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Agenda

MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BUDGET DEVELOPMENT COMMITTEE

March 5, 2021

11:30 a.m.

Meeting will be held via webinar

To request an agenda in an alternative format or to request accommodations to facilitate meeting participation, please call the Clerk of the Committee at least two working days prior to the meeting. Meeting webinar/teleconference instructions can be accessed under 'Additional Materials' at the following link: <https://www.sdmts.com/about-mts-meetings-and-agendas/other-committee>

ACTION RECOMMENDED

1. ROLL CALL

2. [APPROVAL OF MINUTES – October 9, 2020](#)

Approve

3. PUBLIC COMMENTS

COMMITTEE DISCUSSION ITEMS

4. [Fiscal Year 2021 Operating Budget Midyear Amendment \(Mike Thompson\)](#)

Approve

Action would forward a recommendation to the Board of Directors to enact Resolution No. 21-1 amending the fiscal year (FY) 2021 operating budget for MTS, San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry.

5. [Fiscal Year 2022 Operating Budget Discussion \(Mike Thompson\)](#)

Receive

Action would receive a report regarding fiscal year (FY) 2022 operating budget development and provide guidance on budgetary issues.

6. Next Meeting Date: Monday, March 22, 2021 at 11:00am

7. Adjournment

Please SILENCE electronics
during the meeting

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San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.

MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM
BUDGET DEVELOPMENT COMMITTEE
1255 Imperial Avenue, Suite 1000
San Diego, CA 92101

10/09/2020

MINUTES

1. ROLL CALL

Ms. Salas called the Budget Development Committee (BDC) meeting to order at 1:03pm. A roll call sheet listing BDC member attendance is attached.

2. APPROVAL OF MINUTES

Ms. Salas moved to approve the minutes of the April 03, 2020 San Diego Metropolitan Transit System (MTS) BDC meeting. Mr. Sandke seconded the motion, and the vote was 4 to 0 in favor.

3. PUBLIC COMMENTS

There were no public comments.

4. Fiscal Year (FY) 2020 Final Budget Comparison (Gordon Meyer)

Sharon Cooney, Chief Executive Officer (CEO), gave a brief overview of the FY 2020 Final Budget Comparison. She mentioned that the budget gap caused by COVID-19 is being filled with the one-time Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Gordon Meyer, Supervisor of Operating Budget, reminded the board that the FY20 budget does include \$33.5M of projected CARES Act funding, to help cover the forecast revenue loss and increased expenses resulting from COVID-19. Mr. Meyer mentioned MTS did have a favorable budget results in FY20, which resulted in less CARES funding to balance the deficits and have more available CARES Act funding for FY21.

Mr. Meyer went over the FY20 Operating Revenue. He mentioned fare revenue was favorable by \$3.2M, 4.2%, and fare revenue was unfavorable to the prior year by \$12.7M, -13.8%. Other operating revenue was favorable by \$3.1M, 16.5%. He also stated that the loss of energy credit, interest, advertising and rental income was not as severe of a loss as initially projected and other operating revenue was favorable by \$6.3M, 6.7%.

Mr. Meyer gave an overview of the Operating Expenses for the end of FY20. With personnel expenses ending at \$4.9M, 3.4% favorable, he explained this was primarily due to favorable paid absences from the Families First Coronavirus Respond Act (FFCRA). He explained other areas that were favorable were; health & welfare, operating wages and operator wages due to reduced service levels. Overall the operating expenses were favorable by \$7.2M, 2.3% and a total combined net operating favorable variance of \$13.5M, 6.3%.

Mr. Meyer went over the Non-Operating Revenue totals, he mentioned federal revenue was unfavorable by \$121k, -0.2%, FTA CARES, was unfavorable by \$15.6M, -46.6%. Mr. Meyer mentioned Transportation Development Act (TDA) was favorable by \$4.7M, 8.0%, originally a \$6M decrease was projected due to the pandemic but the full FY20 TDA claim amount was received from the county. All together the Non-Operating Revenue was unfavorable by \$9.3M, -4.3%. Overall the total operating and non-operating revenues and expenses were favorable by \$4.2M, however Mr. Meyer did mention that without the one-time CARES Act we would have a structural deficit of \$13.7M because of the COVID impact.

Mr. Meyer went over the Contingency Reserve balance, mentioning that the policy for the contingency reserve is to set the target at 12.5% of the operating expense budget. He mentioned the FY21 target is \$39.3M and based on the FY20 reserve target, MTS has \$4.1M in excess revenues over expenses. Mr. Meyer mentioned that by adding the \$4.1M in contingency reserves, it will put the reserve target at 13.3%, \$2.6M higher than the reserve target of 12.5%. Mr. Meyer's proposed allocation is to allocate \$1.5M to contingency reserve to achieve the 12.5% target and to allocate \$2.6M to Capital Improvement Project (CIP) to reflect the Board's decision to accelerate Zero Emission Busses (ZEB) purchases in FY22.

