.0	0.0	186.0	0.0
MAINTENANCE-FACILITY	5.0	0.0	0.0	5.0	0.0
PASSENGER SERVICES	7.0	0.0	0.0	7.0	0.0
REVENUE (BUS)	12.0	0.0	0.0	12.0	0.0
SAFETY	1.0	0.0	0.0	1.0	0.0
TRAINING	7.5	0.5	0.0	8.0	0.0
TRANSPORTATION (BUS)	596.0	-0.5	-1.0	594.5	0.0
<b>Subtotal Bus Operations</b>	<b>828.0</b>	<b>0.0</b>	<b>-1.0</b>	<b>827.0</b>	<b>0.0</b>
<b><u>Rail Operations</u></b>					
EXECUTIVE (RAIL)	7.5	0.0	0.0	7.5	0.0
FACILITIES	68.0	0.0	0.0	68.0	-1.0
LIGHT RAIL VEHICLES	86.0	0.0	0.0	86.0	0.0
MAINTENANCE OF WAYSIDE	38.0	0.0	0.0	38.0	0.0
REVENUE (RAIL)	39.7	0.0	0.0	39.7	0.0
TRACK	18.0	0.0	0.0	18.0	-1.0
TRANSPORTATION (RAIL)	212.3	0.0	0.0	212.3	0.0
<b>Subtotal Rail Operations</b>	<b>469.5</b>	<b>0.0</b>	<b>0.0</b>	<b>469.5</b>	<b>-2.0</b>
<b><u>Other MTS Operations</u></b>					
TAXICAB	15.0	0.0	-2.0	13.0	0.0
<b>Subtotal Other MTS Operations</b>	<b>15.0</b>	<b>0.0</b>	<b>-2.0</b>	<b>13.0</b>	<b>0.0</b>
<b><u>Grand Total</u></b>	<b>1,560.5</b>	<b>0.0</b>	<b>-6.0</b>	<b>1,554.5</b>	<b>-2.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**  
**FISCAL YEAR 2018 PROPOSED BUDGET**  
**SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons		
	Salary	FY 2018	Shifts	Requiring	Amended	Frozen
	Grade	(FTE's)	(FTE's)	Funding Adjs	FY 2018	Positions
		(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>MTS Administration</u></b>						
<b><u>BOD ADMINISTRATION</u></b>						
Administrative Assistant I	03	1.0	0.0	0.0	1.0	0.0
Exec Asst GC/Asst Board Clrk	07	1.0	0.0	0.0	1.0	0.0
Internal Auditor	10	1.0	0.0	0.0	1.0	0.0
<b>BOD ADMINISTRATION TOTAL</b>		<b>3.0</b>	<b>0.0</b>	<b>0.0</b>	<b>3.0</b>	<b>0.0</b>
<b><u>COMPASS CARD</u></b>						
Compass Card Supervisor	07	1.0	-1.0	0.0	0.0	0.0
Compass Services Supervisor	07	0.0	1.0	0.0	1.0	0.0
Customer Serv Asst (Part-Time)	02	4.0	0.0	0.0	4.0	0.0
Customer Service Rep	03	2.0	0.0	0.0	2.0	0.0
Fare System Support Analyst	06	1.0	0.0	0.0	1.0	0.0
Fare Systems Administrator	10	0.0	1.0	0.0	1.0	0.0
Fare Technology Program Manager	11	1.0	-1.0	0.0	0.0	0.0
Lead Customer Service Rep	04	1.0	0.0	0.0	1.0	0.0
Regional Revenue Administrator	05	1.0	0.0	0.0	1.0	0.0
Systems Administrator	08	1.0	0.0	0.0	1.0	0.0
<b>COMPASS CARD TOTAL</b>		<b>12.0</b>	<b>0.0</b>	<b>0.0</b>	<b>12.0</b>	<b>0.0</b>
<b><u>EXECUTIVE</u></b>						
Chief Executive Officer	16	1.0	0.0	0.0	1.0	0.0
Chief of Staff	14	1.0	0.0	0.0	1.0	0.0
Exec Asst CEO / Board Clerk	08	1.0	0.0	0.0	1.0	0.0
<b>EXECUTIVE TOTAL</b>		<b>3.0</b>	<b>0.0</b>	<b>0.0</b>	<b>3.0</b>	<b>0.0</b>
<b><u>FINANCE</u></b>						
Chief Financial Officer	15	1.0	0.0	0.0	1.0	0.0
Accounting Assistant	04	3.0	0.0	0.0	3.0	0.0
Capital Grants Analyst	05	1.0	-1.0	0.0	0.0	0.0
Capital Grants Supervisor	08	1.0	0.0	0.0	1.0	0.0
Controller	12	1.0	0.0	0.0	1.0	0.0
Dir Fin Planning & Analysis	12	1.0	0.0	0.0	1.0	0.0
Finance Assistant	05	1.0	0.0	0.0	1.0	0.0
Financial Analyst	07	1.0	0.0	0.0	1.0	0.0
Junior Financial Analyst	05	0.0	1.0	0.0	1.0	0.0
Operating Budget Supervisor	08	1.0	0.0	0.0	1.0	0.0
Payroll Coordinator	05	4.0	0.0	0.0	4.0	0.0
Payroll Manager	09	1.0	0.0	0.0	1.0	0.0
Senior Accountant	09	2.0	0.0	0.0	2.0	0.0
Staff Accountant	06	3.0	0.0	0.0	3.0	0.0
<b>FINANCE TOTAL</b>		<b>21.0</b>	<b>0.0</b>	<b>0.0</b>	<b>21.0</b>	<b>0.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**  
**FISCAL YEAR 2018 PROPOSED BUDGET**  
**SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons		
	Salary	FY 2018	Shifts	Requiring	Amended	Frozen
	Grade	(FTE's)	(FTE's)	Funding Adjs	FY 2018	Positions
		(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>HUMAN RESOURCES</u></b>						
Dir of HR & Labor Relations	14	1.0	0.0	0.0	1.0	0.0
Admin Assistant (Copy Center)	03	1.0	0.0	0.0	1.0	0.0
Admin Assistant II - HR	05	1.0	0.0	0.0	1.0	0.0
Benefits & Comp Analyst	06	2.0	0.0	0.0	2.0	0.0
HR Supervisor-Benefits & Comp	08	1.0	0.0	0.0	1.0	0.0
HR Supervisor-Recruitment	08	1.0	0.0	0.0	1.0	0.0
Human Resources Analyst	07	1.0	0.0	0.0	1.0	0.0
Human Resources Assistant	03	1.0	0.0	0.0	1.0	0.0
Human Resources Assistant II	05	1.0	0.0	0.0	1.0	0.0
Manager of Human Resources	11	1.0	0.0	0.0	1.0	0.0
Mgr of Organizational Dev.	09	1.0	0.0	0.0	1.0	0.0
Receptionist- MTS	02	1.0	0.0	0.0	1.0	0.0
Talent Acquisition Specialist	07	3.0	0.0	0.0	3.0	0.0
Trust Fund Administrator	07	1.0	0.0	0.0	1.0	0.0
<b>HUMAN RESOURCES TOTAL</b>		<b>17.0</b>	<b>0.0</b>	<b>0.0</b>	<b>17.0</b>	<b>0.0</b>
<b><u>INFORMATION TECHNOLOGY</u></b>						
Application Dev & Support Mgr	11	1.0	0.0	0.0	1.0	0.0
Application Developer	08	1.0	0.0	0.0	1.0	0.0
Business Systems Analyst (ERP)	10	1.0	0.0	0.0	1.0	0.0
Business Systems Analyst (IT)	10	1.0	0.0	0.0	1.0	0.0
Business Systems Analyst (SAP)	10	2.0	0.0	0.0	2.0	0.0
Chief Information Officer	14	1.0	0.0	0.0	1.0	0.0
Computer Support Specialist	05	4.0	0.0	0.0	4.0	0.0
Database Administrator	10	1.0	0.0	0.0	1.0	0.0
Datacenter Operations Manager	11	1.0	0.0	0.0	1.0	0.0
Enterprise Bus Solutions Mgr	12	1.0	0.0	0.0	1.0	0.0
Network Administrator	09	2.0	1.0	0.0	3.0	0.0
Network Operations Manager	11	1.0	0.0	0.0	1.0	0.0
Report Development Analyst	09	2.0	0.0	0.0	2.0	0.0
SAP System Admin (Basis)	10	1.0	0.0	0.0	1.0	0.0
Senior Application Developer	09	1.0	-1.0	0.0	0.0	0.0
Support Analyst	09	0.0	1.0	0.0	1.0	0.0
Systems Administrator	08	5.0	0.0	0.0	5.0	0.0
Transit Asset Administrator	06	1.0	-1.0	0.0	0.0	0.0
<b>INFORMATION TECHNOLOGY TOTAL</b>		<b>27.0</b>	<b>0.0</b>	<b>0.0</b>	<b>27.0</b>	<b>0.0</b>
<b><u>LEGAL</u></b>						
General Counsel	15	1.0	0.0	0.0	1.0	0.0
Staff Attorney-Reg Compliance	08	1.0	0.0	0.0	1.0	0.0
<b>LEGAL TOTAL</b>		<b>2.0</b>	<b>0.0</b>	<b>0.0</b>	<b>2.0</b>	<b>0.0</b>
<b><u>MARKETING</u></b>						
Dir Marketing & Communications	13	1.0	0.0	0.0	1.0	0.0
Advertising Specialist	07	1.0	-1.0	0.0	0.0	0.0
Communications Design Manager	09	1.0	0.0	0.0	1.0	0.0
Digital Design & Content Spec.	07	1.0	0.0	0.0	1.0	0.0
Graphic Designer III	07	2.0	0.0	0.0	2.0	0.0
Manager of Marketing	10	1.0	-1.0	0.0	0.0	0.0
Manager of Public Relations	08	0.0	1.0	0.0	1.0	0.0
Marketing Coordinator	05	1.0	-1.0	0.0	0.0	0.0
Marketing Intern	01	0.5	0.0	0.0	0.5	0.0
Marketing Specialist	06	0.0	2.0	0.0	2.0	0.0
Mgr of Advertising & Contracts	08	0.0	1.0	0.0	1.0	0.0
Public Relations Specialist	07	1.0	-1.0	0.0	0.0	0.0
<b>MARKETING TOTAL</b>		<b>9.5</b>	<b>0.0</b>	<b>0.0</b>	<b>9.5</b>	<b>0.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
POSITION INFORMATION (DETAILED POSITION FORMAT)  
FISCAL YEAR 2018 PROPOSED BUDGET  
SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2018	Shifts	Funding Adjs	FY 2018	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>PLANNING</u></b>						
Director of Planning	12	1.0	0.0	0.0	1.0	0.0
Assoc Transportation Planner	06	3.0	-1.0	0.0	2.0	0.0
Associate Scheduler	06	2.0	0.0	0.0	2.0	0.0
Manager of Planning	10	1.0	0.0	-1.0	0.0	0.0
Manager of Scheduling	10	1.0	0.0	0.0	1.0	0.0
Planning Intern	01	0.5	0.0	0.0	0.5	0.0
Senior Transportation Planner	09	1.0	1.0	0.0	2.0	0.0
<b>PLANNING TOTAL</b>		<b>9.5</b>	<b>0.0</b>	<b>-1.0</b>	<b>8.5</b>	<b>0.0</b>
<b><u>PROCUREMENT</u></b>						
Manager of Procurement	11	1.0	0.0	0.0	1.0	0.0
Buyer	07	1.0	0.0	0.0	1.0	0.0
Contract Specialist	06	1.0	0.0	0.0	1.0	0.0
Contracts Administrator	08	1.0	0.0	0.0	1.0	0.0
Director of Supply Chain & Ops	12	1.0	0.0	0.0	1.0	0.0
Principal Contract Admin	09	1.0	-1.0	0.0	0.0	0.0
Procurement Assistant	05	1.0	1.0	0.0	2.0	0.0
Procurement Specialist	08	6.0	0.0	0.0	6.0	0.0
Senior Procurement Specialist	09	1.0	0.0	0.0	1.0	0.0
<b>PROCUREMENT TOTAL</b>		<b>14.0</b>	<b>0.0</b>	<b>0.0</b>	<b>14.0</b>	<b>0.0</b>
<b><u>RIGHT OF WAY</u></b>						
Manager of Real Estate Assets	12	1.0	0.0	0.0	1.0	0.0
Right of Way Engineer-Land Mgt	10	1.0	0.0	0.0	1.0	0.0
Right of Way Engineer-Permits	10	1.0	0.0	0.0	1.0	0.0
<b>RIGHT OF WAY TOTAL</b>		<b>3.0</b>	<b>0.0</b>	<b>0.0</b>	<b>3.0</b>	<b>0.0</b>
<b><u>RISK</u></b>						
Liability Claims Supervisor	08	1.0	0.0	0.0	1.0	0.0
Manager of Risk and Claims	10	1.0	0.0	0.0	1.0	0.0
Risk Management Specialist	05	1.0	0.0	0.0	1.0	0.0
Workers' Compensation Analyst	07	1.0	0.0	0.0	1.0	0.0
<b>RISK TOTAL</b>		<b>4.0</b>	<b>0.0</b>	<b>0.0</b>	<b>4.0</b>	<b>0.0</b>
<b><u>SECURITY</u></b>						
Dir of Transit System Security	12	1.0	-1.0	0.0	0.0	0.0
Aux Code Compl Supvr-Canine	BU	1.0	-1.0	0.0	0.0	0.0
Clerk Typist/Data Entry TSS	BU	4.0	0.0	0.0	4.0	0.0
Code Compl Insp-Canine Handler	BU	0.0	2.0	0.0	2.0	0.0
Code Compliance Inspector	BU	58.0	-7.0	0.0	51.0	0.0
Code Compliance Supervisor	06	5.0	6.0	0.0	11.0	0.0
Deputy Dir of Transit Enf	10	1.0	0.0	0.0	1.0	0.0
Director of Transit Sys Sec	12	0.0	1.0	0.0	1.0	0.0
Mgr of Operations-Transit Enf	09	1.0	0.0	0.0	1.0	0.0
Records Manager	08	1.0	0.0	0.0	1.0	0.0
Security Systems Administrator	06	1.0	0.0	0.0	1.0	0.0
<b>SECURITY TOTAL</b>		<b>73.0</b>	<b>0.0</b>	<b>0.0</b>	<b>73.0</b>	<b>0.0</b>
<b><u>STORES (ADMIN)</u></b>						
Business Perf & Dev Analyst	06	0.0	1.0	0.0	1.0	0.0
Inventory Planning Analyst	07	0.0	1.0	0.0	1.0	0.0
Manager of Inventory Planning and BA	11	0.0	1.0	0.0	1.0	0.0
Materials Analyst	05	1.0	-1.0	0.0	0.0	0.0
Materials Manager	10	1.0	0.0	0.0	1.0	0.0
<b>STORES (ADMIN) TOTAL</b>		<b>2.0</b>	<b>2.0</b>	<b>0.0</b>	<b>4.0</b>	<b>0.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**  
**FISCAL YEAR 2018 PROPOSED BUDGET**  
**SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons	Amended	Frozen
	Salary	FY 2018	Shifts	Requiring	FY 2018	Positions
	Grade	(FTE's)	(FTE's)	Funding Adjs	(FTE's)	(FTE's)
<b><u>STORES (BUS)</u></b>						
Storeroom Clerks - IAD	BU	6.0	-1.0	0.0	5.0	0.0
Storeroom Clerks - KMD	BU	6.0	-1.0	0.0	5.0	0.0
Storeroom Supervisor - IAD	07	1.0	0.0	0.0	1.0	0.0
Storeroom Supervisor - KMD	07	1.0	0.0	-1.0	0.0	0.0
<b>STORES (BUS) TOTAL</b>		<b>14.0</b>	<b>-2.0</b>	<b>-1.0</b>	<b>11.0</b>	<b>0.0</b>
<b><u>STORES (RAIL)</u></b>						
Asst Manager of Stores (Rail)	08	1.0	0.0	0.0	1.0	0.0
Aux Store Supervisor	BU	2.0	-2.0	0.0	0.0	0.0
Storekeeper	BU	5.0	2.0	0.0	7.0	0.0
<b>STORES (RAIL) TOTAL</b>		<b>8.0</b>	<b>0.0</b>	<b>0.0</b>	<b>8.0</b>	<b>0.0</b>
<b><u>TELEPHONE INFORMATION SERVICES</u></b>						
Asst Supvr of Info & Trip Plan	06	1.0	0.0	0.0	1.0	0.0
Info & Trip Planning Supvr	07	0.0	1.0	0.0	1.0	0.0
Info and Trip Planning Clerk	BU	17.0	-1.0	-1.0	15.0	0.0
Tele Info Supervisor	07	1.0	-1.0	0.0	0.0	0.0
<b>TELEPHONE INFORMATION SERVICES TO</b>		<b>19.0</b>	<b>-1.0</b>	<b>-1.0</b>	<b>17.0</b>	<b>0.0</b>
<b><u>TRANSIT STORES</u></b>						
Transit Store Supervisor	07	1.0	0.0	0.0	1.0	0.0
Asst Transit Store Supervisor	06	1.0	0.0	0.0	1.0	0.0
Senior Transit Store Clerk	BU	1.0	0.0	0.0	1.0	0.0
Transit Store Clerk	BU	4.0	1.0	0.0	5.0	0.0
<b>TRANSIT STORES TOTAL</b>		<b>7.0</b>	<b>1.0</b>	<b>0.0</b>	<b>8.0</b>	<b>0.0</b>
<b>Subtotal MTS Administration</b>		<b>248.0</b>	<b>0.0</b>	<b>-3.0</b>	<b>245.0</b>	<b>0.0</b>



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**  
**FISCAL YEAR 2018 PROPOSED BUDGET**  
**SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons		
	Salary	FY 2018	Shifts	Requiring	Amended	Frozen
	Grade	(FTE's)	(FTE's)	Funding Adjs	FY 2018	Positions
		(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>Bus Operations</u></b>						
<b><u>CONTRACT SERVICES</u></b>						
Associate Trans Ops Specialist	06	0.0	1.0	0.0	1.0	0.0
Asst Trans Ops Specialist	06	1.0	-1.0	0.0	0.0	0.0
Intern - Transit Services	01	0.5	0.0	0.0	0.5	0.0
Mgr of Paratransit & Mini Bus	10	1.0	0.0	0.0	1.0	0.0
Mgr of South Bay & E County Op	11	1.0	0.0	0.0	1.0	0.0
Passenger Facilities Tech.	04	1.0	0.0	0.0	1.0	0.0
Supvr of Passenger Facilities	07	1.0	0.0	0.0	1.0	0.0
Transit Operations Specialist	06	2.0	0.0	0.0	2.0	0.0
Transit Ops Specialist - Para	06	1.0	0.0	0.0	1.0	0.0
<b>CONTRACT SERVICES TOTAL</b>		<b>8.5</b>	<b>0.0</b>	<b>0.0</b>	<b>8.5</b>	<b>0.0</b>
<b><u>EXECUTIVE (BUS)</u></b>						
Chief Op Officer-Transit Servs	15	1.0	0.0	0.0	1.0	0.0
Enviro Health & Safety Spec II	09	1.0	0.0	0.0	1.0	0.0
Executive Assistant (COO Bus)	06	1.0	0.0	0.0	1.0	0.0
Mgr of Capital Projects (Bus)	12	1.0	0.0	0.0	1.0	0.0
Project Mgr-Capital Projects	10	1.0	0.0	0.0	1.0	0.0
<b>EXECUTIVE (BUS) TOTAL</b>		<b>5.0</b>	<b>0.0</b>	<b>0.0</b>	<b>5.0</b>	<b>0.0</b>
<b><u>MAINTENANCE</u></b>						
Admin Asst II - Maintenance	05	1.0	0.0	0.0	1.0	0.0
Asst Mgr of Maintenance - IAD	10	1.0	0.0	0.0	1.0	0.0
Body Shop Apprentice II - KMD	BU	0.0	1.0	0.0	1.0	0.0
Communications Tech - IAD	BU	2.0	0.0	0.0	2.0	0.0
Communications Tech - KMD	BU	1.0	-1.0	0.0	0.0	0.0
Dir of Fleet & Facility Maint	13	1.0	0.0	0.0	1.0	0.0
Electronics Apprentice I - IAD	BU	0.0	1.0	0.0	1.0	0.0
Foreman - IAD	08	10.0	0.0	0.0	10.0	0.0
Foreman - KMD	08	9.0	0.0	0.0	9.0	0.0
Maintenance Analyst	06	1.0	0.0	0.0	1.0	0.0
Maintenance Clerk - KMD	02	1.0	0.0	0.0	1.0	0.0
Manager Of Maintenance KMD	11	1.0	0.0	0.0	1.0	0.0
Mechanic A - IAD	BU	21.0	0.0	0.0	21.0	0.0
Mechanic A - KMD	BU	26.0	1.0	0.0	27.0	0.0
Mechanic Apprentice I - IAD	BU	7.0	-2.0	0.0	5.0	0.0
Mechanic Apprentice I - KMD	BU	4.0	4.0	0.0	8.0	0.0
Mechanic Apprentice II - IAD	BU	5.0	-1.0	0.0	4.0	0.0
Mechanic Apprentice II - KMD	BU	6.0	-2.0	0.0	4.0	0.0
Mechanic C - IAD	BU	17.0	-4.0	0.0	13.0	0.0
Mechanic C - KMD	BU	13.0	2.0	0.0	15.0	0.0
Mgr of Fleet & Facility Maint	11	1.0	0.0	0.0	1.0	0.0
Mgr of Maintenance Training	09	1.0	0.0	0.0	1.0	0.0
Quality Assurance Inspector	07	1.0	1.0	0.0	2.0	0.0
Quality Assurance Supervisor	09	1.0	-1.0	0.0	0.0	0.0
Serviceman A - IAD	BU	32.0	-1.0	0.0	31.0	0.0
Serviceman A - KMD	BU	22.0	2.0	0.0	24.0	0.0
Sign Truck Operator	BU	1.0	0.0	0.0	1.0	0.0
<b>MAINTENANCE TOTAL</b>		<b>186.0</b>	<b>0.0</b>	<b>0.0</b>	<b>186.0</b>	<b>0.0</b>
<b><u>MAINTENANCE-FACILITY</u></b>						
Bldng Maint Apprentice - IAD	BU	0.0	1.0	0.0	1.0	0.0
Foreman - IAD	08	1.0	0.0	0.0	1.0	0.0
Mechanic A - Facilities - IAD	BU	2.0	-1.0	0.0	1.0	0.0
Mechanic A - Facilities - KMD	BU	2.0	0.0	0.0	2.0	0.0
<b>MAINTENANCE-FACILITY TOTAL</b>		<b>5.0</b>	<b>0.0</b>	<b>0.0</b>	<b>5.0</b>	<b>0.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**  
**FISCAL YEAR 2018 PROPOSED BUDGET**  
**SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons	Amended	Frozen
	Salary	FY 2018	Shifts	Requiring	FY 2018	Positions
	Grade	(FTE's)	(FTE's)	Funding Adjs	(FTE's)	(FTE's)
<b><u>PASSENGER SERVICES</u></b>						
Customer Service Supervisor	06	3.0	-1.0	0.0	2.0	0.0
Manager of Support Services	10	1.0	0.0	0.0	1.0	0.0
Operations Asst - Ride Checker	01	1.0	0.0	0.0	1.0	0.0
Receptionist	02	1.0	0.0	0.0	1.0	0.0
Support Services Analyst	04	0.0	1.0	0.0	1.0	0.0
Support Services Coordinator	04	1.0	0.0	0.0	1.0	0.0
<b>PASSENGER SERVICES TOTAL</b>		<b>7.0</b>	<b>0.0</b>	<b>0.0</b>	<b>7.0</b>	<b>0.0</b>
<b><u>REVENUE (BUS)</u></b>						
Asst Rev Technicians - IAD	BU	2.0	0.0	0.0	2.0	0.0
Asst Rev Technicians - KMD	BU	1.0	0.0	0.0	1.0	0.0
Revenue & Compass Services Mgr	08	0.0	1.0	0.0	1.0	0.0
Revenue Administrator	08	1.0	-1.0	0.0	0.0	0.0
Revenue Processors - IAD	BU	3.0	0.0	0.0	3.0	0.0
Revenue Processors - KMD	BU	2.0	0.0	0.0	2.0	0.0
Revenue Technicians - IAD	BU	1.0	0.0	0.0	1.0	0.0
Revenue Technicians - KMD	BU	2.0	0.0	0.0	2.0	0.0
<b>REVENUE (BUS) TOTAL</b>		<b>12.0</b>	<b>0.0</b>	<b>0.0</b>	<b>12.0</b>	<b>0.0</b>
<b><u>SAFETY</u></b>						
Manager of Safety (Bus)	09	1.0	0.0	0.0	1.0	0.0
<b>SAFETY TOTAL</b>		<b>1.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.0</b>	<b>0.0</b>
<b><u>TRAINING</u></b>						
Bus Op Training Instructor	06	6.0	0.0	0.0	6.0	0.0
Manager of Training (Transp)	09	1.0	0.0	0.0	1.0	0.0
P/T Bus Op Training Admin Asst	03	0.5	0.5	0.0	1.0	0.0
<b>TRAINING TOTAL</b>		<b>7.5</b>	<b>0.5</b>	<b>0.0</b>	<b>8.0</b>	<b>0.0</b>
<b><u>TRANSPORTATION (BUS)</u></b>						
Director of Transportation	13	1.0	0.0	0.0	1.0	0.0
Admin Asst II - Operations	05	1.0	0.0	0.0	1.0	0.0
Bus Operators - F/T	BU	550.0	0.0	0.0	550.0	0.0
Bus Operators - P/T	BU	1.0	-0.5	0.0	0.5	0.0
Comm/Ops Supv-Dispatch IAD	08	7.0	0.0	0.0	7.0	0.0
Comm/Ops Supv-Dispatch KMD	08	1.0	0.0	0.0	1.0	0.0
Comm/Ops Supv-Radio	08	8.0	0.0	-1.0	7.0	0.0
Comm/Ops Supv-Radio-KMD	08	1.0	0.0	0.0	1.0	0.0
Dispatch Clerk	BU	6.0	0.0	0.0	6.0	0.0
Manager of Service Operations	10	1.0	0.0	0.0	1.0	0.0
Manager of Transp Comm & Tech	10	1.0	0.0	0.0	1.0	0.0
Service Operations Supervisor	08	14.0	0.0	0.0	14.0	0.0
Trans Div Manager - IAD	10	1.0	0.0	0.0	1.0	0.0
Trans Div Manager - KMD	10	1.0	0.0	0.0	1.0	0.0
Transp Comm & Technology Supvr	10	1.0	0.0	0.0	1.0	0.0
Transp Service Quality Spec	06	1.0	0.0	0.0	1.0	0.0
<b>TRANSPORTATION (BUS) TOTAL</b>		<b>596.0</b>	<b>-0.5</b>	<b>-1.0</b>	<b>594.5</b>	<b>0.0</b>
<b>Subtotal Bus Operations</b>		<b>828.0</b>	<b>0.0</b>	<b>-1.0</b>	<b>827.0</b>	<b>0.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
POSITION INFORMATION (DETAILED POSITION FORMAT)  
FISCAL YEAR 2018 PROPOSED BUDGET  
SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2018	Shifts	Funding Adjs	FY 2018	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>Rail Operations</u></b>						
<b><u>EXECUTIVE (RAIL)</u></b>						
Chief Operating Officer (Rail)	15	1.0	0.0	0.0	1.0	0.0
Engineering Intern	01	0.5	0.0	0.0	0.5	0.0
Mgr of Capital Projects (Rail)	12	1.0	0.0	0.0	1.0	0.0
Mgr of Service Quality - Rail	10	1.0	0.0	0.0	1.0	0.0
Project Engineer (Rail)	10	1.0	0.0	0.0	1.0	0.0
Special Events Coordinator	09	1.0	0.0	0.0	1.0	0.0
System Safety Manager (Rail)	09	1.0	0.0	0.0	1.0	0.0
Systems Engineer (Rail)	11	1.0	0.0	0.0	1.0	0.0
<b>EXECUTIVE (RAIL) TOTAL</b>		<b>7.5</b>	<b>0.0</b>	<b>0.0</b>	<b>7.5</b>	<b>0.0</b>
<b><u>FACILITIES</u></b>						
Facilities Manager	10	1.0	0.0	0.0	1.0	0.0
Admin Asst II - Facilities	05	1.0	0.0	0.0	1.0	0.0
Asst Manager of Facilities	07	0.0	1.0	0.0	1.0	0.0
Facilities Supervisor	06	6.0	-1.0	0.0	5.0	0.0
Serviceperson	BU	60.0	0.0	0.0	60.0	-1.0
<b>FACILITIES TOTAL</b>		<b>68.0</b>	<b>0.0</b>	<b>0.0</b>	<b>68.0</b>	<b>-1.0</b>
<b><u>LIGHT RAIL VEHICLES</u></b>						
Superintendent of LRV Maint	12	1.0	0.0	0.0	1.0	0.0
Asst Superintendent LRV	10	1.0	0.0	0.0	1.0	0.0
Clerk Typist/Data Entry LRV	BU	2.0	0.0	0.0	2.0	0.0
LRV Asst Lineman	BU	15.0	4.0	0.0	19.0	0.0
LRV Electromechanic	BU	53.0	-3.0	0.0	50.0	0.0
LRV Lineman	BU	5.0	-1.0	0.0	4.0	0.0
LRV Maint Supervisor	09	6.0	0.0	0.0	6.0	0.0
LRV Project Cordinator/Analyst	09	1.0	0.0	0.0	1.0	0.0
Maintenance Analyst (LRV)	05	1.0	0.0	0.0	1.0	0.0
Training Supervisor - LRV	09	1.0	0.0	0.0	1.0	0.0
<b>LIGHT RAIL VEHICLES TOTAL</b>		<b>86.0</b>	<b>0.0</b>	<b>0.0</b>	<b>86.0</b>	<b>0.0</b>
<b><u>MAINTENANCE OF WAYSIDE</u></b>						
Asst Superintendent Wayside	10	1.0	0.0	0.0	1.0	0.0
Maintenance Analyst (Rail)	05	1.0	0.0	0.0	1.0	0.0
Superintendent Wayside Maint	12	1.0	0.0	0.0	1.0	0.0
Training Supervisor - MOW	08	1.0	0.0	0.0	1.0	0.0
Wayside Assistant Lineman	BU	9.0	2.0	0.0	11.0	0.0
Wayside Electromechanic	BU	17.0	-2.0	0.0	15.0	0.0
Wayside Lineman	BU	4.0	0.0	0.0	4.0	0.0
Wayside Maintenance Supervisor	09	4.0	0.0	0.0	4.0	0.0
<b>MAINTENANCE OF WAYSIDE TOTAL</b>		<b>38.0</b>	<b>0.0</b>	<b>0.0</b>	<b>38.0</b>	<b>0.0</b>
<b><u>REVENUE (RAIL)</u></b>						
Revenue Manager (Rail)	10	1.0	0.0	0.0	1.0	0.0
Clerk Typist/Data Entry REV	BU	2.0	0.0	0.0	2.0	0.0
Collector / Processor	BU	7.0	1.0	0.0	8.0	0.0
Lead Special Events Assistant	01	0.2	0.0	0.0	0.2	0.0
Revenue Maintainer I	BU	2.0	-1.0	0.0	1.0	0.0
Revenue Maintainer II	BU	0.0	2.0	0.0	2.0	0.0
Revenue Maintainer III	BU	12.0	-1.0	0.0	11.0	0.0
Revenue Maintenance Supervisor	09	2.0	0.0	0.0	2.0	0.0
Revenue Supervisor	07	2.0	0.0	0.0	2.0	0.0
Ridership Surveyor	BU	3.0	0.0	0.0	3.0	0.0
Special Events Assistant	01	8.5	-1.0	0.0	7.5	0.0
<b>REVENUE (RAIL) TOTAL</b>		<b>39.7</b>	<b>0.0</b>	<b>0.0</b>	<b>39.7</b>	<b>0.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
POSITION INFORMATION (DETAILED POSITION FORMAT)  
FISCAL YEAR 2018 PROPOSED BUDGET  
SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2018	Shifts	Funding Adjs	FY 2018	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>TRACK</u></b>						
Manager of Track and Structure	09	1.0	0.0	0.0	1.0	0.0
Track Supervisor	09	1.0	0.0	0.0	1.0	0.0
Trackperson	BU	16.0	0.0	0.0	16.0	-1.0
<b>TRACK TOTAL</b>		<b>18.0</b>	<b>0.0</b>	<b>0.0</b>	<b>18.0</b>	<b>-1.0</b>
<b><u>TRANSPORTATION (RAIL)</u></b>						
Asst Superintendent Trans	10	1.0	0.0	0.0	1.0	0.0
Assignments Supervisor	07	5.0	0.0	0.0	5.0	0.0
Central Control Info Rep	05	1.0	0.0	0.0	1.0	0.0
Central Control Supervisor	09	2.0	0.0	0.0	2.0	0.0
Flagpersons	BU	30.0	0.0	0.0	30.0	0.0
Superintendent Transportation	12	1.0	0.0	0.0	1.0	0.0
Train Operator	BU	95.0	0.0	0.0	95.0	0.0
Train Operator - PT	BU	49.3	0.0	0.0	49.3	0.0
Training Supervisor - Trans	08	2.0	0.0	0.0	2.0	0.0
Transportation Controller	08	13.0	0.0	0.0	13.0	0.0
Transportation Supervisor	08	13.0	0.0	0.0	13.0	0.0
<b>TRANSPORTATION (RAIL) TOTAL</b>		<b>212.3</b>	<b>0.0</b>	<b>0.0</b>	<b>212.3</b>	<b>0.0</b>
<b>Subtotal Rail Operations</b>		<b>469.5</b>	<b>0.0</b>	<b>0.0</b>	<b>469.5</b>	<b>-2.0</b>

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
POSITION INFORMATION (DETAILED POSITION FORMAT)  
FISCAL YEAR 2018 PROPOSED BUDGET  
SECTION 10.04**

Att. A, AI 2a, 3/8/18

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2018	Shifts	Funding Adjs	FY 2018	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<b><u>Other MTS Operations</u></b>						
<b><u>TAXICAB</u></b>						
Taxicab Administration Manager	10	1.0	0.0	0.0	1.0	0.0
Admin Asst II - Taxi	05	2.0	0.0	-1.0	1.0	0.0
Office Clerk II	03	1.0	0.0	0.0	1.0	0.0
Regulatory Analyst	06	4.0	0.0	-1.0	3.0	0.0
Regulatory Enforcement Supvr	07	1.0	0.0	0.0	1.0	0.0
Regulatory Inspector	05	6.0	0.0	0.0	6.0	0.0
<b>TAXICAB TOTAL</b>		<b>15.0</b>	<b>0.0</b>	<b>-2.0</b>	<b>13.0</b>	<b>0.0</b>
<b>Subtotal Other MTS Operations</b>		<b>15.0</b>	<b>0.0</b>	<b>-2.0</b>	<b>13.0</b>	<b>0.0</b>
<b><u>Grand Total</u></b>		<b><u>1,560.5</u></b>	<b><u>0.0</u></b>	<b><u>-6.0</u></b>	<b><u>1,554.5</u></b>	<b><u>-2.0</u></b>

SAN DIEGO METROPOLITAN TRANSIT SYSTEM

RESOLUTION NO. 18-2

Resolution Approving Amendments to FY 2018 Budget

WHEREAS, the San Diego Metropolitan Transit System (MTS) Board of Directors adopted Resolution No. 17-9 on May 11, 2017, approving the fiscal year (FY) 2018 budgets for MTS, San Diego Transit Corporation, San Diego Trolley, Inc., MTS Contract Services, and Coronado Ferry;

NOW THEREFORE, BE IT RESOLVED, by the MTS Board of Directors, hereinafter "Board," as follows:

1. That the changes to the FY2018 Operating Budget, per the proposed attached Budget Amendments are approved.

PASSED AND ADOPTED, by the MTS Board of Directors this 8th day of March 2018, by the following vote:

AYES:

NAYES:

ABSENT:

ABSTAINING:

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Chairperson  
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

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Clerk of the Board  
San Diego Metropolitan Transit System

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Office of the General Counsel  
San Diego Metropolitan Transit System

# Metropolitan Transit System FY 2018 Midyear Adjustment

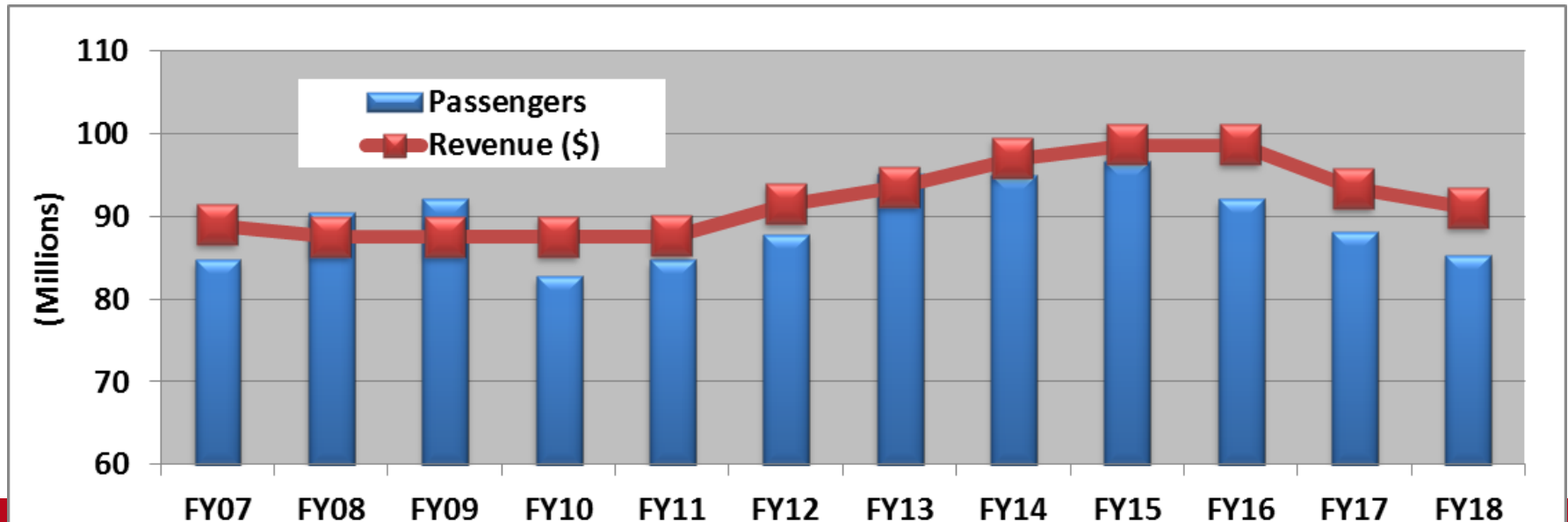
MTS Board of Directors  
Finance Workshop  
March 8, 2018



# Fiscal Year 2018 Midyear

## Revenue Assumptions - Passenger Levels

- Ridership
  - Peak of 96.7M in FY15 followed by 3 years of declines
  - FY18 projected at 85.4M, 11.7% less than the peak
- Revenue
  - \$3.2M unfavorable December YTD
  - Projecting \$5.2M unfavorable for the full fiscal year





# Fiscal Year 2018 Midyear Revenue Assumptions Summary

- Other Operating Revenue favorable by \$2.6M
  - Energy credit revenues increasing by \$1.7M
  - Interest income increasing by \$570K
  - Green line naming rights will be \$300K in FY18
- Subsidy revenue favorable by \$3.7M
  - MediCal revenues projected to increase by \$2.0M
  - State Transit Assistance increase of \$1.0M for Transit Optimization Plan
  - TransNet formula increase of \$200K
  - TransNet operating reimbursement increase of \$522K



# Fiscal Year 2018 Midyear Revenue Summary (\$000s)

	FY 2018 Approved	FY 2018 Amended	Var.	Var. %
Passenger Revenue	\$ 95,867	\$ 90,631	\$ (5,236)	-5.5%
Other Operating Income	14,414	17,033	2,619	18.2%
<b>Total Operating Income</b>	<b>\$ 110,281</b>	<b>\$ 107,664</b>	<b>\$ (2,617)</b>	<b>-2.4%</b>
Federal	58,992	58,992	-	0.0%
TDA	64,096	64,096	-	0.0%
TransNet Formula	26,623	26,823	200	0.8%
TransNet Operating	11,840	12,363	522	4.4%
STA	3,600	4,600	1,000	27.8%
Other	2,434	4,456	2,022	83.1%
<b>Total Subsidy</b>	<b>\$ 167,586</b>	<b>\$ 171,330</b>	<b>\$ 3,744</b>	<b>2.2%</b>
Reserves	355	380	25	-
<b>Total Revenue</b>	<b>\$ 278,221</b>	<b>\$ 279,373</b>	<b>\$ 1,152</b>	<b>0.4%</b>

- Reserves relate to SD&AE and Taxicab Admin self funded activities.



