



SAN DIEGO & ARIZONA  
EASTERN RAILWAY  
COMPANY

A NEVADA NONPROFIT  
CORPORATION

1255 IMPERIAL AVE., STE. 1000  
SAN DIEGO, CA  
92101-7490  
(619) 231-1466

BOARD OF DIRECTORS

PAUL JABLONSKI, CHAIRPERSON  
MATT DOMEN  
JARED GOOCH

OFFICERS

PAUL JABLONSKI, PRESIDENT  
MATT DOMEN, SECRETARY  
ERIN DUNN, TREASURER

LEGAL COUNSEL  
KAREN LANDERS

# AGENDA

San Diego and Arizona Eastern (SD&AE)  
Railway Company  
Board of Directors Meeting

July 10, 2018

9:00 a.m.

Executive Committee Room  
James R. Mills Building  
1255 Imperial Avenue, 10th Floor

This information will be made available in alternative formats upon request. To request an agenda in an alternative format, please call the Clerk of the Board at least five working days prior to the meeting to ensure availability. Assistive Listening Devices (ALDs) are available from the Clerk of the Board prior to the meeting and are to be returned at the end of the meeting.

## ACTION RECOMMENDED

1. [Approval of the Minutes of April 10, 2018](#) Approve  
Action would approve the SD&AE Railway Company Minutes of April 10, 2018.
2. [Statement of Railway Finances \(Erin Dunn\)](#) Informational
3. [Report on San Diego and Imperial Valley \(SD&IV\) Railroad Operations \(Matt Domen\)](#) Informational
4. [Report on Pacific Southwest Railway Museum \(Diana Hyatt\)](#) Informational
5. [Report on the Desert Line \(Jorge Izquierdo\)](#) Informational
6. [Real Property Matters \(Tim Allison\)](#)
  - a. [Summary of SD&AE Documents Issued Since April 10, 2018](#) Informational
7. Board Member Communications
8. Public Comments
9. Next Meeting Date: October 9, 2018
10. Adjournment



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# AGENDA

07-09-18A10:28 RCVD

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Railway Company  
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**9:00 a.m.**

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# San Diego and Arizona Eastern Railway Company

July 10, 2018

## Sign-in Sheet (VOLUNTARY)

Name	Company
1. James Caestecker	PSRM
2. Diana Hyatt	PSRM
3. <del>Walter</del> Dune	SDIC
4. Jared Gault	SDIC
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# MINUTES

## BOARD OF DIRECTORS MEETING OF THE SAN DIEGO & ARIZONA EASTERN RAILWAY COMPANY

April 10, 2018

A meeting of the Board of Directors of the San Diego & Arizona Eastern (SD&AE) Railway Company, a Nevada corporation, was held at 1255 Imperial Avenue, Suite 1000, San Diego, California 92101, on April 10, 2018, at 9:05 a.m.

The following persons, constituting the Board of Directors, were present: Paul Jablonski, Matt Domen, and Jared Gooch. Also in attendance were members from:

San Diego Metropolitan Transit System:	Tim Allison, Karen Landers, Larry Marinesi, and Wayne Terry
Pacific Southwest Railway Museum:	Diana Hyatt
Baja Railroad (BJRR):	Jorge Izquierdo
North Star Gas:	John Hoegemeier

1. Approval of Minutes

Mr. Domen moved to approve the Minutes of the January 16, 2018, SD&AE Railway Board of Directors meeting. Mr. Gooch seconded the motion, and it was unanimously approved.

2. Statement of Railway Finances

Larry Marinesi (sitting in for Erin Dunn) reviewed the Statement of Railway Finances for the first quarter of 2018 (attached to the agenda item). Mr. Marinesi reported that revenues are favorable to budget primarily due to the Desert line lease revenue previously not included in the budget. He stated that expenses are unfavorable to budget due to a liability settlement and costs associated with the Cleveland Avenue track replacement. Ms. Landers added that there will be future expenses related to outstanding litigation and travel involving the new customs inspection facility for the Desert Line, which should be covered by the lease revenue.

Action Taken

Informational item only. No action taken.

3. Report on San Diego & Imperial Valley Railroad (SD&IV) Operations

Matt Domen reviewed the SD&IV Periodic Report for activities for the first quarter of 2018 (attached to the agenda item).

Tim Allison informed Board members that the San Diego Association of Governments (SANDAG) is having its final walkthrough of the landscaping Best Management Practices on the San Ysidro Expansion Project, and that MTS's review will be next week.