Action Taken

Mr. Sandke moved to forward a recommendation to the MTS Board of Directors to:

1. Allocate \$1.5M to Contingency Reserve balance to remain at 12.5% target
2. Transfer \$2.6M to CIP to reflect Boards decision to accelerate ZEB purchases in FY22

Ms. Salas seconded the motion, and the vote was 4 to 0 in favor.

5. Fiscal Year 2021 Budget Update (Mike Thompson)

Mike Thompson, Director of Financial Planning and Analysis, gave an overview of the FY21 Operating Budget. He stated the Operating Budget that was brought to the Board in April 2020 as a draft budget and did not include the impact of COVID-19. Mr. Thompson mentioned some of the impacts of COVID-19 include drastic revenue reduction of \$84M and \$18M of increase expenses. He also mentioned some of the uncertainties of the pandemic, such as ridership, the recession and sales tax receipts.

Mr. Thompson went over the Revenue Assumptions for Sales Tax Revenues. He mentioned the sales tax receipts are higher than anticipated, Calendar Year (CY) 20 - 3rd quarter is 0.5% higher than CY19 - 3rd quarter. He mentioned the sales tax effect the TDA and TransNet formula funding. While TDA's original MTS apportionment was \$104.3M, the revised COVID-19 budget dropped to \$86.8M, and the latest updated apportionment is \$91.9M. With TransNet, the original MTS apportionment was \$30.6M, the revised budget decreased to \$24.6M, and the new apportionment is \$25.0M. He mentioned another big change is the State Transit Assistance (STA) apportionments changing from the original apportionment of \$34.2M, decreasing with the revised budget to \$25.0M, and the new apportionment is \$22.4M.

Mr. Thompson went over the Passenger Fare Revenue. Based on the 6 months of real COVID-19 data, ridership and ridership revenue dropped 29% from the baseline in April, with ridership slowly increasing in May 2020 – August 2020 and staying within 42% - 43% of the baseline. Other operating revenues also being impacted include energy credits, advertising, real estate and other miscellaneous revenue. Pre-COVID-19 budgeted revenues were \$20.6M, with the new budget decreasing to \$18.2M. He explained that energy credits had a drastic decrease in March and April, but the credits came back up in May. Consolidated Revenues are projected to decreased as compared to the original approved budget by \$441,000, with Passenger Revenue decreasing by \$6.0M offset by increases in Other Operating Revenues and Subsidy revenues totaling \$2.6M and \$2.9M respectively. Total revenues for FY21 are projected at \$243.5M.

Mr. Thompson reviewed the FY21 Expense assumptions. He stated that service levels did have some additional expenses due to the pandemic, and additional car trains had to be added to the routes for social distancing. He also mentioned Paratransit is down about 50% lower than originally projected. He stated the personnel expense assumption includes a projected decrease of \$10.8M as wages are projected to be \$1.8M lower from the original budget primarily due to bus service hours and the reduced need for operator hours on the bus side, fringe benefits having a projected savings of \$8.0M on the SDTC pension plan contribution side, and healthcare projected at \$550K less. Outside services are estimated to decrease by \$9.8M, which includes decreases from Fixed Route services of \$3.5M, ADA Paratransit decreases of \$5.8M and Security costs decreases of \$470K. Mr. Thompson stated the energy budget is decreasing about \$0.9M. In total, expenses are projected to have \$21.0M, of savings compared to the original budget. Mr. Thompson stated that \$98.9M of CARES Act is being used between FY20 and FY21.

Mr. Thompson presented a 5-year projection for the Operating Budget. The updated operating revenue shows slower growth on the ridership recovery than originally projected, with other revenue coming up a bit faster. The projected structural deficit in FY21 is -\$81.0M, decreasing slightly to -\$42.4M in FY25. These deficits will be covered by funding from the CARES Act as long as that funding lasts, currently projected into FY24. Mr. Thompson went over the on-going concerns with the FY21 budget, with the top concern being COVID-19, recession recovery and rising costs.