# Fiscal Year 2018 Midyear Expenses Assumption Summary

- Personnel costs unfavorable by \$635K (0.5%)
  - \$393K unfavorable in Wages
    - Unfavorable experience in Bus and Rail operating wages
    - Favorable experience in Administrative wages
    - Reducing six positions in amended budget
      - Two Administrative positions and the elimination of one frozen position
      - Two positions in Bus Operations
      - Two positions in Taxicab Administration
  - \$241K unfavorable in Fringe Benefits
    - Favorable experience with Healthcare rates
    - Offset by unfavorable experience in Pension and Workers Compensation costs



# Fiscal Year 2018 Midyear Expenses Assumption Summary - Continued

- Outside Services favorable \$323K in total (-0.3%)
  - Security costs unfavorable by \$275K
  - Repairs & Maintenance Services unfavorable by \$126K
  - Purchased Transportation favorable by \$559K
    - Fixed Route costs increasing \$151K for service adjustments related to the Transit Optimization Plan
    - Paratransit costs decreasing \$710K due to lower demand
  - All other items favorable by \$166K



# Fiscal Year 2018 Midyear Expenses Assumption Summary - Continued

- Materials and Supplies unfavorable by \$589K (5.2%)
  - Unfavorable experience in revenue vehicle parts in Bus Operations



# Fiscal Year 2018 Midyear Expenses Assumption Summary - Continued

- Energy favorable \$501K in total (1.8%)
  - Diesel/Gas/Propane favorable by \$233K
    - Rates for fuel close to original budget
    - Replacing 12 500 series hybrids (gasoline) with CNG
  - CNG favorable by \$508K
    - Favorable experience in CNG rates
  - Traction power/Electricity unfavorable by \$241K
    - Higher electricity commodity costs than anticipated
    - Driving increase in traction power electricity expenses



# Fiscal Year 2018 Midyear Expenses Summary (\$000s)

	FY 2018 Approved	FY 2018 Amended	Var.	Var. %
Personnel Expenses	\$ 130,615	\$ 131,249	\$ (635)	-0.5%
Purchased Transportation	70,437	69,879	559	0.8%
Outside Services	24,847	25,082	(235)	-0.9%
Materials and Supplies	11,248	11,837	(589)	-5.2%
Energy	28,008	27,506	501	1.8%
Risk Management	5,863	6,613	(751)	-12.8%
Other	7,205	7,206	(2)	0.0%
<b>Total Expenses</b>	<b>\$ 278,221</b>	<b>\$ 279,373</b>	<b>\$(1,152)</b>	<b>-0.4%</b>



# Fiscal Year 2018 Midyear

## Revenues less Expenses (\$000s)

	FY 2018 Approved	FY 2018 Amended	Var.	Var. %
Operating Revenues	\$ 110,281	\$ 107,664	\$ (2,617)	-2.4%
Subsidy Revenues	167,586	171,330	3,744	2.2%
Reserve Revenues	355	380	25	-
<b>Total Revenues</b>	<b>\$ 278,221</b>	<b>\$ 279,373</b>	<b>\$ 1,152</b>	<b>0.4%</b>
<b>Total Expenses</b>	<b>278,221</b>	<b>279,373</b>	<b>(1,152)</b>	<b>-0.4%</b>
<b>Revenues Less Expenses</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>-</b>

- \$5M of TDA from Capital still being used to balance the FY18 budget



# Fiscal Year 2018 Midyear Staff Recommendation

- That the MTS Board of Directors enact Resolution No. 18-2 (Attachment B) amending the Fiscal Year 2018 operating budget for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry





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## Agenda Item No. 2b

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

FISCAL YEAR 2019 OPERATING BUDGET DISCUSSION (MIKE THOMPSON)

#### RECOMMENDATION:

That the Board of Directors receive a report regarding fiscal year (FY) 2019 operating budget development and provide guidance on budgetary issues.

#### Budget Impact

None at this time.

#### DISCUSSION:

Staff will review key assumptions and decision points for the development of the FY 2019 operating budget.

#### Time Line/Calendar of Budgetary Process

Attachment A provides a recommended budgetary process time line.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Mike Thompson, 619.557.4557, [mike.thompson@sdmts.com](mailto:mike.thompson@sdmts.com)

Attachment: A. Calendar of Budgetary Process

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Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS is the taxicab administrator for seven cities.

MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego.



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
FY 2019 BOARD MEETING CALENDAR**

<u>Date</u>	<u>Meeting</u>	<u>Review Points</u>
2/22/2018	Budget Development Committee	FY18 Midyear Amendment, FY19 CIP
3/8/2018	Finance Workshop	FY18 Midyear Amendment, FY19 CIP
3/26/2018 (Tentative)	Budget Development Committee	Initial FY19 Forecast: Revenues, Expenses, Policy Issues, Operational Issues
4/12/2018	Finance Workshop	Initial FY19 Forecast: Revenues, Expenses, Policy Issues, Operational Issues
4/26/2018 (Tentative)	Budget Development Committee	FY 2019 Draft Budget: Revenues, Expenses, Five Year Forecast, Budget Closure
5/10/2018	Public Hearing	Public Hearing, Board Adoption

# Metropolitan Transit System FY 2019 Operating Budget High Level Assumptions

MTS Board of Directors  
Finance Workshop  
March 8, 2018



# Fiscal Year 2019

## Revenue Assumptions

- Structural deficit to continue
  - \$5M TDA shift from Capital in FY18
  - At this point, planning the same in FY19
- Slowing growth in sales tax receipts revenue (TDA/TransNet)
  - Projected by SANDAG, 2.2% for TDA, 3.0% for TransNet
  - Additional TransNet Operating for South Bay BRT
- Other Operating Revenues
  - Additional \$300K for Green Line Naming Rights
  - Assuming reduction in Energy credits of \$1M



# Fiscal Year 2019

## Revenue Assumptions

- Passenger levels
  - Have trended down for FY16 - FY18
  - TOP service adjustments in January, June and September
    - Investment in overall service network
    - Full impact of TOP projected to be 1.7 - 2.6 million riders once it matures
      - This process should take up to three years
    - In this first year of implementation , projecting an additional 800K riders
  - South Bay BRT projected to go live in Jan 2019
    - Additional 600K riders for FY19
  - No fare increases projected



# Fiscal Year 2019

## Expense Assumptions

- Service level assumptions
  - Revenue Service miles increasing by 1.7% per the Transit Optimization Plan (TOP)
    - \$2.7M increase in costs in FY19
      - Primarily in Purchased Transportation and Energy
  - South Bay BRT projected to go live in Jan 2019
    - \$2.2M in cost in FY19, net operating subsidy funded by TransNet
  - ADA Paratransit service levels projected to be the same as FY18
  - Overall 3.3% increase in Revenue Service Miles



# Fiscal Year 2019

## Expense Assumptions

- Personnel Costs
  - No major headcount changes anticipated at this point
  - Management merit increases assumed at 2.5% (same as FY18)
    - Performance Improvement Plan at 0.75%
  - Union wage inflation per Collective Bargaining Agreements
  - Minimum wage for State goes to \$12.00 on 1/1/2019
- Purchased Transportation contracts in place
  - Fixed Route - Transdev rate increases by 2.2%
  - ADA - First Transit rate increases by 3.0%
  - Minibus - First Transit rate increases by 2.6%
- Outside Services
  - \$1.0M for Ballot Measure development





# Fiscal Year 2019 Expense Assumptions

- Energy
  - Diesel/Gasoline/Propane commodity prices up 4-5% year over year
  - CNG commodity prices up 2-3% year over year
  - Electricity assumed at 5% year over year
  - Currently no plan to hedge CNG and/or Electricity commodity prices
- Risk
  - \$2M settlement plus higher legal costs in FY18
  - Returning to normal levels in FY19
- All other expense categories increasing by general inflation
  - Assuming 3.0% in this projection



# Fiscal Year 2019 Preliminary Projection

	FY 2018 Amended	FY 2019 Prelim.	Var.	Var. %
Operating Revenues	\$ 107,664	\$ 108,600	\$ 936	0.9%
Subsidy Revenues	171,330	175,800	4,470	2.6%
Reserve Revenues	380	380	-	-
<b>Total Revenues</b>	<b>\$ 279,373</b>	<b>\$ 284,780</b>	<b>\$ 5,406</b>	<b>1.9%</b>
<b>Total Expenses</b>	<b>279,373</b>	<b>289,400</b>	<b>(10,027)</b>	<b>-3.6%</b>
<b>Revenues Less Expenses</b>	<b>\$ 0</b>	<b>\$ (4,620)</b>	<b>\$ (4,620)</b>	<b>-</b>

- Including the \$5M from Capital, projecting \$9.6M structural deficit



# Fiscal Year 2019

## Budget Development Calendar

<u>Date</u>	<u>Meeting</u>
2/22/2018	Budget Development Committee
3/8/2018	Finance Workshop
3/26/2018	Budget Development Committee
4/12/2018	Finance Workshop
4/26/2018	Budget Development Committee
5/10/2018	Public Hearing





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## Agenda Item No. 2C

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

FISCAL YEAR 2019 CAPITAL IMPROVEMENT PROGRAM (MIKE THOMPSON)

#### RECOMMENDATION:

That the Board of Directors:

- 1) Approve the fiscal year 2019 Capital Improvement Program (CIP) with the estimated federal and nonfederal funding levels (Attachments A and B). As the federal appropriation figures are finalized and/or other project funding sources become available, allow the Chief Executive Officer (CEO) to identify and adjust projects for the adjusted funding levels;
- 2) Recommend that the San Diego Association of Governments (SANDAG) Board of Directors approve the submittal of Federal Section 5307, 5337 and 5339 applications for the MTS fiscal year 2019 CIP (shown in Attachment A);
- 3) Recommend that the SANDAG Board of Directors approve amendment number 12 of the 2016 Regional Transportation Improvement Program (RTIP) in accordance with the fiscal year 2019 CIP recommendations.

#### Budget Impact

The total estimated funding for fiscal year 2019 is \$140.5 million (Attachment A). After the utilization of \$54.0 million in preventative maintenance, \$4.6 million for Americans with Disabilities Act (ADA) Operation (funding the fiscal year 2018 operating budget), and funding for SANDAG planning studies totaling \$209,000, \$81.7 million is available for capital projects.



## DISCUSSION:

### Federal Funding

On December 4, 2015, President Obama signed the Fixing America's Surface Transportation (FAST) Act, reauthorizing surface transportation programs through Federal fiscal year 2020. FAST establishes the legal authority to commence and continue FTA programs. Each reauthorization amends the Federal Transit Laws codified in 49 USC Chapter 53.

FAST provides for the following funding streams MTS commonly receives:

- 5307 Urban Area Formula Grants for capital improvements and preventative maintenance
- 5311 Formula Grants for Rural Areas for capital improvements and to supplement operating costs
- 5337 State of Good Repair Funding for capital improvements and preventative maintenance
- 5339 Bus and Bus Facilities Funding for capital improvements

The fiscal year 2019 MTS CIP (Attachments A and B) will serve as the basis for the federal formula grant applications. The FTA requires submission of grant applications to obligate annual appropriations under Sections 5307, 5337, and 5339. The funding levels for each section (as indicated in Attachment A) this year are based on the actual apportionments published for the region.

As the region's Metropolitan Planning Organization (MPO), SANDAG apportions the 5307, 5337, and 5339 formula funds between MTS and the North County Transit District (NCTD) based on service area populations. Prior to the apportionments, SANDAG deducts funds from Section 5307 for funding the region's vanpool program. MTS receives approximately 70 percent while NCTD receives approximately 30 percent of these federal formula funds.

Section 5307 Urbanized Area Formula Program is a block grant program in which each urbanized area over 50,000 in population receives financial assistance to provide public transit. The formula for determining each metropolitan area's share of funds is based on an urbanized area's population, population density, levels of existing fixed-guideway service, and levels of existing bus service and ridership. The Section 5307 program is designed to meet routine capital needs and may not be used for operating assistance. However, the Transportation Equity Act for the 21st Century (TEA-21) expanded the definition of capital to include preventative maintenance, thereby, in effect, mitigating the relative lack of federal assistance for operations. In addition to the expanded definition of capital, the Section 5307 Urbanized Area Formula Program also allows for a maximum of 10 percent maximum of the allocation to support operations of ADA complementary paratransit service.

For federal fiscal year 2018, the estimated allocation for the MTS Section 5307 program is \$46.4 million, which would be matched with local funds of \$11.6 million. This program would provide an estimated \$58.0 million to fund MTS's fiscal year 2019 CIP.

Section 5337 is a new formula-based State of Good Repair program dedicated to repairing and upgrading the nation's rail transit systems along with high-intensity motor bus systems that use high-occupancy vehicle lanes, including bus rapid transit (BRT). Section 5337 includes funding previously provided through section 5309 Fixed Guideway Rail Modernization Formula Program. Projects are limited to replacement and rehabilitation or capital projects required to maintain public transportation systems in a state of good repair.

Section 5337 SGR funds are allocated on a formula basis to rail systems that have been in operation for at least seven years. For federal fiscal year 2018, the Section 5337 funds MTS allocation estimate is \$27.9 million and will be matched with local funds of \$7.0 million. The program will provide an estimated \$34.9 million to fund MTS's fiscal year 2019 CIP.

Section 5339 funding provides capital funding to replace, rehabilitate and purchase buses and related equipment and to construct bus-related facilities. For federal fiscal year 2017, the Section 5339 funds MTS allocation estimate is \$4.0 million and will be matched with local funds of \$1.0 million. The program will provide an estimated \$5.0 million to fund MTS's fiscal year 2019 CIP.

The FTA funding is structured on a reimbursement basis (after expenses are incurred). Local funding (Transportation Development Act (TDA)/ State Transit Assistance (STA) /TransNet) is scheduled at the beginning of each fiscal year and received on a monthly basis. In many situations, local funds are received before expenses are incurred.

#### Local Match

The local match for CIP projects will come from the pooled transit finances for the MTS region. While it is likely that the actual funds used would be TDA funds, final decisions on the matching source would be made during the fiscal year 2019 CIP implementation process in order to maximize the availability and flexibility of funding.

#### State Transit Assistance

MTS receives State Transit Assistance (STA) funding from the Public Transportation Act, which derives its revenue from the state sales tax on diesel fuels. The estimated STA funding for fiscal year 2019 is \$13.0 million, of which \$9.4 million is planned in CIP with the remaining \$3.6 million planned for the operating budget.

The Road Repair and Accountability Act of 2017, Senate Bill 1 (SB1), signed by the Governor on April 28, 2017, created two new revenue streams for MTS. MTS expects to receive its first payment from SB1 in February 2018.

For fiscal year 2017-18, the new State of Good Repair (SGR) program of SB1, funded from a portion of a new transportation improvement fee on vehicle registration, will provide an additional \$4.6 million to MTS's FY19 CIP.

The new STA Augment program of SB1, funded with a portion of the new sales tax on diesel fuel, will provide an additional \$7.3 million in fiscal year 2017-18, with \$3.0 million will be used in FY18 and FY19 Operating budgets and the balance of \$4.3 million will be used in MTS's FY19 CIP.

For fiscal year 2018-19, the State has provided an estimated of \$4.6 million from SGR program and \$12.0 million from STA Augment program. Due to the uncertain future of SB1 with multiple repeal efforts in progress, the two programs are not included in our FY19 capital program.

#### Other Revenue

The 2014-15 State of California Budget provides \$832 million to the Greenhouse Gas Reduction Fund (GHGRF) from Cap-and-Trade auction proceeds to support existing and pilot programs that will reduce GHG emissions and benefit disadvantaged communities. Transit operators are eligible recipients for several of the programs which will be funded from the GHGRF, most of which are competitive programs.

The Low Carbon Transit Operations Program (LCTOP) has \$97.0 million in total funding that will be distributed by the same formula as STA funding. MTS will receive \$3.0 million in fiscal year 2019. This funding will be used in conjunction with previously received Cap-and-Trade funding from the Transit and Intercity Rail Capital Program, \$1.6 million will be used to purchase nine Siemens SD9 light rail vehicles and \$1.4 million will be used to fund a pilot program for the Zero Emission Bus project.

#### Development of the MTS Fiscal Year 2019 CIP

The CIP process began in October 2017 with the call for projects. The recommended CIP assumes funding \$54.0 million for preventative maintenance, \$4.6 million for ADA Operations, and \$209,200 in SANDAG planning studies. The remaining submitted projects compete for the balance of available funding. The list of projects is also subject to an analysis based on social equity principles. This process assures that the benefits and burdens of transit investment are shared equitably throughout the MTS service area. A series of maps are used to detail the results of this analysis.

A meeting of the Capital Projects Review Committee (CPRC) was held to review the project list and to develop a CIP recommendation for fiscal year 2019. In accordance with the Capital Projects Selection Process, the CPRC is comprised of representatives from MTS Bus, MTS Rail, MTS Administration, and SANDAG. Each CPRC member was responsible for submitting the capital requests for its division, agency, or city. The CPRC reviewed and approved the prioritization of those capital requests.

The capital project list (Attachment B) represents the five-year, unconstrained need for the MTS operators. Each MTS agency submitted its capital project requests in priority order, and the lists were consolidated for review by the CPRC. The CPRC reviewed the projects in the context of their impact on operations and determined the most critical projects to fund this year. The remaining projects were deferred; however, it is recognized that the continued deferral of some projects could have negative impacts on system infrastructure in future years.

#### Fiscal Year 2019 CIP Funded Projects

Of the \$81.7 million available after preventative maintenance and SANDAG planning studies, \$22.0 million (or 27 percent) has been dedicated to Rail Revenue Vehicles, \$26.4 million (or 32 percent) has been dedicated to Bus Revenue Vehicles and \$13.9 million (or 17 percent) has been dedicated to Rail Infrastructure Projects.

The table below is a summary of the CPRC recommendations, the major categories that are proposed to be funded, and the percentage of total available funding.

<b>Capital Project Categories</b>	<b>Funding (\$000s)</b>	<b>% of Total</b>
Bus Revenue Vehicles	\$26,400,000	32%
Rail Revenue Vehicles	21,966,492	27%
Rail Infrastructure	13,881,990	17%
Other Equipment & Installations	9,640,360	12%
Facility & Construction Projects	7,255,504	9%
Information Technology	2,535,987	3%
<b>Grand Total</b>	<b>81,680,333</b>	<b>100%</b>

A full listing of projects with respective funding levels is available within Attachment B, and brief descriptions are included in Attachment D. A couple projects of note:

- SD100 Replacement – Funding of \$20.4 million will be added to the \$40.7 million previously funded for the replacement of the SD100 fleet. There will be 52 light rail vehicles that will need to be replaced by 2025, with a total estimated cost of over \$200 million.
- Fare System Upgrade – Funding of \$5.2 million will be added to the \$13.7 million previously funded for the replacement of the existing fare system. This will include the replacement of trolley ticket vending machines.

#### Five-Year Capital Program Projections

Attachment C summarizes a high-level look at the five-year capital program. The federal 5307 and 5337 funding levels are projected by SANDAG to increase by 2 percent for fiscal year 2020 then hold flat through 2023. Cumulative total capital needs for the five-year period exceed the available projected funding levels. Total project needs over the five-year term are projected to be \$510.8 million. Projected deficits from fiscal year 2019 to fiscal year 2023 total \$155.3 million. The ratio of total funding to total capital needs over the five-year term is projected at 69.6 percent.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Mike Thompson, 619.557.4557, [mike.thompson@sdmts.com](mailto:mike.thompson@sdmts.com)

Attachments: A. Fiscal Year 2019 Funding Sources  
B. Fiscal Year 2019 Capital Improvement Projects List  
C. Funding Compared to Capital Needs for Fiscal Years 2019 – 2023



## San Diego Metropolitan Transit System

### FY 2019 Funding Sources (\$000s)

<b>Funding Description</b>	<b>Total</b>
Federal FFY18 - 5307 Funding Estimate	\$ 46,412
Federal FFY18 - 5337 Funding Estimate	27,921
Federal FFY18 - 5339 Funding Estimate	3,953
California Transportation Development Act (TDA)	34,352
California State Transit Assistance (STA)	18,277
California Cap and Trade (LCTOP)	3,000
SD&AE Desert Line	1,000
CNG Rebates	4,100
Other - Local Funds	1,515
<b>Total Available Funding</b>	<b>\$ 140,531</b>
Preventive Maintenance - Federal 5307	\$ (26,079)
Preventive Maintenance - Federal 5337	(27,921)
ADA Operation - Federal 5307	(4,641)
SANDAG Planning Study - FFY18 Local Match	(209)
<b>Total Preventative Maintenance/SANDAG Planning</b>	<b>\$ (58,850)</b>
<b>Available Funding for Capital Program</b>	<b>\$ 81,680</b>

**San Diego Metropolitan Transit System  
Capital Improvement Program - Project List (\$000s)  
Fiscal Year 2019**

Div.	Rank	Project Name	Project Description	Funded Thru FY 2018	FY 2019 Funded	FY 2019 Unfunded	FY 2020	FY 2021	FY 2022	FY 2023	5 Year Total	Cumulative Total
MTS Bus	1	SDTC FY19 Bus Procurement	Procurement of 40' Buses.	-	22,500	-	32,700	29,500	17,500	13,000	115,200	115,200
MTS Rail	1	LRV - SD100 Replacement	Replacement of SD100 LRV fleet.	-	20,366	-	18,000	18,000	18,000	18,000	92,366	92,366
MTS Bus	1	New Transit Facility	Construction of a new bus facility.	-	5,823	-	21,000	21,000	22,000	-	69,823	69,823
MTS Admin	1	Fare System Replacement	Replacement of fare collection system.	13,700	5,250	-	1,000	20,250	250	-	26,750	40,450
MTS Rail	1	MOW - Substation DC Feeder Breakers NTP 3	Upgrade 4 Traction Power Substation on Green Line.	4,470	3,280	-	-	-	-	-	3,280	7,750
MTS Admin	1	Bus Shelters	Replacement of bus shelters.	3,028	3,030	-	650	650	-	-	4,330	7,358
MTS Bus	1	SDTC FY19 ADA Bus Procurement	Procurement of ADA Buses.	-	2,500	-	3,600	3,300	3,300	3,300	16,000	16,000
MTS Admin	1	MTSIT - Trolley Station Network Communication Equipment	Replace SONET technology at Trolley Stations.	-	2,332	-	2,605	-	-	-	4,936	4,936
MTS Rail	1	Track - Orange/Blue Line Tie Replacement	Replace of Railroad tie on Orange Line.	-	2,225	-	2,000	2,000	2,000	2,000	10,225	10,225
MTS Rail	1	MOW - CPC Substation Replacement	Replacement of Sub Station on Blue Line.	-	2,000	-	4,900	-	4,000	4,000	14,900	14,900
MTS Rail	1	Track - Grade Crossing Replacement	Replacement of Grade Crossing on Orange Line.	-	1,865	-	2,250	3,388	2,400	4,115	14,018	14,018
MTS Rail	1	LRV - SD9 LRV Procurement	Procurement of SD9 LRV fleet.	39,272	1,600	-	-	-	-	-	1,600	40,872
MTS Admin	1	MTSIT - CTC System Technology Refresh	Central Train Control hardware/software refresh.	600	1,441	-	842	-	-	-	2,283	2,883
MTS Bus	1	SDTC Zero Emission Bus	Procurement of Zero Emission buses for a pilot project.	-	1,400	-	8,600	14,400	10,000	22,000	56,400	56,400
MTS Rail	1	LRV - Lifting Jacks Replacment	Replacement of Lifting Jack for LRV.	-	697	-	-	-	-	-	697	697
MTS Rail	1	MOW - Low Voltage Power Upgrade	Power upgrade at E24, E26.	-	600	-	-	-	-	-	600	600
MTS Bus	1	SDTC SB Maintenance Floor Replacement	Replacement of Floor at South Bay Bus Maintenance facility.	-	442	-	-	-	-	-	442	442
MTS Rail	1	Track - Special Trackwork Replacement (S34 & S37)	Replacement of Track at S34 & S37.	-	415	-	1,548	690	-	-	2,653	2,653
MTS Admin	1	Security Office Renovation	Renovation of Security Office for Building C.	-	350	-	-	-	-	-	350	350
MTS Rail	1	FAC - Fence Improvements on ROW	Orange Line Fence Improvement.	-	350	-	-	-	-	-	350	350
MTS Rail	1	MOW - Switch Machines # 9 and # 11 - Signaling	Replacement of switch machine at #9 & #11.	-	350	-	-	-	-	-	350	350
MTS Rail	1	LRV - C Building C1 East Fall Protection	Install fall protection mezzanine access on C1 east track in Building C.	-	302	-	-	-	-	-	302	302
MTS Admin	1	MTSIT - Smart Sign Project	Install smart signs for LRV fleet.	-	278	-	180	-	-	-	458	458

**San Diego Metropolitan Transit System  
Capital Improvement Program - Project List (\$000s)  
Fiscal Year 2019**

Div.	Rank	Project Name	Project Description	Funded Thru FY 2018	FY 2019 Funded	FY 2019 Unfunded	FY 2020	FY 2021	FY 2022	FY 2023	5 Year Total	Cumulative Total
MTS Admin	1	MTSIT - MTS Network Equipment Refresh	Replacement of network equipment.	-	276	-	301	184	217	250	1,228	1,228
MTS Admin	1	MTSIT - MTS Server Refresh	Replacement of servers.	-	240	-	215	320	230	230	1,235	1,235
MTS Rail	1	MOW - AC Switchgear Replacement (Design)	Replacement of hand operated hand disconnect switch.	-	225	-	600	600	-	-	1,425	1,425
MTS Bus	1	SDTC IAD RAM Maintenance Floor	Replacement of maintenance floor at IAD Maintenance Building.	-	178	-	-	-	-	-	178	178
MTS Rail	1	FAC - Paint Booth Blowers	Replacement of paint booth blowers.	-	175	-	-	-	-	-	175	175
MTS Bus	1	SDTC Transit Service Truck Replacement	Replacement of service truck for San Diego Transit.	-	163	-	-	-	-	-	163	163
MTS Admin	1	MTSIT - TVM Enhanced Card Holder Security	To encrypt cardholder data within the Ticket Vending Machines.	-	151	-	-	-	-	-	151	151
MTS Admin	1	MTSIT - Cyber Security Assessment	To assess MTS cyber security.	-	150	-	-	-	-	-	150	150
MTS Rail	1	FAC - Station Lighting Upgrade	Upgrade Trolley Station lighting.	-	135	-	100	100	100	50	485	485
MTS Rail	1	FAC - Station Parking Lot Resurface	Resurface Trolley Station parking lot.	-	105	-	200	215	50	-	570	570
MTS Bus	1	SDTC KMD Bus Wash Blowers	Replacement of bus wash blower.	110	91	-	-	-	-	-	91	201
MTS Bus	1	SDTC SB Maintenance Building Netting	Installation of bird netting in the maintenance service bay.	-	90	-	-	-	-	-	90	90
MTS Rail	1	FAC - Facilities Cleaning Equipment	Procurement of facility cleaning equipment.	-	75	-	150	75	75	75	450	450
MTS Bus	1	SDTC IAD Crew Room Exterior Rehabilitation	Rehabilitation of the exterior space outside of the crew room.	-	75	-	-	-	-	-	75	75
MTS Rail	1	FAC - SDTI Facility HVAC	Replacement of HVAC at SDTI facilities.	-	70	-	75	75	75	100	395	395
MTS Bus	1	SDTC IAD Crew Room Restroom Rehabilitation	Rehabilitation of the crew room restroom.	-	61	-	-	-	-	-	61	61
MTS Admin	1	Kettner Pedestrian Improvement	Design for pedestrian improvements adjacent to Kettner.	-	25	-	-	-	-	-	25	25
MTS Admin	2	Old Town Transit Center	Improvements to Old Town Transit Center West.	1,510	-	2,366	-	-	-	-	2,366	3,876
MTS Rail	2	Track - Beyer Blvd Track and Slope	Beyer Blvd Track and Slope Reconstruction.	-	-	2,345	2,855	-	-	-	5,200	5,200
MTS Rail	2	FAC - Bldg. C Roof Replacement	Replacement of Bldg. C Roof.	-	-	1,500	-	-	-	-	1,500	1,500
MTS Rail	2	MOW - ABS between Francis St and 32nd St	Extend the limits of ABS to 32nd St station.	-	-	850	-	-	-	-	850	850
MTS Rail	2	MOW - Downtown Parallel Feeders Design	Replace the existing parallel feeders with new feeders cable.	-	-	300	2,000	-	-	-	2,300	2,300
MTS Rail	2	Track - A Yard Turnouts, Newton Crossover - Design	A Yard Turnouts, Newton Crossover, and Track Design.	-	-	300	2,200	-	-	-	2,500	2,500

**San Diego Metropolitan Transit System**  
**Capital Improvement Program - Project List (\$000s)**  
**Fiscal Year 2019**

Div.	Rank	Project Name	Project Description	Funded Thru FY 2018	FY 2019 Funded	FY 2019 Unfunded	FY 2020	FY 2021	FY 2022	FY 2023	5 Year Total	Cumulative Total
MTS Admin	2	MTSIT - PA System at Trolley Station	Upgrade PA system to add additional features (ex. Multi-language, alerts integration).	-	-	216	-	-	-	-	216	216
MTS Rail	2	FAC - Building A,B and C Office Improvements	Provide improvements to SDTI offices: Paint, Carpet Replacement.	-	-	165	-	-	-	-	165	165
MTS Rail	2	LRV - A Yard Trailer Office Replacement	Replace LRV Office trailers in the Trolley A yard.	-	-	160	-	-	-	-	160	160
MTS Admin	2	MTSIT - Trolley Yard Fiber	Trolley Yard Buildings second fiber path to OCC.	-	-	152	-	-	-	-	152	152
MTS Bus	2	SDTC IAD Annex AC Replacement	Replacement of antiquated AC units.	-	-	78	-	-	-	-	78	78
MTS Rail	2	LRV - C Building Aux Power Supplies (480VAC)	Install Auxiliary Power systems to allow safe diagnosis.	-	-	75	-	-	-	-	75	75
MTS Bus	2	SDTC KMD Maintenance Training Room	Remodeling a current storage room into a suitable training center.	-	-	55	-	-	-	-	55	55
MTS Rail	2	FAC - Newton Ave. Gate Replacement	Fac - SDTI Newton Avenue Automatic Gate Replacement.	-	-	45	-	-	-	-	45	45
MTS Rail	3	MOW - Middletown Double Crossover	Signal, Track work, and OCS Modifications.	-	-	4,500	-	-	-	-	4,500	4,500
MTS Rail	3	MOW - Beech Double Crossover	Signal and Track Modifications.	-	-	3,300	-	-	-	-	3,300	3,300
MTS Rail	3	MOW - Euclid/University Crossing	Additional grade crossing warning protection elements.	-	-	390	-	-	-	-	390	390
MTS Rail	3	FAC - Building C Door Replacement	Fac - Building C Door Replacement.	-	-	200	-	-	-	-	200	200
MTS Bus	3	SDTC IAD Tire Storage Shelter	Replacement of antiquated tire storage area building.	-	-	95	-	-	-	-	95	95
MTS Admin	3	El Cajon TC Bus Island Shelter Replacement	Replace passenger shelters on the island at the El Cajon Transit Center.	-	-	-	150	2,000	-	-	2,150	2,150
MTS Bus	3	SDTC CPD Facility Rehab	Future state of good repair projects to be done at the CPD facility over next 5 years.	-	-	-	85	15	-	-	100	100
MTS Bus	3	SDTC HASTUS Upgrade	Upgrade of HASTUS over the next 5 years.	-	-	-	2,000	-	-	-	2,000	2,000
MTS Bus	3	SDTC IAD Facility Rehab	Future state of good repair projects to be done at the IAD facility over next 5 years.	-	-	-	450	445	510	-	1,405	1,405
MTS Bus	3	SDTC KMD Facility Rehab	Future state of good repair projects to be done at the KMD facility over next 5 years.	-	-	-	3,145	1,185	-	-	4,330	4,330
MTS Bus	3	SDTC Motorola Equipment Upgrade	Replacement of antiquated Motorola equipment over the next 5 years.	-	-	-	1,750	-	-	-	1,750	1,750
MTS Bus	3	SDTC Orbital Equipment and Radio Replacement	Replacement of older radio equipment over the next 5 years.	-	-	-	-	8,250	-	-	8,250	8,250
MTS Bus	3	SDTC RTMS Server Backup	Installation of a backup server for the RTMS.	-	-	-	-	-	750	-	750	750
MTS Bus	3	SDTC SB Facility Rehab	Future state of good repair projects to be done at the SBD facility over next 5 years.	-	-	-	-	250	-	-	250	250
MTS Rail	3	Track - Drainage Improvements	Future projects to improve drainage in certain sections of the right of way.	-	-	-	2,550	1,000	-	-	3,550	3,550

San Diego Metropolitan Transit System  
Capital Improvement Program - Project List (\$000s)  
Fiscal Year 2019

Div.	Rank	Project Name	Project Description	Funded Thru FY 2018	FY 2019 Funded	FY 2019 Unfunded	FY 2020	FY 2021	FY 2022	FY 2023	5 Year Total	Cumulative Total
MTS Rail	3	LRV - SD7 Coupler Replacement	Mid life replacement of SD7 Fleet Couplers.	-	-	-	1,500	-	-	-	1,500	1,500
MTS Rail	3	Track - America Plaza, Kettner Blvd, and India St	America Plaza Station, Kettner Blvd and India St Grade Crossings.	-	-	-	1,300	-	-	300	1,600	1,600
MTS Rail	3	Track - Rail Replacement	Future project for periodic rail replacement.	-	-	-	1,300	-	-	300	1,600	1,600
MTS Rail	3	Track - Station Track Replacement	Future projects to maintain the track in trolley stations.	-	-	-	525	1,605	830	1,200	4,160	4,160
MTS Rail	3	FAC - Building C Fans	Replacement of the fans in Building C.	-	-	-	300	-	-	-	300	300
MTS Rail	3	LRV - SD7 APS Overhaul	Provides Mid life overhaul services for SD7 APS units.	-	-	-	200	-	-	-	200	200
MTS Rail	3	LRV - SD7 HVAC Overhaul	Provide mid Life Overhaul of the SD7 HVAC units.	-	-	-	200	-	-	-	200	200
MTS Rail	3	Track - Beyer Bridge Repair	Future project for state of good repair bridge work.	-	-	-	200	-	-	-	200	200
MTS Rail	3	LRV - U2 LRV Restoration	Restore U2 LRV 1001 Mechanical, electrical, paint and body.	-	-	-	125	-	-	-	125	125
MTS Rail	3	LRV - SD8 Wheelset Overhaul	Mid-life Refurbishment of the SD8 Wheel Sets.	-	-	-	-	1,667	1,667	333	3,667	3,667
MTS Rail	3	Track - Commercial Street Track Replacement	Future project to replace the track along Commercial St.	-	-	-	-	-	-	1,220	1,220	1,220
MTS Rail	3	MOW - E26 Interlocking Signal Upgrade	E26 Interlocking Switch Replacement & Signal Modification.	-	-	-	-	150	1,950	-	2,100	2,100
Total Funding Requirement				\$ 62,690	\$ 81,680	\$ 17,091	\$ 124,351	\$ 131,314	\$ 85,904	\$ 70,473	\$ 510,814	\$ 573,504

**San Diego Metropolitan Transit System**  
**Funding Compared to Capital Needs (\$000s)**  
**Fiscal Years 2019-2023**

	Proposed FY19	Projected FY20	Projected FY21	Projected FY22	Projected FY23	Total FY19 to FY23
<b>Total Revenues</b>						
Recurring Dedicated CIP Revenues	\$ 125,047	\$ 129,263	\$ 129,263	\$ 129,263	\$ 129,263	\$ 642,099
Other Non Recurring Revenues	15,484	(2,000)	(2,000)	(2,000)	(2,000)	7,484
Total Capital Revenues	\$ 140,531	\$ 127,263	\$ 127,263	\$ 127,263	\$ 127,263	\$ 649,583
<b>Less: "Off the Top" Expenses</b>						
SANDAG Planning Studies	\$ (209)	\$ (213)	\$ (213)	\$ (213)	\$ (213)	\$ (1,063)
ADA Operation	(4,641)	(4,603)	(4,603)	(4,603)	(4,603)	(23,052)
Preventative Maintenance	(54,000)	(54,000)	(54,000)	(54,000)	(54,000)	(270,000)
Total "Off The Top" Expenses	(58,850)	(58,816)	(58,816)	(58,816)	(58,816)	(294,115)
<b>Adjusted Available CIP Revenues</b>	\$ 81,680	\$ 68,447	\$ 68,447	\$ 68,447	\$ 68,447	\$ 355,468
<b>Total Project Needs</b>	98,772	124,351	131,314	85,904	70,473	510,814
<b>Total Deficit</b>	\$ (17,091)	\$ (55,904)	\$ (62,867)	\$ (17,457)	\$ (2,026)	\$ (155,346)
<b>% of Funding / Needs</b>	82.7%	55.0%	52.1%	79.7%	97.1%	69.6%
<b>Accumulated Deficit</b>	\$ (17,091)	\$ (72,995)	\$ (135,862)	\$ (153,320)	\$ (155,346)	

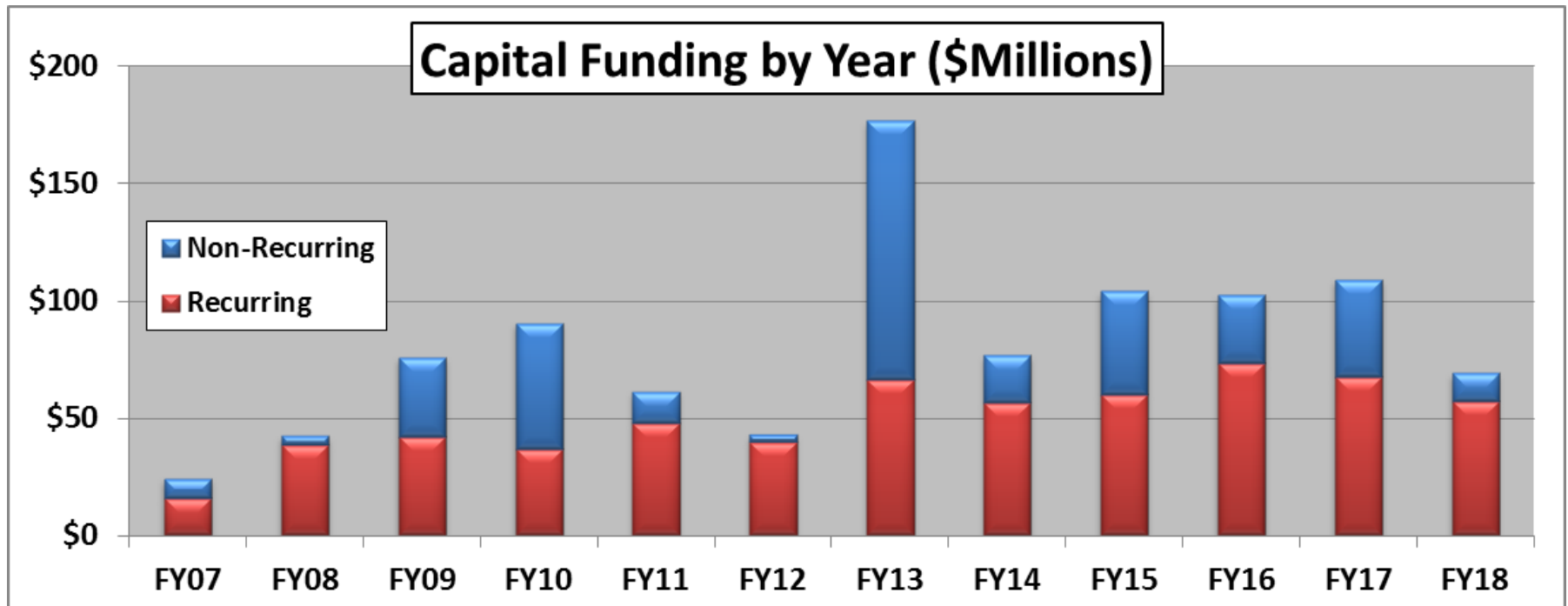
# Metropolitan Transit System FY19 Capital Improvement Program (CIP)

MTS Board of Directors  
Finance Workshop  
March 8, 2018



# Capital Budget Funding Trend

- Goals of CIP
  - Keep MTS System in a state of good repair
  - Keep funding of non-recurring nature in the Capital program
- Trend by year below:





# Capital Funding Levels Proposed Fiscal Year 2019

- Recurring revenues
  - Federal
    - Projecting \$78.3M in total, increase of \$4.9M
    - \$19.6M for CIP
    - Maximize Preventive Maintenance (PM) in the Operating Budget for cash flow purposes, backfilled in Capital with TDA
  - TDA
    - Projecting \$34.4M for CIP
    - Match of Federal capital funds and swap with Federal for PM
    - Holding back \$5M for Operations in FY19
  - Formula STA
    - Projecting \$13.0M in total, \$9.4M for Capital



# Capital Funding Levels Proposed Fiscal Year 2019

- Senate Bill 1 (SB1)
  - SB1 Formula Funding
    - Overall increase in STA formula
    - Use as funding for Transit Optimization Plan (TOP)
    - With pending repeal, treat remainder as one time funding in CIP
  - SB1 State of Good Repair Funding
    - Formula specifically for Capital or Preventive Maintenance
  - Not programming 18-19 receipts at this time

SB1 Projected Revenue (\$000s)	FY18 Operating	FY19 Operating	FY19 CIP	Not Prog.	Total
<b><u>STA Formula</u></b>					
FY17-18 Receipts	1,000	2,000	4,317	-	7,317
FY18-19 Receipts				12,000	12,000
<b><u>STA SGR</u></b>					
FY17-18 Receipts			4,552		4,552
FY18-19 Receipts				4,552	4,552