Karen Landers noted that Customs and Border Protection (CBP) has requested a formal easement or right to patrol in the San Ysidro Expansion Project area because of the border crossing. Ms. Landers asked for input about associated safety training for CBP.

Mr. Domen responded that SD&IV staff has had recent discussions about issues with CBP. He added that CBP has had high a turnover of staff. Mr. Domen received an e-mail recently from his crew that there were issues with CBP personnel coming through the gate at San Ysidro Yard on ATVs at very high speeds. He said that he will be talking with CBP about that safety issue, and he is going to change the gate code. Mr. Domen also feels that CBP needs to participate in the maintenance of the road at the San Ysidro Yard.

Ms. Landers responded that MTS is working closely with CBP on projects related to the Desert Line, and she will reach out to find out who to work with on these issues. She stated that a meeting should be set to discuss the operational safety concerns so as not to create any unsafe conditions.

Mr. Allison added that he has a draft operations agreement that can be used as a starting point for discussions. Ms. Landers will forward a copy of that draft agreement to Mr. Domen.

#### Action Taken

Informational item only. No action taken.

#### 4. Report on Pacific Southwest Railway Museum Operations

Diana Hyatt reviewed the Pacific Southwest Railway Museum (PSRM) report for the first quarter of 2018, which was handed out at the meeting (attached). Ms. Landers added that it is getting to a point in the planning of the new customs inspection facility that she would like to bring PSRM and BJRR into the loop in regard to coordinating the building of the new facility at Campo.

#### Action Taken

Informational item only. No action taken.

#### 5. Report on the Desert Line

Jorge Izquierdo gave a verbal report. He stated that after the visit to Texas two weeks ago, the project is being readapted as CBP is adding more infrastructure into the planning. Mr. Izquierdo stated that there will be another trip to Mexico City next week, and new project terms will be presented after that meeting.

Ms. Landers reported that BJRR's lease currently defers performance milestones on the Desert Line until the new customs inspection facility is approved. CBP will not allow BJRR to run freight until it's completed, and therefore it is not economically feasible for BJRR to do all of the repairs on the Desert Line.

Ms. Landers stated that CBP and Border Patrol are cooperating in all aspects of planning the customs inspection facility. The present stage involves finding sites. Ms. Landers reported that the primary inspection facility will most likely be at the opening of the tunnel, and there is a limited footprint as to what can fit into that location. She stated that the secondary inspection facility will be at Campo. CBP is assisting with the design specifications, which are confidential.

Ms. Landers stated that CBP is very helpful and is using its own engineers and things are moving forward.

Ms. Landers reported that she went on a sponsored visit to Laredo and Eagle Pass to see primary and secondary Border Patrol rail cargo facility operations. Also in attendance on that trip were Roberto Romandia and Antonio Otanez from BJRR and CBP representatives (including the deputy agent in charge of the El Cajon Border Patrol Station who will have jurisdiction over the tunnel; Juan Romero, Assistant Port Director in Tecate; and Laura Wilson with the CBP Office of Field Operations).

Ms. Landers reported that there is a lot of support and it was a really good trip. She added that there will be a Chamber trip next week to brief Mexican officials and plan for the development of a Sistema de Administración Tributaria (SAT) inspection facility.

Ms. Landers clarified that there will be two separate facilities on the US side. Due to the remote location, CBP cannot approve its officers being on the Mexican side of the border because of safety concerns. She added that CBP has been very responsive, and there is another site visit planned for late May or early June to regroup and hopefully have more people come from Washington, DC to view the site on the Desert Line.

#### Action Taken

Informational item only. No action taken.

### 6. Real Property Matters

#### a. Summary of SD&AE Documents Issued Since January 16, 2018

Tim Allison reported that since the January 16, 2018, SD&AE Railway Company Board of Directors meeting, the documents described below have been processed by staff.

- S200-18-675: Right of Entry Permit to LH Woods and Sons Inc. to install steel pipe liner inside an existing water line at University Avenue in the City of La Mesa.

#### Action Taken

Informational item only. No action taken.

### 7. Board Member Communications

There were no Board member communications.

### 8. Public Comments

There were no public comments.

9. Next Meeting Date

The next meeting of the SD&AE Railway Company Board of Directors is on Tuesday, July 10, 2018.

10. Adjournment

The meeting was adjourned at 9:21 a.m.