6. Next Meeting Date:
To Be Determined
7. Adjournment
Ms. Salas adjourned the meeting at 1:51pm

Chair of the Budget Development Committee

Clerk of the Budget Development Committee

Attachment: Roll Call Sheet

BUDGET DEVELOPMENT COMMITTEE
SAN DIEGO METROPOLITAN TRANSIT SYSTEM

ROLL CALL

MEETING OF (DATE) 10/09/2020

CALL TO ORDER (TIME) 1:03pm

RECESS _____

RECONVENE _____

CLOSED SESSION _____

RECONVENE _____

ADJOURN 1:51pm

BOARD MEMBER (Alternate)	PRESENT (TIME ARRIVED)	ABSENT (TIME LEFT)
ARAMBULA <input type="checkbox"/>		
FAULCONER <input type="checkbox"/> MORENO <input checked="" type="checkbox"/>	1:03pm	1:51pm
FLETCHER <input checked="" type="checkbox"/>	1:03pm	1:51pm
SALAS <input checked="" type="checkbox"/>	1:03pm	1:51pm
SANDKE <input checked="" type="checkbox"/>	1:03pm	1:51pm

SIGNED BY THE CLERK OF THE BUDGET DEVELOPMENT COMMITTEE:



CONFIRMED BY OFFICE OF THE GENERAL COUNSEL:





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Agenda Item No. 4

MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BUDGET DEVELOPMENT COMMITTEE

March 5, 2021

SUBJECT:

FISCAL YEAR 2021 OPERATING BUDGET MIDYEAR AMENDMENT (MIKE THOMPSON)

RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Budget Development Committee forward a recommendation to the Board of Directors to enact Resolution No. 21-1 (Attachment B) amending the fiscal year (FY) 2021 operating budget for MTS, San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry

Budget Impact

The action will amend the FY21 operating budget.

DISCUSSION:

Combined MTS FY21 Midyear Adjustments

Revenues:

In total, consolidated revenues are decreasing by \$19,849,000 (-5.7%).

Passenger Revenue. Passenger revenues were unfavorable to budget by \$1,052,000 over the first six months of the fiscal year. The original FY21 budget assumed passenger revenue starting at 34.6% of their baseline levels in July followed by consistent growth averaging 3.2% per month throughout the rest of the fiscal year. Actual passenger revenue has remained stagnant near 46.0% of baseline levels through the first six months of the fiscal year, averaging zero growth as a percentage of baseline so far. In October 2020, staff presented a reforecast of the FY21 operating budget to the Budget Development Committee (BDC). In this meeting, staff presented the current passenger revenue trend with revenue stagnating around 47% of baseline. Staff presented the BDC



with the option to either assume growth starting in the fourth quarter of FY21 or to assume passenger revenue remains at their current levels with zero assumed growth for the rest of the fiscal year. The consensus was to take a conservative approach and assume no growth for the rest of the fiscal year based on the uncertainty regarding vaccination timelines, future outbreaks, and the reopening of the economy. The same methodology was applied to develop the current forecast for passenger revenue included in the FY21 amended budget. Passenger revenue is projected to decrease by \$7,035,000 (-13.1%) from the original budget, primarily due to assuming zero growth as a percentage of baseline revenue for the remainder of the fiscal year.

Other Operating Revenue. Other operating revenue is projected to increase by \$2,828,000 (18.2%) versus the original FY21 budget. This is primarily due to favorable energy credit revenue as well as favorable rental income due to a re-calculation of the County rental payments for the Mills' building.

Subsidy Revenue. Subsidy revenue, in total, is projected to decrease by \$12,348,000 (-4.5%), primarily due to the fact that less federal Coronavirus Aid, Relief, and Economic Security (CARES) Act stimulus funding will be necessary to balance the FY21 amended budget than planned in the original budget.

Recurring federal revenues are expected to decrease by \$963,000 (-1.5%). MTS receives a variety of recurring federal revenues (FTA Sections 5307, 5337, 5339, 5311, etc.) for preventive maintenance, paratransit operations, rural operations, and capital projects. The original FY21 budget assumed \$59,000,000 in preventive maintenance funds in the operating budget; however the capital budget was balanced with \$58,000,000 being allocated to preventive maintenance. Thus, the preventive maintenance funds in the operating budget were reduced by approximately \$1,000,000 to reflect the final capital budget.

On March 27, 2020, the President signed the CARES Act, which provided \$25 billion to the transit industry nationwide. MTS is expected to receive \$220 million in CARES Act funding over multiple fiscal years to supplement lost revenues and increased expenses related to the pandemic. The original FY21 budget included \$101,626,000 in CARES Act funding based on the projected deficit. Based on projected increases to regional sales tax revenue and projected decreases to expenses, MTS is currently forecasting \$74,144,000 in CARES Act funding in the amended budget, a decrease of \$27,482,000 (-27.0%) from the original budget.

Transportation Development Act (TDA) revenue is increasing by \$10,449,000 (17.1%). TDA is one-quarter of a percent of the 7.75% sales tax in the region and is apportioned by the San Diego Association of Governments (SANDAG). TDA funds both the operating and capital budget. Regional sales tax receipts were much stronger than anticipated thus far in FY21, resulting in an 11.5% increase of overall TDA available to MTS versus the original budget. The share of TDA in the operating budget is increasing by \$10,469,000 (17.1%) and the capital share is remaining the same as in the original budget.