# Capital Funding Levels Proposed Fiscal Year 2019

- Non-recurring revenues
  - Cap-and-Trade Low Carbon Transit Operations Program (LCTOP) funding
    - Programming \$3.0M of these funds
    - \$1.6M funding for the SD9 Light Rail Vehicles (LRV) project
    - \$1.4M for Zero Emission Bus Pilot Project
  - Federal IRS Alternative Fuel Credits
    - Credit based on Compressed Natural Gas usage
    - Received \$4.1M for natural gas used in calendar year 2016
    - Program this revenue after it is received
    - Program renewed for calendar year 2017
      - Once revenue is received it will be programmed in a future CIP



# Capital Funding Levels

## Proposed Fiscal Year 2019

(\$000's)

<b>Funding Description</b>	<b>Amount</b>
Federal Funding (Sections 5307, 5337, 5339)	\$ 78,286
Transportation Development Act (TDA)	34,352
California State Transit Assistance (STA)	9,408
* California STA Senate Bill 1	8,869
California Cap and Trade Formula (LCTOP)	3,000
* Other	6,615
Total Preventive Maintenance	(58,641)
SANDAG Planning Studies	(209)
<b>Available Funding for Capital Program</b>	<b>\$ 81,680</b>

* Non-recurring funding totals:	\$ 15,484
---------------------------------	-----------



# Development of the FY19 CIP

- Began October 2017 with the request for projects
- Capital Projects Review Committee (CPRC) meeting was held to discuss the priority project list. The CPRC is comprised of:
  - Bus Operations
  - Rail Operations
  - Administration
  - SANDAG Engineering
- Each Committee member was responsible for submitting, prioritizing and discussing their capital requests for the agency and cities it serves.
  - Projects with operational, safety needs are priority 1
- The Committee reviewed and the CEO approved the prioritization of the capital requests
  - All priority 1 projects were approved
- The project list is also subject to an analysis based on social equity principles and there was no disproportionate impact on Low Income/Minority populations



# FY19 CIP Project Highlights - Bus

- Bus Revenue Vehicles

- Plan tries to normalize the funding and number replaced each year to avoid spikes
  - Annual goal = Buses in Fleet divided by the useful life
- \$25.0M funding in FY19
  - Typically need to fund around \$30-35M per year over full fleet life cycle

	40 ft.	60 ft. Artics	Commuter Express	Minibuses	ADA Minibuses
Buses in Fleet	472	86	24	40	169
Useful Life (Years)	12	15	12	7	5
Replacing (# of Buses)	31	-	-	-	35
Cost per Bus	\$557K	\$1.0M	\$750K	\$193K	\$115K

# FY19 CIP Project Highlights - Bus

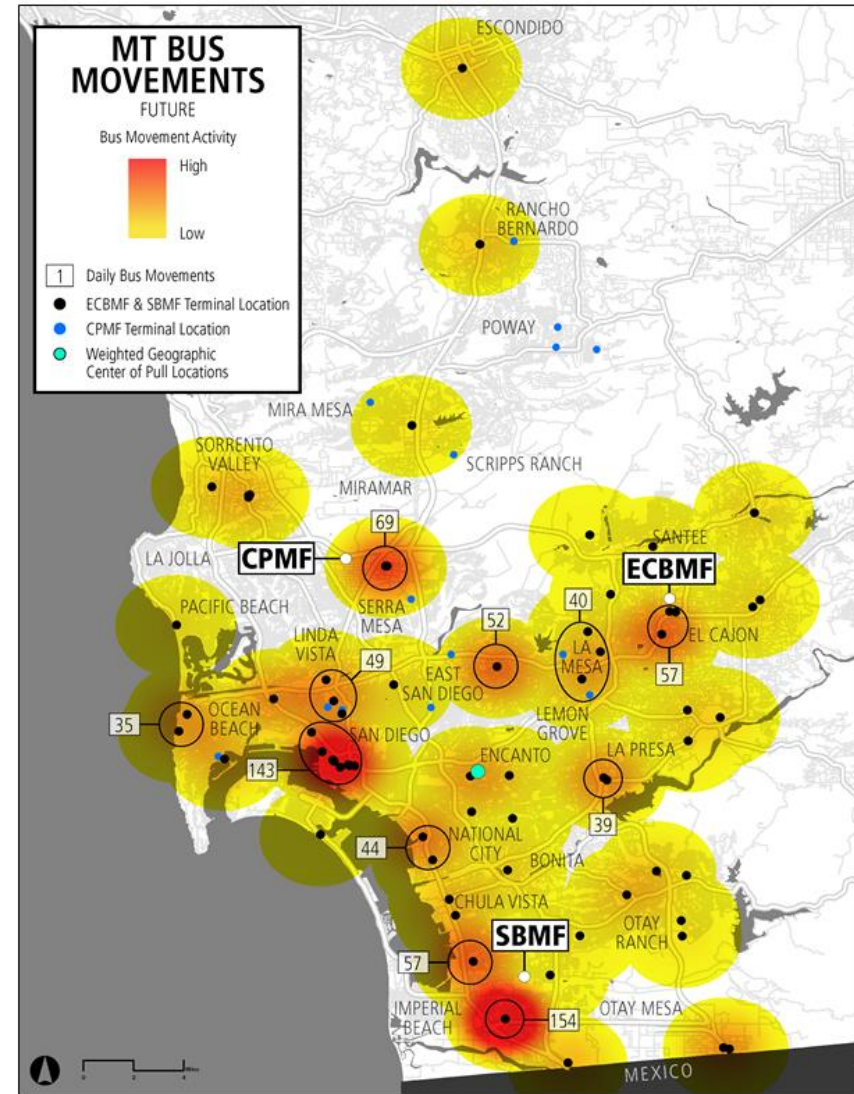
- Zero Emission Bus (ZEB) Pilot
  - Pilot project to evaluate the operational impacts, infrastructure needs and operating costs
    - Funding \$1.4M in FY19 and actively seeking competitive funding for the remainder of the \$10M project
  - No regulations from CA Air Resources Board, yet
    - Current draft shows the following requirements:
      - 25% of purchases beginning in 2020 must be ZEBs
      - Increases by 25% every three years until 100% in 2029
    - Implementation cost to the agency
      - \$125M in incremental costs projected through 2031 (12 year bus life cycle under proposed phasing regulations)
        - » 35% increase over CNG replacement cycle
        - » Not including charging infrastructure or ADA/Minibus replacement costs





# FY19 CIP Project Highlights - Bus

- New Bus Maintenance Facility
  - With BRT expansion, all facilities close to capacity
    - Limits any future service growth
  - Estimated cost of \$70-80M
    - For land and construction of a new facility
  - \$5.8M funding in FY19
  - \$7.2M in prior funding





# FY19 CIP - Other Bus Projects

- Bus Operations

- 7 other projects, \$1.1M in total
- Focused on:
  - Service trucks
  - Facility repairs and enhancements
- Short descriptions of each project included in Attachment B

Project Description	Funding
SB Shop Floor Protective Coating	441,612
IAD Shop Floor Protective Coating	178,287
Transit Service Truck Replacement	162,500
KMD Bus Wash Blowers	90,723
SB Maintenance Building Netting	89,686
IAD Crew Room Exterior Rehabilitation	74,694
IAD Crew Room Restroom Rehabilitation	60,895
<b>Subtotal</b>	<b>\$ 1,098,397</b>

# FY19 CIP Project Highlights - Rail

- SD100 Replacements
  - Current cost of \$4.1M per LRV
  - 52 SD100s to replace by 2025
    - Goal to have low floor vehicles system wide
    - Hope to issue Request for Proposal along with other agencies in the Fall of 2018
  - \$20.4M funding in FY19
  - \$40.7M in prior funding



# FY19 CIP - Other Rail Projects

- Rail Operations

- State of good repair projects
- 16 other projects
- \$12.9M in total
- Focused on:
  - Orange Line rehabilitation
  - Track work
  - LRV projects
  - Facility and station improvements
- Short descriptions of each project included in Attachment B



# FY19 CIP - Other Rail Projects

Project Description	Funding
MOW - Substation DC Feeder Breakers NTP 3	3,280,000
Track - Orange/Blue Line Tie Replacement	2,225,000
MOW - CPC Substation Replacement	2,000,000
Track - Grade Crossing Replacement	1,865,000
LRV - Lifting Jacks Replacment	697,384
MOW - Low Voltage Power Upgrade	600,000
Track - Special Trackwork Replacement (S34 &S37)	415,000
FAC - Fence Improvements on ROW	350,000
MOW - Switch Machines # 9 and # 11 - Signaling	350,000
LRV - C Building C1 East Fall Protection	302,000
MOW - AC Switchgear Replacement (Design)	225,000
FAC - Paint Booth Blowers	175,000
FAC - Station Lighting Upgrade	135,000
FAC - Station Parking Lot Resurface	105,232
FAC - Facilities Cleaning Equipment	75,000
FAC - SDTI Facility HVAC	70,000
<b>Subtotal</b>	<b>\$12,869,616</b>



# FY19 CIP Project Highlights - Administration

- Fare System Upgrades
  - Next generation software system
    - Detailed requirements for new system
    - Request for Proposal to be issued in March 2018
  - Infrastructure near end of useful life
    - Ticket Vending Machines in stations
    - Driver Control Units on buses
    - Replacement dependent on software system
  - Total project cost estimate still to be determined
    - \$13.7M in prior funding
    - \$5.3M funding in FY19



# FY19 CIP - Other Admin Projects

- Administration
  - 10 other projects
  - \$13.5M in total
  - Focused on:
    - IT infrastructure
    - Passenger amenities
  - Short descriptions of each project included in Attachment B

# FY19 CIP - Other Admin Projects

Project Description	Funding
Bus Shelters	\$ 3,030,067
Trolley Station Network Communication Equipment	2,331,758
CTC System Technology Refresh	1,441,451
Security Office Renovation	350,000
Smart Sign Project	277,688
MTS Network Equipment Refresh	275,848
MTS Server Refresh	240,000
TVM Enhanced Card Holder Security	151,000
Cyber Security Assessment	150,000
Kettner Pedestrian Improvement	25,000
<b>Subtotal</b>	<b>\$13,522,812</b>





# Capital Project Highlights

## Proposed Fiscal Year 2019

(\$000s)

Capital Project Categories	Funding	% of Total
Bus Revenue Vehicles	\$ 26,400	32%
Rail Revenue Vehicles	21,966	27%
Rail Infrastructure	13,882	17%
Other Equipment & Installations	9,640	12%
Facility & Construction Projects	7,256	9%
Information Technology	2,536	3%
<b>Grand Total</b>	<b>\$ 81,680</b>	

- 40 Projects funded in FY19 CIP as listed in Attachment B
- Short project descriptions also included in the attachment





# Capital Improvement Program

## Fiscal Years 2019-2023

(\$000s)

	Proposed FY19	Projected FY20	Projected FY21	Projected FY22	Projected FY23	Total FY19 - FY23
<b>Total Capital Revenues</b>	\$ 140,531	\$ 127,263	\$ 127,263	\$ 127,263	\$ 127,263	\$ 649,583
Less:						
PM/Planning Studies	\$ (58,850)	\$ (58,816)	\$ (58,816)	\$ (58,816)	\$ (58,816)	\$ (294,115)
<b>Available CIP Revenues</b>	\$ 81,680	\$ 68,447	\$ 68,447	\$ 68,447	\$ 68,447	\$ 355,468
<b>Total Project Needs</b>	98,772	124,351	131,314	85,904	70,473	510,814
<b>Total Deficit</b>	\$ (17,091)	\$ (55,904)	\$ (62,867)	\$ (17,457)	\$ (2,026)	\$ (155,346)
<b>% of Funding / Needs</b>	82.7%	55.0%	52.1%	79.7%	97.1%	69.6%
<b>Accumulated Deficit</b>	\$ (17,091)	\$ (72,995)	\$ (135,862)	\$ (153,320)	\$ (155,346)	



# Fiscal Year 2019 CIP Recommendations

That the MTS Board of Directors:

1. Approve the fiscal year 2019 Capital Improvement Program (CIP) with the estimated federal and nonfederal funding levels (Attachments A and B). As the federal appropriation figures are finalized and/or other project funding sources become available, allow the Chief Executive Officer (CEO) to identify and adjust projects for the adjusted funding levels;
2. Recommend that the San Diego Association of Governments (SANDAG) Board of Directors approve the submittal of Federal Section 5307, 5337 and 5339 applications for the MTS fiscal year 2019 CIP (shown in Attachment A);
3. Recommend that the SANDAG Board of Directors approve amendment number 12 of the 2016 Regional Transportation Improvement Program (RTIP) in accordance with the fiscal year 2019 CIP recommendations.





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## Agenda Item No. 2d

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

REGIONAL FARE STUDY (SHARON COONEY AND ISRAEL MALDONADO)

#### RECOMMENDATION:

That the Board of Directors receive a report on the ongoing Fare Study and provide comment.

Budget Impact  
None

#### DISCUSSION:

The San Diego Association of Governments (SANDAG) is responsible for establishing the Regional Comprehensive Fare Ordinance, and as part of this responsibility periodically performs a Regional Transit Fare Structure Study (Fare Study) in conjunction with the transit operators. The last Fare Study was completed in 2009. The transit operators and SANDAG determined that a new Fare Study should be completed. Several factors lead to this decision:

- **Audit recommendation.** The FY13-FY15 Triennial Performance Audit as required by the Transportation Development Act recommended a Fare Study be conducted for the San Diego region.
- **Next Generation Fare Collection System Project.** MTS has initiated the procurement of a new fare collection system. As part of this process, in 2016 MTS held peer agency fare system workshops. Multiple agencies advised that a simplified fare policy, for example limiting transfers and products, would lead to lessened capital costs by reducing the complexity of software configurations. The simplification of business rules will have a significant positive impact on the scope, schedule, and budget for the development of the new fare system. A new system could also be configured to allow the transit operators to implement new functionalities such as fare capping for their customers, and the fare study can



provide estimates of the impacts that these functionalities would have on ridership and revenue. These estimates assist in technical specification development for the new system.

- **Simplification and customer ease of use.** Staff determined the need for a fare structure that is easier for the customer to understand and use. Several recommendations for simplification in the 2009 Fare Study were not adopted, and new ideas for simplification have since been identified. The fare study's primary goal is to simplify what is currently a very complex fare structure.
- **Board direction.** Several times the Board has indicated the need to revisit passenger fares. When faced with funding crises during the recession, the agency asked SANDAG to consider changing the TransNet requirements related to the discounted Senior and Disabled pass, requests that were never implemented. More recently, the Budget Development Committee asked staff to study potential ways to increase passenger revenue to offset operating budget deficits.
- **North County Transit District (NCTD) Board direction.** The NCTD Board directed staff to seek an increase in Coaster fares.

SANDAG, NCTD and MTS staffs worked together to define the goals for the Fare Study. The primary goal of the study is simplification of the fare structure, with caveats that the revised fare system must be designed to be revenue neutral or revenue positive, and must facilitate fare adjustments in the future. Several different ideas with respect to different fare types were identified for analysis by SANDAG's consultant. Once separate components were modeled, the project team narrowed the proposals to several alternative packages to be analyzed for their impact on ridership and revenue. These different packages will be presented to the Board for feedback.

### **Fare Study Next Steps**

SANDAG will take a final set of packages to the public and stakeholders for input and suggestions in April. After Title VI and Environmental Justice analyses are completed, a final recommendation for Comprehensive Fare Ordinance changes would receive two public hearings at the Transportation Committee prior to final adoption. Prior to implementation by MTS, the changes would need to be incorporated into Ordinance 4, An Ordinance Establishing a Metropolitan Transit System Fare Pricing Schedule, through formal adoption by the MTS Board.

Additional fare changes are anticipated to be adopted in time for the introduction of the new fare collection system in 2021. These changes will increase payment flexibility for customers.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

# Regional Fare Study

Board of Directors

March 8, 2018



# AGENDA

- Goals
- Methodology
- Comparison of MTS Fares
- Fare Study Models
- 3-Hour Pass



# Goals

- Simplify fare structure
- Reduce capital costs of Next Fare System
  - Future fare policies, e.g. Fare Capping, will require a subsequent fare study
- Revenue neutral or positive
- Minimize ridership loss



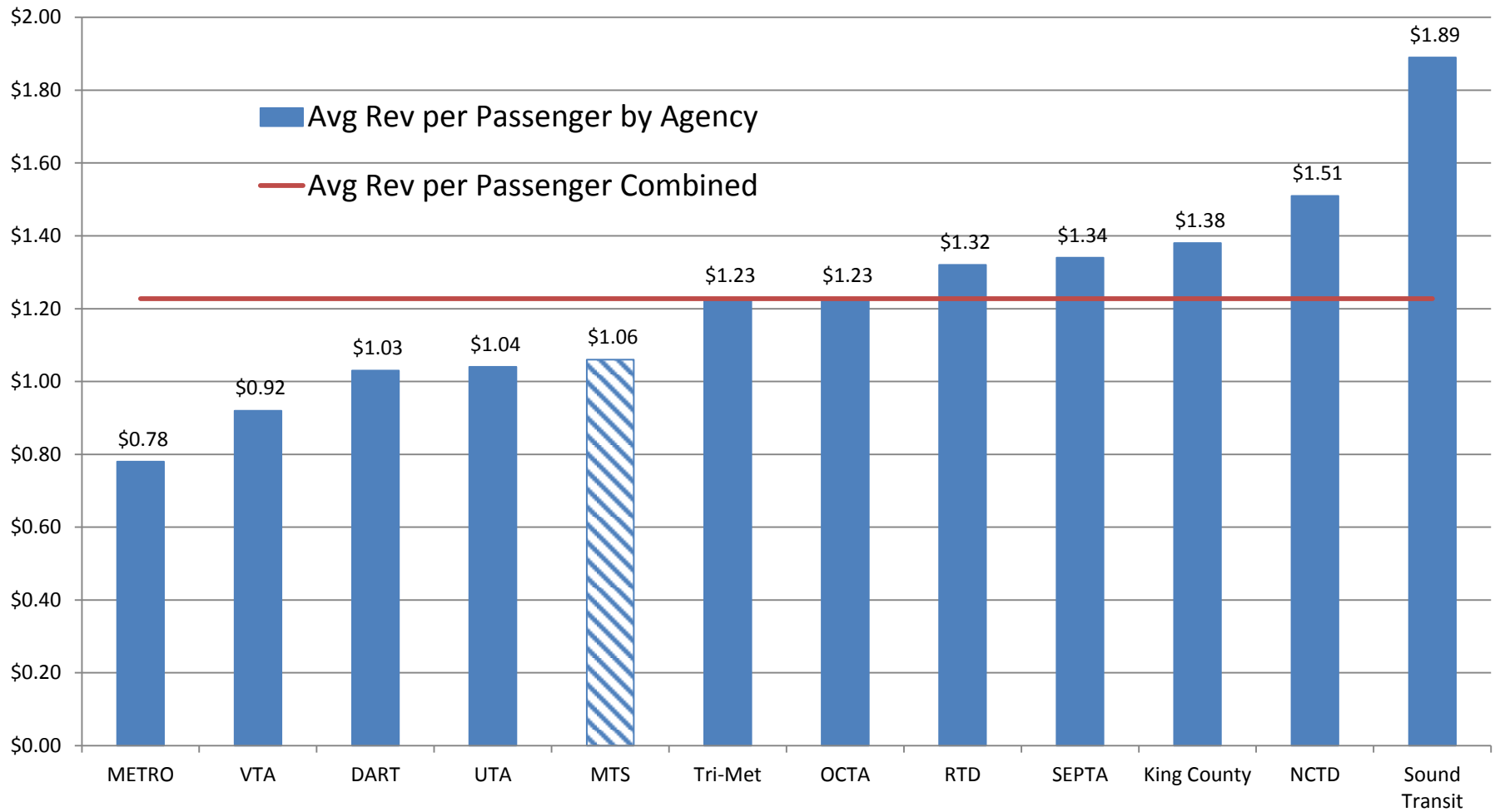
# Methodology

- SANDAG hired consultant Rick Halvorsen
  - Same fare consultant from last Fare Study in 2008
- Tested multiple fare alternatives
- Tested varied scenarios
- Consolidated into 5 different packages





# MTS Fares Compared



# Packages 1-5 Baseline

All Packages Include:

- Passes Removed
  - 2, 3, 4 and 14 Day
  - MTS Rural 2 Zone
  - Trolley Transfer
- Passes Added
  - \$3 Regional SDM Day Pass



# Packages 1-4 Baseline

- Price Increases
  - MTS Bus One-Way
    - ADU \$2.25 to \$2.50, SDM \$1.10 to \$1.25
  - MTS Express One-Way
    - ADU \$2.50 to \$3, SDM \$1.25 to \$1.50
  - MTS Rapid Express One-Way
    - ADU \$5 to \$6, SDM \$2.50 to \$3.00
  - MTS Rural Zone 1: \$5 to \$8
  - Region Plus Day Pass: \$12 to \$16
  - MTS Access One-Way: \$4.50 to \$5



# Packages 1-5 Baseline

- Price Increases NCTD Coaster
  - CSTR One-Way (1 Zone) ADU from \$4 to \$5, SDM/YTH from \$2 to \$2.50
  - CSTR One-Way (2 Zone) from \$5 to \$5.75, SDM/YTH from \$2.50 to \$2.75
  - CSTR One-Way (3 Zone) from \$5.50 to \$6.50, SDM/YTH from \$2.75 to \$3.25



# Packages 1-5 Baseline

- Price Increases NCTD Coaster
  - CSTR Monthly(1 Zone) ADU from \$120 to \$140
  - CSTR Monthly (2 Zone) ADU from \$150 to \$161
  - CSTR Monthly (3 Zone) ADU from \$165 to \$182
  - CSTR Monthly YTH \$82.50 to \$91
  - CSTR Monthly SDM \$41.25 to \$45.50



# Package 1

- Baseline plus:
- Monthly Pass Price Increase
  - ADU \$72 to \$78
  - 75%SDM \$18 to \$19.50, 50%YTH \$36 to \$39
- Rapid Express
  - ADU \$100 to \$120
  - SDM \$25 to \$30, YTH \$50 to \$60
- No Transnet ramifications
- Direct Effects on MTS
  - Rev Increases by \$ 4,163,298 or 3.5%
  - Ridership **Decreases by (958,933) or -1.0%**



# Package 2

- Baseline plus:
- Monthly Pass Price Increase
  - ADU \$72 to \$84
  - 75%SDM \$18 to \$21, 50%YTH \$36 to \$42
- Rapid Express
  - ADU \$100 to \$120
  - SDM \$25 to \$30, YTH \$50 to \$60
- No Transnet ramifications
- Direct Effects on MTS
  - Rev Increases by \$6,902,541 or 5.8%
  - Ridership **Decreases by (1,638,133) or -1.8%**



# Packages 3 & 4

- Combined discount from 75%SDM/50%YTH to 66% for both.
- Senior Age raised from 60 to 65
- Transnet Ordinance ramification
- Require a Two thirds SANDAG Board vote





# Package 3

- Baseline Plus:
  - Monthly Pass Price Increase
    - ADU \$72 to \$78
    - \*One Discounted Fare 66%: SDM \$18 to \$26, YTH \$36 to \$26
  - Rapid Express
    - ADU \$100 to \$120
    - One Discounted Fare: SDM \$25 to \$40, YTH \$50 to \$40
  - \*Senior Age raised to 65, current remain grandfathered
  - Direct Effects on MTS
    - Rev Increases by \$7,089,875 or 6.0%
    - Ridership Decreases by (1,701,733) or -1.8%
- ❖ Requires Transnet ordinance change, Two thirds SANDAG Board vote



# Package 4

- Baseline Plus:
  - Monthly Pass Price Increase
    - ADU \$72 to \$84
    - \*One Discounted Fare 66%: SDM \$18 to \$28, YTH \$36 to \$28
  - Rapid Express
    - ADU \$100 to \$120
    - One Discounted Fare: SDM \$25 to \$40, YTH \$50 to \$40
  - \*Senior Age raised to 65, current remain grandfathered
  - Direct Effects on MTS
    - Rev Increases by \$9,948,654 or 8.4%
    - Ridership Decreases by (2,423,114) or -2.6%
- ❖ Requires Transnet ordinance change, Two thirds SANDAG Board vote



# Package 5

- Mostly Fare Simplification, No Price Increases for MTS
- Passes Removed
  - 2, 3, 4 and 14 Day
  - MTS Rural 2 Zone
  - Trolley Transfer
- Passes Added
  - \$3 Regional SDM Day Pass
- No Transnet ramifications, Senior age stays at 60
- NCTD Coaster Fare Increase
- Direct Effects on MTS
  - Rev Increases by \$407,498 or 0.30%
  - Ridership **Decreases by (103,575) or -0.1%**



Package #	Description of Packages	Rev-\$ MTS Only	Rev % Change	Ridership # MTS Only	Riders % Change
#1	\$78 Monthly ADU, regular discount 75% SDM-\$19.50, 50% YTH-\$39	\$ 4,163,298	3.5%	(958,933)	-1.0%
#2	\$84 Monthly ADU, regular discount 75% SDM-\$21, 50% YTH-\$42	\$ 6,902,541	5.8%	(1,638,133)	-1.8%
#3	\$78 Monthly ADU, 66% discount for both SDM/YTH-\$26, Transnet ramifications	\$ 7,089,875	6.0%	(1,701,733)	-1.8%
#4	\$84 Monthly ADU, 66% discount for both SDM/YTH-\$28, Transnet ramifications	\$ 9,948,654	8.4%	(2,423,114)	-2.6%
#5	MTS simplification, some NCTD increases	\$ 407,498	0.3%	(103,575)	-0.1%



# Prospective New Pass

- 3-Hour \$3 Pass
  - Reach out to NEW riders that may use transit for:
    - Short Roundtrips
    - Use transit for only one direction travel
    - No real impact on revenue
    - Consultant recommended against implementing



# Next Steps-Fare Study

- Board Input
- Go to Public
- Title VI Analysis
- Approval by SANDAG board



**REQUEST TO SPEAK FORM**

ORDER REQUEST RECEIVED

1

**PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT)  
TO THE CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM**

**1. INSTRUCTIONS**

This Request to Speak form must be filled out and submitted in advance of the discussion of your item to the Clerk of the Board (please attach any written statement to this form). Communications on hearings and agenda items are generally limited to three minutes per person unless the Board authorizes additional time; however, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three minutes. Please be brief and to the point. No yielding of time is allowed. Subjects of previous hearings or agenda items may not again be addressed under General Public Comments.

(PLEASE PRINT)

DATE	3/8/18
Name	Maya Rosas
Address	1111 6th Ave #402, SD 92101
Telephone	
Email	mrosas@circulatesd.org
Organization Represented	Circulate San Diego
Subject of Your Remarks	Regional Fare Study
Regarding Agenda Item No.	2D
Your Comments Present a Position of:	<input checked="checked" type="checkbox"/> <b>SUPPORT</b> <input type="checkbox"/> <b>OPPOSITION</b>

**2. TESTIMONY AT NOTICED PUBLIC HEARINGS**

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

**3. DISCUSSION OF AGENDA ITEMS**

The Chairman may permit any member of the public to address the Board on any issue relevant to a particular agenda item.

**4. GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA**

Public comment on matters not on the agenda will be limited to five speakers with three minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

**NOTE: Subjects of previous hearings or agenda items may not again be addressed under General Public Comments.**



**Circulate San Diego**  
1111 6th Avenue, Suite 402  
San Diego, CA 92101  
Tel: 619-544-9255  
Fax: 619-531-9255  
[www.circulatesd.org](http://www.circulatesd.org)

March 7, 2018

Chair Georgette Gómez  
Board of Directors  
Metropolitan Transit System  
1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101

**RE: Bus Transfers in the Development of the Regional Fare Study Packages**

Chair Gómez,

On behalf of Circulate San Diego, whose mission is to create excellent mobility choices and vibrant, healthy neighborhoods, I am writing to urge the Metropolitan Transit System (MTS) Board of Directors to include free or discounted bus transfers in all packages of the Regional Fare Study.

MTS is one of only two of the twenty largest transit agencies in the United States that does not provide free or reduced-price transfers for bus riders. (Attachment A). This inequity should be corrected at the next possible opportunity, and that is the Regional Fare Study that is currently being undertaken.

Circulate has discussed the problematic lack of bus transfers with staff and urged them to plan for allowing transfers. We commend MTS staff for bringing forward a proposal for a new pass, the 3-Hour \$3 Pass. We hope the MTS board considers this proposal favorably as a means to allow greater access and ease of use for our region's bus system.

An option for transfers such as the 3-Hour \$3 Pass should be incorporated into all of the fare packages being analyzed in the Regional Fare Study, incorporated into the amendments to SANDAG's Comprehensive Fare Ordinance, and incorporated into the amendments to MTS' Ordinance 4, An Ordinance Establishing a Metropolitan Transit System Fare Pricing Schedule.

Sincerely,

Maya Rosas  
Advocacy Manager  
Circulate San Diego



CC:

Paul Jablonski, Chief Executive Officer, MTS

Sharon Cooney, Chief of Staff, MTS

Attachment A—Transfer Policy Comparison - Top 20

**Attachment A – Transfer Policies for Top 20 United States Transit Agencies**  
(Ridership Source Data from: <http://www.apta.com/resources/statistics/Documents/FactBook/2016-APTA-Fact-Book.pdf>.)

Rank	Agency	Largest city served	Yearly Unlinked Passenger Trips (Thousands)	Transfer for Local Bus	Free Transfer for Rail?	Card Name	Bus Transfer Policy	Rail Transfer Policy	Notes
1	<u>MTA</u> <sup>1</sup>	<u>New York City</u>	3,861,099	Free	Free	MetroCard	<a href="http://web.mta.info/nyct/bus/howto_bus.htm">http://web.mta.info/nyct/bus/howto_bus.htm</a>	<a href="http://web.mta.info/nyct/bus/howto_bus.htm">http://web.mta.info/nyct/bus/howto_bus.htm</a>	When paying with MetroCard, passengers may transfer free from bus to rail, rail to bus, or bus to bus within two hours.
2	<u>CTA</u>	<u>Chicago</u>	514,217	Discount	Free	Ventra	<a href="http://www.transitchicago.com/fares/">http://www.transitchicago.com/fares/</a>	<a href="http://www.transitchicago.com/fares/">http://www.transitchicago.com/fares/</a>	When paying with Ventra, a transfer is 25c, valid for 2 additional rides within 2 hours.
3	<u>LACMTA</u>	<u>Los Angeles</u>	479,654	Free	Free	TAP (Transit Access Pass)	<a href="https://www.metro.net/riding/fares/">https://www.metro.net/riding/fares/</a>	<a href="https://www.metro.net/riding/fares/">https://www.metro.net/riding/fares/</a>	When paying with TAP card, free transfer for 2 hours, additional charges apply for express buses or metro silver line, 50c transfer available to some non-metro buses.
4	<u>WMATA</u>	<u>Washington, D.C.</u>	411,324	Free	Distance	SmarTrip	<a href="https://www.wmata.com/riding-guide/transfers.cfm">https://www.wmata.com/riding-guide/transfers.cfm</a>	<a href="https://www.wmata.com/riding-guide/transfers.cfm">https://www.wmata.com/riding-guide/transfers.cfm</a>	Rail is paid by number of stops travelled independent of transfers. Rail to bus and bus to rail transfers are discounted. Bus to bus is free for unlimited transfers within 2 hours.
5	<u>MBTA</u>	<u>Boston</u>	409,248	Free	Free	CharlieCard	<a href="http://www.mbta.com/fares_and_passes/subway/">http://www.mbta.com/fares_and_passes/subway/</a>	<a href="http://www.mbta.com/fares_and_passes/subway/">http://www.mbta.com/fares_and_passes/subway/</a>	Must use CharlieCard for transfer. Rail to bus includes one free bus transfer. Bus to bus transfer is free. Bus to rail transfer requires an upgrade to rail fare. Transfers valid for 2

<sup>1</sup> MTA includes MTA New York City Transit, MTA Bus, MTA Long Island Rail Road, MTA Metro-North Railroad, and MTA Staten Island Railway. Calculated by Circulate from dataset.

Rank	Agency	Largest city served	Yearly Unlinked Passenger Trips (Thousands)	Transfer for Local Bus	Free Transfer for Rail?	Card Name	Bus Transfer Policy	Rail Transfer Policy	Notes
									hours.
6	<u>SEPTA</u>	<u>Philadelphia</u>	347,178	Discount	Discount, limited free	SEPTA Key Card	<a href="http://www.septa.org/fares/transit/">http://www.septa.org/fares/transit/</a>	<a href="http://www.septa.org/fares/transit/">http://www.septa.org/fares/transit/</a>	Free rail transfers are only offered at limited locations. Otherwise, transfers are \$1 and must be in the same direction of travel.
7	<u>NJ Transit</u>	<u>New York City</u>	270,958	Discount	Distance	N/A	<a href="http://www.njtransit.com/sf/sf_servlet.srv?hdmPageAction=MainTo">http://www.njtransit.com/sf/sf_servlet.srv?hdmPageAction=MainTo</a>	<a href="http://www.njtransit.com/sf/sf_servlet.srv?hdmPageAction=MainTo">http://www.njtransit.com/sf/sf_servlet.srv?hdmPageAction=MainTo</a>	Transfer discounts are available, but discount varies by number of zones travelled.
8	<u>Muni</u>	<u>San Francisco</u>	228,749	Free	Free	Clipper	<a href="https://www.sfmta.com/getting-around/transit/fares-passes/single-rides-transfers">https://www.sfmta.com/getting-around/transit/fares-passes/single-rides-transfers</a>	<a href="https://www.sfmta.com/getting-around/transit/fares-passes/single-rides-transfers">https://www.sfmta.com/getting-around/transit/fares-passes/single-rides-transfers</a>	A rider may transfer any number of times within a 90 minute period.
9	<u>MARTA</u>	<u>Atlanta</u>	129,123	Free	Free	Breeze Card	<a href="http://www.atltransit.org/fares/transfers/">http://www.atltransit.org/fares/transfers/</a>	<a href="http://www.atltransit.org/fares/transfers/">http://www.atltransit.org/fares/transfers/</a>	MARTA partners with other agencies. Transfers are free without card MARTA to MARTA. Transfers are free with a card for other agencies, but the trip must start or end with MARTA. Trip up to 3-4 hours and 3-4 transfers depending on agency.
10	<u>BART</u>	<u>San Francisco</u>	228,749	N/A	Distance	Clipper	N/A	<a href="https://www.bart.gov/sites/default/files/docs/BasicsGuide_ENG_Dec202014.pdf">https://www.bart.gov/sites/default/files/docs/BasicsGuide_ENG_Dec202014.pdf</a>	Fare is calculated by distance regardless of transfer. BART does not operate buses.
11	<u>King County Metro</u>	<u>Seattle</u>	125,340	Free	Free	ORCA Card	<a href="https://www.soundtransit.org/sites/default/files/documents/pdf/about/board/resolutions/2014/Resolution_R201">https://www.soundtransit.org/sites/default/files/documents/pdf/about/board/resolutions/2014/Resolution_R201</a>	<a href="https://www.soundtransit.org/sites/default/files/documents/pdf/about/">https://www.soundtransit.org/sites/default/files/documents/pdf/about/</a>	Transfer value is stored for two hours on the ORCA card, and is credited in full for

Creating excellent mobility choices and vibrant, healthy communities.

Rank	Agency	Largest city served	Yearly Unlinked Passenger Trips (Thousands)	Transfer for Local Bus	Free Transfer for Rail?	Card Name	Bus Transfer Policy	Rail Transfer Policy	Notes
							4-27.pdf	board/resolutions/2014/Resolution_R2014-27.pdf	transfers. The net result is the rider pays the highest individual fare of the rail or bus ridden.
12	<u>MTA Maryland</u>	<u>Baltimore</u>	113,996	None	None	CharmCard	<a href="https://mta.maryland.gov/regulard-fares">https://mta.maryland.gov/regulard-fares</a>	<a href="https://mta.maryland.gov/regulard-fares">https://mta.maryland.gov/regulard-fares</a>	Unclear from website, had to call (410)-539-5000 to confirm no transfers are offered.
13	<u>Miami-Dade Transit</u>	<u>Miami</u>	110,771	Free	Free	EASY Card	<a href="http://www.miamidade.gov/transit/transfers.asp">http://www.miamidade.gov/transit/transfers.asp</a>	<a href="http://www.miamidade.gov/transit/transfers.asp">http://www.miamidade.gov/transit/transfers.asp</a>	Transfers require an EASY card and are free from bus to bus or rail to rail. Bus to rail or rail to bus costs 60c. Transfers must be made within three hours and are not for return trips.
14	<u>RID</u>	<u>Denver</u>	104,291	Free	Free	MyRide	<a href="http://www.rtd-denver.com/HowToTransfer.shtml">http://www.rtd-denver.com/HowToTransfer.shtml</a>	<a href="http://www.rtd-denver.com/HowToTransfer.shtml">http://www.rtd-denver.com/HowToTransfer.shtml</a>	Transfers are valid for three hours and may not be used in the opposite direction.
15	<u>TriMet</u>	<u>Portland</u>	99,494	Free	Free	n/a	<a href="https://trimet.org/fares/">https://trimet.org/fares/</a>	<a href="https://trimet.org/fares/">https://trimet.org/fares/</a>	One way ticket is a 2 1/2 hour pass to ride anywhere on TriMet
16	<u>MTS</u>	<u>San Diego</u>	91,870	None	Free	Compass Card	<a href="https://www.sdmts.com/fares/s-passes">https://www.sdmts.com/fares/s-passes</a>	<a href="https://www.sdmts.com/fares/s-passes">https://www.sdmts.com/fares/s-passes</a>	No transfers involving buses. Rail to rail transfers are free for two hours.
17	<u>METRO</u>	<u>Houston</u>	85,370	Free	Free	METRO Q Card	<a href="http://www.ridemetro.org/Pages/Fares/Fares.aspx">http://www.ridemetro.org/Pages/Fares/Fares.aspx</a>	<a href="http://www.ridemetro.org/Pages/Fares/Fares.aspx">http://www.ridemetro.org/Pages/Fares/Fares.aspx</a>	Free transfers in any direction for 3 hours.
18	<u>Metro Transit</u>	<u>Minneapolis</u>	84,536	Free	Free	Go-To Card	<a href="https://www.metrotransit.org/transfers">https://www.metrotransit.org/transfers</a>	<a href="https://www.metrotransit.org/transfers">https://www.metrotransit.org/transfers</a>	Free transfer unlimited rides at the same fare level in any direction for up to 2 1/2 hours. Surcharges apply for higher fare levels.
19	<u>PATH</u>	<u>New York City</u>	84,168	N/A	Free	SmartLink	N/A	<a href="https://www.panynj.gov/path/fares.html">https://www.panynj.gov/path/fares.html</a>	PATH does not operate buses. A one way rail ticket is valid for 2 hours from time of purchase.

Rank	Agency	Largest city served	Yearly Unlinked Passenger Trips (Thousands)	Transfer for Local Bus	Free Transfer for Rail?	Card Name	Bus Transfer Policy	Rail Transfer Policy	Notes
20	<u>Metra</u>	<u>Chicago</u>	74,382	N/A	Distance	N/A	N/A	<a href="https://metrarail.com/tickets/ticket-options#One-Way-Ticket">https://metrarail.com/tickets/ticket-options#One-Way-Ticket</a>	Metra is commuter rail only. Fares are paid by distance.

MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
BOARD OF DIRECTORS  
1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101

MINUTES

February 15, 2018

[Clerk's note: Except where noted, public, staff and board member comments are paraphrased].

1. Roll Call

Chair Gomez called the Board meeting to order at 9:00 a.m. A roll call sheet listing Board member attendance is attached.

2. Approval of Minutes

Ms. Cole moved to approve the minutes of the January 18, 2018, MTS Board of Directors meeting. Mr. Hall seconded the motion, and the vote was 14 to 0 in favor with Ms. Salas absent.

3. Public Comments

*Mikail Hussein* – Mr. Hussein commented on behalf of the United Taxi Workers of San Diego. He commented on the high insurance limits the taxicabs are required to have in San Diego. He requested for the Board and San Diego City Council to consider changing the limits to a lower level due to the high costs. Mr. Hussein stated that if we do not change the limits, there will be many taxicabs that go out of business due to the amount of money it takes to be insured at the higher level.

*Nancy Yuen* – Ms. Yuen commented on service cuts on routes 20, 31 and 964. She stated that the recent changes to the route 20 have taken away service in the Kearny Mesa and Mira Mesa areas. Ms. Yuen stated that she was told the route was streamlined due to complaints about timeliness. She said that the new streamlined service will now have fewer riders since portions of the route were cut off. Ms. Yuen commented that MTS should be expanding the service and not reducing service.

*Anthony Palmeri* – Mr. Palmeri commented that he is the owner of Yellow Radio Service and Yellow Cab in San Diego and Oceanside. He stated that the San Diego taxicab industry will have to renew their insurance at the beginning of April. He said that if the insurance limit requirements are not lowered before that date a lot of taxicab business will likely go out of business due to the high costs of purchasing insurance. Mr. Palmeri stated that taxicabs are required to hold \$1,000,000 in insurance limits per taxicab. They are requesting for this requirement to be reduced to \$350,000, which is in line with other large cities in the country. Mr. Palmeri asked for the Board and the San Diego City Council to please help reduce these requirements as soon as possible before the April deadline.