  
\_\_\_\_\_  
President

  
\_\_\_\_\_  
General Counsel

2018-4-10 Minutes

Attachment: PSRM First Quarter 2018 Report (handed out at the meeting)



REPORT PROVIDED AT SD&AE MEETING ON APRIL 10, 2018

## Pacific Southwest Railway Museum

La Mesa Depot 4695 Nebo Drive La Mesa, CA 91941 619-465-7776

April 9, 2018

SD&AE Board  
c/o Metropolitan Transit System  
1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101

Re: First Quarter 2018

Dear SD&AE Board:

During the first quarter of this year, the Pacific Southwest Railway Museum, utilizing all-volunteer crews, operated 71 Golden State trains, two of which were School trains, from Campo to Canyon and return carrying 2,718 passengers over 25 operating days. There were no FRA reportable accidents or injuries during the first quarter of 2018. Total revenue from SD&AE property for this time period was \$30,251.28; our check for \$605.03 is enclosed.

Passenger ridership and revenue during the first quarter of previous years has been:

1,185 passengers during the first quarter of 2017; \$18,950  
2,380 passengers during the first quarter of 2016; \$40,316  
2,333 passengers during the first quarter of 2015; \$36,462  
2,223 passengers during the first quarter of 2014; \$36,566  
3,081 passengers during the first quarter of 2013; \$20,932  
3,001 passengers during the first quarter of 2012; \$27,281  
924 passengers during the first quarter of 2011; \$19,192

Passenger ridership was healthy during this quarter and there were very few days with poor weather. With Easter falling earlier in the calendar year, we operated three days of Bunny trains during the quarter that contributed almost 1,500 passengers to our ridership total. Revenue seems to be down as a result of less discretionary spending occurring on the property.

PSRM continues to maintain both signalized railroad crossings within our right of way limits; PSRM signal maintainers perform the monthly, quarterly and annual inspections. This year,



rather than hiring a contract weed sprayer this year, PSRM will tackle the weed spraying of the right of way in April and May of this year.

We are pleased to announce the transfer of former County-owned land, once a part of the Camp Locket Army base, is now final. With this transaction, PSRM owns an additional 100 acres in Campo. This would not have been possible without the support of the community, the County Board of Supervisors and our representative, Supervisor Dianne Jacob. Three other non-profit organizations in Campo were involved in the process as well: Camp Locket Equestrian & Event Center, Mountain Empire Health & Community Services and the Mountain Empire School District.

For the past five or more years, the Golden State train ride was offered twice per day every Saturday and Sunday with an 11:00 am and a 2:30 pm departure time. In January, PSRM management chose to offer three trains per day every Saturday and Sunday. These trains depart the Campo Depot at 11:00 am, 1:00 pm and 3:00 pm. The addition of a third train in the middle of the day seems to be working out well for visitors who arrive mid-day but are unable to wait for the last train of the day. PSRM will continue this same schedule through summer instead of reverting to a modified operating schedule during the summer months. In fact, this will remain the schedule through the end of October, 2018 with possible modifications during November and the transition to night trains in late November and December.

Thank you for allowing us the opportunity to interpret southern California railroading in a living history atmosphere. We are honored to be caretakers of the Desert Line for the past thirty five years and look forward to celebrating the centennial of the San Diego & Arizona Railway in 2019. Please mark your calendars and join us at Campo on Saturday, November 16, 2019 for a grand 100<sup>th</sup> anniversary celebration.

Sincerely,

A handwritten signature in cursive script, appearing to read "Diana Hyatt", written in dark ink.

Diana Hyatt  
President

## Agenda Item No. 2

San Diego and Arizona Eastern (SD&AE)  
Railway Company  
Board of Directors Meeting

July 10, 2018

SUBJECT:

STATEMENT OF RAILWAY FINANCES

RECOMMENDATION:

That the SD&AE Railway Company Board of Directors receive a financial report for the period ending May 31, 2018.

Budget Impact

None.

DISCUSSION:

Attached are SD&AE's financial results for the period ending May 31, 2018.

As of May 31, 2018, fiscal year-to-date revenues are \$915,000 favorable to budget primarily due to the Desert Line Lease revenue not included in the budget.

Fiscal year-to-date expenses are \$9,000 favorable to budget due to a favorable variance in Outside Services, partially offset by an unfavorable variance in Personnel Costs.

The Net Income for the period ending May 31, 2018 was \$729,000.