Karen Landers, General Counsel, briefly responded to Mr. Palmeri's comments. She stated that staff is working on this matter with the City of San Diego. She noted that the legal procedural issue MTS is working on with the City is that the City retains the right for fundamental policy decisions. Ms. Landers commented that when the insurance limits were previously raised, it was a benefit to the public and not considered a fundamental policy change. Since this request is to

lower the insurance limits, which would potentially have an impact to members of the public, MTS has interpreted that to be a fundamental policy decision that would need to go the City for approval. Ms. Landers stated that MTS is working with the City of San Diego to determine the process they would like to take for this action.

*Akbar Majid* – Mr. Majid gave his speaking time to Mr. Palmeri.

*Deb McKissack* – Ms. McKissack commented on issues with MTS Access service. She stated her mother has used MTS access service for the last few years. She stated that there have been some issues with the service recently. Ms. McKissack commented that her mother was returned to her home almost two hours later than they confirmed. She stated that there are people that ride MTS Access that are elderly and disabled. She commented that these people have restroom issues, medication issues and there needs to be timely travel for these passengers.

*Steve Padilla* – Mr. Padilla commented on behalf of Grand Central West, LLC (GCW). He commented on issues relating to the McDonald's building at the San Ysidro Transit Station. Mr. Padilla requested for the Board to take another look at this issue. He stated that MTS is supposed to serve the traveling public, however they are restricting access to the intercity bus terminal property. Mr. Padilla stated that the intercity bus terminal property is located on public land and serves an underserved community which contains many transit dependent travelers. Mr. Padilla commented that MTS had previously worked with the building and the City to collaboratively give access to the intercity rail terminal through that McDonald's building doorway. He stated that more recently MTS has treated that bus terminal as if it was private property and it is harming the traveling public. Mr. Padilla asked the Board to reexamine the policy objective on this matter.

*Miguel Aguirre* – Mr. Aguirre gave his speaking time to Mr. Padilla.

*Zoe Vandeburgh* – Ms. Vandeburgh commented that she has had issues with the transit enforcement officers on the trolleys. She stated that she has submitted many complaints to sergeants and called in to make complaints, but it has gotten to the point where it's still frustrating. Ms. Vandeburgh said that other transgender individuals are also having similar problems. She stated that diversity and inclusion should be a part of officer training. She said that it has gotten to be so bad that they are thinking about suing.

*Abebe Antallo* – Mr. Antallo made comments about the issues with the taxicab insurance limit requirements in San Diego. He stated that he doesn't make any money due to the high costs for the permits, insurance rates and other fees. Mr. Antallo asked the Board and the City of San Diego to change their taxicab policies and lower the required insurance limits for taxicabs. He also asked for the taxicab permit fees to be reduced. Mr. Antallo said that taxicabs are fighting for economic survival.

*Tony Hueso* – Mr. Hueso commented on the issues related to the high taxicab insurance requirements in San Diego. He asked for the Board and the City of San Diego to reduce the taxicab insurance limits in order to save the taxicab industry.

## CONSENT ITEMS

6. Amendment to Chief Executive Officer Employment Agreement  
Action would approve an amendment to the Executive Employment Agreement between MTS and Paul C. Jablonski to provide additional compensation and fringe benefits.
7. Excess Insurance Renewals for Liability and Workers' Compensation Program  
Action would approve the purchase of excess liability insurance (at limits of \$75 million less a \$2 million self-insured retention [SIR]) and excess workers' compensation insurance (at statutory limits less a \$1 million SIR). The new policies would be in effect from March 1, 2018 through March 1, 2019.
8. San Diego and Arizona Eastern (SD&AE) Railway Company Quarterly Reports and Ratifications of Actions Taken by the SD&AE Board of Directors at its Meeting on January 16, 2018  
Action would: (1) receive the San Diego and Imperial Valley Railroad (SD&IV), Pacific Southwest Railway Museum Association (Museum), and Desert Line quarterly reports for information; and (2) ratify actions taken by the SD&AE Board at its quarterly meeting on January 16, 2018.
9. MTS Sale of 2005 New Flyer 40' Bus (No. 2733) to Transdev Services Inc.  
Action would authorize the negotiated sale of MTS Vehicle No. 2733 (2005 40' New Flyer, VIN No. 5FYC4FP125C027970) to Transdev Services, Inc.
10. Semiannual Uniform Report of Disadvantaged Business Enterprise (DBE) Awards and Payments
11. Communication Equipment Heating Ventilation Air Conditioning (HVAC) Maintenance Services - Contract Award  
Action would: (1) authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWG225.0-17 with Comfort Mechanical, Inc. to provide Communication Equipment HVAC Maintenance Services for a three (3) year base term with two (2) one-year options; and (2) authorize the CEO to exercise the option years, at his discretion.
12. San Diego Metropolitan Transit System (MTS) Task Order Contract Approval for Fashion Valley Station Elevator Replacement and Addition Project  
Action would authorize the Chief Executive Officer (CEO) to execute Work Order WOA1949-AE-15 for MTS Doc. No. G1949.0-17 with Jacobs Engineering Group, Inc. for \$272,000.00 to perform Design-Engineering Services for the Fashion Valley Station Second Elevator Project ("Project") and includes design for replacing the existing elevator.
13. Investment Report - December 2017
14. Hazardous Waste and Trauma Scene Clean-Up Services - Contract Award  
Action would authorized the Chief Executive Officer (CEO) to: (1) Execute MTS Doc. No. G2029.0-17 with Ocean Blue Environmental Services (Ocean Blue) for the provision of hazardous waste disposal and trauma scene clean-up services for a two (2) year base period with three (3) 1-year options, exercisable at MTS's sole discretion; and (2) Exercise each option year at the CEO's discretion.



15. On-Call General Civil Construction Services - Contract Amendment  
Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWL204.3-16 with ABC Construction Company, for an increase to the contract value.
16. Imperial Avenue Division (IAD) Asphalt Repair and Striping - Award Work Order Under a Job Order Contract  
Action would authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC7503-43 (05), PWL234.0-17 with ABC Construction Co. Inc. (ABC) for IAD Asphalt Repair.
17. Vehicle Advertising Services  
Action would authorize the Chief Executive Officer (CEO) to extend the contract with Michael-Allen & Associates, MTS Doc. No. G1140.3-08, for Vehicle Advertising Services.

#### COMMENTS – CONSENT ITEMS

Mr. Alvarez asked to pull consent item 14, Hazardous Waste and Trauma Scene Clean-Up Services – Contract Award, and consent item 17, Vehicle Advertising Services. Mr. Alvarez also commented on consent item 6, Amendment to Chief Executive Officer Employment Agreement. He stated that the backup material for consent item 6 includes performance measures that were used to evaluate Mr. Jablonski's contract. Mr. Alvarez noted that this is an improvement of measurements and goals and he looks forward to establishing more performance measures that the Board can utilize on a regular basis to evaluate the performance of the CEO.

#### Action on Recommended Consent Items, excluding Items 14 and 17

Mr. Alvarez moved to approve Consent Agenda Item Nos. 6 – 17, excluding items 14 and 17. Ms. Zapf seconded the motion, and the vote was 15 to 0 in favor.

#### DISCUSSION – Consent Item No. 14

Mr. Alvarez inquired if the contract will be paid as an on-call contact when services are utilized. Claudine Aquino, Senior Procurement Specialist, replied that this contract will be utilized on an as-needed basis.

#### Action on Recommended Consent Item No. 14

Mr. Alvarez moved to approve Consent Agenda Item No. 14. Ms. Zapf seconded the motion, and the vote was 15 to 0 in favor.

#### DISCUSSION – Consent Item No. 17

Mr. Alvarez asked if there was a similar item that was approved at last month's Board meeting. Sam Elmer, Manager of Procurement, replied that at last month's Board meeting, staff brought this item to be approved for services with Outfront Media. He stated that after the Board meeting, the negotiations between MTS and Outfront Media broke down and Outfront Media withdrew their proposal. He noted that staff is asking for an extension of the contract for the existing contractor while we negotiate with the second highest ranked firm. Mr. Alvarez asked if negotiations are going to take another year to determine the next provider. Mr. Elmer replied that the extension time frame includes a transition period between the two contractors. Ms. Rios asked how staff will proceed with the existing contractor while we negotiate with the new

contractor. Mr. Elmer stated that the extension with the current contractor, Michael Allen and Associates, will help us to maintain operations and stay at our current status with the advertising program while we negotiate and transition to the new contractor. Mr. Alvarez noted that it would be great if there could be a Public Service Announcement component to the contract while they are in negotiations.

Action on Recommended Consent Item No. 17

Mr. Alvarez moved to approve Consent Agenda Item No. 17. Mr. Hall seconded the motion, and the vote was 15 to 0 in favor.

CLOSED SESSION

24. Closed Session Items

The Board convened to Closed Session at 9:38 a.m.

- a. CLOSED SESSION - CONFERENCE WITH LABOR NEGOTIATORS PURSUANT TO CALIFORNIA GOVERNMENT CODE SECTION 54957.6  
Agency: San Diego Transit Corporation (SDTC)  
Employee Organization: Amalgamated Transit Union, Local 1309 (Representing Bus Operators and Clerical Employees at SDTC)  
Agency-Designated Representative: Jeff Stumbo
- b. CLOSED SESSION - CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
Pursuant to California Government Code Section 54956.9(d)(1) Lawrence Howard v. San Diego Transit Corporation, Metropolitan Transit System et al. San Diego Superior Court Case No. 37-2017-00010560-CU-PA-CTL

The Board reconvened to Open Session at 9:48 a.m.

Oral Report of Final Actions Taken in Closed Session

Karen Landers, General Counsel, reported the following:

- a. The Board received a report and gave instructions to negotiators.
- b. The Board received a report and gave instructions to counsel.

NOTICED PUBLIC HEARINGS

25. None.

DISCUSSION ITEMS:

30. On-Call Homeless Encampment Cleanup Services - Contract Award (Tim Allison, Sharon Cooney & Manny Guaderrama)

Sharon Cooney, Chief of Staff, provided a brief introduction and stated that this item is to approve a contract with Urban Corps of San Diego County for on-call homeless encampment cleanup services. Ms. Cooney discussed the need for this contract due to the MTS right of way

and stations frequently being impacted by homeless encampments; the growing number of trespassers and amount of debris removal; staff resources are insufficient to keep up with the cleanups; the existing contract capacity for these services has been expended; and cleanup is MTS's responsibility as the property owner. She provided examples of the efforts MTS has taken to cleanup different MTS properties. Ms. Cooney stated that there are a lot of resources used for this effort including transit security, code compliance officers, land management staff, trolley facilities personnel, San Diego River Park Foundation volunteers, and law enforcement. She reviewed the details of the procurement process for this service and noted that Urban Corps was the lowest responsive and responsible bidder. Ms. Cooney noted that MTS has collaborated with other agencies to address the homeless encampment cleanup issues, including the City of San Diego and County of San Diego. She provided examples of recent encampment details since December 2017.

Tim Allison, Manager of Real Estate Assets, presented maps and pictures of the San Diego River area and where the encampments are primarily located on MTS properties. He presented other various maps that show the cleanup areas that have been recently addressed. Manny Guaderrama, MTS Chief of Police, presented pictures of several encampments that have been identified and cleaned up. Dennis Jackson, Captain of Transit Security, discussed some of the encampment details and presented pictures of those details. Mr. Allison discussed the Cactus Park area in Lakeside and noted that MTS works with the Sheriff's Department and County Parks on maintaining the area. Mr. Guaderrama noted that another issue with the homeless encampments on MTS property is people are constantly crossing over the tracks, which creates a hazard for people riding the trolley and the people crossing the tracks.

Ms. Zapf commented that it seems many of the cleanup areas are taken over again by new homeless encampments shortly after the cleanup effort. Mr. Guaderrama stated that it does take a lot of maintenance to keep up with the cleanup efforts. He noted that there is a lot of collaboration with many agencies to continue the upkeep of the cleanup efforts. Ms. Zapf asked about the partnerships with other agencies to help these people living in the encampments. Ms. Cooney replied that the San Diego Police Department brings their Homeless Outreach Teams to the encampments to offer services. She also noted that they collaborate with the County in the unincorporated areas.

Mr. Sandke asked about the services offered to the people in the encampments. Mr. Guaderrama stated that during every cleanup effort they offer services and cards to the people in the homeless encampments, but it is very rare that people will accept offers for those services.

Mr. Roberts inquired about the possibility of giving away the properties that we do not plan on developing instead of constantly cleaning up the properties. He also stated that the Urban Corps of San Diego is a great agency and wants to be sure that the people working in the areas will be vaccinated before they go into the encampment sites. Ms. Cooney replied that the sites are mitigation sites and the San Diego River Foundation would probably take them over. She noted that if we did give them away, we would have to provide them an endowment to maintain the property in perpetuity, which would likely be a higher cost than if we maintain the sites ourselves.

Mr. Diaz inquired if the temporary shelters for the homeless resulted in a reduction in homeless encampments. Mr. Jackson replied that they did not see a reduction in the homeless encampments by the river.

Mr. Alvarez recommended looking into having joint agreements with other cities and agencies to do joint cleanup efforts to save on cost. Mr. Alvarez commented that the County needs to help fund more services to assist the City of San Diego on these issues.

Ms. Cole stated that she agrees with all of the comments that have been said by the other Board Members. She said that Urban Corps of San Diego is a great agency and is pleased to see that MTS is using them for these services.

#### Action Taken

Mr. Sandke moved to authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWG248.0-18 with Urban Corps of San Diego County for on-call homeless encampment cleanup services for a three (3) year period. Ms. Cole seconded the motion, and the vote was 13 to 0 in favor with Mr. Arambula and Ms. Zapf absent.

#### REPORT ITEMS

##### 45. Riverwalk Real Estate (Tim Allison and Sharon Cooney)

Ms. Cooney provided a brief introduction on the Riverwalk Real Estate item. Mr. Allison continued discussing the item and presented a map of the Riverwalk property. Ms. Cooney discussed the Levi Cushman Specific Plan and acquisition history. Mr. Allison reviewed the details of the Riverwalk property map. He reviewed the Riverwalk golf course lease agreement and the LRT Station construction agreement details. Ms. Cooney presented a concept development map from Hines, the property developer. She stated that at the direction of the Executive Committee, staff met with the developers regarding the MTS property portion of the development. She noted that staff was informed that the issue with the Via Las Cumbres extension has not been resolved yet and therefore discussions could not continue regarding MTS's property until that issue has been resolved. Ms. Cooney reviewed some discussion topics that will need to be discussed in the future regarding this development. She noted one of the issues concerns at grade trolley crossings, which the California Public Utilities Commission (PUC) is not currently authorizing at this time.

Chair Gomez inquired about the housing numbers that are being proposed. Ms. Cooney replied that the proposal is for 4,300 residential units and 430 of those are affordable housing units.

Mr. Alvarez inquired about the impact to MTS and the development at this time. Ms. Cooney replied that none of MTS property is being included in the development planning at this time. Ms. Cooney stated that a representative on behalf of the Levi Cushman Trust was at the meeting to answer any questions. Mr. Alvarez inquired about the Via Las Cumbres development and asked if that road extension was triggered as part of the development. Mr. Ledford on behalf of the Levi Cushman Company commented that he does not know until they receive the traffic study and the community plan update. Mr. Alvarez asked if MTS staff could bring back a report to the Board on all MTS properties and possible developments.

Chair Gomez commented on the possible issue with the PUC and at grade crossings and asked if there is an alternative proposal if the crossing is not approved. Mr. Ledford replied that there is not an alternative at this point, but they will work on trying to get it approved.

Mr. Roberts asked if MTS is required to put a trolley station at that site. Mr. Jablonski noted that MTS will have four years to decide if that site is an appropriate location and to approve a new trolley station.

Action Taken

No action taken. Informational item only.

46. Operations Budget Status Report for December 2017 (Mike Thompson)

Mike Thompson, Director of Financial Planning and Analysis, provided a report on the operations budget status for December 2017. He reviewed the total operating revenues, total operating expenses and total operating variance. Lastly, Mr. Thompson discussed ongoing concerns including sales tax subsidy revenue, State of California budget, passenger levels and energy prices.

Mr. Roberts commented on the deficit and the passenger levels. He stated that we need to keep a close eye on these items.

Chair Gomez stated for the record that staff is planning a big marketing strategy to help increase passenger service levels.

Mr. Alvarez asked when the first review of the Transit Optimization Plan results will be brought to the Board. Mr. Jablonski replied that they will bring back a report after the first quarter.

Mr. Sandke inquired on the status of the fare study. Mr. Jablonski stated that they are going to discuss that subject with the Budget Development Committee (BDC) next week and then ultimately with the Board.

Action Taken

No action taken. Informational item only.

60. Chair Report

Chair Gomez commented that they will be bringing a proposal forward in relation to how we will move forward in exploring the possibility of putting a ballot measure out in the future. She said that discussion will be brought to the BDC first and then to the Board. Chair Gomez also noted that the State Route 15 Centerline Opening ceremony will take place on Saturday, February 24<sup>th</sup> and all are welcome to attend.

61. Chief Executive Officer's Report

Mr. Jablonski commented on a recent letter he wrote to the California Air Resources Board (CARB). He stated that he wanted to clarify any misconceptions that may have been shared. Mr. Jablonski stated that he is not against electric buses and that the MTS pilot is coming along quickly. He noted that we are currently working on specifications for electric buses and are reaching out to the industry manufacturers to try to find "piggyback" procurement opportunities where we would be able to use another agency's contract in order to expedite the process. Mr. Jablonski stated that we have assembled the team internally and they are on an aggressive campaign to learn as much as they can about the technology. He noted that we have also

reached out to San Diego Gas and Electric (SDG&E), because getting the power to the site and developing the infrastructure is important. He stated that the primary intent of the letter was to talk about the fact that CARB's proposal is an unfunded regulation and the impacts that may results from it. Mr. Jablonski stated that we have been in discussions with CARB for many years, but the Innovative Clean Transit (ICT) proposal was just recently released last month and was a significant departure from the previous years of discussions that we've had with CARB. He stated that the proposal included a new ramped up schedule and percentages for attaining zero emission buses; all incentive funding was removed from the regulation; and expanded the regulation to also include minibuses, paratransit buses and over-the-road coaches. Mr. Jablonski noted that the issue with the last point is that there are no zero emission vehicles on the market for the smaller buses. He stated that there are issues with the proposed regulation and we are working closely with the California Transit Association and other transit agencies in California. CARB has asked us to provide comments and potential alternative suggestions to their proposal.

Mr. Roberts commented on the lack of the small electric buses. He asked if there is a way to encourage the manufacturers to stimulate the production of the smaller electric buses. Mr. Jablonski stated that he can bring that point up to the California Transit Association.

62. Board Member Communications

There were no Board Member communications.

63. Additional Public Comments on Items Not on the Agenda

There were no additional public comments on items not on the agenda.

64. Next Meeting Date

The next regularly scheduled Board meeting is March 8, 2018.

65. Adjournment

Chair Gomez adjourned the meeting at 10:50 a.m.

/s/ Georgette Gómez  
Chairperson  
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

/s/ Julia Tuer  
Clerk of the Board  
San Diego Metropolitan Transit System

/s/ Karen Landers  
General Counsel  
San Diego Metropolitan Transit System

Attachment: Roll Call Sheet

SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
BOARD OF DIRECTORS  
ROLL CALL

MEETING OF (DATE): February 15, 2018

CALL TO ORDER (TIME): 9:00 a.m.

RECESS: \_\_\_\_\_

RECONVENE: \_\_\_\_\_

CLOSED SESSION: 9:38 a.m.

RECONVENE: 9:48 a.m.

PUBLIC HEARING: \_\_\_\_\_

RECONVENE: \_\_\_\_\_

ORDINANCES ADOPTED: \_\_\_\_\_

ADJOURN: 10:50 a.m.

BOARD MEMBER	(Alternate)	PRESENT (TIME ARRIVED)	ABSENT (TIME LEFT)
ALVAREZ	<input checked="" type="checkbox"/> (Cate) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
ARAMBULA	<input checked="" type="checkbox"/> (Mendoza) <input type="checkbox"/>	9:00 a.m.	9:48 a.m.
BRAGG	<input checked="" type="checkbox"/> (Spriggs) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
COLE	<input checked="" type="checkbox"/> (Ward) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
CUNNINGHAM	<input type="checkbox"/> (Mullin) <input checked="" type="checkbox"/>	9:00 a.m.	10:50 a.m.
DIAZ	<input checked="" type="checkbox"/> (Aguilar) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
FAULCONER	<input type="checkbox"/> (Zapf) <input checked="" type="checkbox"/>	9:00 a.m.	10:16 a.m.
GOMEZ	<input checked="" type="checkbox"/> (Bry) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
HALL	<input checked="" type="checkbox"/> (Jones) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
MCCLELLAN	<input checked="" type="checkbox"/> (Goble) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
MCWHIRTER	<input checked="" type="checkbox"/> (Arapostathis) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
RIOS	<input checked="" type="checkbox"/> (Sotelo-Solis) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
ROBERTS	<input checked="" type="checkbox"/> (Cox) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.
SALAS	<input checked="" type="checkbox"/> (Aguilar) <input type="checkbox"/>	9:04 a.m.	10:50 a.m.
SANDKE	<input checked="" type="checkbox"/> (Donovan) <input type="checkbox"/>	9:00 a.m.	10:50 a.m.

SIGNED BY THE CLERK OF THE BOARD: Julia Tuer

CONFIRMED BY THE GENERAL COUNSEL: Garcia



AGENDA ITEM NO.

5C

## REQUEST TO SPEAK FORM

ORDER REQUEST RECEIVED

1

PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT)  
TO THE CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM

## 1. INSTRUCTIONS

This Request to Speak form must be filled out and submitted in advance of the discussion of your item to the Clerk of the Board (please attach any written statement to this form). Communications on hearings and agenda items are generally limited to three minutes per person unless the Board authorizes additional time; however, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three minutes. Please be brief and to the point. No yielding of time is allowed. Subjects of previous hearings or agenda items may not again be addressed under General Public Comments.

(PLEASE PRINT)

DATE	3-8-18
Name	Martha Welch
Address	901 F St. #44
Telephone	609 704 5938
Email	marthawelch65@yahoo.com
Organization Represented	
Subject of Your Remarks	MTS US TRAN Dev
Regarding Agenda Item No.	
Your Comments Present a Position of:	<input type="checkbox"/> SUPPORT <input type="checkbox"/> OPPOSITION

## 2. TESTIMONY AT NOTICED PUBLIC HEARINGS

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

## 3. DISCUSSION OF AGENDA ITEMS

The Chairman may permit any member of the public to address the Board on any issue relevant to a particular agenda item.

## 4. GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA

Public comment on matters not on the agenda will be limited to five speakers with three minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

NOTE: Subjects of previous hearings or agenda items may not again be addressed under General Public Comments.



Harry Mathis  
5640 Sandburg Avenue  
San Diego, CA 92122-4132  
[hmathis1@yahoo.com](mailto:hmathis1@yahoo.com)  
(858) 457-2508

February 27, 2018

Dear Chair Gomez and Members of the MTS Board of Directors:

I am writing to you personally for two reasons:

First, I want to express my deep appreciation and thanks, not only for the honor of being your Chair for so many years, but also the way you have honored me on the occasion of my retirement. I have had the good fortune over my lifetime of having many rich experiences, and I will always remember with great fondness and respect, my association with you and your predecessors in our bond with the vital mission of providing public transportation.

Second, I have something to ask you to favorably consider as you conduct your budget deliberations for the coming year. The Silver Line needs and deserves your support. The PCC's remind the public of the historical heritage of your commitment to public service as time machines which are fun to ride, while providing a unique service. The Silver Line is the only direct rail service between Bayside/Convention Center and the Downtown area without requiring a transfer.

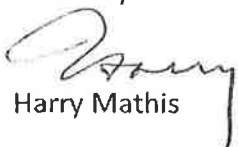
The restoration of PCC's 529 and 530 from relics into mobile works of art represent singular achievements you can be justly proud of. Unfortunately, the availability of only two cars limits the operation schedule to about 4 hours a day, 4 days of the week. Fully funding the completion of the ongoing restoration of PCC 531 will enable operations to expand to 6-7 days a week making it a more predictable and reliable attraction, allowing the Silver Line to be incorporated into MTS graphics as a regular service, carrying more riders.

PCC 531 is in the best original condition of the three PCC's because it is of later manufacture and was overhauled just before it went out of service. It has improved design features. When finished, it will become the flagship of the PCC fleet, reaping the experience gained with restoring its predecessors.

I would also suggest you preserve and retain a serviceable U2 vehicle for use as a Silver Line "Vintage" car because of its historic significance in the national renaissance of light rail, including the original decals and lettering when they first began operating, giving it the number 1001 if the original is not available in suitable condition, and naming it the "The City of \_\_\_\_\_" as was the custom, rotating the names of each of the Cities (and "County of") represented on the Board at some agreed interval. Spare parts should be retained.

I hope you will receive and act on these particulars favorably, and I thank you for your consideration.

Sincerely and with best wishes for continued success always,

  
Harry Mathis

CC: Paul Jablonski, Wayne Terry



## THE CITY OF SAN DIEGO

### COUNCILMEMBER CHRISTOPHER WARD

THIRD DISTRICT

March 7, 2018

Hon. Georgette Gomez  
Chairperson  
Metropolitan Transit System (MTS)  
1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101

Dear Chairwoman Gomez:

As the Chair of the San Diego City Council's Select Committee on Homelessness, and the Vice-Chair of the Regional Task Force on the Homeless (RTFH), I have been actively engaged in identifying some of the challenges we face as a regional community to make a difference for those experiencing homelessness and related impacts to our neighborhoods. While a highly complex social challenge with many root causes, solutions, and responsible public jurisdictions, we have done more in 2017 on the RTFH to bring all parties together to change directions to those embodying national best practices. These of course include creation of more permanent supportive housing, increasing access to mental health and social service assistance, providing emergency relief, coordinating data systems effectively across all service providers, improving street outreach, and more.

#### **MTS could help with transportation assistance and legal forgiveness.**

Next to housing, transportation remains one of the biggest daily challenges for those who are homeless. As you know, many persons with very- or extremely-low incomes do not have the means to afford standard transit fare, or habitually attempt to use the system without paying. Often this has resulted in fines, which in turn are unable to be paid and escalate with penalty to be a major legal and financial obstacle for overcoming homelessness. For example, an analysis of 2017 outcomes of the Homeless Court program, of the over 2100 crimes and infractions requiring resolution by the court, 933 were related to trolley and parking citations, most of which were a result of MTS fare nonpayment. The typical fine for MTS fare evasions is \$250 for the first two offenses and can go up to \$400 for each subsequent offense (per Penal Code 640).

While respecting MTS's need to both ensure customers are paying fares and using the law to deter nonpayment, we must be mindful of the extent compliance is even possible for this population. At the same time, we are trying to encourage those experiencing homelessness to participate in coordinated entry efforts to access homeless services and seek pathways for

housing and self-sustainability. MTS may have an opportunity to be a proactive partner in helping our regional efforts to improve homelessness by offering severely discounted transit passes, expedited legal resolution and forgiveness, or both to those who are showing a demonstrated effort to enter our homeless management information system, emergency shelter, transitional housing, or other program serving someone on a continuum of care. A shift in MTS policy can provide social assistance and a pathway to improvements that would lead them quicker to a position of being able to become a full fare customer of MTS.

**MTS could help with workforce development efforts by providing employment opportunities.**

Employment is a key component to addressing homelessness and outlined as a critical objective in Opening Doors, the federal plan to prevent and end homelessness. Employment does not just increase financial and housing stability, it also provides individuals with a purpose and can build self-worth. Communities across the country including Denver, Albuquerque, Stockton, and Portland have created innovative employment models for households experiencing homelessness, however some struggle with the connection to long-term housing and employment stability.

MTS can partner with the City of San Diego to identify employment opportunities or support resources which can serve as a critical piece of ensuring homeless assistance programs that are currently offered, such as Rapid Re-Housing (RRH) are successful, as the assumption with the RRH model is that the majority of households will increase their income through employment allowing for them to take over the rent and remain stable.

**MTS could help with community outreach and engagement.**

Some homeless people find refuge at MTS bus and trolley stops. There is opportunity for MTS to partner and train with the RTFH on how to best interact with homeless individuals. MTS staff often regularly interact with homeless people throughout the region. Over time, through repeated dialogue, MTS staff and outreach workers will be able to gain the trust of their street clients and are able to guide them into programs. Additionally, there is opportunity to coordinate with outreach teams, social service providers, and law enforcement across the region to connect individuals with services thereby also addressing neighborhood resident concerns about loitering and waste abatement.

**MTS could contribute unutilized or retired assets for homeless services programs.**

There is opportunity to use MTS assets like retired buses to service homeless individuals. In cities across the United States, retired busses have been restored and redeployed to offer mobile outreach clinics, mobile restrooms and showers and even temporary shelter.

**MTS could help with mixed use affordable housing opportunities.**

To address our broad need for housing solutions, I have been encouraging us as a City to look at all available public land for any opportunity for development of affordable housing whether

directly or jointly with other purposes. The County of San Diego completed a similar survey last spring and identified 11 properties to set aside for future affordable housing development opportunity. I am requesting that MTS consider partnering with us in this effort, to identify property that may be suitable for mixed-use housing, transit, or office purposes in the near future. Partnerships with the San Diego Housing Commission or San Diego Housing Federation may help yield additional feasible projects that help to satisfy both the regional housing crisis and improvement of MTS property.

I would look forward to discussing these requests further with MTS staff and you at your convenience. Please contact Pamela Ison in my office (PAIson@sandiego.gov, 619-236-6633) should you be interested in organizing a meeting to discuss these or related solutions.

Sincerely,

Christopher Ward



Councilmember, Third District  
City of San Diego

cc:

Paul Jablonski, MTS CEO  
Hon. Kevin Faulconer, Mayor



1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101-7490  
(619) 231-1466 • FAX (619) 234-3407

## Agenda Item No. 6

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

INCREASED AUTHORIZATION FOR LEGAL SERVICE CONTRACTS TO PAY THE  
REMAINING PROJECTED EXPENSES IN FISCAL YEAR 2018

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors approve increasing the dollar amount of three (3) legal services contracts to cover anticipated fiscal year 18 (FY18) expenses. (Attachments A – C)

#### Budget Impact

Sufficient funding has been programmed to pay these expenses in the current operating and capital budgets. The departments from which these expenses are drawn include: Risk & Claims, Real Estate, General Counsel, Human Resources, and the San Diego & Arizona Eastern Railway (SD&AE)

#### DISCUSSION:

Pursuant to Board Policy No. 52, "Procurement of Goods and Services", the CEO may enter into contracts with service providers for up to \$100,000. The Board must approve all agreements in excess of \$100,000.

On December 8, 2011, the Board established a panel of qualified law firms to assist MTS, San Diego Trolley, Inc. (SDTI) and San Diego Transit Corporation (SDTC) with various legal matters on an as-needed basis. Thereafter, MTS began contracting with eighteen of the approved firms for designated amounts. The firms provide different specialties of law, such as tort liability, workers' compensation, employment practices, real estate, environmental, etc. Three of these firms will require contract increases to pay current and anticipated legal expenses in FY18. Rather than coming to the Board individually with each firm when the contract balance runs low, staff now requests Board



approval on an annual basis at the start of each fiscal year and at the midpoint of each fiscal year.

The contract increases are based upon each firm's current caseload, the likelihood that a particular case may go to trial, and anticipated future litigation assigned to these firms in the current fiscal year. The following table includes the contracts needing Board approval to increase the dollar amount for legal services contracts for FY 18:

#	Firm Name	Contract/ Amendment No.	Current Contract Amount	Proposed Increase Amount	Total Contract Amount	Attachment
1	Ryan Carvalho & White	G1432.10-12	\$850,000	\$100,000	\$950,000	A
2	Liedle, Lounsbery, Larson & Lidl, LLP	G1490.10-13	\$1,730,000	\$500,000	\$2,230,000	B
3	Best Best & Krieger	G1422.10-12	\$650,000	\$200,000	\$850,000	C
Totals			\$3,230,000	\$800,000	\$4,030,000	

\* Reflects the total contract value, including FY18 increases described in the chart below.

#### CONCLUSION:

Therefore, staff is recommending that the MTS Board of Directors approve increasing the dollar amount of three legal services contracts to cover anticipated FY18 expenses. (Attachments A – C)

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachments: A. Draft MTS Doc. No. G1432.10-12  
B. Draft MTS Doc. No. G1490.10-13  
C. Draft MTS Doc. No. G1422.10-12

DRAFT

March 8, 2018

MTS Doc. No. G1432.10-12  
LEG 491 (PC 50633)

Ryan Carvalho & White LLP  
Mr. Norman Ryan  
Attorney  
3636 Nobel Dr., Suite 200  
San Diego, CA 92122-1063

Dear Mr. Ryan:

Subject: AMENDMENT NO. 10 TO MTS DOC. NO. G1432.0-12; LEGAL SERVICES – GENERAL  
LIABILITY, LABOR EMPLOYMENT, CONSTRUCTION AND INSURANCE LAW

This shall serve as Amendment No. 10 to our agreement for the legal services as further described below.

#### STATEMENT OF WORK

Contractor shall continue to provide legal services – general liability, labor and employment law, construction and insurance law in accordance with the terms and conditions of the original agreement, MTS Doc. No. G1432.0-12.

#### SCHEDULE

There is no change to the term of this agreement.

#### PAYMENT

This amendment shall authorize additional costs not to exceed \$100,000. The total value of this contract including this amendment shall remain the same in the amount of \$950,000. This amount shall not be exceeded without prior written approval from MTS.

Please sign and return the copy marked “original” to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect. Retain the other copy for your records.

Sincerely,

Agreed:

Paul C. Jablonski  
Chief Executive Officer

\_\_\_\_\_  
Norman Ryan, Attorney  
Ryan Carvalho & White LLP

FEB2018.G1432.10-12.RYANMERCALDO.LEGAL.doc

Date: \_\_\_\_\_

Cc: K. Landers, S. Lockwood, E. Abutan, A. Monreal, J.Rider, Procurement File

DRAFT

March 8, 2018

MTS Doc. No. G1490.10-13  
LEG 491 (PC 50633)

Liedle, Lounsbery, Larson & Lidl, LLP  
Mr. Matthew J. Liedle  
Managing Partner  
12520 High Bluff Dr., Suite 200  
San Diego, CA 92130

Dear Mr. Liedle:

Subject: AMENDMENT NO. 10 TO MTS DOC. NO. G1490.0-13; LEGAL SERVICES – GENERAL LIABILITY, LABOR AND EMPLOYMENT LAW, CONSTRUCTION CONTRACTS AND CLAIMS, AMERICANS WITH DISABILITIES ACT (ADA), AND CIVIL RIGHTS

This shall serve as Amendment No. 10 to our agreement for the legal services as further described below.

#### SCOPE

Continue to provide legal services – general liability, labor and employment law, construction contracts and claims, Americans with Disabilities Act (ADA), and civil rights in accordance with the terms and conditions of the original agreement, MTS Doc. No. G1490.0-13.

#### SCHEDULE

There shall be no change to the schedule of this contract.

#### PAYMENT

This contract amendment shall authorize additional costs not to exceed \$500,000 for legal services. The total value of this contract including this amendment shall be in the amount of \$2,230,000. This amount shall not be exceeded without written approval from MTS.

Please sign and return the copy marked “original” to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect. Retain the other copy for your records.

Sincerely,

Agreed:

Paul C. Jablonski  
Chief Executive Officer

\_\_\_\_\_  
Matthew J. Liedle, Managing Partner  
Liedle, Lounsbery, Larson & Lidl, LLP

FEB2018.G1490.10-13.LLLL.doc

Date: \_\_\_\_\_

Cc: K. Landers, S. Lockwood, E. Abutan, A. Monreal, J. Rider, Procurement File



DRAFT

March 8, 2018

MTS Doc. No. G1422.10-12  
LEG 491 (PC 50633)

Best Best & Krieger, LLP  
Mr. Bruce W. Beach  
Equity Partner  
655 West Broadway, 15<sup>th</sup> Floor  
San Diego, CA 92101

Dear Mr. Beach:

Subject: AMENDMENT NO. 10 TO MTS DOC. NO. G1422.0-12; LEGAL SERVICES – ALL AREAS  
OF MTS OPERATION

This shall serve as Amendment No. 10 to our agreement for the legal services as further described below.

#### SCOPE

Contractor shall continue to provide general legal advice and services for all areas of MTS operation in accordance with the terms and conditions of the original agreement, MTS Doc. No. G1422.0-12.

#### SCHEDULE

There is no change to the term of this agreement.

#### PAYMENT

This contract amendment shall authorize additional costs not to exceed \$200,000 for legal services. The total value of this contract including this amendment shall be in the amount of \$850,000. This amount shall not be exceeded without written approval from MTS.

Please sign and return the copy marked "original" to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect. Retain the other copy for your records.

Sincerely,

Agreed:

Paul C. Jablonski  
Chief Executive Officer

\_\_\_\_\_  
Bruce W. Beach  
Best Best & Krieger, LLP

FEB2018.G1422.10-12.BBK.doc

Date: \_\_\_\_\_

Cc: K. Landers, S. Lockwood, E. Abutan, A. Monreal, J. Rider, Procurement File



1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101-7490  
(619) 231-1466 • FAX (619) 234-3407

## Agenda Item No. 7

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

PROPERTY INSURANCE RENEWAL

#### RECOMMENDATION:

That the Board of Directors authorize the Chief Executive Officer (CEO) to renew the property insurance coverage for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), and San Diego Trolley, Inc. (SDTI) with the California State Association of Counties – Excess Insurance Authority (CSAC-EIA) Property Insurance Program, effective March 31, 2018 through March 31, 2019, with various coverage deductibles of \$25,000 (real estate and personal contents property), \$100,000 (bus fleet), \$250,000 (light rail fleet) and \$1,500,000 (roads, bridges and tunnels).

#### Budget Impact

The preliminary renewal premium would not exceed \$1,011,600 which is a nominal \$12,980 or 1.3% increase over last year's actual premium of \$998,620. The premium is anticipated to be charged against the budgets of MTS (\$15,050), SDTC (\$312,894), and SDTI (\$683,656). The premium will be split between fiscal years 2018 and 2019 as follows:

PROPERTY PREMIUM ESTIMATED FISCAL YEAR SPLIT			
Policy Period: 03/31/18 - 03/31/19			
Agency	FY 18	FY 19	Total Premium
MTS	\$3,761	\$11,289	\$15,050
SDTC	\$78,224	\$234,670	\$312,894
SDTI	\$170,914	\$512,742	\$683,656
TOTAL	\$252,899	\$758,701	\$1,011,600



## DISCUSSION:

MTS's current property insurance policy will expire on March 31, 2018. This line of coverage insures against physical damage, vandalism and theft caused to the real and personal property of MTS, SDTC, and SDTI. The coverage is obtained through the CSAC-EIA which is a joint purchase group of 52 California counties and 32 other California public entities. SDTC has been insured through this group since 1993. Effective November 1, 1997, all MTS entities became insured with CSAC-EIA.

The CSAC-EIA Property Program is a complex layering of multiple insurance carriers, including both domestic and international insurers. Some of the CSAC-EIA members, including both the City and County of San Diego, have purchased earthquake insurance in the past. MTS and its entities have traditionally elected not to purchase this optional coverage.

Due to the size of its membership, the CSAC-EIA Program has tremendous premium purchasing power. Special form perils coverage provides risk protection on most perils (including terrorism), and causes of loss unless specifically excluded by the policy. Some of the perils excluded in MTS's program include earthquake, wear and tear, pollution, war risk, employee fraud, nuclear radiation, and loss to landscaping, money, or watercraft. These exclusions do not include every peril or property specifically excluded; however, they are examples of the types of losses that would not be covered.

The proposed renewal policy carries a blanket limit of \$600 million, which applies to perils for any one occurrence. Under the proposed renewal, the following occurrence-based deductibles would apply: 1) \$25,000 for real estate & personal contents property; 2) \$100,000 for bus collisions; 3) \$250,000 for light rail vehicle collisions; 4) \$250,000 comprehensive coverage on the combined rolling stock (buses and light rail vehicles); and 5) \$1.5 million on roads, bridges, and tunnels. Loss valuation is generally calculated on a replacement cost basis.

Despite a slight increase in this year's premium, the quote is still favorable for several reasons. First, MTS's total insurable values increased by \$19,111,475 from \$1,147,796,077 in March 2017 to \$1,166,907,552 in March 2018. Second, although the property insurance market experienced a catastrophic year in 2017 with many natural disasters occurring nationwide, the market has maintained a well-capitalized surplus. Therefore, there is still plenty of competition among the property insurance carriers and reinsurance treaties to provide reasonable premium quotes. Third, the CSAC-EIA has a long-standing relationship and three rolling year rate guarantee with the lead layer carrier, Lexington Insurance, which further influences favorable premiums. Finally, MTS has not filed a property insurance claim within the past three years.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [sharon.cooney@sdmts.com](mailto:sharon.cooney@sdmts.com)

Attachment: A. Preliminary Premium Allocations for MTS, SDTC, & SDTI

## \*\*\*\*\*PRELIMINARY PREMIUM ALLOCATION\*\*\*\*\*

CSAC EXCESS INSURANCE AUTHORITY  
PROPERTY PROGRAM

POLICY TERM: March 31, 2018 to March 31, 2019

SAN DIEGO METROPOLITAN TRANSIT SYSTEM - METROPOLITAN TRANSIT  
DEVELOPMENT BOARD

DATE: February 2, 2018

REASON FOR REVISION OF PREMIUM ALLOCATION: UPDATED RENEWAL ESTIMATE

2018/2019 TOTAL ANNUAL PREMIUM: \$15,050

2017/2018 TOTAL ANNUAL PREMIUM: \$13,882

PERCENTAGE INCREASE (DECREASE) IN ANNUAL  
PREMIUM: 8.41%

2018/2019 TOTAL REPORTED INSURABLE VALUES\*: \$54,376,483

2017/2018 TOTAL REPORTED INSURABLE VALUES: \$52,531,152

PERCENTAGE INCREASE (DECREASE) IN TOTAL  
INSURED VALUES: 3.51%

- CALCULATIONS -			
COVERAGE DESCRIPTION	DECLARED VALUES	RATE (\$/100)	ANNUAL PREMIUM
All Risk incl. Flood and Deductible Pool Contribution	\$53,955,725	0.0210	\$11,613
Terrorism, Boiler & Machinery and Brush Fire (Miscellaneous Other Coverages)			\$1,532
<b>OPTIONAL COVERAGES:</b>			
A. Earthquake per schedule including Rooftop (if applicable)	\$ 0	0.0000	\$ 0
B. Licensed Vehicles	\$420,758	0.1800	\$757
Deductible Pool Buy Down Contribution		0.0202	\$ 85
Licensed Vehicles above \$250,000 in value	\$ 0	0.0000	\$ 0
Buses (Part of Coverage B. Licensed Vehicles)	\$ 0	0.0000	\$0
C. Mobile Equipment (Non-highway licensed)	\$ 0	0.0000	\$ 0
D. Fine Arts (scheduled)	\$ 0	0.0101	\$
Total Annual Premium			\$13,987
Estimated Taxes and Fees			\$ 33
Estimated EIA Administration Fees			\$1,198
Estimated Pre-Paid Balance Adjustment			\$172
No Claims Bonus (2016/2017)			\$-340
School Loss Control Service Fee			\$ 0
*Total Insured Values (TIV) as of January 13, 2018	TOTAL COLLECTIBLE PREMIUM		\$15,050

## \*\*\*\*\*PRELIMINARY PREMIUM ALLOCATION\*\*\*\*\*

**CSAC EXCESS INSURANCE AUTHORITY  
PROPERTY PROGRAM  
POLICY TERM: March 31, 2018 to March 31, 2019**

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM - SAN DIEGO TRANSIT CORPORATION****DATE: February 22, 2018**

REASON FOR REVISION OF PREMIUM ALLOCATION:      UPDATED RENEWAL ESTIMATE

2018/2019 TOTAL ANNUAL PREMIUM:      \$312,894

2017/2018 TOTAL ANNUAL PREMIUM:      \$297,143

PERCENTAGE INCREASE (DECREASE) IN ANNUAL  
PREMIUM:      5.30%

2018/2019 TOTAL REPORTED INSURABLE VALUES\*:      \$245,060,371

2017/2018 TOTAL REPORTED INSURABLE VALUES:      \$241,146,616

PERCENTAGE INCREASE (DECREASE) IN TOTAL  
INSURED VALUES:      1.62%**- CALCULATIONS -**

<b>COVERAGE DESCRIPTION</b>	<b>DECLARED VALUES</b>	<b>RATE (\$/100)</b>	<b>ANNUAL PREMIUM</b>
All Risk incl. Flood and Deductible Pool Contribution	\$83,236,012	0.0480	\$39,988
Terrorism, Boiler & Machinery and Brush Fire (Miscellaneous Other Coverages)			\$6,904
<b>OPTIONAL COVERAGES:</b>			
A. Earthquake per schedule including Rooftop (if applicable)	\$ 0	0.0000	\$ 0
B. Licensed Vehicles	\$368,898	0.1800	\$664
Deductible Pool Buy Down Contribution		0.0202	\$ 75
Licensed Vehicles above \$250,000 in value	\$ 0	0.0000	\$ 0
Buses (Part of Coverage B. Licensed Vehicles)	\$161,455,461	0.1600	\$258,329
C. Mobile Equipment (Non-highway licensed)	\$ 0	0.0000	\$ 0
D. Fine Arts (scheduled)	\$ 0	0.0297	\$
Total Annual Premium			\$305,960
Estimated Taxes and Fees			\$723
Estimated EIA Administration Fees			\$4,324
Estimated Pre-Paid Balance Adjustment			\$4,171
No Claims Bonus (2016/2017)			\$-2,283
School Loss Control Service Fee			\$ 0
*Total Insured Values (TIV) as of January 13, 2018	<b>TOTAL COLLECTIBLE PREMIUM</b>		\$312,894

## \*\*\*\*\*PRELIMINARY PREMIUM ALLOCATION\*\*\*\*\*

**CSAC EXCESS INSURANCE AUTHORITY  
PROPERTY PROGRAM  
POLICY TERM: March 31, 2018 to March 31, 2019**

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM - SAN DIEGO TROLLEY, INC.****DATE: February 22, 2018**

REASON FOR REVISION OF PREMIUM ALLOCATION:      UPDATED RENEWAL ESTIMATE

2018/2019 TOTAL ANNUAL PREMIUM: \$683,656

2017/2018 TOTAL ANNUAL PREMIUM: \$687,595

PERCENTAGE INCREASE (DECREASE) IN ANNUAL PREMIUM: -0.57%

2018/2019 TOTAL REPORTED INSURABLE VALUES\*: \$1,166,907,552

2017/2018 TOTAL REPORTED INSURABLE VALUES: \$1,147,796,077

PERCENTAGE INCREASE (DECREASE) IN TOTAL INSURED VALUES: 1.67%

- CALCULATIONS -			
COVERAGE DESCRIPTION	DECLARED VALUES	RATE (\$/100)	ANNUAL PREMIUM
All Risk incl. Flood and Deductible Pool Contribution	\$772,934,899	0.0132	\$102,151
Terrorism, Boiler & Machinery and Brush Fire (Miscellaneous Other Coverages)			\$32,883
<b>OPTIONAL COVERAGES:</b>			
A. Earthquake per schedule including Rooftop (if applicable)	\$ 0	0.0000	\$ 0
B. Licensed Vehicles	\$1,453,613	0.1800	\$2,617
Deductible Pool Buy Down Contribution		0.0202	\$295
Licensed Vehicles above \$250,000 in value	\$ 0	0.0000	\$ 0
Buses (Part of Coverage B. Licensed Vehicles)	\$391,519,040	0.1367	\$535,374
C. Mobile Equipment (Non-highway licensed)	\$1,000,000	0.1500	\$1,500
D. Fine Arts (scheduled)	\$ 0	0.0052	\$
Total Annual Premium			\$674,819
Estimated Taxes and Fees			\$1,594
Estimated EIA Administration Fees			\$9,537
Estimated Pre-Paid Balance Adjustment			\$9,188
No Claims Bonus (2016/2017)			\$-11,483
School Loss Control Service Fee			\$ 0
*Total Insured Values (TIV) as of January 13, 2018	<b>TOTAL COLLECTIBLE PREMIUM</b>		\$683,656



1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101-7490  
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## Agenda Item No. 8

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

FISCAL YEAR 2017-2018 LOW CARBON TRANSIT OPERATIONS PROGRAM  
(LCTOP) FUNDING

#### RECOMMENDATION:

That the Board of Directors adopt Resolution No. 18-1 in order to:

- 1) agree to comply with all conditions and requirements set forth in the Certification and Assurances Document, and applicable statutes, regulations, and guidelines for all LCTOP funded transit projects;
- 2) authorize the Chief Executive Officer (CEO), or designated representative, to execute all required documents of the LCTOP and any amendments thereto with the California Department of Transportation;
- 3) authorize the use of, and application for, \$4,204,139 in Fiscal Year 2017-2018 LCTOP funding for capital projects which reduce greenhouse gas emissions and improve mobility with a priority on serving disadvantaged communities; and
- 4) certify that at least 50% of the total LCTOP funds received will be spent on projects or services that will benefit Disadvantaged Communities (DAC) identified in Section 39711 of the Health and Safety Code

#### Budget Impact

Resolution No.18-01 would add \$1,600,000 to the existing LRV Procurement project (MTS CIP No. 20021029), provide \$1,400,000 to a new project for purchasing zero emission buses for a pilot program, and roll forward \$1,204,139 to the 2018-19 LCTOP cycle for zero emission bus related expenses.



## DISCUSSION:

The LCTOP is one of several programs that are part of the Transit, Affordable Housing, and Sustainable Communities Program established by the California Legislature in 2014 by Senate Bill 862 (SB 862). The LCTOP is a formula-based program which provides operating and capital assistance for transit agencies to reduce greenhouse gas emissions and improve mobility, with a priority on serving disadvantaged communities.

As a condition of the LCTOP, the San Diego Metropolitan Transit System (MTS) must agree to comply with specific terms and conditions outlined in the LCTOP Certification and Assurances Form. In addition, the Board of Directors must authorize the CEO, or their designated representative, to execute all required documents of the LCTOP and amendments thereto with the California Department of Transportation. Upon approval by the MTS Board of Directors, MTS will use the FY 2017-18 LCTOP allocation of \$4,204,139 for the following purposes:

<b>Project</b>	<b>2017-2018 LCTOP Amount</b>
Trolley Capacity Improvements (Purchase Eight LRVs)	\$1,600,000
Zero Emission Bus Pilot Program	\$1,400,000
Roll Forward to 2018-19 for ZEB Related Expenses	\$1,204,139
<b>Total 2017-18 Allocation</b>	<b>\$4,204,139</b>

The LCTOP requires that the Project Board Resolution state DAC requirements if the service area of the implementing agency includes any DACs as identified by the California Environmental Protection Agency (CalEPA). The MTS service area includes 37 DACs as identified by CalEPA. Hence, MTS is required to certify that at least 50% of the total LCTOP funds received will be spent on projects or services that benefit DACs identified in Section 39711 of the Health and Safety Code. MTS staff has conducted an analysis of the project areas and determined that both projects will provide direct and meaningful benefits to DACs in the MTS service area, indicating that one hundred percent of the allocated funds will provide benefits to DACs.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Resolution No. 18-01



SAN DIEGO METROPOLITAN TRANSIT SYSTEM

Resolution No. 18-1

Resolution Authorizing the Execution of the Certifications and Assurances and Authorized Agent Forms for the Low Carbon Transit Operations Program (LCTOP) For the Following Projects: Trolley Capacity Improvements Project – LRV Purchase (\$1,600,000), Zero Emission Bus Pilot Program (\$1,400,000), and Roll Forward of Funds to 2018-19 for Zero Emission Bus Related Expenses (\$1,204,139)

WHEREAS, the San Diego Metropolitan Transit System is an eligible project sponsor and may receive state funding from the Low Carbon Transit Operations program (LCTOP) now or sometime in the future for transit projects; and

WHEREAS, the statutes related to state-funded transit projects require a local or regional implementing agency to abide by various regulations; and

WHEREAS, Senate Bill 862 (2014) named the California Department of Transportation as the administrative agency for the LCTOP; and

WHEREAS, the Department has developed guidelines for the purpose of administering and distributing LCTOP funds to eligible project sponsors (local agencies); and

WHEREAS, the San Diego Metropolitan Transit System wishes to delegate authorization to execute these documents and any amendments thereto to the Paul Jablonski, Chief Executive Officer, and designated representatives.

WHEREAS, the San Diego Metropolitan Transit System wishes to implement the Trolley Capacity Improvements project (LRV Purchase), implement the Zero Emission Bus Pilot Program, and roll forward \$1,204,139 in 2017-18 funds to 2018-19 for future zero emission bus related expenses.

NOW THEREFORE, BE IT RESOLVED, DETERMINED, AND ORDERED by the San Diego Metropolitan Transit System Board of Directors that San Diego Metropolitan Transit System agrees to comply with all conditions and requirements set forth in the Certification and Assurances document, and applicable statutes, regulations, and guidelines for all Low Carbon Transit Operations (LCTOP) funded transit projects.

BE IT FURTHER RESOLVED by the San Diego Metropolitan Transit System Board of Directors that the Chief Executive Officer, or designated representative, be authorized to execute all required documents of the LCTOP program and any Amendments thereto with the California Department of Transportation.

BE IT FURTHER RESOLVED by the San Diego Metropolitan Transit System Board of Directors that the San Diego Metropolitan Transit System be authorized to apply for and use \$4,204,139 in FY 2017-18 LCTOP funds for the following projects:

- Trolley Capacity Improvements (LRV purchase) - \$1,600,000
- Zero Emission Bus Pilot Program - \$1,400,000
- Roll Forward 2017-18 Funds to 2018-19 for Zero Emission Bus Related Expenses - \$1,204,139

BE IT FURTHER RESOLVED by the San Diego Metropolitan Transit System Board of Directors that the San Diego Metropolitan Transit System agrees to spend at least 50% of all LCTOP funds received on projects or services that benefit SB535 Disadvantaged Communities.

PASSED AND ADOPTED, by the Board of Directors this 8th day of March 2018 by the following vote:

AYES:

NAYS:

ABSENT:

ABSTAINING:

---

Chairperson  
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

---

Clerk of the Board  
San Diego Metropolitan Transit System

---

Office of the General Counsel  
San Diego Metropolitan Transit System



1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101-7490  
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## Agenda Item No. 9

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

SECURITY FOR CENTERLINE STATIONS

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute Amendment Number 3 to MTS Doc. No. G1828.0-15 (in substantially the same format as Attachment A) with Allied/Universal dba Transit Systems Security, to provide additional security services for coverage of the new Bus Rapid Transit Centerline Stations through June 30, 2019.

#### Budget Impact

The total estimated cost of this amendment would not exceed \$420,445. All costs for Centerline Station security will be reimbursed by the San Diego Association of Governments (SANDAG) through TransNet. The estimated cost allocation is as follows:

FY 2018	\$106,592
FY 2019	\$313,853

This amendment will bring the total contract cost to \$35,920,472.

#### DISCUSSION:

SANDAG has nearly completed construction of the Interstate 15 (I-15) Centerline Stations. These two stations will be stops for the I-15 Bus Rapid Transit service, and are slated to open in March of this year. MTS will operate and maintain the stations which are located in the Caltrans right of way at highway level, and will receive reimbursement of costs associated with the stations through TransNet.



To maintain consistency of security services, staff is proposing to provide security at these stations through MTS's current security contractor, Allied/Universal dba Transit Systems Security (TSS). Under Amendment No. 3, TSS will provide armed security officers to provide service coverage for two shifts per day during revenue hours. Staffing would include relief officers for breaks and lunches. During coverage, security officers would also be responsible for opening and closing facilities as directed by MTS. Security officers would provide periodic mobile patrols during non-revenue hours as well.

Therefore staff recommends that the MTS Board of Directors authorize the CEO to execute Amendment Number 3 to MTS Doc. No. G1828.0-15 (in substantially the same format as Attachment A) with Allied/Universal dba Transit Systems Security, to provide additional security services for coverage of the new Bus Rapid Transit Centerline Stations through June 30, 2019.

/s/ Paul C. Jablonski

Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft MTS Doc. No. G1828.3-15

March 8, 2018

MTS Doc. No. G1828.3-15

Steve Claton, President, Southwest Region  
Allied Universal dba Transit System Security  
1551 N. Tustin Avenue, Suite 650  
Santa Ana, CA 92705

Dear Mr. Claton:

Subject: AMENDMENT NO. 3 TO MTS DOC. NO. G1828.0-15; SECURITY SERVICES

This shall serve as Amendment No. 3 to our agreement for security services as further described below.

#### SCOPE

The San Diego Metropolitan Transit System (MTS) Transit Enforcement Department requests to amend the current security contract with our security contractor, Allied/Universal dba Transit Systems Security to provide additional security services consisting of eight (8) armed Security Officers for coverage of the new BRT bus system centerline stations. See attached Exhibit A Scope of Work for details.

#### SCHEDULE

The Contractor shall provide armed security officers in order to provide service coverage for two (2) shifts per day during revenue hours. Staffing shall include relief officers for breaks and lunches. During coverage, security officers shall also be responsible for opening and closing facilities as directed. Security officers shall provide periodic mobile patrols during non-revenue hours.

Contractor shall provide services in accordance with the schedule approved by MTS based on operating conditions, hours of service, and special circumstances. MTS reserves the right to change assignment duties, schedules, locations or number of officers assigned to each post, and Contractor agrees that such changes will not result in penalties to MTS.

#### PAYMENT

Under this Amendment, both parties agree that the payment provision shall be revised as follows:

1. Add 8 new Armed Security Officers for Centerline BRT
  - Exhibit B shows the Pay Rate for remainder of FY2018 and through 6/30/19 FY2019.

Allied Universal dba Transit System Security  
Mr. Steve Claton  
March 8, 2018  
Page 2

Please sign and return the copy marked "Original" to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect. Retain the other copy for your records.

Sincerely,

Agreed:

Paul C. Jablonski  
Chief Executive Officer

\_\_\_\_\_  
Steve Claton, President  
Allied Universal dba Transit System Security

LMARQUIS-CL  
CL-G1828.3-15.ALLIED.JRIDER.216.2018

Date: \_\_\_\_\_

Cc: M. Guaderrama  
Procurement File

## Exhibit A

**SCOPE OF WORK****I. INTRODUCTION**

The San Diego Metropolitan Transit System (MTS) Transit Enforcement Department requests to amend the current security contract with our security contractor, Allied/Universal dba Transit Systems Security to provide additional security services consisting of eight (8) armed Security Officers for coverage of the new BRT bus system centerline stations. This system includes the I-15 at University Avenue facility, and the I-15 at El Cajon Boulevard facility. We are requesting additional services for the remainder of FY 2018, and for FY 2019, FY 2020 and FY 2021 respectively. SANDAG will be responsible for reimbursing to MTS the cost for this additional coverage. Under direction of the MTS Chief of Police, the Security Department will perform the services shown in the scope of work. The security officers are employees of the Contractor, not employees of MTS. Under no circumstances shall the MTS be held responsible for handling any tax obligations, unemployment compensation, or workers compensation insurance responsibilities. In addition, the MTS shall not be responsible for any employee benefits, including but not limited to health/dental/medical coverage, sick leave, holiday pay, vacation pay or pension service credit. Contractor shall provide its officers any and all benefits required by law, and shall comply with all applicable federal, state, local laws and regulations.

**II Times of Service**

General: The Contractor shall provide armed security officers in order to provide service coverage for two (2) shifts per day during revenue hours. Staffing shall include relief officers for breaks and lunches. During coverage, security officers shall also be responsible for opening and closing facilities as directed. Security officers shall provide periodic mobile patrols during non-revenue hours.

Contractor shall provide services in accordance with the schedule approved by MTS based on operating conditions, hours of service, and special circumstances. MTS reserves the right to change assignment duties, schedules, locations or number of officers assigned to each post, and Contractor agrees that such changes will not result in penalties to MTS.

**General Contractor Responsibilities**

Contractor shall provide a security force consisting of eight (8) armed, full-time security officers for this supplementary coverage. Armed officers must possess valid state firearms permits issued by the Bureau of Security and Investigative Services. Firearm certification is the responsibility of Contractor. Permission to carry concealed weapons is considered on a case by case basis. A letter of request from Contractor will be presented to the MTS Chief of Police Security and if approved the Director will issue an authorization letter for submittal to the County Sheriff.

Cost of 8 Additional Armed Officers for Centerline BRT

	Remainder of FY 2018					
	2/25-6/30/18					
	Employee					
	Paid Rate					
	2/25-6/30/18					
	Projected #	Min Wage	* Overhead	Billable	Projected	Extended
FTE's	1/1/18 \$11.50	Rate Adj.	Rate	Hours	Cost	
Armed Security Officers	8	13.000	42.4%	18.506	720.00	106,592

Armed Security Officers	FY 2019							
	1/1-6/30/19							
	Employee							
	7/1-12/31/18		Paid Rate		7/1-12/31/18		1/1-6/30/19	
	Projected #	Employee	Min Wage	* Overhead	Billable	Billable	Projected	Extended
	FTE's	Paid Rate	1/1/18 \$12.00	Rate Adj.	Rate	Rate	Hours	Cost
	8	13.000	13.500	42.4%	18.506	19.217	2,080.00	313,853





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## Agenda Item No. 10

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

INVESTMENT REPORT – JANUARY 2018

#### INFORMATIONAL ONLY

##### Budget Impact

None.

#### DISCUSSION:

Attachment A comprises a report of the San Diego Metropolitan Transit System (MTS) investments as of January 31, 2018. The combined total of all investments has decreased month to month from \$98.3 million to \$93.8 million. This \$4.5 million decrease is attributable to \$3.8 million in capital expenditures, as well as normal timing differences in other payments and receipts.

The first column provides details about investments restricted for capital improvement projects.

The second column, unrestricted investments, reports the working capital for MTS operations allowing payments for employee payroll and vendors' goods and services.

/s/ Paul C. Jablonski

Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Investment Report for January 2018



**San Diego Metropolitan Transit System  
Investment Report  
January 31, 2018**

	<b>Restricted</b>	<b>Unrestricted</b>	<b>Total</b>	<b>Average rate of return</b>
Cash and Cash Equivalents				
JP Morgan Chase - concentration account	-	27,418,254	27,418,254	0.00%
Total Cash and Cash Equivalents	-	27,418,254	27,418,254	
Cash - Restricted for Capital Support				
US Bank - retention trust account	2,303,606	-	2,303,606	N/A*
California Bank & Trust - retention trust account	66,842		66,842	N/A*
San Diego County Investment Pool				
Proposition 1B TSGP grant funds	7,313,702	86,817	7,400,519	
Total Cash - Restricted for Capital Support	9,684,150	86,817	9,770,967	
Investments - Working Capital				
Local Agency Investment Fund (LAIF)	6,612,858	50,036,751	56,649,609	1.350%
Total Investments - Working Capital	6,612,858	50,036,751	56,649,609	
Total cash and investments	<b>\$ 16,297,008</b>	<b>\$ 77,541,822</b>	<b>\$ 93,838,830</b>	

N/A\* - Per trust agreements, interest earned on retention account is allocated to trust beneficiary (contractor)



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## Agenda Item No. 11

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

SAP PUNCHOUT CATALOG FOR OFFICE SUPPLIES – PIGGYBACK CONTRACT

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. G2090.0-18 (in substantially the same format as Attachment A) with Office Depot for two (2) base years and four (4) option years for SAP punchout catalog for office supply purchases.

#### Budget Impact

The value of this agreement will not exceed \$1,800,000.00. The project will be funded through various operating budget cost centers, and these nonfederal office supply purchases will be charged to General Ledger Account 575130.

#### DISCUSSION:

MTS would like to implement a punchout catalog in SAP for buying office supplies. This punchout catalog would eliminate office supply purchase requisitions (PRs) from going to the Procurement department to buy office supplies, yet provides visibility and an approval process through SAP, thereby streamlining the procurement of these supplies.

The approved users, through the SAP application, will create a shopping cart of approved items and check out on the Office Depot website. The checkout process will create a Purchase Requisition that will go to an MTS approver in SAP. Once approved, the order will go directly to Office Depot, making the office supply purchase process much more efficient.

MTS seeks to piggyback on the Master Agreement #5737 led by the State of Oregon for Office Supplies. MTS will sign a Participating Addendum with Office Depot to purchase



office supplies through SAP punchout catalog. The executed Participating Addendum between Office Depot and MTS will be sent to the National Association of State Procurement Officials (NASPO) office in Sacramento to be on file as a participant for the State of California.

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute MTS Doc. No. G2090.0-18 (in substantially the same format as Attachment A) with Office Depot for two (2) base years and four (4) option years for SAP punchout catalog for office supply purchases.

/s/ Paul C. Jablonski\_\_\_\_\_

Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft MTS Doc. No. G2090.0-18

**PARTICIPATING ADDENDUM AGREEMENT  
FOR  
SAP Punchout Catalog for Office Supplies**

G2090.0-18 CONTRACT NUMBER
FILE/PO NUMBER(S)

THIS AGREEMENT is entered into this \_\_\_\_\_ day of \_\_\_\_\_ 2018, in the State of California by and between San Diego Metropolitan Transit System ("MTS"), a California public agency, and the following, hereinafter referred to as "Contractor":

Name: Office Depot

Address: 6170 Cornerstone Ct East, Ste 180.

Form of Business: Corporation

San Diego, CA 92121

(Corporation, partnership, sole proprietor, etc.)

Telephone: 858-352-0470

Email Address: Steve.Estes@officedepot.com

Authorized person to sign contracts: Steve Estes  
Name

Vertical Market Account Manager  
Title

**The attached Standard Conditions are part of this Agreement. The Contractor agrees to furnish to MTS services and materials, as follows:**

SAP punchout catalog for office supplies as specified in the State of Oregon Master Agreement number PA 5737 (attached as Exhibit A), Office Depot MA Exhibits (attached as Exhibit B), and in accordance with the Participating Addendum (attached as Exhibit C).

The contract term is for 2 base years and 4 option years. Payment terms shall be net 30 days from invoice date. The total cost of this contract shall not exceed \$1,800,000.00 without the express written consent of MTS.

SAN DIEGO METROPOLITAN TRANSIT SYSTEM		CONTRACTOR AUTHORIZATION
By: _____ Chief Executive Officer		Firm: _____
Approved as to form:		By: _____
By: _____ Office of General Counsel		Signature
		Title: _____
AMOUNT ENCUMBERED	BUDGET ITEM	FISCAL YEAR
\$600,000	Multiple Cost Centers; GL Account 575130	18-19
\$1,200,000	Multiple Cost Centers; GL Account 575130	20-23

By: \_\_\_\_\_  
Chief Financial Officer

Date

( \_\_\_\_ total pages, each bearing contract number)

SA-SERVICES (REV 2/22/2017)  
DATE



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## Agenda Item No. 12

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

SAN DIEGO METROPOLITAN TRANSIT SYSTEM (MTS) TROLLEY TRACK  
IMPROVEMENTS - CONTRACT AWARD

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWL243.0-17 (in substantially the same format as Attachment A), with Veolia Transportation Maintenance & Infrastructure (VTMI), for Trolley Track Improvements.

#### Budget Impact

The total cost of this Agreement will not exceed \$3,808,119.70, including 10% Contingency over the duration of the construction services consisting of the following:

<u>DESCRIPTION</u>	<u>BID AMOUNT</u>	<u>W/ 10% CONTINGENCY</u>
BASE	\$1,469,740.00	\$1,616,714.00
ADD ALT 1	\$436,027.00	\$479,629.70
ADD ALT 2	\$1,556,160.00	\$1,711,776.00
<b>TOTAL INCLUDING ADD ALT</b>	<b>\$3,461,927.00</b>	<b>\$3,808,119.70</b>

The Add Alternate(s) must be executed within 180 days Calendar days from the commencement date stated in the Notice to Proceed of the Base Bid.



Funding will be through multiple MTS Capital Improvement Project (CIP) accounts as follows:

<b>CIP Number</b>	<b>AMOUNT</b>
2005002502	\$721,462.93
2005007203	\$2,201,827.78
2005103501	\$884,828.99
<b>TOTAL</b>	<b>\$3,808,119.70</b>

#### DISCUSSION:

MTS's Orange Line requires replacement of several major track components which are at the end of their useful life, including but not limited to, worn rail and ties, gauge tolerance issues and crossing upgrades. As such, MTS will be making several track improvements on the Trolley trackway.

The Orange Line track improvements will include track replacement at Amaya Drive Trolley Station and Grossmont Transit Center, vehicular panel replacement at Washington St, tie replacement, lining, and surfacing between 69<sup>th</sup> Street and Massachusetts Avenue.

On November 15, 2017 MTS issued an Invitation for Bids (IFB) for the Trolley Track Improvements project. Four (4) bids were received on January 23, 2018. After a review for responsiveness and responsibility, staff determined that VTMI presented MTS with the lowest responsive and responsible bid in an amount as identified in the table below:

<b>TROLLEY TRACK IMPROVEMENTS</b>	
<b>COMPANY NAME</b>	<b>BID AMOUNT</b>
<b><i>VTMI</i></b>	<b>\$3,461,927</b>
<i>RAILWORKS</i>	\$3,899,425
<i>HERZOG</i>	\$4,095,096
<i>WEST COAST GENERAL</i>	\$5,346,056
<i>MTS - ICE</i>	\$3,793,600

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute MTS Document No. PWL243.0-17 with VTMI for the Trolley Track Improvements project (in substantially the same format as attachments A). The contract will require compliance with the new skilled labor provisions in AB 805.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft MTS Doc. No. PWL243.0-17

**STANDARD CONSTRUCTION AGREEMENT  
FOR  
TROLLEY TRACK IMPROVEMENTS**

CONTRACT NUMBER  
PWL243.0-17

THIS AGREEMENT is entered into this \_\_\_\_\_ day of \_\_\_\_\_ 2018, in the State of California by and between San Diego Metropolitan Transit System ("MTS"), a California public agency, and the following, hereinafter referred to as "Contractor":

Name: Veolia Transportation Maintenance & Infrastructure\_\_ Address: 1400 W. Lambert Rd. Ste. B

Form of Business: Corp. \_\_\_\_\_ Brea CA, 92821  
(Corporation, Partnership, Sole Proprietor, etc.)

Telephone: 562-697-1919\_\_\_\_\_ Email Address: van.chuoy@transdev.com \_\_

Authorized person to sign contracts: Vannith Chuoy Director of Finance  
Name Title

---

**The specified Contract Documents are part of this Agreement. The Contractor agrees to furnish to MTS services and materials, as follows:**

Contractor shall furnish all necessary management, supervision, labor, materials, tools, supplies, equipment, plant, services, engineering, testing and/or any other act or thing required to diligently and fully perform and complete the Project as specified in the Scope of Work (Exhibit A), Bid Proposal (Exhibit B), and in accordance with the Standard Construction Agreement and Special Conditions (Exhibit C).

**SCOPE OF WORK.** Contractor, for and in consideration of the payment to be made to Contractor as hereinafter provided, shall furnish all plant, labor, technical and professional services, supervision, materials and equipment, other than such materials and equipment as may be specified to be furnished by MTS, and perform all operations necessary to complete the Work in strict conformance with the Contract Documents (defined below) for the following public work of improvement:

**TROLLEY TRACK IMPROVEMENTS**

Contractor is an independent contractor and not an agent of MTS. The Contractor and its surety shall be liable to MTS for any damages arising as a result of the Contractor's failure to comply with this obligation.

**CONTRACT TIME.** Time is of the essence in the performance of the Work. The Work shall be commenced by the date stated in MTS's Notice to Proceed. The Contractor shall complete all Base Bid Work required by the Contract Documents within 180 days from the commencement date stated in the Notice to Proceed. The Add Alternate work shall be exercised within 180 days of Bid opening. The Contractor shall complete all Add alternate work, required by the Contract Documents, within 180 days from the commencement date stated in the Notice to Proceed. By its signature hereunder, Contractor agrees the Contract Time is adequate and reasonable to complete the Work.

**CONTRACT PRICE.** MTS shall pay to the Contractor as full compensation for the performance of the Contract, subject to any additions or deductions as provided in the Contract Documents, and



including all applicable taxes and costs, the sum of \_\_\_\_\_ Dollars (\$\_\_\_\_\_). Payment shall be made as set forth in the General Conditions.

**LIQUIDATED DAMAGES.** It is agreed that the Contractor will pay MTS the sum of **\$2,762.00** for each and every calendar day of delay beyond the time prescribed in the Contract Documents for finishing the Work, as Liquidated Damages and not as a penalty or forfeiture

In addition, the contractor shall complete their work in time to allow the resumption of normal operation accordance with the approved Construction Work Plan and as specified in Section 11-8 "Work Windows. By executing the Agreement, the contractor and MTS both agree that MTS will be damaged if there is a delay in resumption of normal service and that it will be impracticable and extremely difficult to ascertain and determine the actual damage which MTS will sustain in the event of and by reason of such delay in resumption of normal service. As such, the Contractor and MTS agree that a reasonable measure of those damages (which include, but are not limited to, loss of ridership, inconvenience to riders, cost of providing alternate service, etc.) are **\$1492.00** per hour. In the event this is not paid, the Contractor agrees MTS may deduct that amount from any money due or that may become due the Contractor under the Contract. This Section does not exclude recovery of other damages specified in the Contract Documents.

**COMPONENT PARTS OF THE CONTRACT.** The "Contract Documents" include the following:

- Invitation for Bids (IFB)
- Information and Instructions for Bidders
- Contractor's Bid Forms
- Bid Bond
- Designation of Subcontractors
- Designation of Other Third Party Contractors
- Commitment to Comply with Skilled and Trained Workforce Requirements
- Information Required of Bidders
- Non-Collusion Declaration Form
- Iran Contracting Act Certification
- Public Works Contractor Registration Certification
- Performance Bond
- Payment (Labor and Materials) Bond
- General Conditions
- Special Provisions (or Special Conditions)
- Technical Specifications prepared by MTS \_
- Standard Specifications (Excluding sections 1-9 in their entirety)
- Addenda
- Plans prepared by MTS for Reference Only
- Change Orders as executed by MTS

The Contractor shall complete the Work in strict accordance with all of the Contract Documents.

This Contract shall supersede any prior agreement of the parties.

**PROVISIONS REQUIRED BY LAW.** Each and every provision of law required to be included in these Contract Documents shall be deemed to be included in these Contract Documents. The Contractor shall comply with all requirements of the California Labor Code applicable to this Project.

**INDEMNIFICATION.** Contractor shall provide indemnification as set forth in the General Conditions.

**PREVAILING WAGES.** Contractor shall be required to pay the prevailing rate of wages in accordance with the Labor Code which such rates shall be made available at MTS's Administrative Office or may be obtained online at <http://www.dir.ca.gov> and which must be posted at the job site

SAN DIEGO METROPOLITAN TRANSIT SYSTEM	CONTRACTOR AUTHORIZATION
By: _____ Chief Executive Officer	Firm: _____
Approved as to form:	By: _____ Signature
By: _____ Office of General Counsel	Title: _____

AMOUNT ENCUMBERED	BUDGET ITEM	FISCAL YEAR
\$1,469,740.00	2004007503	FY18

By: \_\_\_\_\_  
Chief Financial Officer  
(\_\_\_ total pages, each bearing contract number)

Date \_\_\_\_\_

SA-CONSTRUCTION (REV X-17)



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## Agenda Item No. 13

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

RAILROAD TIES – CONTRACT AWARD

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. L1429.0-18, (in substantially the same format as Attachment A) with Gemini Forest Products (“Gemini”), for Douglas Fir Railroad Ties.

#### Budget Impact

The total budget for this project shall not exceed \$101,376.75 and is funded by the MTS Maintenance of Wayside (MOW) budget, 370016-545500.

#### DISCUSSION:

Timber ties on various locations on the MTS right-of-way are at the end of their useful service life. These timbers ties will be used by MOW to keep the track in a state of good repair.

MTS Policy No. 52, “Procurement of Goods and Services”, requires a formal competitive process for procurements and service contracts over \$100,000. On December 18, 2017 MTS solicited for the wood ties. On January 26, 2018 MTS received two responsive bids summarized below:

	Gemini Forest Products	*Natural Wood Solutions, LLC
Sub Total	\$93,220.00	\$96,889.20
Lumber Tax	\$932.20	\$968.89
CA Tax	\$7,224.55	\$7,508.91
<b>Total</b>	<b>\$101,376.75</b>	<b>\$104,398.11</b>

*\*Bid excludes cost for wood tie 16' Douglas fir w/end plate 7"x9"x16'*



By a comparison of MTS's Independent Cost Estimate (ICE) at \$100,063.89, staff deems the lowest bidder at \$101,376.75 to be fair and reasonable.

Therefore, staff recommends that the Board of Directors authorize the CEO to execute MTS Doc. No. L1429.0-18, (in substantially the same format as Attachment A) with Gemini Forest Products for Douglas Fir Railroad Ties.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft Standard Services Agreement; Contract L1429.0-18

## STANDARD PROCUREMENT AGREEMENT

L1429.0-18  
**CONTRACT NUMBER**  
370016-545500  
**FILE NUMBER(S)**

THIS AGREEMENT is entered into this \_\_\_ day of \_\_\_\_\_ 2018, in the State of California by and between San Diego Metropolitan Transit System ("MTS"), a California public agency, and the following, hereinafter referred to as "Contractor":

Name: Gemini Forest Products

Address: 10608 Los Alamitos

Form of Business: Corporation

Los Alamitos, CA 90720

(Corporation, partnership, sole proprietor, etc.)

Telephone: (562) 594-8948

Email Address: ted@geminiforest.com

Authorized person to sign contracts: Ted Pollard  
 Name

President  
 Title

**The attached Standard Conditions are part of this Agreement. The Contractor agrees to furnish to MTS services and materials, as follows:**

Douglas fir wood ties as specified in the Scope of Work (attached as Exhibit A), Gemini Forest Products bid (attached as Exhibit B), and in accordance with the Standard Procurement Agreement, including Standard Conditions Procurement (attached as Exhibit C) and federal requirements (attached as Exhibit D).

This is a one-time purchase. The total cost is \$101,376.75 and shall not be exceeded without the express written consent of MTS.

SAN DIEGO METROPOLITAN TRANSIT SYSTEM		CONTRACTOR AUTHORIZATION
By: _____ Chief Executive Officer		Firm: _____
Approved as to form:		By: _____ Signature
By: _____ Office of General Counsel		Title: _____
AMOUNT ENCUMBERED	BUDGET ITEM	FISCAL YEAR
\$101,376.75	370016-545500	FY 18

By: \_\_\_\_\_  
 Chief Financial Officer \_\_\_\_\_ Date

( \_\_\_ total pages, each bearing contract number)

SA-SERVICES REVISED (2/22/2017)  
 DATE



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## Agenda Item No. 14

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

BUILDING C AND SAN YSIDRO TROLLEY TERMINAL HVAC REPLACEMENT –  
AWARD WORK ORDER UNDER A JOB ORDER CONTRACT

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC7503-01, PWL234.0-17 (in substantially the same format as Attachment A) with ABC Construction, Inc. (ABC) for Building C and San Ysidro Trolley Terminal HVAC Replacement.

#### Budget Impact

The total cost will not exceed \$102,198.29 inclusive of a direct cost of \$101,176.31 and the contractor share of administrative fees totaling \$1,021.98. Total administrative fees are \$3,014.85 (contractor share \$1,021.98 and MTS share \$1,992.87). Funding will be from the MTS Capital Improvement Project 2006104401 – SDTI Facility HVAC.

#### DISCUSSION:

On September 12, 2016, the San Diego Association of Governments (SANDAG) and MTS issued a joint solicitation for the provision of on-call Job Order Contracting (JOC) general building and facilities construction services. This includes general building and facility contracting services such as demolition, maintenance, and modification of existing buildings and facilities, as well as the construction of buildings and facilities with all required incidental professional and technical services required. JOC is a procurement method under which public agencies may accomplish frequently encountered repairs, maintenance, and construction projects through a single, competitively procured long-term agreement.



Four bids were received and the contract was awarded to ABC Construction, Inc. Individual work orders are approved accordingly to the authority levels set forth in MTS Board Policy No. 41, "Signature Authority". Contracts over \$100,000 require Board approval.

MTS has Heating Ventilation, and Air Conditioning (HVAC) units located at Building C and San Ysidro Trolley Terminal requiring upgrade and replacement due to the units being at the end of their useful service life. This project will replace five (5) EA HVAC units located at Building C and one (1) EA HVAC unit located San Ysidro Trolley Terminal. The work is necessary to ensure the HVAC systems function both efficiently and properly.

ABC will be providing all materials, labor, equipment, and disposal necessary for the complete replacement of the HVAC units. Construction is expected to be completed by early summer 2018.

Utilizing the JOC process was determined to be the most effective way to ensure project completion prior to the warmer upcoming summer months when the HVAC units will be essential.

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute Work Order MTSJOC7503-01, PWL234.0-17 with ABC Construction, Inc. for Building C and San Ysidro Trolley Terminal HVAC Replacement.

/s/ Paul C. Jablonski

Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft Work Order MTSJOC7503-01, PWL234.0-17

# JOB ORDER CONTRACT WORK ORDER

PWL234.0-17

CONTRACT NUMBER

MTSJOC7503-01

WORK ORDER NUMBER

THIS AGREEMENT is entered into this \_\_\_\_\_ day of \_\_\_\_\_ 2018, in the state of California by and between San Diego Metropolitan Transit System ("MTS"), a California public agency, and the following, hereinafter referred to as "Contractor":

Name: ABC Construction, Inc.Address: 3120 National AvenueForm of Business: CorporationSan Diego, CA 92113

(Corporation, partnership, sole proprietor, etc.)

Telephone: (619) 239-3428

Authorized person to sign contracts: \_\_\_\_\_

Wayne CzubernatProject Manager

Name

Title

Pursuant to the existing Job Order Contract (MTS Doc. No. PWL234.0-17), MTS issues a Work Order to Contractor to complete the detailed Scope of Work (attached as Exhibit A.), the Cost Breakdown for the Scope of Work (attached as Exhibit B.), and the subcontractor listing form applicable to this Work Order (attached as Exhibit C.)