Attachment: SD&AE Operating Statement for period ending May 31, 2018

# SD&AE Operating Statement FY2018-17

	FY 2018					FY 2017	
	Q1 Actual	Q2 Actual	Q3 Actual	Q4 Actual (Apr - May)	YTD Actual (Jul - May)	YTD Budget (Jul - May)	Q1 - Q4 Actual (Jul - May) Variance
<b>Revenues</b>							
Right of Entry Permits	\$ 4,500	\$ 10,200	\$ -	\$ 2,250	\$ 16,950	\$ 26,175	\$ (9,225)
Lease Income	19,630	19,609	24,435	11,415	75,089	72,450	2,639
Desert Line Lease Revenue	250,004	250,004	250,000	166,667	916,674	-	916,674
Operator Income - SD&IV 1% Freight Fee	9,300	9,300	9,300	7,570	35,470	30,900	4,570
Misc. Revenue (Cure of Default - DL lease assignment)	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>283,433</b>	<b>289,113</b>	<b>283,735</b>	<b>187,902</b>	<b>1,044,183</b>	<b>129,525</b>	<b>914,658</b>
<b>Expenses</b>							
Personnel Costs	8,477	8,263	23,366	8,700	48,806	33,189	(15,617)
Outside Services	36,726	32,690	19,435	8,158	97,009	125,187	28,178
Risk Management	54,113	4,113	4,193	2,356	64,775	65,580	805
Misc. Operating Expenses	3,136	17,865	78,678	4,570	104,249	99,722	(4,527)
<b>Total Expenses</b>	<b>102,452</b>	<b>62,931</b>	<b>125,672</b>	<b>23,783</b>	<b>314,838</b>	<b>323,678</b>	<b>8,840</b>
<b>Net Income/(Loss)</b>	<b>\$ 180,981</b>	<b>\$ 226,181</b>	<b>\$ 158,063</b>	<b>\$ 164,118</b>	<b>\$ 729,344</b>	<b>\$ (194,153)</b>	<b>\$ 923,497</b>

Reserve Balance July 1, 2017	\$ 1,527,382
Allocated Interest Earnings - Estimated	9,167
Operating Profit/(Loss) - YTD	729,344
Less Desert Line Lease Revenue	(916,674)
Estimated Reserve Balance as of May 31, 2018	\$ 1,349,219

## Agenda Item No. 3

San Diego and Arizona Eastern (SD&AE)  
Railway Company  
Board of Directors Meeting

July 10, 2018

**SUBJECT:**

REPORT ON SAN DIEGO AND IMPERIAL VALLEY (SD&IV) RAILROAD OPERATIONS

**RECOMMENDATION:**

That the SD&AE Board of Directors receive a report for information.

Budget Impact

None.

**DISCUSSION:**

An oral report will be given during the meeting.

Attachment: Periodic Report for the 2nd Quarter of 2018



*a Genesee & Wyoming Company*

SD&AE Board  
C/O MTS  
1255 Imperial Avenue, Suite 1000  
San Diego, California 92101

June 30, 2018

## Periodic Report

In accordance with Section 20 of the Agreement for Operational Freight Service and Control through Management of the San Diego and Arizona Eastern Railway Company activities of interest for the 2nd Quarter of 2018 are listed as follows:

### **1. Labor**

At the end of June 30, 2018 the San Diego & Imperial Railroad had 8 employees:

- 1 General Manager
- 1 Manager - Marketing & Sales
- 1 Office Manager
- 1 Mechanical Manager
- 1 Maintenance of Way Employee
- 3 Train Service Employees

## 2. Marketing

Volume in the 2nd Quarter had an 8% decrease as compared to the same quarter in 2017. Bridge traffic into Mexico was up about 5% with an increase in feedstock, while traffic terminating or originating on the SDIY was down just over 20% versus last year.

## 3. Reportable Injuries/Environmental

Days through year to date, June 30, 2018, there were no FRA Reportable injuries or Environmental incidents on the SDIV Railroad.

Days FRA Reportable Injury Free: 7757

## 4. Summary of Freight

	2018	2017	2016
Total rail carloads that moved by SDIY Rail Service in the quarter.	904	981	1601
Total railroad carloads Terminating/Originating Mexico in the quarter.	575	549	1263
Total railroad carloads Terminating/Originating El Cajon, San Diego, National City, San Ysidro, California in the quarter.	329	432	338
Total customers directly served by SDIY in the quarter	12	10	11
Regional Truck trips that SDIY Railroad Service replaced in the quarter	2712	2943	4803

Respectfully,

Matt Domen

General Manager

## Agenda Item No. 4

San Diego and Arizona Eastern (SD&AE)  
Railway Company  
Board of Directors Meeting

July 10, 2018

### SUBJECT:

REPORT ON PACIFIC SOUTHWEST RAILWAY MUSEUM

### RECOMMENDATION:

That the SD&AE Board of Directors receive a report for information.