Pursuant to the SANDAG JOC Contract Section 7-1.04A(3), 1% of the work order value has been deducted. MTS will pay both the Contractor (1%) and the MTS/Owner share of the Gordian Group license fee.

The total cost for this work order will not exceed \$102,198.29 inclusive of a direct cost of \$101,176.31 and a 1% Gordian Group license fee of \$1,021.98.

TOTAL PAYMENTS TO CONTRACTOR SHALL NOT EXCEED \$ 101,176.31

SAN DIEGO METROPOLITAN TRANSIT SYSTEM

CONTRACTOR AUTHORIZATION

By: \_\_\_\_\_

Chief Executive Officer

Approved as to form:

Firm: \_\_\_\_\_

By: \_\_\_\_\_

Signature

By: \_\_\_\_\_

Office of General Counsel

Title: \_\_\_\_\_

AMOUNT ENCUMBERED

BUDGET ITEM

FISCAL YEAR

\$ 101,176.31

2006104401

2018

By: \_\_\_\_\_

Chief Financial Officer

Date

( \_\_\_\_ total pages, each bearing contract number and work order number)





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## Agenda Item No. 15

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

ON-CALL RAILROAD GENERAL ELECTRICAL AND COMMUNICATION  
CONSTRUCTION SERVICES – CONTRACT AMENDMENT

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. PWL203.1-16 (in substantially the same format as Attachment A) with HMS Construction, Inc. (HMS), for an increase to the contract value.

#### Budget Impact

The total estimated cost of this amendment would not exceed \$1,000,000. Funding will be included in the budget of each project for which a task order will be issued under this agreement. This amendment brings the total contract award to \$2,500,000.

#### DISCUSSION:

In September 2015, the San Diego Association of Governments (SANDAG) and MTS issued a joint solicitation for the provision of on-call Job Order Contracting (JOC) railroad general electrical and communication services. This includes signal systems, overhead catenary and traction power substation system, and all incidental professional and technical services required. JOC is a procurement method under which public agencies may accomplish frequently encountered repairs, maintenance, and construction projects through a single, competitively procured long-term agreement.

One bid was received; a post bid survey was conducted among the potential non-bidding contractors to establish the main reason for only receiving one bid on the project. Eight surveys were conducted, and firms reported that the main reason they did not bid on the project was that the project did not fit the criteria for the projects they generally bid on. There is no evidence that a restrictive specification or delivery requirement contributed to



receiving a single bid. Based on these findings, it is reasonable to conclude that completion was not restricted and that only one bid was submitted due to factors beyond SANDAG's / MTS's control. The combined resultant agreements totaled \$4,500,000.00. SANDAG's portion was \$3,000,000 and MTS's was \$1,500,000. On March 17, 2016, the Board of Directors approved a contract award with funding up to \$1,500,000 to HMS Contracting Corporation (HMS).

Since the award, MTS has experienced an increase in construction related projects while SANDAG has utilized their portion less than anticipated. MTS requested and received additional capacity from SANDAG. SANDAG's revised contract value was \$2,000,000 and MTS's revised contract value would be \$2,500,000.

Today's action authorizes an increase in the contract value of this on-call contract to HMS. However, no specific project or spending is authorized. Individual projects/task orders will be processed according to the signature authority set forth in Board Policy No. 41 (e.g. task orders under \$100,000 will be approved by the CEO; task orders over \$100,000 will require Board approval).

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute MTS Doc. No. PWL203.1-16 (in substantially the same format as Attachment A) with HMS Contracting Corporation to increase the total contract value.

/s/ Paul C. Jablonski

Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft MTS Doc. No. PWL203.1-16

March 8, 2018

MTS Doc. No. PWL203.1-16

Mr. Michael C. High  
President  
HMS Contracting Corporation  
1047 La Mirada Court  
Vista, CA 92081

Subject: AMENDMENT NO. 1 TO MTS DOC. NO. PWL203.0-16

Dear Mr. High:

This shall serve as Amendment No. 1 to our agreement for the Metropolitan Transit System (MTS) ON-CALL RAILROAD GENERAL ELECTRICAL AND COMMUNICATION SERVICES as further described below.

#### SCOPE OF SERVICES

There shall be no changes to the Scope of Services.

#### SCHEDULE

There shall be no changes to the schedule.

#### PAYMENT

Not exceed \$2,500,000 without prior written approval from MTS. The total value of this contract including this amendment shall.

All other terms and conditions of the original Agreement PWL203.0-16 shall remain in effect.

If you agree with the above, please sign below and return the document marked "Original" to the Contracts Specialist at MTS. The second copy is for your records:

Sincerely,

Accepted:

Paul C. Jablonski  
Chief Executive Officer

\_\_\_\_\_  
Mr. Michael C. High  
President/ HMS Contracting Corporation

Date: \_\_\_\_\_

Attachment:

cc: Michael Diana, Steve Augustyn, Bid File



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## Agenda Item No. 16

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

BUS SHELTER ADVERTISING CONTRACT EXTENSION TO ALLOW DIGITAL  
ADVERTISING – SOLE SOURCE AWARD

#### RECOMMENDATION:

That the Board of Directors authorize the Chief Executive Officer (CEO) to:

- 1) amend the current contract with Clear Channel Outdoor (CCO) to include terms outlined below; and
- 2) exercise five one-year options, and extend the contract for an additional five years.

#### Budget Impact

Assuming all digital monitors are installed prior to January 2019, the contract will generate a minimum of \$2.35 million over the 10-year extension period of the contract. No capital investment by MTS is required. This is in addition to the \$9.5 million Minimum Annual Guarantee (MAG) generated over the same time period by the static advertising managed by CCO.

#### DISCUSSION:

In December of 2013, CCO was awarded by MTS a contract to provide Bus Shelter Advertising and Maintenance Services for a five-year base with five one-year options.

This is a revenue contract for MTS, which provides valuable non-fare revenue to supplement its operations budget. The contract calls for a MAG of \$950,000, which exceeded the next highest bidder by \$350,000. CCO's proposed 55% of gross revenue to MTS was also in excess of the second-highest bidder (36%). In two of the first four



years of the contract, the 55% gross revenue split has exceeded the MAG. Total revenue to MTS in those four years has been approximately \$3,875,000.

In addition to the selling and placement of advertising, CCO provides for the installation and maintenance of all new MTS shelters. Under an accelerated plan, CCO is expected to install more than 500 new shelters within the MTS service territory by the end of Calendar Year 2018. Under the contract, CCO is also responsible for the repair, removal and relocation of shelters within the MTS service territory. This accommodates service changes that either introduce service to new areas where street furniture is needed or eliminate service, rendering street furniture unnecessary.

The maintenance of shelters is also a rigorous and costly endeavor. Shelters are often damaged, vandalized and disabused in ways that present public health hazards. Quick and thorough clean-up is absolutely necessary, 24 hours a day, seven days a week.

In all regards, CCO has met and exceeded MTS expectations in terms of revenue, maintenance and responsiveness.

Given CCO's excellent performance, it is likely that MTS would award all five one-year options when the base years of contract expire in December 2018.

### **Digital Opportunity**

The introduction of digital monitors at select bus shelters has long been a goal of MTS. These monitors can enhance MTS service in a number of ways, including:

- Display service interruptions
- Display detours
- Announce new services
- Promote MTS partnerships

Digital monitors also have the ability to increase advertising revenue by increasing the amount of available inventory. Digital ads are configured to appear for 8 seconds and appear once every 64 seconds (if all inventory is sold).

This added capability was anticipated in the original solicitation and included in the Memorandum of Understanding (MOU) between MTS and the City of San Diego (City). This MOU delineates responsibilities and revenue sharing that allows MTS to place street furniture on City right of way. The City receives 10% of the advertising revenue. The pertinent clause contained in the MOU regarding digital advertising is: "Whereas MTS plans to incorporate 'showcase' transit shelters with electronic advertising in high-visibility areas within the City..." This MOU was executed in 2015.

Technology to support outdoor advertising has become much more durable and functional in the last five years. Monitors are now used in many outdoor environments, including bus shelters in other transit agencies. Wi-Fi technology, which is necessary for the monitors to receive digital advertising and other information, has also become far more reliable. All the associated costs for this technology have also dropped in recent years, making the investment much more affordable.

The costs to make an investment of public dollars by MTS in this technology are still high. MTS has many other capital investments that are of much higher priority in order to accomplish MTS's mission of providing safe and reliable public transportation services. To achieve the goal of installing digital advertising, MTS has been working with CCO to establish the parameters necessary for CCO to make a private capital investment and receive a return on its investment.

All digital monitors would be placed in commercial districts. MTS and CCO will work closely with the City of San Diego to finalize locations.

### **CCO Capital Investment Plan**

CCO has gained approval from its executive leadership to invest in digital technology to be installed at existing MTS shelter locations. It has identified and estimated all the costs associated with the purchase, installation, required modification to MTS shelters, City permitting, and all power requirements, including metering and coordination with SDG&E. CCO is planning an aggressive installation schedule, with the intention to install 30 to 40 monitors by the end of 2018. If the program is successful, additional digital displays may be installed in the future.

Here are the basic terms that will be included in a contract amendment:

- MTS will exercise all five one-year options, with the first year beginning Jan. 2019 and the last expiring December 2023.
- MTS will extend the contract for an additional five years through December 2028, pending successful installation of digital monitors.
- If, for any reason, CCO is unable to install any digital displays in the first 5 years of the option extension period, the second 5 year contract extension may be voided at the sole discretion of MTS and the expiration date will revert to December 2023.
- If, for any reason CCO is unable to install at least 20 monitors in the first 5 years of the option extension period, MTS may, at its sole discretion, terminate the agreement at such time CCO's capital expenditure is fully reimbursed by advertising revenue.
- CCO will assume all costs associated with the installation of digital monitors at up to 30 locations (with up to 10 locations having two monitors), which are estimated to be about \$3 million.
- CCO will engage Tolar (manufacturer of MTS shelters) separately and pay for the construction of all modified MTS bus shelters.
- CCO will assume the costs for the installation of these modified shelters and the relocation of existing shelters (if necessary).
- CCO will assume the lead in working with the City and SDG&E to gain approvals for power.
- CCO will assume all costs associated with power connections.
- CCO will assume the responsibility/costs for Wi-Fi connectivity.
- CCO will assume the responsibility for repairs and maintenance of the monitors.
- Should shelters need to be relocated during the term of this agreement, CCO shall bear all costs associated with their relocation.
- CCO shall provide to MTS all costs associated with the complete installation of the shelters and digital monitors and all advertising revenue generated by digital monitors.

- At the end of the contract extension, the digital monitors will become the property of MTS.
- Given there is unsold inventory, CCO will allow MTS to place digital ads or MTS public service announcements at no cost to MTS.

### **Revenue Increase to MTS**

The contract amendment will also include an increase to the revenue provided by CCO to MTS. The following revenue projections assume that CCO installs 40 monitors prior to January 2019. All revenue splits described below are for the digital monitors only. Revenue splits for the static advertising on the remain shelters will remain at 55% to MTS and 45% to CCO per the current contract.

- Years 1-5
  - A 25% split of gross revenues will go to MTS and 75% to CCO, until all capital costs have been recouped by CCO.
  - If capital costs are recouped prior to the end of Year 5, the revenue share split shall revert to 55% to MTS and 45% to CCO (prorated for a partial year).
  - The MAG payment beginning in 2019 will increase by \$5,000 per installed and operational digital monitor.
  - If CCO capital costs are recouped prior to the end of Year 5, CCO shall increase the minimum payment to \$10,000 per installed and operational digital monitor (or a prorated portion of a partial year).
  - Minimum anticipated revenue to MTS would be an additional \$200,000 per year, increasing CCO's total minimum payment to MTS to at least \$1.15 million per year.
- Years 6-10
  - Provide a 55% split of gross revenues to MTS.
  - Increase the MAG payment beginning in 2024 to \$10,000 per installed and operational digital display.
  - Minimum anticipated revenue to MTS would increase CCO's total annual payment to MTS to at least \$1.25 million for this time period.
- Additional guaranteed revenue to MTS over the 10-year contract extension would be a minimum of \$2.35 million.

### **Relevant CCO Experience**

CCO has relevant experience in two major markets, the District of Columbia Department of Transportation and the San Francisco Municipal Transportation Agency. Below are synopses of their scope of work and results.

#### Washington/Baltimore:

In 2005, the District of Columbia Department of Transportation awarded Clear Channel Outdoor a 20-year contract to manage its transit shelter advertising. Within the market's extensive outdoor portfolio, Clear Channel Outdoor has generated significant revenue on the 110 digital transit shelters it manages and monetizes. The District has realized steady revenue growth since 2005, with year-over-year increases culminating in gross revenues exceeding \$5.5M in 2017.

#### San Francisco/Bay Area:

In 2007, Clear Channel Outdoor was selected to manage and monetize the San Francisco Municipal Transportation Agency's (SFMTA) transit shelter advertising. One of the largest transit systems in the U.S., the SFMTA carries more than 700,000 riders per day on its buses, light rail vehicles, electric trolley coaches, historic street cars and cable cars. Clear Channel Outdoor has replaced nearly 1,100 static shelters and advertising kiosks and added 90 digital screens to select shelters and kiosks in high-traffic venues. Clear Channel's digital transit shelter portfolio in the Bay Area has seen sustained growth year over year with revenue exceeding \$6M in 2017.

#### **Sole Source Justification**

MTS conducted research to determine if the MTS contract with CCO could be amended to include new contract provisions and an extension of five years. To make the affirmative recommendation, all pertinent documents were reviewed, including the original solicitation, the responses to the RFP, Cardinal Change interpretations regarding Change Orders and Contract Extensions, Federal Transit Administration regulations, and related practices at other transit agencies.

In summary, it was concluded that it would be permissible for MTS to allow a contract extension and an expansion in the scope of work for the following reasons:

- **Scope of Work Change Order**
  - The RFP included the possibility of adding digital monitors. Thus the bidders should have anticipated this change as it was within the original scope of the solicitation.
  - The contract with CCO expressly states that the scope of work includes advertising using both transitional poster methods and digital monitors.
  - Digital monitors are also anticipated in the MOU between MTS and the City.
- **Contract Extension**
  - Although no FTA funds are involved in any aspect of the bus shelter program with CCO, MTS reviewed FTA guidance to understand best practices in this area and found no contract term length limitations that would make a five year contract extension impermissible. So long as MTS has a sound business judgment and sufficient sole source justifications for extending the contract an additional five years beyond the base and option years, it would be permissible.

Factors justifying a sole source contract extension include:

- Adding digital monitors to CCO's current inventory – rather than reducing its inventory along high-visibility corridors and awarding these shelters to another company – is the course that would likely maximize revenues to MTS.
- CCO is expending its own capital to develop this program. No MTS capital is being expended.
- CCO is taking the lead on establishing all necessary working relationships with the City and SDG&E to enable the program.



- CCO will work directly with and pay Tolar to modify the MTS shelter to accept large digital monitors.
- CCO was one of only two bidders for the bus shelter advertising program. Its revenue share and MAG proposals were substantially higher than the second-place bidder.
- The second place bidder – Outfront Media – recently refused to sign an agreement with MTS for Vehicle Advertising under the terms it had negotiated in the RFP process.
- A new solicitation solely for 30-40 digital advertising monitors at MTS Bus Shelters would likely not generate interest from other qualified bidders.
- A new solicitation would take considerable time, delaying any revenue gains to MTS.
- A new solicitation for all bus shelters would not likely increase revenue to MTS and has the potential to reduce revenue to MTS.
- CCO has performed exceptionally during its first four years of its contract. It has assumed substantial costs to install new MTS bus shelters. There is no basis for MTS not to exercise its five one-year options.

### **Conclusion**

On the basis of all factors, there is ample justification to issue a contract extension to CCO and the terms described above.

/s/ Paul C. Jablonski  
 Paul C. Jablonski  
 Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)



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## Agenda Item No. 30

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

CONSULTING SERVICES – ZERO EMISSION BUS (ZEB) PILOT PROGRAM –  
CONTRACT AWARD (BILL SPRAUL)

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. B0684.0-18 (in substantially the same format as Attachment A) with Center for Transportation & the Environment (CTE) for the provision of consulting services for a ZEB pilot program and implementation for a 3 1/2-year period.

#### Budget Impact

The total estimated cost if this agreement would not exceed \$497,957.38. The project will be funded from Capital Project 10011054 (ZEB Bus Pilot).

#### DISCUSSION:

MTS seeks to establish a contract with a consultant to work with MTS in developing and implementing a Zero Emissions Bus (ZEB) pilot program. The consultant will assist MTS in evaluating and understanding the cost, benefits, and requirements of an effective, comprehensive pilot project. The consultant will also assist MTS with implementation and evaluation of the pilot program, including development and monitoring and also guide MTS with the transition to a ZEB fleet.

On December 27, 2017, staff released a Request for Proposals (RFP) MTS Doc. No. B0684.0-18 to solicit offers from qualified firms for Consulting Services – Zero Emission Bus Pilot Program. A total of five (5) proposals were received from:

1. Burns & McDonnell, Kansas City, MO 64114
2. The Center for Transportation and the Environment (CTE), Atlanta, GA 30308



3. Fuel Solutions, Culver City, CA 90230
4. Ramboll, Novato, CA 95998
5. STV, Inc., Irvine, CA 92618

All submissions were deemed responsive and responsible.

A selection committee, consisting of Bus Maintenance, Bus Operations, Chief Operating Officer – Bus Operations, Chief of Staff and Chief Financial Officer. Proposals were evaluated based on the following (technical and cost) factors based on the following criterion:

Pass/Fail Criteria to include:

- a. Proposer has demonstrated the ability to meet insurance requirements described in the Agreement;
  - b. Proposer has demonstrated at least five (5) years of relevant experience; and
  - c. Proposer has demonstrated previous experience working for or with public agencies, transit entities, or corporations on a similar project.
1. Qualifications and Experience of Firm or Individual
  2. Staffing, Organization and Management Plan
  3. Proposed Methodology and Work Plan
  4. Cost/Price

MTS used an evaluation scale system for rating contractor proposals against the evaluation factors identified above. For technical and cost proposals, the appropriate evaluation rating would be assigned to each evaluation factor consistent with the narrative evaluation of strengths, weaknesses, and risks.

After the initial evaluation of the proposals, the evaluation panel met with the two highest rated proposers (CTE and Ramboll) to obtain clarifications and further detail followed by a request for a Best and Final Offer (BAFO). After clarifications and final submissions, the evaluation panel determined that CTE represented the best value and most advantageous offer to MTS after considering both price and technical factors.

The following table represents the total cost proposal and final scores:

PROPOSER NAME	Total Contract Cost	TOTAL AVG. TECH. SCORE	COST SCORE	TOTAL SCORE (Tech + Cost)
The Center for Transportation and the Environment (CTE)	\$ 497,957.38	55.60	30.10	<b>85.70</b>
Ramboll	\$ 428,222.10	36.60	35.00	<b>71.60</b>

Based on the evaluation panel's analysis of the technical proposal, discussions and evaluation of price, MTS staff has determined that CTE's proposed pricing is fair and reasonable, and has provided a very competitive proposal that meets MTS's requirements as outlined in the RFP.

Therefore, staff is requesting that the MTS Board of Directors authorize the CEO to execute MTS Doc. No. B0684.0-18 (in substantially the same format as Attachment A) with Center for Transportation & the Environment (CTE) for the provision of consulting services for a ZEB pilot program and implementation for 3 1/2-year period.

This contract award shall be contingent upon completion of the protest period, which will end on March 20, 2018.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

Attachment: A. Draft MTS Doc. No. B0684.0-18

## STANDARD SERVICES AGREEMENT

B0684.0-18  
CONTRACT NUMBER

DRAFT

FILE NUMBER(S)

THIS AGREEMENT is entered into this \_\_\_\_\_ day of \_\_\_\_\_ 2018, in the state of California by and between San Diego Metropolitan Transit System ("MTS"), a California public agency, and the following contractor, hereinafter referred to as "Contractor":

Name: Center for Transportation & the Environment (CTE) Address: 730 Peachtree Street, Suite 760

Form of Business: Corporation Atlanta, GA 30308  
(Corporation, partnership, sole proprietor, etc.)

Telephone: 678-244-4150 Email: Daniel@cte.tv

Authorized person to sign contracts: Daniel J. Raudebaugh Executive Director  
Name Title

The attached Standard Conditions are part of this agreement. The Contractor agrees to furnish to MTS services and materials, as follows:

Provide Consulting Services – Zero Emissions Bus (ZEB) Pilot Program and Implementation as set forth in the MTS Scope of Work (attached as Exhibit A), CTE's Best and Final Offer (BAFO) (attached as Exhibit B), in accordance with the Standard Services Agreement, including Standard Conditions Services (attached as Exhibit C), and MTS Policy 44-C Travel Expense Guidelines Applicable to MTS Contractors (attached as Exhibit D).

The contract term is for up to a 3 1/2-year period effective April 1, 2018 through June 30, 2021. Payment terms shall be net 30 days from invoice date.

The total contract cost shall not exceed \$497,957.38 without prior written approval from MTS.

SAN DIEGO METROPOLITAN TRANSIT SYSTEM	CONTRACTOR AUTHORIZATION
By: _____ Chief Executive Officer	Firm: _____
Approved as to form:	By: _____
By: _____ Office of General Counsel	Signature
	Title: _____

AMOUNT ENCUMBERED	BUDGET ITEM	FISCAL YEAR
<b>\$497,957.38</b>	WBSE #10011054	18-22

By: \_\_\_\_\_  
Chief Financial Officer Date

# ZEB Pilot Update



Board of Directors  
March 8, 2018



- Board approved recommendation for ZEB pilot program on October 19, 2017
- Pilot program components:
  - Consultant for technical expertise and experience
  - Pilot development, implementation, operation, analysis and reporting
  - Bus procurement
  - Infrastructure needs and analysis
  - Roadmap: Pilot to full deployment



# ZEB Pilot Program Consulting Services:

- Staff developed an RFP to obtain consulting services
- Consultant to provide technical expertise and experience, assuring pilot program success and effectiveness over the next several years
  - Develop, scope, design, and requirements of a pilot program
  - Assist with oversight of pilot implementation and operation
  - Analysis and reporting of ZEB performance, challenges, successes
  - Assist with infrastructure and utilities capabilities and requirements
  - Assist with bus procurement as needed
  - Develop a roadmap from pilot to full deployment





- ZEB Consultant RFP published December 27, 2017
- Led by procurement, the evaluation team consisted of maintenance and operations staff, senior management staff including CFO, COO and Chief of Staff
- Received five (5) proposals
- Presentations and BAFO's from the evaluations team's two (2) highest rated firms:
  - Center for Transportation and the Environment (CTE)
  - Ramboll



# Staff Recommendation: Award contract to CTE

- Best overall combination of technical expertise, experience, and costs
- Leader and most experienced firm with ZEB pilots, and deployment programs in both California and across U.S.
  - Long Beach Transit, (Long Beach, CA)
  - AC Transit (Oakland, CA)
  - Tri-Met (Portland, OR)
  - Delaware Transit Corp (Delaware, DE)
  - OCTA (Orange County, CA)



## Center for Transportation and Environment:

- A non-profit organization
- Mission is “To improve the efficiency and sustainability of the United States’ energy and transportation systems”
- Highest scored technical proposal, presentation and overall value including significantly more hours for the project



# Recommendation

- Authorize the Chief Executive Officer (CEO) to execute contract B0684.0-18, with the Center for Transportation and Environment (CTE) to provide Consulting Services - Zero Emissions Bus (ZEB) Pilot Program and Implementation as set forth in the MTS Scope of Work.
- The contract term is for up to a 3.5 year period effective April 1, 2018 through June 30, 2021.



# Questions ?





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## Agenda Item No. 31

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

AB 805: BALLOT MEASURE (SHARON COONEY)

#### RECOMMENDATION:

That the Board discuss issues related to the levying of a sales tax as authorized by AB 805 (Gonzalez-Fletcher) and ratify the creation and membership of an Ad Hoc Committee to govern the process.

#### Budget Impact

None.

#### DISCUSSION:

The Board of Directors directed staff to pursue the authority to levy a sales tax for transit projects in the MTS jurisdiction. On October 11, 2017, the Governor signed AB 805 (Gonzalez-Fletcher) into law, which granted MTS this authority. Staff has begun to compile information regarding the types of high level issues that should be addressed by the Board if it decides to pursue a sales tax for transit. After preliminary discussions regarding these issues with the Executive Committee, the Budget Development Committee was tasked with making recommendations on the path going forward. The Budget Development Committee created an Ad Hoc Committee to govern the process and appointed Board Members Gomez, Alvarez, and Roberts to the Committee, with the expectation that the Board would suggest additional members at today's meeting. Staff will provide a summary of issues related to a ballot measure for discussion by the Board.

/s/ Paul C. Jablonski

Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

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Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS is the taxicab administrator for seven cities.

MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego.



# AB 805: Ballot Measure

March 8, 2018

Board of Directors



# Introduction

- The Board sought the ability to levy a sales tax
- AB 805 gave MTS that ability
- Staff needs some direction on how to proceed now
- Brought this to the Executive Committee, and they directed to bring it to Budget Committee
- February 22- Budget Development Committee recommended the creation of an ad hoc Committee to explore a ballot measure





# AB 805 Authorization

- MTS can levy a sales tax (.25 or .5 cent)
- For public transit purposes
  - Public transportation in MTS jurisdiction, right of way repair or redesign, bike and ped improvements
  - Projects “may” be consistent with RTP
- Can seek ability to issue bonds
- Must include an “expenditure plan”
- Reporting of affected streets in unincorporated area to the CA Dept. of Tax and Fee Administration (sets tax boundary)



# AB 805

- Does not change statutory division of roles between MTS and SANDAG:
  - SANDAG is regional planning and development agency (plans and constructs “expansion” transit projects)
  - MTS is transit operator with ability to do “local and minor improvement” projects (maintain, preserve or repair an existing asset without expanding its capacity or capability)
- MTS would still need to work with SANDAG to deliver projects (MTS tax would be funding source for designated projects)



# Steps in the Process

- Create a Board ad hoc committee to govern the process
- Hire a political consultant
- Bring on legal expertise
- Concurrent work by staff and consultants:
  - Public involvement campaign/marketing
  - Expenditure plan development (project list)
  - Financial analysis



# Legal Advice

- Information regarding legal requirements for getting a measure to the ballot
- Advice related to restrictions on campaigning
- Legal review of ordinance language, content
- Board of Equalization and Registrar of Voters consultation



# Political Advice/Research and Survey Professional Services

- Hire a political consultant
- Poll design and implementation -- polling on what should be in the measure, chances for success
  - \$30 k to \$35 k per poll; \$15 k to \$20 k per focus group
- Advice on when to go to the ballot
- Identification of key stakeholders and critical partners for success
- Advice on the impact of competing political issues
- Advice on ballot language



# Development of Transit Expenditure Plan

- Create a plan with a list of projects and allowable expenses to be included in the ballot measure
- Assist community outreach consultant with public involvement campaign
- Coordinate with the Regional Transportation Plan update
- Refine estimate of cost for projects and operating expenditures (with financial consultants)
- Report to Board, Ad Hoc Committee, stakeholders, community



# Financial Consultation

- Determine amount of revenue generation
  - Analysis to include annual forecasts up to 40 years for both ½ and ¼ cent initiatives
- Costing validation of proposed project list
  - Operating assistance on project implementations
- Cost of operational enhancements
- Project timelines necessitating bonding
  - For early action initiatives, if included
  - Bonding capacity– run scenarios
- Matching funds identification
- Above requirements may necessitate several consultants due to timing and expertise



# Marketing/Public Outreach/Public Involvement Consultants

- Facilitation of meetings with Ad Hoc Committee
- Design and implementation of a public involvement campaign to refine project list
  - Lead stakeholder/policymaker/municipal working groups
  - Townhalls, webinars, outreach events, transit rider communication/outreach
  - Advertising for events
  - Media relations
- Conduct public education campaign for initiative
  - Marketing materials, direct mail, web, advertisements
  - Outreach, meeting facilitation, follow-up





# Budgeting for a Ballot Measure

- Cost depends on a number of factors
  - How long it takes for plan development, extent of public involvement, amount of polling, what else is on the ballot, etc.
- Based on Measure A costs, \$2 million to \$3 million (including internal staff time, plus consultants)
  - Legal advice (estimate: \$50,000+)
  - Political consultant/focus groups/polling (\$160,000+)
  - Financial consultation: expected revenues (estimate: \$250,000+)
  - Development of transit expenditure plan (estimate: \$400,000+)
  - Marketing/public outreach/public involvement (estimate for consultants: \$350,000+)
  - Registrar of Voters (estimate: \$500,000 to \$700,000)



# Next Steps

- Create Board Ad Hoc Committee
  - Budget Committee recommended the appointment of Board Members Alvarez, Roberts and Gomez, and to seek additional Board member interest
- Put together solicitation packages for consultant services
  - Legal
  - Planning
  - Financial
  - Political
- Include a budget line item

# Recommendation

- Action would discuss issues related to the levying of a sales tax as authorized by AB 805 (Gonzalez-Fletcher) and ratify the creation and membership of an Ad Hoc Committee to govern the process.

# AB 805: Ballot Measure





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## Agenda Item No. 45

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

FISCAL YEAR 2018 SECOND QUARTER PERFORMANCE MONITORING REPORT  
(DENIS DESMOND)

#### INFORMATIONAL ONLY

##### Budget Impact

None.

#### DISCUSSION:

MTS Board Policy No. 42, "Transit Service Evaluation and Adjustment", establishes a process for evaluating existing transit services to achieve the objective of developing a customer-focused, competitive, integrated, and sustainable system. Additionally, federal Title VI guidance requires that certain performance measures be evaluated and reported to the Board periodically. Staff will present a summary of system performance through the second quarter of fiscal year 2018, including the metrics outlined in Policy 42 and Title VI-required standards. An update of progress on implementation of the Transit Optimization Plan will also be included.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [sharon.cooney@sdmts.com](mailto:sharon.cooney@sdmts.com)

Attachment: A. Performance Monitoring Report (provided at Board meeting)



**SERVICE PERFORMANCE  
MONITORING REPORT  
WILL BE PROVIDED AT THE  
BOARD MEETING**



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## Agenda Item No. 46

### MEETING OF SAN DIEGO THE METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

March 8, 2018

#### SUBJECT:

JOINT DEVELOPMENT PROPERTIES INVENTORY UPDATE (TIM ALLISON)

#### INFORMATIONAL ONLY

##### Budget Impact

None.

#### DISCUSSION:

MTS Board Policy and Procedure No. 18, "Joint Use and Development of Property", addresses the Board's intention to maximize the potential of its real estate assets consistent with transportation goals and community development objectives. The Board has adopted design criteria for joint development consisting of the following goals:

- integration of transportation facilities into existing and proposed developments to meet community needs;
- promotion and enhancement of the use of public transportation;
- maximization of the recovery of public capital costs and increase of the return on public investments; and
- enhancement and protection of the transportation corridor and its environs.

Joint use and development of MTS property would consider the following criteria:

- Projects shall be considered that do not negatively impact present or future public transportation facilities.
- Projects shall be consistent with regional and local community policies and plans.



- Projects must demonstrate a fiscal benefit to MTS.
- Projects will be selected based on demonstrated maximization of economic development potential to MTS and the community, increased accessibility to transportation, and responsiveness to community needs for housing, employment, services, or recreational facilities.
- Projects are encouraged that incorporate public restrooms for patrons and the public.

The Board policy also discusses that an inventory of available and suitable property for joint use and development be established. Attachment A contains the current list of properties that are available for development and have potential to meet the goals and criteria set by the Board. The majority of the properties on the list are situated along the trolley right-of-way. Properties that are being developed for joint use or are not under MTS's control are not included. For example, the Old Town Transit Center Station parking lot is owned by California State Parks, and the Gillespie Field Station parking lot is owned by the County of San Diego.

MTS has had some success in developing property in the past, including the Creekside Villas at the 47th Street Station in San Diego, the Sweetwater Union High School District Adult Education Extension at the 24th Street Station in National City, The Village at Morena Vista on the Green Line in Mission Valley, and Alterra and Pravada at Grossmont Trolley Apartments in La Mesa.

The Encanto/62nd Street Trolley Station is under construction by AMCAL Multi-Housing, Inc. to build the Villa Encantada Apartments affordable housing project.

There is renewed interest from the development community to seek agreements with MTS for transit-oriented developments. MTS staff has identified a number of primary sites that have strong development potential. Some have active interest. The properties include:

- Grantville Station
- El Cajon Transit Center
- Iris Avenue Trolley Station
- Bayfront/E Street Station
- H Street Station
- Palm Avenue Station
- Massachusetts Avenue Station
- I2th and Imperial Expansion
- Levi-Cushman Property

Other sites on the inventory are not excluded from consideration depending upon interest.

- Grantville Station

The Grantville Station is in the City of San Diego on the Green Line constructed as part of the Mission Valley East project. This site has very active interest based on its size, location, and proximity to San Diego State University.



- El Cajon Transit Center

The El Cajon Transit Center is located in the City of El Cajon. The City of El Cajon is interested in transit-oriented development for this site and is actively working with MTS staff to move a project forward. There is no active developer interest on this site.

- Bayfront/E Street and H Street Stations

Both the Bayfront/E Street and H Street Stations are located in the City of Chula Vista at identified gateways to the city. They are located in the Urban Core Planning Area and are considered by the City of Chula Vista to be excellent transit-oriented development sites. Bayfront/E Street Station is adjacent to a city-owned property being that is also available for development.

- Iris Avenue Trolley Station

The Iris Avenue Trolley Station is located just west of Beyer Blvd at Howard Street in the southern part of the City of San Diego in the Otay Mesa West Neighborhood.

- Palm Avenue Station

The Palm Avenue Station is located at Palm Avenue and Hollister Street in the City of San Diego. This site has approximately four acres of flat and rectangular space. It is served by buses and has similar surrounding land uses. There is no active interest in this site.

- Massachusetts Avenue Station

The Massachusetts Avenue Station is within the City of Lemon Grove. The City of Lemon Grove is interested in this site for transit-oriented development. There is interest from the development community on this site. The station is not within the current boundaries of Lemon Grove's redevelopment area.

- 12<sup>th</sup> and Imperial Expansion

MTS purchased several lots in 2010 directly east of the Mills Building as opportunity sites that could be for expansion of transit service, plus other development opportunities.

- Levi-Cushman Property

This property is currently under a long term lease for part of a golf course. Partners of the Riverwalk Development have begun negotiations to amend the current Levi Cushman Specific Plan and create a potential opportunity for MTS to develop its current ownership in conjunction with future development.

MTS Policy No. 18 allows for consideration of specific development proposals and for agency development solicitations. It is anticipated that the individual property development strategies will come back before the Board based on direction to staff.

/s/ Paul C. Jablonski  
Paul C. Jablonski  
Chief Executive Officer

Key Staff Contact: Sharon Cooney, 619.557.4513, [Sharon.Cooney@sdmts.com](mailto:Sharon.Cooney@sdmts.com)

# ***INVENTORY OF POTENTIAL JOINT DEVELOPMENT PROPERTIES***

**Board of Directors**

**March 8, 2018**



# ***Policy and Procedure No. 18 – Joint Use and Development of Property***

- The policy addresses the Board's intention to maximize the potential of its real estate assets consistent with transportation goals and community development objectives.
- The policy contains goals, criteria, and process format to consider joint use and development.
- The policy requires a current inventory of properties suitable for joint use or development to be presented to the Board annually.



# ***Inventory of Potential Joint Development Properties***

- Action is to receive the report.
- Specific properties will come to the Board with requests for action and/or direction to staff.
- The inventory contains property under MTS ownership and control.



## ***Policy 18 - Goals***

- Integrating transportation facilities into developments to meet community needs
- Promoting the use of public transportation
- Maximizing the recovery of public capital costs and increasing the return on public investment
- Enhancing and protecting the transportation corridor



# ***Policy 18 – Development Criteria***

- Projects not impact present and future transportation facilities
- Projects consistent with regional and local community policies and plans
- Projects to fiscally benefit MTS
- Projects to maximize the economic development potential, increase accessibility, and responsive to community needs
- Projects are encouraged to provide public restrooms



# ***Previous and Active MTS Joint Use and Development Projects***

- Creekside Villas at the 47th Street Trolley Station in San Diego - Affordable housing and day care.
- Sweetwater Union High School District Adult Education Extension at the 24th Street Trolley Station.
- Morena Vista Transit Oriented Development in San Diego.
- Grossmont Trolley Station Transit Oriented Development in La Mesa.
- Encanto / 62<sup>nd</sup> Street Trolley Station Affordable Housing Project under construction.





# ***Highlighted Properties***

- Grantville Station
- El Cajon Transit Center
- Iris Avenue Trolley Station
- Bayfront / E Street Station
- H Street Station
- Palm Avenue Station
- Encanto / 62nd Street Station
- Massachusetts Avenue Station
- 12<sup>th</sup> and Imperial Expansion
- Levi-Cushman Property

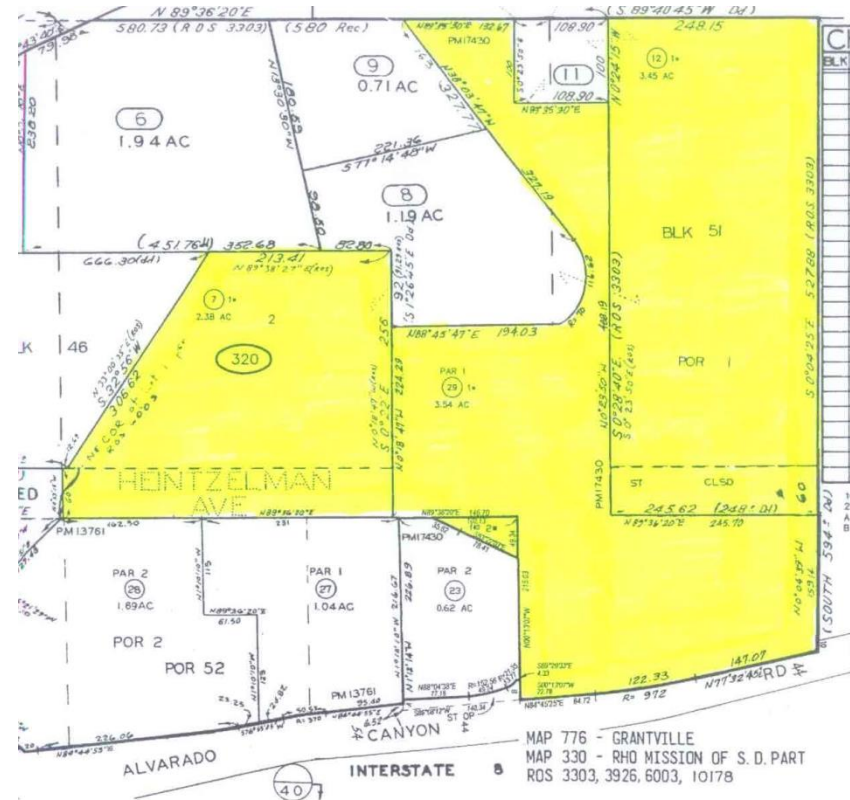


# ***Grantville Trolley Station***

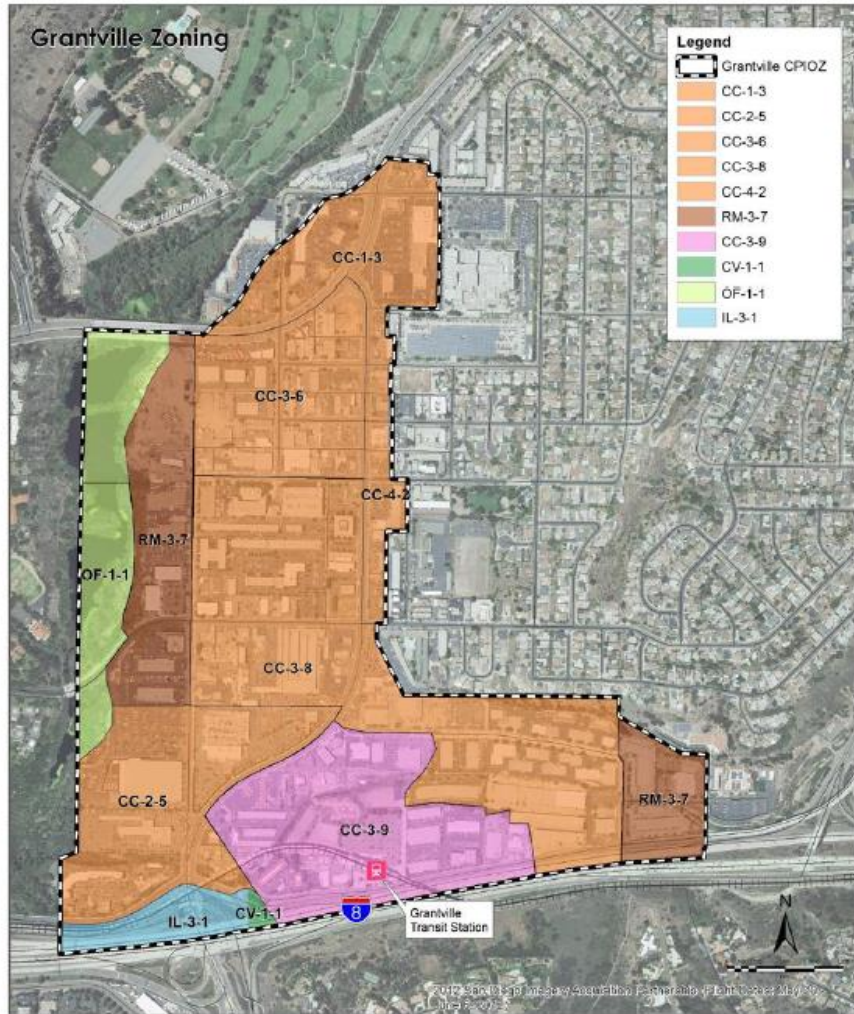


# Grantville Trolley Station

- City of San Diego
- 9.4 acres
- 246 Total Parking Spaces plus overflow lots
- 5 Bus Bays
- Grantville Redevelopment Area
- Federally funded acquisition







CITY OF SAN DIEGO • PLANNING DEPARTMENT

## ***Current Zoning***

- CC-3-9 Zone allows for up to 109 dwelling units per acre



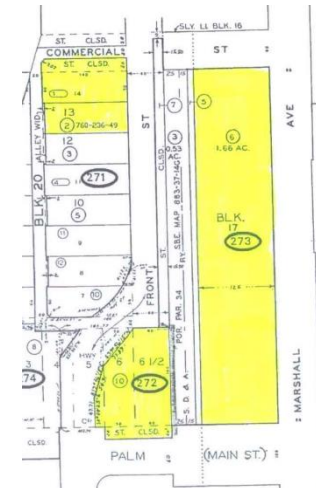
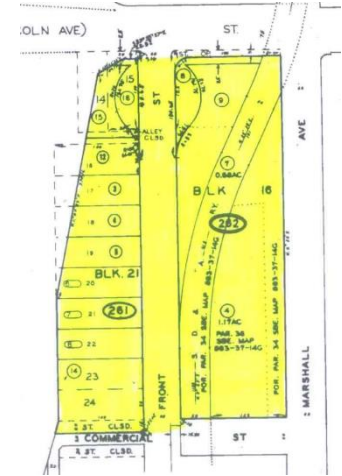
# El Cajon Transit Center














# ***El Cajon Transit Center***

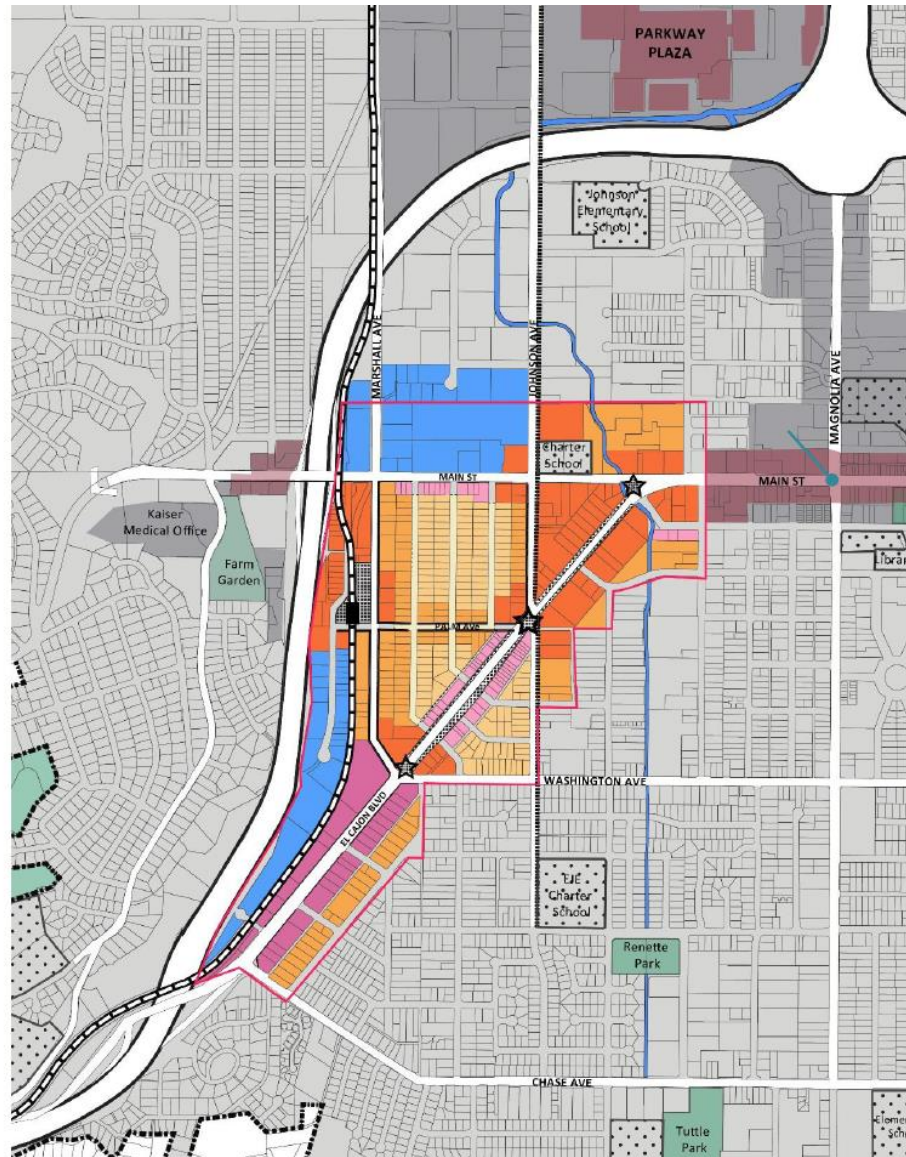
- City of El Cajon
- 7.2 Acres
- 481 Total Parking Spaces
- 8 Bus Bays
- Site Notes:
  - Specific Plan Amendment in process
  - Greyhound Station
  - Mossy Nissan Lease
  - Adjoining property on Front Street – leased





## Proposed Land Use Plan

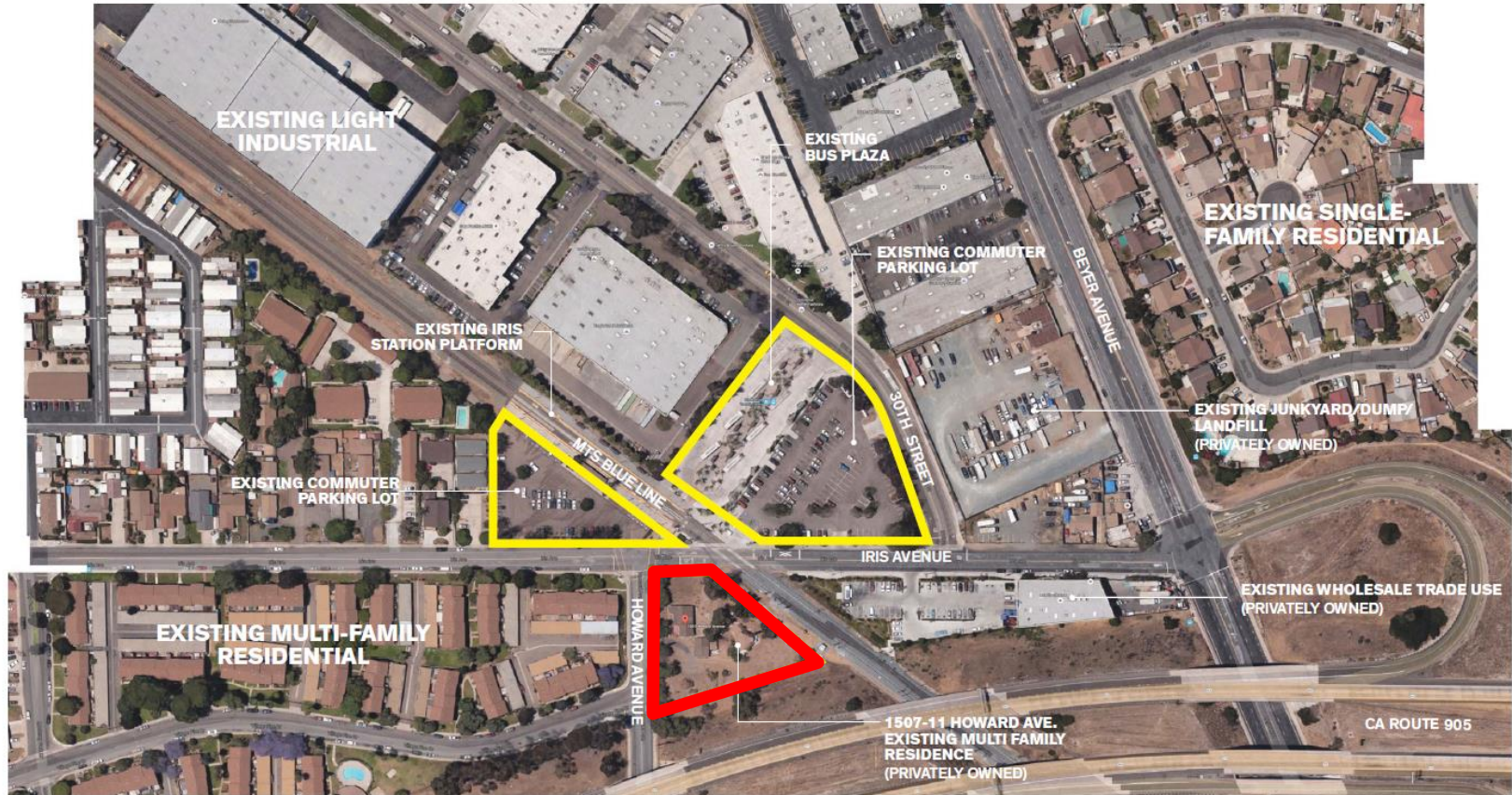
- |   |  |
|---|--|
|  Residential Low                   |  Commercial – Small Scale   |
|  Residential Medium              |  Commercial – Large Scale |
|  Mixed Use - Residential         |  Light Industrial         |
|  High Proposed Main Public Space |  Urban Trail              |
|  Potential Main Public Space     |  |





# Iris Avenue Station

## EXISTING AREA USE PLAN



TRUE NORTH / PROJECT NORTH

011

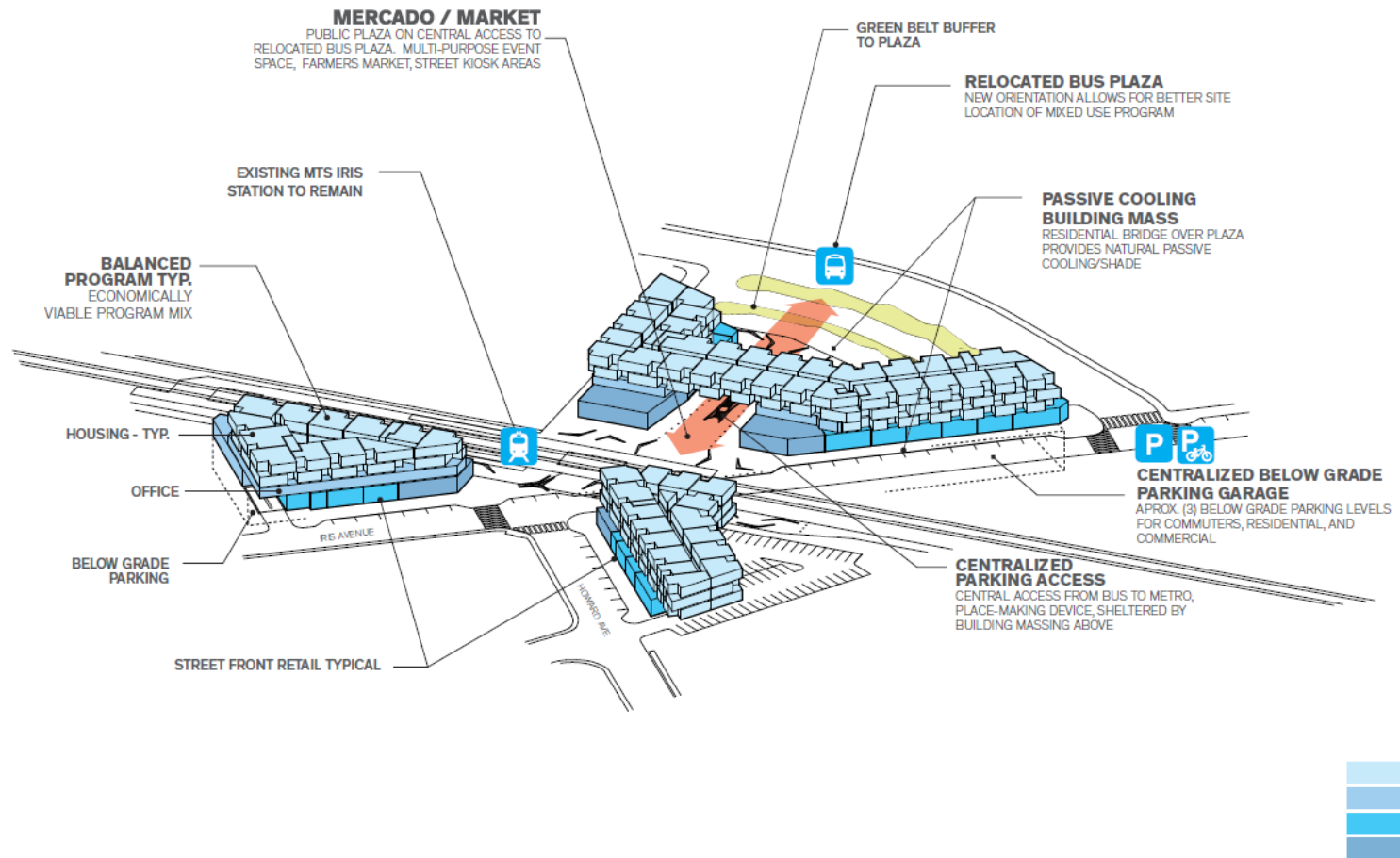
**NMDA**  
NEIL M. DENARI ARCHITECTS

**IRIS STATION**  
DEVELOPMENT PROPOSAL / FEASIBILITY PLAN

**PAKFAR FAMILY TRUST**  
9464 WILSHIRE BLVD SUITE 613, BEVERLY HILLS CA 90212





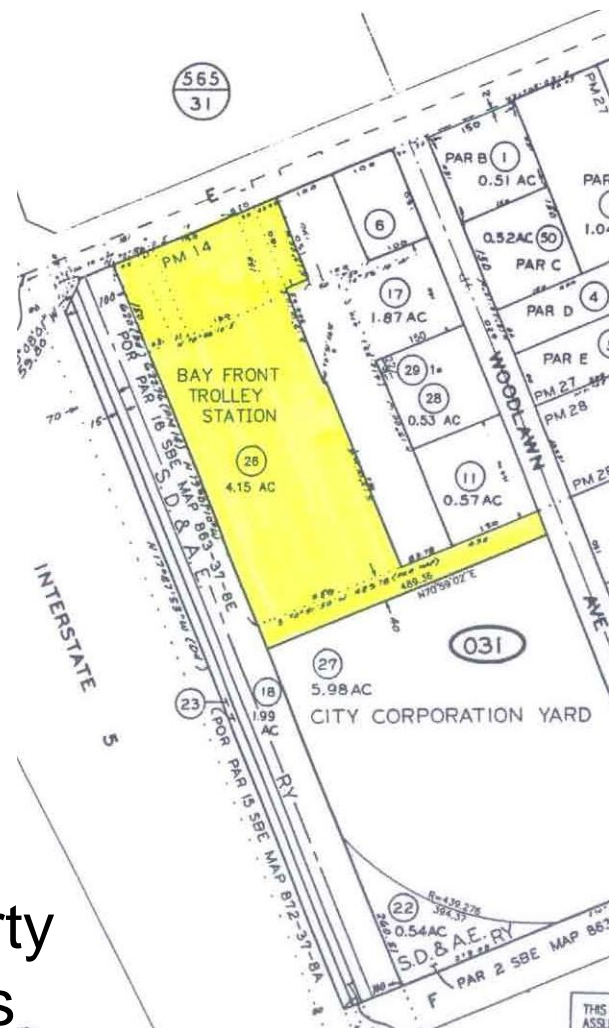


# Bayfront / E Street Station



# Bayfront / E Street Station

- City of Chula Vista
- 4.15 Acres
- 295 Total Parking Spaces
- 4 Bus Bays
- Site Notes:
  - Urban Core Specific Plan
  - Chula Vista Gateway
  - Adjacent development on City property
  - Previous ENA and associated studies



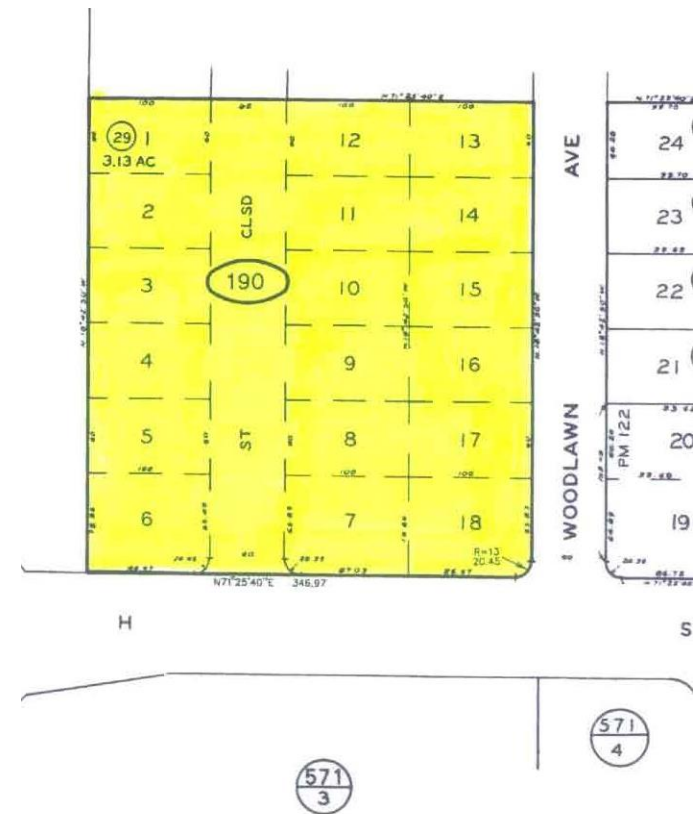


# H Street Station



# H Street Station

- City of Chula Vista
- 3.13 acres
- 286 Total Parking Spaces
- 8 Bus Bays
- Site Notes:
  - Hazardous Waste Contamination
  - Draft Urban Core Specific Plan
  - Chula Vista Gateway



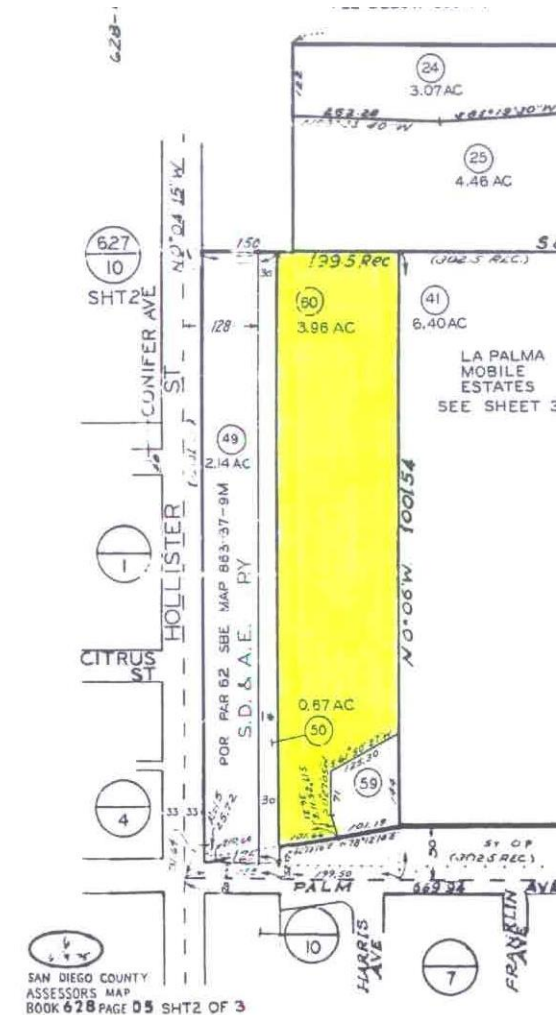


# ***Palm Avenue Station***



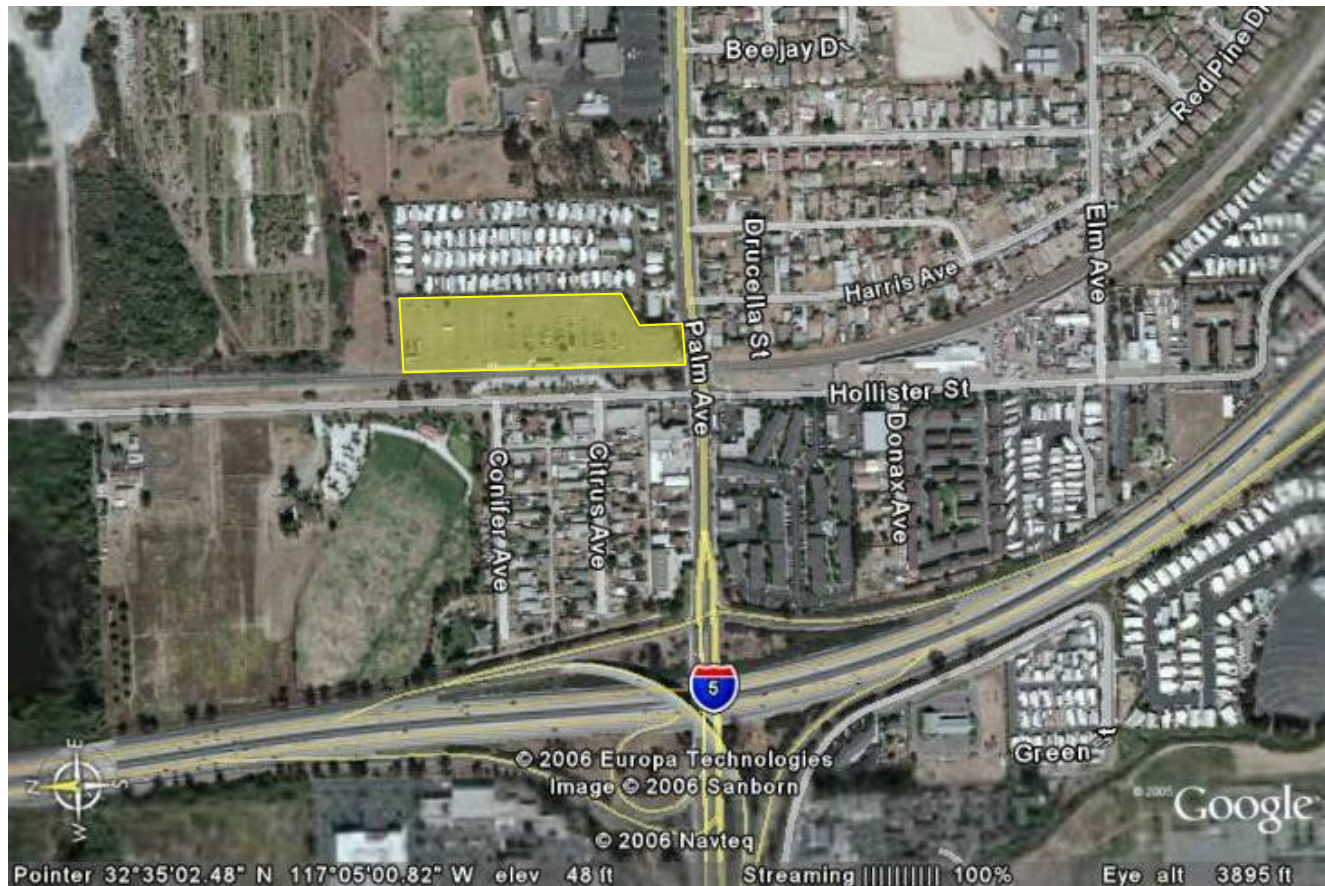
# ***Palm Avenue Station***

- City of San Diego
- 3.96 Acres
- 488 Total Parking Spaces
- Bus Stops on Adjacent Streets
- SDTI Storage Yard





# *Vicinity Aerial*



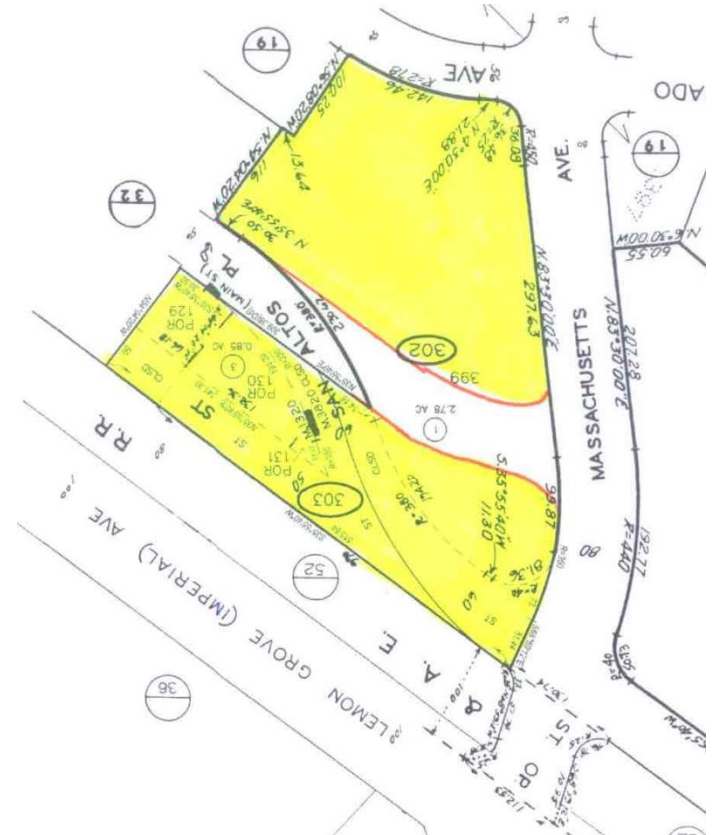


# Massachusetts Trolley Station



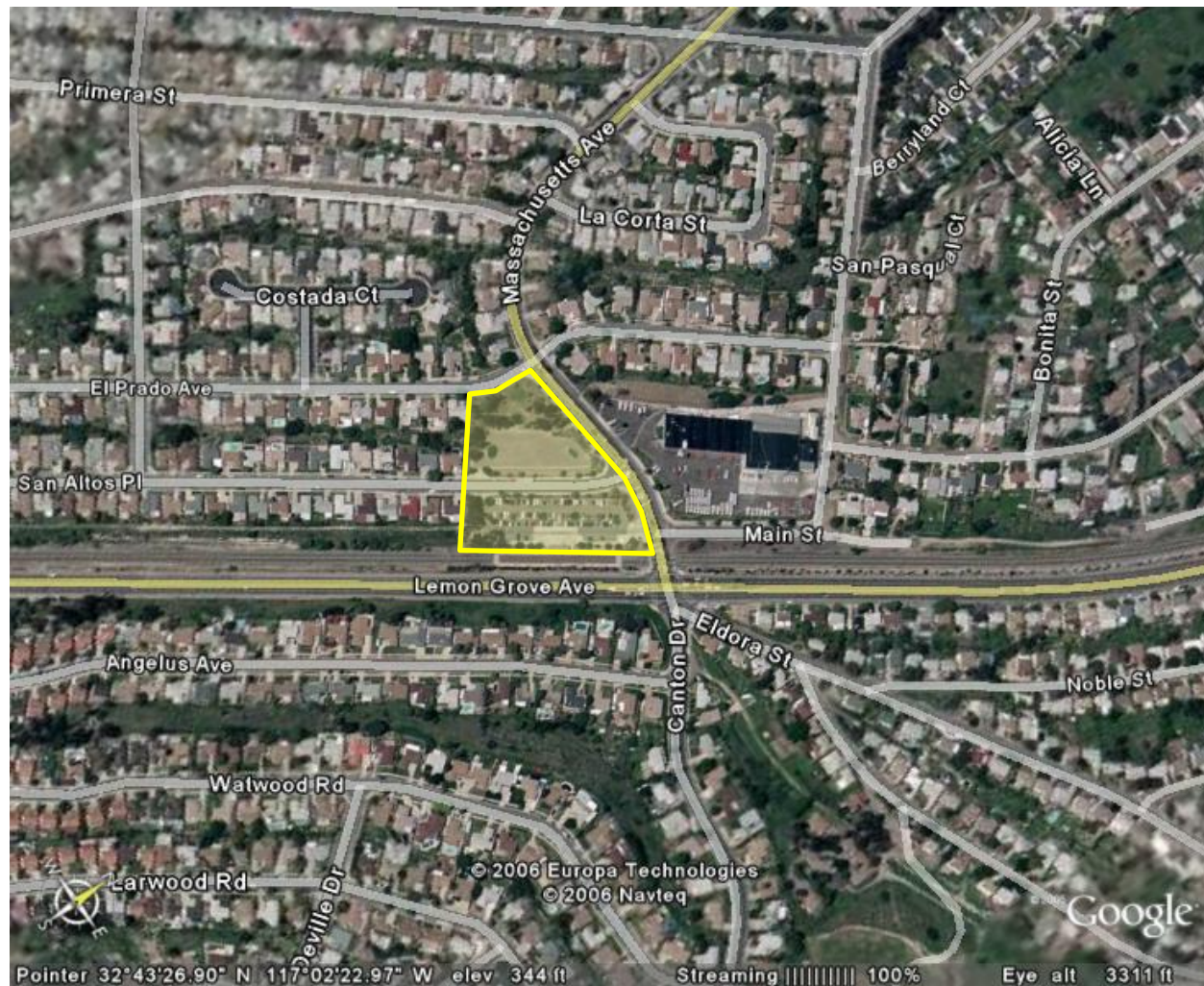
# Massachusetts Station

- City of Lemon Grove
- 3.0 +/- Acres
- 250 Total Parking Spaces
- 1 Bus Bay (stop)
- Cell site lease





# Vicinity Aerial





# 1313 National Avenue

**Lot size – 15,415 square feet**

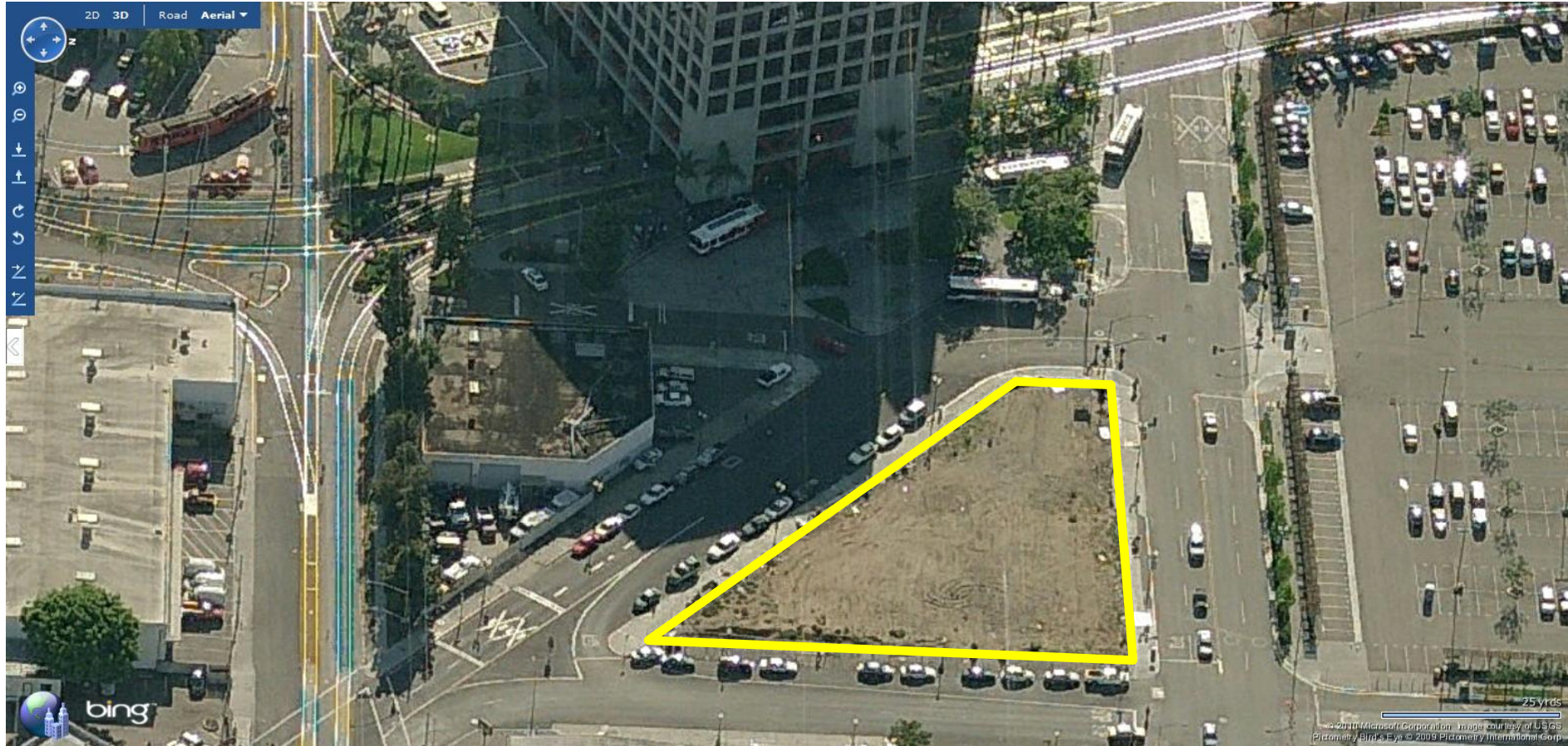
**Building size – 9,200 square feet**





# 1344 National Ave

Lot Size - 23,882

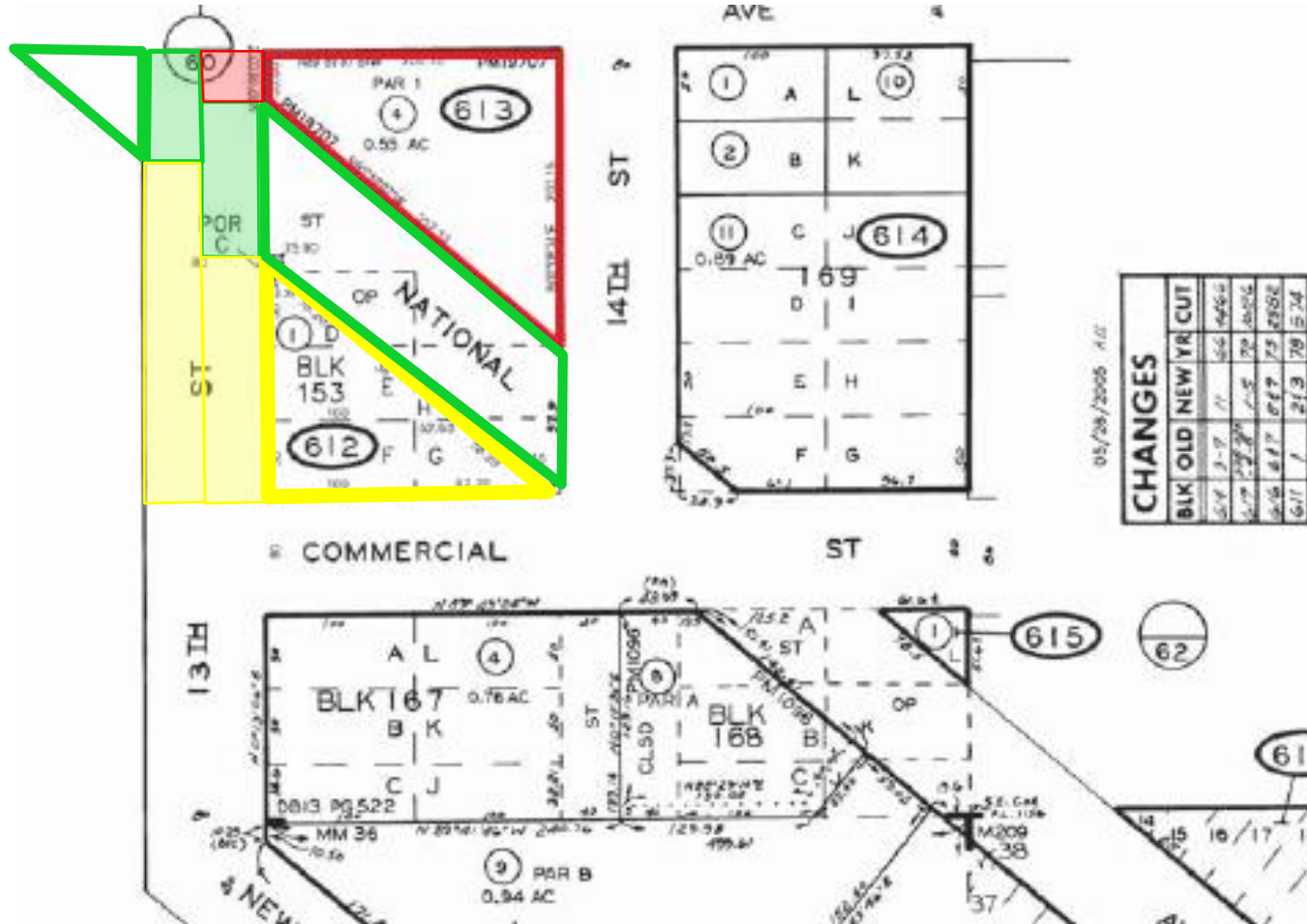


27

27



# Assemblage





# Levi Cushman Property – Riverwalk Development



Property Line ———  
MHPA Line ———

RIVERWALK - MHPA OVERLAY



# ***Recommendations***

- Receive staff report



**REQUEST TO SPEAK FORM**

ORDER REQUEST RECEIVED

1

**PLEASE SUBMIT THIS COMPLETED FORM (AND YOUR WRITTEN STATEMENT)  
TO THE CLERK OF THE BOARD PRIOR TO DISCUSSION OF YOUR ITEM**

**1. INSTRUCTIONS**

This Request to Speak form must be filled out and submitted in advance of the discussion of your item to the Clerk of the Board (please attach any written statement to this form). Communications on hearings and agenda items are generally limited to three minutes per person unless the Board authorizes additional time; however, the Chairperson may limit comment to one or two minutes each if there are multiple requests to speak on a particular item. General public comments on items not on the agenda are limited to three minutes. Please be brief and to the point. No yielding of time is allowed. Subjects of previous hearings or agenda items may not again be addressed under General Public Comments.

(PLEASE PRINT)

DATE	3/8/18		
Name	Maya Rosas		
Address	1111 6th Ave #402, SD 92101		
Telephone			
Email	mrosas@circulatesd.org		
Organization Represented	Circulate San Diego		
Subject of Your Remarks	Joint Development		
Regarding Agenda Item No.	46		
Your Comments Present a Position of:	<input checked="checked" type="checkbox"/>	<b>SUPPORT</b>	<input type="checkbox"/> <b>OPPOSITION</b>

**2. TESTIMONY AT NOTICED PUBLIC HEARINGS**

At Public Hearings of the Board, persons wishing to speak shall be permitted to address the Board on any issue relevant to the subject of the Hearing.

**3. DISCUSSION OF AGENDA ITEMS**

The Chairman may permit any member of the public to address the Board on any issue relevant to a particular agenda item.

**4. GENERAL PUBLIC COMMENTS ON MATTERS NOT ON THE AGENDA**

Public comment on matters not on the agenda will be limited to five speakers with three minutes each, under the Public Comment Agenda Item. Additional speakers will be heard at the end of the Board's Agenda.

NOTE: Subjects of previous hearings or agenda items may not again be addressed under General Public Comments.



1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101-7490  
(619) 231-1466 • FAX (619) 234-3407

## Agenda Item No. 61

### Chief Executive Officer's Report

March 8, 2018

In accordance with Board Policy No. 52, "Procurement of Goods and Services", attached are listings of contracts, purchase orders, and work orders that have been approved within the CEO's authority (up to and including \$100,000) for the period February 7, 2018 through February 26, 2018.

\*Please note additional reporting of purchase orders that is now possible with the new SAP Enterprise Resource Planning system.