#### Budget Impact

None.

### DISCUSSION:

An oral report will be given during the meeting.

Attachment: Quarterly Report



**Pacific Southwest Railway Museum**  
La Mesa Depot 4685 Nebo Drive La Mesa, CA 91941 619-465-7776

July 3, 2018

SD&AE Board  
c/o Metropolitan Transit System  
1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101

Re: Second Quarter 2018

Dear SD&AE Board:

During the second quarter of this year, the Pacific Southwest Railway Museum, utilizing all-volunteer crews, operated a total of 77 Golden State trains, including one School Train in April, from Campo to Canyon and return carrying 1,866 passengers over 26 operating days. There were no FRA reportable accidents or injuries during the second quarter of 2018. Total revenue from SD&AE property for this time period was \$23,500.76; our check for \$470.02 will follow under separate cover.

Passenger ridership and revenue during the second quarter of previous years has been:

2,315 passengers during the second quarter of 2017  
1,185 passengers during the second quarter of 2016  
2,197 passengers during the second quarter of 2015  
2,794 passengers during the second quarter of 2014  
1,901 passengers during the second quarter of 2013  
2,882 passengers during the second quarter of 2012  
2,434 passengers during the second quarter of 2011  
1,977 passengers during the second quarter of 2010

Passenger ridership was up during the first quarter thanks to the perennial favorite, Bunny Trains and their appearance during the month of March. Similarly, ridership is down the second quarter as the Bunny Trains landed during the first quarter instead of the second quarter as they do most years.

A Federal Tax Exempt 501 (C) 3 California Non-Profit Corporation [www.pswrm.org](http://www.pswrm.org)



PSRM continues to maintain both signalized railroad crossings within our right of way limits; PSRM signal maintainers perform the monthly, quarterly and annual inspections. This year, rather than hiring a contract weed sprayer, PSRM volunteers tackled the weed spraying of the right of way in early May of this year and will administer additional spraying if potential rainfall necessitates. Our Maintenance of Way volunteers replaced 55 ties along the right of way during the second quarter; primarily in the vicinity of MP 61.7-61.8, lifting the last of the slow orders between west Campo yard limits and Canyon Station. During the third quarter, MOW will concentrate on replacing the switch ties under the west Siding and House Track switches, a total of 30 switch ties in all.

Thank you for allowing us the opportunity to interpret southern California railroading in a living history atmosphere. We are honored to be caretakers of the Desert Line for the past thirty five years and look forward to celebrating the centennial of the San Diego & Arizona Railway in 2019. Please mark your calendars and join us at Campo on Saturday, November 16, 2019 for a grand 100<sup>th</sup> anniversary celebration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Diana Hyatt", with a stylized flourish at the end.

Diana Hyatt  
President

## Agenda Item No. 5

San Diego and Arizona Eastern (SD&AE)  
Railway Company  
Board of Directors Meeting

July 10, 2018

**SUBJECT:**

REPORT ON THE DESERT LINE

**RECOMMENDATION:**

That the SD&AE Board of Directors receive a report for information.

Budget Impact

None.

**DISCUSSION:**

A report was not submitted in time for the mail-out.

Attachment: To be provided at the meeting

## Agenda Item No. 6

San Diego and Arizona Eastern (SD&AE)  
Railway Company  
Board of Directors Meeting

July 10, 2018

SUBJECT:

SUMMARY OF SD&AE DOCUMENTS ISSUED SINCE APRIL 10, 2018

RECOMMENDATION:

That the SD&AE Railway Company Board of Directors receive a report for information.

Budget Impact

None.

DISCUSSION:

Since the April 10, 2018, SD&AE Railway Company Board of Directors meeting, the documents described below have been processed by staff.

- S200-18-680: Right of Entry Permit to Navy Region Southwest Morale, Welfare and Recreation Department for the Navy's Annual Bay Bridge Run / Walk event.
- S200-18-681: Right of Entry Permit to San Diego County Bicycle Coalition for the Bike to Bay event.
- S200-18-682: Right of Entry Permit to the City of La Mesa for the Annual Flag Day Parade.
- S200-18-683: Right of Entry Permit to S & B Engineering, Inc. to repair a drainage pipe near the I-8 bridge crossing in El Cajon west of Chase Avenue.