#### CEO Travel Report (since last Board meeting)

N/A

#### Board Member Travel Report (since last Board meeting)

N/A



EXPENSE CONTRACTS & WORK ORDERS				
Doc #	Organization	Subject	Amount	Day
G1429.6-12	ENVIRONMENTAL LAW GROUP	LEGAL SVC - GENERAL & TORT LIABILITY	\$50,000.00	2/7/2018
G1430.10-12	PAUL, PLEVIN, SULLIVAN	LEGAL SVC - LABOR EMPLOYMENT	\$30,000.00	2/7/2018
G1455.9-12	LAUGHLIN, FABLO, LEVY & MORESI	LEGAL SVC - WORKERS COMPS	\$25,000.00	2/7/2018
G18101-15	NYHART	ACTUARIAL SVC	\$38,750.00	2/7/2018
PWL23501702	HMS CONSTRUCTION	CESAR CHAVEZ CROSSING GATE FOUNDATION	\$4,203.00	2/7/2018
G1423.11-12	PARKER STRAUSS LLP	LEGAL SVC	\$50,000.00	2/8/2018
PWB231.1-17	BLUE PACIFIC ENGINEERING	CCO - TIME EXTENSION	\$87,300.00	2/9/2018
G2095.0-18	HANSON BRIDGET LLP	LEGAL SVC	\$0.00	2/12/2018
PWL235.0172	HMS CONSTRUCTION	CESAR CHAVEZ CROSSING GATE FOUNDATION	\$4,203.00	2/12/2018
G0930174551	SANDAG	SDSU FIRE SYSTEM DESIGN & INSTALLATION	\$42,122.40	2/14/2018
G1495.0-134	PGH WONG ENGINEERING	DESIGN SVC FOR THE COURTHOUSE STATION	\$7,020.00	2/14/2018
G1716.4-14	DUANE MORRIS LLP	LEGAL SVC - FINANCE LAW ATU & IBEW	\$35,000.00	2/14/2018
G1881.2-16	DIAMOND ENVIRONMENTAL SVC	ADDITIONAL SANITATION FOR HEP A	\$23,868.00	2/14/2018
PWL18201622	HERZOG CONSTRUCTION	EMERGENCY REPAIR BALTIMORE JUNCTION	\$8,368.78	2/14/2018
G1866.3-16	STEER, DAVIES & GLEAVES	BUSINESS FORM FOR IOPS	\$26,267.63	2/16/2018
L1356.2-17	ADVANCED TRANSIT SOLUTIONS	ADDITIONAL RAIL ACCESS BOX BRACKETS	\$2,920.46	2/20/2018
PWL146.3-13	TRI-SIGNAL INTEGRATION	FIRE ALARM TESTING	\$5,298.00	2/20/2018
G2070.0-18	UC SAN DIEGO HEALTH SYSTEM	OCCUPATIONAL MEDICINE SVC	\$40,397.00	2/21/2018
L1373.0-17	JACOBS ENGINEERING	ROADWAY WORKER PROTECTION SAFETY TRAINING	\$0.00	2/21/2018
PWL20416391	ABC CONSTRUCTION	IAD MTM COMPASS SWAP + ADA RESTROOM	\$4,748.05	2/21/2018

REVENUE CONTRACTS & MOUs				
Doc #	Organization	Subject	Amount	Day
L6755.1-17	AMEC FOSTER WHEELER	ROE - EXTENSION TIME	\$0.00	2/8/2018
L0901.01063	BRICEHOUSE STATION	SCRIPT TO SCREEN	\$1,000.00	2/12/2018
L1431.0-18	ATP GENERAL ENG. CONTRACTOR	ROE - REPLACE ASPHALT 32ND & COMMERCIAL	\$750.00	2/13/2018
B0687.0-18	UNDERGROUND SOLUTIONS	ROE - MILL CREEK PROJECT	\$750.00	2/14/2018
G2101.0-18	NATIONAL CITY CHAMBER OF COMM.	MARIACHI FEST 2018 NCCC	\$0.00	2/14/2018
G2098.0-18	MEDIA ARTS CENTER SD	SD LATINO FILM FESTIVAL	\$0.00	2/16/2018
G2102.0-18	BURLINGTON NORTHERN SANTA FE	BNSF EMERGENCY NOTIFICATION SYSTEM	\$0.00	2/16/2018

Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4400000265	2/7/2018	W.W. Grainger Inc	G170-LUBRICANTS	61.55
4400000266	2/7/2018	W.W. Grainger Inc	G130-SHOP TOOLS	736.67
4400000267	2/12/2018	W.W. Grainger Inc	M180-STATION ELECTRICAL	923.79
4400000268	2/26/2018	W.W. Grainger Inc	M180-STATION ELECTRICAL	940.37
4500016854	2/7/2018	Vinyard Doors	F110-SHOP/BLDG MACHINERY	658.51
4500016855	2/7/2018	Wayne Harmeyer Inc	B160-BUS ELECTRICAL	727.32
4500016856	2/7/2018	4One LLC	B130-BUS BODY	236.58
4500016857	2/7/2018	California Air Compressor Company	F180-BUILDING MATERIALS	454.71
4500016858	2/7/2018	Soco Group Inc	A120-AUTO/TRUCK GASOLINE	23,420.84
4500016859	2/7/2018	Romaine Electric Corporation	B160-BUS ELECTRICAL	288.02
4500016860	2/7/2018	MCI Service Parts Inc	B200-BUS PWR TRAIN EQUIP	93.59
4500016861	2/7/2018	The Truck Lighthouse	G140-SHOP SUPPLIES	552.60
4500016862	2/7/2018	Wave Technology Solutions Group Inc	I110-INFORMATION TECH	6,123.00
4500016863	2/7/2018	Professional Contractors Supplies	G160-PAINTS & CHEMICALS	165.54
4500016864	2/7/2018	Bode North America Inc	R140-RAIL/LRV DOORS/RAMP	3,566.53
4500016865	2/7/2018	OneSource Distributors, LLC	G180-JANITORIAL SUPPLIES	843.26
4500016866	2/7/2018	Transit Holdings Inc	B200-BUS PWR TRAIN EQUIP	2,148.53
4500016867	2/7/2018	Cummins Pacific LLC	B250-BUS REPAIR PARTS	436.76
4500016868	2/7/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	2,399.67
4500016869	2/7/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	2,636.18
4500016870	2/7/2018	Romaine Electric Corporation	M130-CROSSING MECHANISM	1,452.89
4500016871	2/7/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,077.61
4500016872	2/7/2018	San Diego Friction Products, Inc.	B140-BUS CHASSIS	1,648.58
4500016873	2/7/2018	Reefco LLC	B110-BUS HVAC SYSTEMS	696.62
4500016874	2/7/2018	R.S. Hughes Co Inc	G160-PAINTS & CHEMICALS	401.77
4500016875	2/7/2018	Rush Truck Centers of California	B200-BUS PWR TRAIN EQUIP	139.01
4500016876	2/7/2018	Midwest Bus Corporation	B130-BUS BODY	474.01
4500016877	2/7/2018	Cummins Pacific LLC	B200-BUS PWR TRAIN EQUIP	4,982.90
4500016878	2/7/2018	Knorr Brake Company	P190-REV VEHICLE REPAIRS	16,367.84
4500016879	2/7/2018	Cummins Pacific LLC	B250-BUS REPAIR PARTS	390.93
4500016880	2/7/2018	McMaster-Carr Supply Co	M200-YARD FACILITIES	165.52
4500016881	2/7/2018	Office Solutions	G280-FARE MATERIALS	34.21
4500016882	2/7/2018	Soco Group Inc	B180-BUS DIESEL	7,664.10
4500016883	2/7/2018	Affinitech, Inc.	I110-INFORMATION TECH	1,818.28
4500016884	2/7/2018	Waxie Sanitary Supply Inc	G180-JANITORIAL SUPPLIES	3,097.21
4500016885	2/7/2018	Staples Contract & Commercial Inc	G210-OFFICE FURNITURE	3,220.61
4500016886	2/7/2018	Reid and Clark Screen Arts Co	R120-RAIL/LRV CAR BODY	53.65
4500016887	2/7/2018	City Treasurer	C130-CONSTRUCTION SVCS	18,084.11
4500016888	2/7/2018	Ace Uniforms & Accessories	G240-UNIFORM PROCUREMENT	64,808.62
4500016889	2/7/2018	Tribologik Corporation	G140-SHOP SUPPLIES	1,831.75
4500016890	2/7/2018	Office Depot	G200-OFFICE SUPPLIES	284.75
4500016891	2/7/2018	Urban Corps of San Diego County	P290-LANDSCAPING SERVICES	742.00
4500016892	2/8/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,065.28
4500016894	2/8/2018	Transit Holdings Inc	B140-BUS CHASSIS	21,046.99
4500016895	2/8/2018	Acuity Specialty Products Inc	G180-JANITORIAL SUPPLIES	1,290.93
4500016896	2/8/2018	Mark Carass	P120-BLDG/FACILITY REPRS	118.80
4500016897	2/8/2018	Industrial Maintenance Supply LLC	G150-FASTENERS	51.46
4500016898	2/8/2018	Urban Corps of San Diego County	P290-LANDSCAPING SERVICES	2,859.00
4500016899	2/8/2018	HDR Engineering Inc	P520-A & E/DESIGN	54,644.00
4500016900	2/8/2018	Transit Holdings Inc	B200-BUS PWR TRAIN EQUIP	2,237.19
4500016901	2/8/2018	Schunk Carbon Technology LLC	R190-RAIL/LRV PANTOGRAPH	2,017.88
4500016902	2/8/2018	Cummins Pacific LLC	P190-REV VEHICLE REPAIRS	2,150.77
4500016903	2/8/2018	Kingsbury Uniforms Inc	G240-UNIFORM PROCUREMENT	2,036.48
4500016904	2/8/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	145.33
4500016905	2/8/2018	Cummins Pacific LLC	P190-REV VEHICLE REPAIRS	220.00
4500016906	2/8/2018	TK Services Inc	B250-BUS REPAIR PARTS	408.85
4500016907	2/9/2018	Matthias Moos	M120-OVRHEAD CATENARY SYS	810.28
4500016908	2/9/2018	Mission Janitorial Supplies	G180-JANITORIAL SUPPLIES	1,539.18
4500016909	2/9/2018	Gillig LLC	B250-BUS REPAIR PARTS	1,239.08

Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4500016910	2/9/2018	Freeby Signs	B250-BUS REPAIR PARTS	557.82
4500016911	2/9/2018	Norman Industrial Materials	B250-BUS REPAIR PARTS	570.05
4500016912	2/9/2018	Transit Holdings Inc	B140-BUS CHASSIS	1,813.67
4500016913	2/9/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	168.46
4500016914	2/9/2018	Muncie Transit Supply	B160-BUS ELECTRICAL	546.68
4500016915	2/9/2018	Jankovich Company	G170-LUBRICANTS	2,969.05
4500016916	2/9/2018	West-Lite Supply Co Inc	M200-YARD FACILITIES	711.28
4500016917	2/9/2018	Soco Group Inc	A120-AUTO/TRUCK GASOLINE	3,538.72
4500016918	2/9/2018	Trolley Support LLC	M170-IMPEDANCE BOND	290.15
4500016919	2/9/2018	Transit Holdings Inc	P190-REV VEHICLE REPAIRS	1,277.95
4500016920	2/9/2018	Sherwin Williams Company	B250-BUS REPAIR PARTS	2,887.40
4500016921	2/9/2018	United Fastener Inc	B250-BUS REPAIR PARTS	193.95
4500016922	2/9/2018	Western-Cullen-Hayes Inc	M130-CROSSING MECHANISM	1,553.76
4500016923	2/9/2018	Siemens Industry Inc	R160-RAIL/LRV ELECTRICAL	504.27
4500016924	2/9/2018	Soco Group Inc	A120-AUTO/TRUCK GASOLINE	21,811.77
4500016925	2/9/2018	Mohawk Mfg & Supply Co	B160-BUS ELECTRICAL	462.49
4500016926	2/9/2018	Cummins Pacific LLC	B200-BUS PWR TRAIN EQUIP	12,438.30
4500016927	2/9/2018	Industrial Maintenance Supply LLC	G150-FASTENERS	272.61
4500016928	2/9/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	95.25
4500016929	2/9/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	365.41
4500016931	2/12/2018	Symphony Towers Club	P440-CATERING SERVICES	7,976.55
4500016932	2/12/2018	Cummins Pacific LLC	B160-BUS ELECTRICAL	3,399.38
4500016933	2/12/2018	Neyenesch Printers Inc	G230-PRINTED MATERIALS	11,173.68
4500016934	2/12/2018	Sherwin Williams Company	B130-BUS BODY	281.82
4500016935	2/12/2018	Southern Counties Oil Co, LP	G170-LUBRICANTS	16,708.06
4500016936	2/12/2018	Cummins Pacific LLC	B130-BUS BODY	1,981.26
4500016937	2/12/2018	City of La Mesa	P470-NEW EE TESTING	769.00
4500016939	2/12/2018	Battery Systems Inc	B160-BUS ELECTRICAL	1,473.40
4500016940	2/12/2018	AxleTech International LLC	B140-BUS CHASSIS	2,838.41
4500016941	2/12/2018	Transit Holdings Inc	B140-BUS CHASSIS	5,066.53
4500016942	2/12/2018	Gillig LLC	B250-BUS REPAIR PARTS	3,963.80
4500016943	2/12/2018	San Diego Compressed Air Power LLC	F180-BUILDING MATERIALS	150.35
4500016944	2/12/2018	Zep Vehicle Care Inc	G160-PAINTS & CHEMICALS	568.77
4500016945	2/12/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,015.96
4500016946	2/12/2018	Kurt Morgan	G200-OFFICE SUPPLIES	573.05
4500016947	2/12/2018	TK Services Inc	B250-BUS REPAIR PARTS	240.37
4500016948	2/12/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	1,750.86
4500016949	2/12/2018	Kidde Technologies Inc	B200-BUS PWR TRAIN EQUIP	4,340.92
4500016950	2/12/2018	Padres LP	G260-MEDIA	9,013.00
4500016951	2/12/2018	Transit Holdings Inc	B200-BUS PWR TRAIN EQUIP	2,237.34
4500016952	2/12/2018	TK Services Inc	B200-BUS PWR TRAIN EQUIP	176.76
4500016953	2/12/2018	AT&T DataComm Inc	I110-INFORMATION TECH	31,255.88
4500016954	2/12/2018	Cummins Pacific LLC	B160-BUS ELECTRICAL	1,913.41
4500016955	2/12/2018	Muncie Transit Supply	B140-BUS CHASSIS	86.19
4500016956	2/12/2018	Staples Contract & Commercial Inc	G200-OFFICE SUPPLIES	146.73
4500016957	2/12/2018	Hanson Bridgett LLP	P340-LEGAL	50,000.00
4500016958	2/12/2018	Circle Graphics, Inc.	P310-ADVERTISING SERVICES	575.00
4500016959	2/12/2018	Steven Timme	G230-PRINTED MATERIALS	355.79
4500016960	2/12/2018	Clear Channel Outdoor, Inc.	G260-MEDIA	750.00
4500016961	2/12/2018	Taoglas USA Inc	I110-INFORMATION TECH	116.63
4500016962	2/13/2018	BJ's Rentals	P160-EQUIPMENT RENTALS	123.92
4500016963	2/13/2018	JKL Cleaning Systems	P210-NON-REV VEH REPAIRS	281.76
4500016964	2/13/2018	R.B. Hornberger Co Inc	T110-TRACK, RAIL	2,997.25
4500016965	2/13/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,009.79
4500016966	2/13/2018	Qualitrol Company LLC	M110-SUB STATION	2,641.21
4500016967	2/13/2018	Praxair Distribution Inc.	G130-SHOP TOOLS	2,231.26
4500016968	2/13/2018	Office Solutions	G200-OFFICE SUPPLIES	285.23
4500016969	2/13/2018	Industrial Maintenance Supply LLC	G130-SHOP TOOLS	224.78
4500016970	2/13/2018	Jeyco Products Inc	G130-SHOP TOOLS	1,016.82

Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4500016971	2/13/2018	TK Services Inc	B110-BUS HVAC SYSTEMS	149.45
4500016972	2/13/2018	Transit Products and Services	B130-BUS BODY	2,801.50
4500016973	2/13/2018	Transit Holdings Inc	B130-BUS BODY	2,709.89
4500016974	2/13/2018	Cummins Pacific LLC	B140-BUS CHASSIS	3,467.51
4500016975	2/13/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	655.98
4500016976	2/13/2018	Merrimac Petroleum Inc	B180-BUS DIESEL	7,209.45
4500016977	2/13/2018	Transit Holdings Inc	B140-BUS CHASSIS	2,156.77
4500016978	2/13/2018	Thompson Building Materials	R230-RAIL/LRV MECHANICAL	5,908.80
4500016979	2/13/2018	Gillig LLC	G150-FASTENERS	1,073.43
4500016980	2/13/2018	TK Services Inc	B250-BUS REPAIR PARTS	1,279.45
4500016981	2/13/2018	Siemens Industry Inc	R220-RAIL/LRV TRUCKS	32,824.96
4500016982	2/13/2018	Waxie Sanitary Supply Inc	G180-JANITORIAL SUPPLIES	484.05
4500016983	2/14/2018	Superion LLC	I120-INFO TECH, SVCS	66,167.42
4500016984	2/14/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	1,997.46
4500016985	2/14/2018	Western Pump Inc	F110-SHOP/BLDG MACHINERY	983.37
4500016986	2/14/2018	The Gordian Group, Inc.	C130-CONSTRUCTION SVCS	149.20
4500016987	2/14/2018	B&H Photo & Electronics Corp	G220-OFFICE EQUIPMENT	213.35
4500016988	2/14/2018	4One LLC	B130-BUS BODY	444.36
4500016989	2/14/2018	San Diego Friction Products, Inc.	B140-BUS CHASSIS	2,240.13
4500016990	2/14/2018	Staples Contract & Commercial Inc	G200-OFFICE SUPPLIES	2,050.50
4500016991	2/14/2018	SPX Corporation	G290-FARE REVENUE EQUIP	271.89
4500016992	2/14/2018	Transit Holdings Inc	B160-BUS ELECTRICAL	111.20
4500016993	2/14/2018	Chula Vista Chamber of Commerce	P310-ADVERTISING SERVICES	675.00
4500016994	2/14/2018	Knorr Brake Company	R160-RAIL/LRV ELECTRICAL	595.78
4500016995	2/14/2018	Harbor Diesel & Equipment	G170-LUBRICANTS	8,005.77
4500016996	2/14/2018	Legend Fence Corp	M200-YARD FACILITIES	400.00
4500016997	2/14/2018	Transit Holdings Inc	B160-BUS ELECTRICAL	1,956.29
4500016998	2/14/2018	Kenneth Place	P130-EQUIP MAINT REPR SVC	452.31
4500016999	2/14/2018	Siemens Industry Inc	R220-RAIL/LRV TRUCKS	26,269.45
4500017000	2/14/2018	Transit Holdings Inc	B140-BUS CHASSIS	5,603.86
4500017001	2/14/2018	IPC (USA), Inc.	A120-AUTO/TRUCK GASOLINE	22,169.34
4500017002	2/14/2018	Educate 360 LLC	P490-MANAGEMENT TRAINING	1,795.00
4500017003	2/14/2018	Transit Holdings Inc	B160-BUS ELECTRICAL	2,463.47
4500017004	2/14/2018	Transit Holdings Inc	B200-BUS PWR TRAIN EQUIP	1,222.17
4500017005	2/14/2018	Gillig LLC	B160-BUS ELECTRICAL	2,269.90
4500017006	2/14/2018	Mcmaster-Carr Supply Co	F110-SHOP/BLDG MACHINERY	526.50
4500017007	2/14/2018	Cummins Pacific LLC	P190-REV VEHICLE REPAIRS	612.00
4500017008	2/14/2018	Dunn-Edwards Corporation	F110-SHOP/BLDG MACHINERY	179.95
4500017009	2/14/2018	A.O. Reed & Co	F110-SHOP/BLDG MACHINERY	357.50
4500017010	2/14/2018	Mcmaster-Carr Supply Co	G140-SHOP SUPPLIES	51.44
4500017011	2/14/2018	Staples Contract & Commercial Inc	G220-OFFICE EQUIPMENT	1,082.64
4500017012	2/14/2018	Office Solutions	G200-OFFICE SUPPLIES	189.79
4500017013	2/14/2018	Monoprice Inc	R160-RAIL/LRV ELECTRICAL	139.16
4500017014	2/15/2018	P & R Paper Supply Company Inc	G140-SHOP SUPPLIES	666.93
4500017015	2/15/2018	Rush Truck Centers of California	G140-SHOP SUPPLIES	492.96
4500017016	2/15/2018	R.B. Hornberger Co Inc	G140-SHOP SUPPLIES	678.83
4500017017	2/15/2018	Dellner Inc	R130-RAIL/LRV COUPLER	448.03
4500017018	2/15/2018	Grah Safe & Lock Inc	F110-SHOP/BLDG MACHINERY	109.65
4500017019	2/15/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,003.63
4500017020	2/15/2018	California Stamp Company	G200-OFFICE SUPPLIES	1,171.90
4500017021	2/15/2018	Kenneth Place	F190-LANDSCAPING MAT'LS	468.20
4500017022	2/15/2018	Chingon Custom Metal Fabrication	G150-FASTENERS	687.50
4500017023	2/15/2018	United Laboratories Inc	G180-JANITORIAL SUPPLIES	336.87
4500017024	2/15/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	518.49
4500017025	2/15/2018	Citywide Auto Glass Inc	B250-BUS REPAIR PARTS	400.00
4500017026	2/15/2018	Monoprice Inc	R160-RAIL/LRV ELECTRICAL	211.28
4500017027	2/15/2018	Airgas Inc	G140-SHOP SUPPLIES	158.39
4500017028	2/15/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	2,241.16
4500017029	2/15/2018	Steven Timme	G110-BUS/TROLLEY SIGNAGE	106.20

Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4500017030	2/15/2018	Reid and Clark Screen Arts Co	G230-PRINTED MATERIALS	28.12
4500017031	2/15/2018	Culligan of San Diego	G140-SHOP SUPPLIES	2,169.20
4500017032	2/15/2018	Madden Construction Inc	P280-GENERAL SVC AGRMNTS	1,198.00
4500017033	2/15/2018	Mohawk Mfg & Supply Co	B200-BUS PWR TRAIN EQUIP	342.56
4500017034	2/15/2018	Allied Refrigeration Inc	R170-RAIL/LRV HVAC	1,749.30
4500017035	2/15/2018	Transit Holdings Inc	B160-BUS ELECTRICAL	281.23
4500017036	2/15/2018	Golden State Supply LLC	G180-JANITORIAL SUPPLIES	57.53
4500017037	2/15/2018	Cummins Pacific LLC	B140-BUS CHASSIS	3,467.51
4500017038	2/15/2018	Cummins Pacific LLC	B160-BUS ELECTRICAL	14,336.20
4500017039	2/15/2018	San Diego Friction Products, Inc.	B140-BUS CHASSIS	2,224.13
4500017040	2/15/2018	Professional Contractors Supplies	G190-SAFETY/MED SUPPLIES	299.43
4500017041	2/15/2018	Muncie Transit Supply	B130-BUS BODY	481.65
4500017042	2/15/2018	Home Depot USA Inc	G140-SHOP SUPPLIES	1,544.44
4500017044	2/15/2018	Chromate Industrial Corporation	G150-FASTENERS	622.99
4500017045	2/15/2018	W.W. Grainger Inc	G170-LUBRICANTS	76.06
4500017046	2/15/2018	Waytek Inc	G140-SHOP SUPPLIES	79.02
4500017047	2/15/2018	Cummins Pacific LLC	B200-BUS PWR TRAIN EQUIP	616.66
4500017048	2/15/2018	Rush Truck Centers of California	B200-BUS PWR TRAIN EQUIP	748.60
4500017049	2/15/2018	Sid Tool Co	G180-JANITORIAL SUPPLIES	338.64
4500017050	2/15/2018	Annex Automotive and	F120-BUS/LRV PAINT BOOTHS	385.12
4500017051	2/16/2018	Transit Holdings Inc	B130-BUS BODY	1,434.61
4500017052	2/16/2018	Muncie Transit Supply	B130-BUS BODY	527.90
4500017053	2/16/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	459.21
4500017054	2/16/2018	Industrial Maintenance Supply LLC	B250-BUS REPAIR PARTS	140.08
4500017055	2/16/2018	Tri-Signal Integration Inc	F110-SHOP/BLDG MACHINERY	12.72
4500017056	2/16/2018	Cummins Pacific LLC	B250-BUS REPAIR PARTS	220.00
4500017057	2/16/2018	Soco Group Inc	A120-AUTO/TRUCK GASOLINE	5,318.97
4500017058	2/16/2018	M Power Truck & Diesel Repair	P210-NON-REV VEH REPAIRS	374.73
4500017059	2/16/2018	Reid and Clark Screen Arts Co	R120-RAIL/LRV CAR BODY	1,413.77
4500017060	2/16/2018	US Mobile Wireless	R150-RAIL/LRV COMM EQUIP	242.44
4500017061	2/16/2018	Maxwell Industries R&D, Inc.	R160-RAIL/LRV ELECTRICAL	469.50
4500017062	2/16/2018	Graybar Electric Co Inc	R160-RAIL/LRV ELECTRICAL	1,666.48
4500017063	2/16/2018	Team One Repair Inc	P540-MAINTENANCE TRAINING	576.14
4500017064	2/16/2018	Merrimac Petroleum Inc	B180-BUS DIESEL	7,534.20
4500017065	2/16/2018	TK Services Inc	INSURANCE-Insurance Stock	7,637.96
4500017066	2/16/2018	City Treasurer	P180-LEASES, OTHER	2,372.19
4500017067	2/16/2018	R.S. Hughes Co Inc	G140-SHOP SUPPLIES	1,013.50
4500017068	2/16/2018	ASPEN Refrigerants Inc	R170-RAIL/LRV HVAC	182.10
4500017069	2/16/2018	Kaman Industrial Technologies	B200-BUS PWR TRAIN EQUIP	2,786.83
4500017070	2/16/2018	CED, Inc.	F110-SHOP/BLDG MACHINERY	234.36
4500017071	2/16/2018	California Sheet Metal Works	R160-RAIL/LRV ELECTRICAL	2,370.51
4500017072	2/16/2018	Transit Holdings Inc	B160-BUS ELECTRICAL	2,764.25
4500017073	2/16/2018	Airgas Inc	G190-SAFETY/MED SUPPLIES	285.15
4500017074	2/16/2018	DoAll Company	R230-RAIL/LRV MECHANICAL	1,124.59
4500017075	2/16/2018	Jeyco Products Inc	G130-SHOP TOOLS	158.79
4500017076	2/16/2018	HI-TEC Enterprises	R160-RAIL/LRV ELECTRICAL	2,939.96
4500017077	2/16/2018	Baker Capital Limited	R160-RAIL/LRV ELECTRICAL	5,852.98
4500017078	2/16/2018	Schunk Carbon Technology LLC	R220-RAIL/LRV TRUCKS	7,580.86
4500017079	2/16/2018	R.S. Hughes Co Inc	G190-SAFETY/MED SUPPLIES	367.23
4500017080	2/16/2018	Siemens Industry Inc	R120-RAIL/LRV CAR BODY	1,808.58
4500017081	2/16/2018	West-Lite Supply Co Inc	R160-RAIL/LRV ELECTRICAL	123.49
4500017082	2/16/2018	Matthias Moos	M120-OVRHEAD CATENARY SYS	223.05
4500017083	2/16/2018	Kidde Technologies Inc	B160-BUS ELECTRICAL	2,894.17
4500017084	2/20/2018	Norman Industrial Materials	B250-BUS REPAIR PARTS	93.23
4500017085	2/20/2018	Mcmaster-Carr Supply Co	B250-BUS REPAIR PARTS	66.07
4500017086	2/20/2018	American Battery Corporation	G140-SHOP SUPPLIES	1,083.45
4500017087	2/20/2018	Total Filtration Services Inc	R230-RAIL/LRV MECHANICAL	370.49
4500017088	2/20/2018	Cummins Pacific LLC	B200-BUS PWR TRAIN EQUIP	2,823.54
4500017089	2/20/2018	Ismael Frausto	R220-RAIL/LRV TRUCKS	283.52



Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4500017090	2/20/2018	Transit Holdings Inc	B200-BUS PWR TRAIN EQUIP	308.19
4500017091	2/20/2018	Jeyco Products Inc	G130-SHOP TOOLS	32.67
4500017092	2/20/2018	Vern Rose Inc	G140-SHOP SUPPLIES	90.16
4500017093	2/20/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	3,040.11
4500017094	2/20/2018	Communications Usa Inc	R150-RAIL/LRV COMM EQUIP	580.78
4500017095	2/20/2018	Airgas Inc	B250-BUS REPAIR PARTS	127.94
4500017096	2/20/2018	W.W. Grainger Inc	B250-BUS REPAIR PARTS	487.91
4500017097	2/20/2018	Buswest LLC	B250-BUS REPAIR PARTS	1,441.86
4500017098	2/20/2018	Steven Timme	G110-BUS/TROLLEY SIGNAGE	105.82
4500017099	2/20/2018	Kaman Industrial Technologies	P190-REV VEHICLE REPAIRS	304.27
4500017100	2/20/2018	Cummins Pacific LLC	B250-BUS REPAIR PARTS	159.03
4500017101	2/20/2018	Rush Truck Centers of California	B200-BUS PWR TRAIN EQUIP	119.61
4500017102	2/20/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,040.62
4500017103	2/20/2018	Golden State Supply LLC	P210-NON-REV VEH REPAIRS	138.98
4500017104	2/20/2018	Gillig LLC	B140-BUS CHASSIS	2,049.75
4500017105	2/20/2018	W.W. Grainger Inc	F140-SHELVING AND RACK	3,627.29
4500017106	2/20/2018	GT Door Inc	F110-SHOP/BLDG MACHINERY	181.00
4500017107	2/20/2018	S & S Bakery Inc	P440-CATERING SERVICES	44.52
4500017108	2/20/2018	TK Services Inc	B110-BUS HVAC SYSTEMS	1,383.70
4500017109	2/20/2018	Kidde Technologies Inc	B200-BUS PWR TRAIN EQUIP	4,340.92
4500017110	2/20/2018	Kaman Industrial Technologies	B120-BUS MECHANICAL PARTS	2,426.65
4500017111	2/20/2018	A-CTI Full, Inc.	I120-INFO TECH, SVCS	3,613.00
4500017112	2/20/2018	Prochem Specialty Products Inc	G180-JANITORIAL SUPPLIES	1,898.77
4500017113	2/20/2018	Chromate Industrial Corporation	G150-FASTENERS	166.75
4500017114	2/20/2018	W.W. Grainger Inc	G150-FASTENERS	122.64
4500017115	2/20/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	2,421.20
4500017116	2/20/2018	TK Services Inc	B250-BUS REPAIR PARTS	2,783.26
4500017117	2/20/2018	Cummins Pacific LLC	B250-BUS REPAIR PARTS	220.00
4500017118	2/21/2018	America Fujikura LTD	M120-OVRHEAD CATENARY SYS	3,323.76
4500017119	2/21/2018	W.W. Grainger Inc	G170-LUBRICANTS	245.09
4500017120	2/21/2018	Applied Industrial Technologies-CA	G170-LUBRICANTS	4,898.76
4500017121	2/21/2018	ISC Applied Systems Corp	R150-RAIL/LRV COMM EQUIP	12,387.15
4500017122	2/21/2018	General Auto Repair	P210-NON-REV VEH REPAIRS	328.76
4500017123	2/21/2018	Mobile Relay Associates	P130-EQUIP MAINT REPR SVC	208.57
4500017124	2/21/2018	Transit Holdings Inc	R180-RAIL/LRV LIGHTING	5,009.95
4500017125	2/21/2018	Gillig LLC	B130-BUS BODY	2,580.03
4500017126	2/21/2018	Sherwin Williams Company	B250-BUS REPAIR PARTS	497.81
4500017127	2/21/2018	Cummins Pacific LLC	P190-REV VEHICLE REPAIRS	237.05
4500017128	2/21/2018	Brian Pusey	F110-SHOP/BLDG MACHINERY	74.35
4500017129	2/21/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,059.11
4500017130	2/21/2018	Patriot Environmental Services	P120-BLDG/FACILITY REPRS	491.00
4500017131	2/21/2018	Matthias Moos	M120-OVRHEAD CATENARY SYS	3,111.82
4500017132	2/21/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	1,415.03
4500017133	2/21/2018	Mohawk Mfg & Supply Co	B120-BUS MECHANICAL PARTS	233.60
4500017134	2/21/2018	Knowledge Key Associates Inc	I110-INFORMATION TECH	3,495.00
4500017135	2/21/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	23,063.27
4500017136	2/21/2018	Gillig LLC	B160-BUS ELECTRICAL	1,452.91
4500017137	2/21/2018	Calmat	T110-TRACK, RAIL	366.35
4500017138	2/21/2018	Legend Fence Corp	M200-YARD FACILITIES	702.97
4500017139	2/21/2018	JKL Cleaning Systems	P210-NON-REV VEH REPAIRS	134.15
4500017140	2/21/2018	Steven Timme	G110-BUS/TROLLEY SIGNAGE	103.12
4500017141	2/21/2018	Kaman Industrial Technologies	B200-BUS PWR TRAIN EQUIP	1,385.85
4500017142	2/21/2018	Transit Holdings Inc	B200-BUS PWR TRAIN EQUIP	1,934.85
4500017143	2/21/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	312.15
4500017144	2/22/2018	Urban Corps of San Diego County	P290-LANDSCAPING SERVICES	69,801.60
4500017145	2/22/2018	Urban Corps of San Diego County	P290-LANDSCAPING SERVICES	69,766.72
4500017146	2/22/2018	Clean Energy	C130-CONSTRUCTION SVCS	4,365.00
4500017147	2/22/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,071.44
4500017148	2/22/2018	G & A Auto Air Conditioning	A140-AUTO/TRUCK REPAIR	423.10



Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4500017149	2/22/2018	Transit Holdings Inc	B160-BUS ELECTRICAL	2,031.82
4500017150	2/22/2018	Enviromatrix Analytical Services In	P280-GENERAL SVC AGRMNTS	1,200.00
4500017151	2/22/2018	Gillig LLC	B250-BUS REPAIR PARTS	533.80
4500017152	2/22/2018	Harbor Diesel & Equipment	B250-BUS REPAIR PARTS	1,422.01
4500017153	2/22/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	2,118.63
4500017154	2/22/2018	W.W. Grainger Inc	G140-SHOP SUPPLIES	58.91
4500017155	2/22/2018	Jeyco Products Inc	G170-LUBRICANTS	305.42
4500017156	2/22/2018	Gillig LLC	B130-BUS BODY	802.32
4500017157	2/22/2018	Grah Safe & Lock Inc	F110-SHOP/BLDG MACHINERY	32.33
4500017158	2/22/2018	Herzog Contracting Co	T110-TRACK, RAIL	8,368.78
4500017159	2/22/2018	Anixter Inc	I110-INFORMATION TECH	1,357.47
4500017160	2/22/2018	Prochem Specialty Products Inc	G180-JANITORIAL SUPPLIES	1,898.77
4500017161	2/22/2018	Muncie Transit Supply	B130-BUS BODY	703.87
4500017162	2/22/2018	Cummins Pacific LLC	B200-BUS PWR TRAIN EQUIP	2,872.07
4500017163	2/23/2018	OneSource Distributors, LLC	M120-OVRHEAD CATENARY SYS	942.82
4500017164	2/23/2018	Charter Industrial Supply Inc	R220-RAIL/LRV TRUCKS	225.08
4500017165	2/23/2018	West End Holdings Inc	P260-TESTING & ANALYSIS	300.00
4500017166	2/23/2018	Cummins Pacific LLC	B250-BUS REPAIR PARTS	118.97
4500017167	2/23/2018	Gillig LLC	B250-BUS REPAIR PARTS	134.41
4500017168	2/23/2018	Dartco Transmission	B250-BUS REPAIR PARTS	696.88
4500017169	2/23/2018	Soco Group Inc	A120-AUTO/TRUCK GASOLINE	3,669.28
4500017170	2/23/2018	Supreme Oil Company	B180-BUS DIESEL	8,275.20
4500017171	2/23/2018	PGH Wong Engineering Inc	P520-A & E/DESIGN	7,020.00
4500017172	2/23/2018	Staples Contract & Commercial Inc	G140-SHOP SUPPLIES	1,510.73
4500017173	2/23/2018	San Diego Glass, Inc.	P110-BLDG MAINTENANCE	150.00
4500017174	2/23/2018	Ace Uniforms & Accessories	C120-SPECIALTY CONTRACTOR	215.45
4500017175	2/23/2018	Office Depot	G200-OFFICE SUPPLIES	119.80
4500017176	2/24/2018	SHI International Corp	I110-INFORMATION TECH	9,230.49
4500017177	2/25/2018	SHI International Corp	I110-INFORMATION TECH	8,806.13
4500017178	2/25/2018	Dropbox Inc	I110-INFORMATION TECH	1,218.20
4500017179	2/26/2018	R.S. Hughes Co Inc	G160-PAINTS & CHEMICALS	263.31
4500017180	2/26/2018	Harbor Diesel & Equipment	B250-BUS REPAIR PARTS	2,507.84
4500017181	2/26/2018	Alliant Insurance Services Inc	P370-RISK MANAGEMENT	1,024.00
4500017182	2/26/2018	Waxie Sanitary Supply Inc	G140-SHOP SUPPLIES	2,956.80
4500017183	2/26/2018	Kaman Industrial Technologies	G140-SHOP SUPPLIES	102.52
4500017184	2/26/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	2,071.44
4500017185	2/26/2018	Staples Contract & Commercial Inc	G200-OFFICE SUPPLIES	1,105.82
4500017186	2/26/2018	Supreme Oil Company	A120-AUTO/TRUCK GASOLINE	1,880.33
4500017187	2/26/2018	Romaine Electric Corporation	B160-BUS ELECTRICAL	1,579.06
4500017188	2/26/2018	Romaine Electric Corporation	B130-BUS BODY	667.84
4500017189	2/26/2018	Waxie Sanitary Supply Inc	G140-SHOP SUPPLIES	867.99
4500017190	2/26/2018	Wayne Harmeyer Inc	B160-BUS ELECTRICAL	242.44
4500017191	2/26/2018	Barry Sandler Enterprises	G180-JANITORIAL SUPPLIES	1,605.48
4500017192	2/26/2018	Muncie Transit Supply	B140-BUS CHASSIS	1,178.96
4500017193	2/26/2018	Siemens Industry Inc	R160-RAIL/LRV ELECTRICAL	3,054.72
4500017194	2/26/2018	Mohawk Mfg & Supply Co	B140-BUS CHASSIS	273.42
4500017195	2/26/2018	Digital Map Products, Inc.	P550-REAL ESTATE	3,499.95
4500017196	2/26/2018	West End Holdings Inc	P260-TESTING & ANALYSIS	225.00
4500017197	2/26/2018	Staples Contract & Commercial Inc	G200-OFFICE SUPPLIES	71.76
4500017198	2/26/2018	Gillig LLC	B160-BUS ELECTRICAL	1,452.91
4500017199	2/26/2018	Transit Holdings Inc	B130-BUS BODY	1,249.22
4500017200	2/26/2018	Gillig LLC	B250-BUS REPAIR PARTS	2,103.66
4500017201	2/26/2018	Transit Holdings Inc	B250-BUS REPAIR PARTS	3,072.54
4500017202	2/26/2018	Mcmaster-Carr Supply Co	F110-SHOP/BLDG MACHINERY	211.56
4500017203	2/26/2018	Jeyco Products Inc	G140-SHOP SUPPLIES	221.15
4500017204	2/26/2018	Freeby Signs	B250-BUS REPAIR PARTS	565.69
4500017205	2/26/2018	Decals By Design Inc	P250-PARATRANSIT	59.18
4500017206	2/26/2018	Schunk Carbon Technology LLC	R220-RAIL/LRV TRUCKS	27,829.54
4500017207	2/26/2018	Siemens Industry Inc	R160-RAIL/LRV ELECTRICAL	3,404.90

Purchase Orders				
PO Number	PO Date	Name	Material Group	PO Value
4500017208	2/26/2018	Communications Usa Inc	R150-RAIL/LRV COMM EQUIP	61,364.21
4500017209	2/26/2018	Office Depot	G200-OFFICE SUPPLIES	301.69
4500017210	2/26/2018	San Diego Plastics Inc	R220-RAIL/LRV TRUCKS	1,312.92
4500017211	2/26/2018	IPC (USA), Inc.	A120-AUTO/TRUCK GASOLINE	23,420.84
4500017212	2/26/2018	Baker Capital Limited	R160-RAIL/LRV ELECTRICAL	6,400.35
4500017213	2/26/2018	Lloyd Pest Control Co Inc	P110-BLDG MAINTENANCE	450.00
4500017214	2/26/2018	California Commercial Asphalt,LLC	T160-TRACK, AGGREGATES	344.80
4500017215	2/26/2018	Staples Contract & Commercial Inc	G210-OFFICE FURNITURE	923.47
4500017216	2/26/2018	W.W. Grainger Inc	M110-SUB STATION	100.97
4500017217	2/26/2018	Team One Repair Inc	G290-FARE REVENUE EQUIP	2,794.37
4500017218	2/26/2018	BJ's Rentals	P160-EQUIPMENT RENTALS	649.50
4500017219	2/26/2018	Praxair Distribution Inc.	G130-SHOP TOOLS	55.30
4500017220	2/26/2018	Knorr Brake Company	R220-RAIL/LRV TRUCKS	24,785.03

# CEO's Report

Board of Directors

March 8, 2018



# Transit Optimization Plan (TOP): *February ridership comparison – 2017 vs. 2018*

- Route 3 (Euclid-Dwtn-Hillcrest): **Up 7.6% overall**
- Route 5 (Market St.): **Up 2.1% overall**
- Route 35 (Old Town-Ocean Beach): **Up 8.2% overall**
- Rapid 235 (I-15 Rapid): **Up 4.1% overall**
- Route 906/907 (Iris-San Ysidro Loop): **Up 1.7% overall**
- Route 992 (Airport): **Up 17.4% overall**