Transnet revenue is expected to increase by \$4,096,000 (10.9%). Transnet is a one-half cent local sales tax revenue distributed to MTS both on a formula basis as well as through direct reimbursement for Transnet funded services such as Bus Rapid Transit (BRT) operations and the upcoming Mid-Coast expansion. The overall formula share is expected to increase by \$3,728,000 (12.4%) versus the original budget due to stronger than anticipated regional sales tax receipts. Transnet provided as direct reimbursement for BRT services is expected to increase by \$369,000 (2.8%), based on projected increases in expenses for these services.

State Transit Assistance (STA) revenue is increasing by \$1,969,000 (151.5%) versus the original budget. STA is a state sales tax revenue derived from the sales tax on diesel fuel and apportioned by the state. STA is primarily used to fund the capital budget due to its volatile history; however, a portion is used to fund operations. The most recent Governor's proposed state budget included an estimate for STA that was higher than projected in the original budget. The capital budget was fully funded, and the excess STA revenue was programmed in the FY21 operating budget, resulting in a \$1,969,000 increase in STA for operations in the amended budget.

State revenue is expected to decrease by \$170,000 (-56.7%) due to decreasing Medi-Cal revenue. MTS receives reimbursement for a portion of Medi-Cal clients travelling to and from medical appointments. Due to the pandemic, demand for paratransit services has decreased significantly, resulting in less trips eligible for reimbursement.

Other local funds are decreasing by \$267,000 (-2.8%), primarily due to projected decreases in reimbursement from UCSD for operating the 201 and 202 shuttle routes. Reimbursement for these routes is based on student enrollment, and although enrollment numbers are high, MTS has provided less service due to less demand, which is expected to result in lower reimbursement for MTS once negotiations with UCSD are complete.

Reserves. For Hire Vehicle Administration (FHVA) and San Diego & Arizona Eastern (SD&AE) are self-funded entities who must balance their operating expenses with operating revenues or their contingency reserve revenue. FHVA is projected to use \$17,000 of its reserve to balance its total operating expenses. For SD&AE, operating revenues are projected to exceed operating expenses by \$20,000, which would result in a \$20,000 increase to its reserve. MTS also maintains an Insurance reserve to for its Self-Insured Retention (SIR) balance. Due to the high cost of liability insurance, the Board recently decided to increase the MTS SIR from \$2,000,000 to \$5,000,000, and as such, the amended budget reflects this one-time addition of \$3,000,000 to the Insurance reserve.

In total, consolidated revenues will decrease by \$19,849,000 (-5.7%).

Expenses:

Total consolidated operating expenses are projected to decrease by \$19,849,000 (-5.7%) from the original budget.

Personnel. Personnel-related expenses are decreasing by \$10,981,000 (-6.6%), primarily due to favorable bus and trolley operator wages, SDTC pension contribution costs, and Health and Welfare costs. The original budget assumed full service levels, inclusive of additional bus service to feed blue line trolley service. Although service levels were restored to their pre-pandemic levels in June 2020, they did not include the extra services originally planned for FY21, resulting in lower operator hours versus budget. Pension costs are decreasing by \$7,536,000, primarily due to reducing the budget for additional SDTC pension contributions from \$15,000,000 to \$7,800,000 based on a recent actuarial evaluation. Health and Welfare costs are decreasing by \$1,386,000, primarily due to premium increases being lower than anticipated.

Outside Services. Total outside services are projected to decrease by \$8,820,000 (-7.6%). This includes a projected decrease in purchased transportation expenses of \$11,071,000, primarily due to the drop in demand for ADA Paratransit services as a result of the pandemic and operating less fixed route service than originally planned. These decreases are partially offset by increased repair and maintenance costs for light rail vehicles resulting from a new contract and increased outside services costs resulting from funding items such as tie replacement and large facility repairs in the operating budget instead of the capital budget where they were funded in prior years.

Materials and Supplies. Staff projects materials and supplies expenses to increase by \$3,198,000 (23.7%) versus the original budget, primarily due to purchasing and installing driver protective germ barriers for the entire bus fleet.

Energy. Energy expenses are projected to decrease by \$1,545,000 (-4.5%), primarily due to lower propane, gasoline, diesel, and Compressed Natural Gas (CNG) consumption versus the original budget. The reduced consumption is attributed to the significant declines in demand for paratransit service as well as operating less fixed route service than originally planned. These decreases are partially offset by a projected increase in electricity expenses due to a four percent increase in projected consumption versus the original budget.

Risk Management. Risk management costs are increasing \$1,114,000 (19.3%), primarily due to an anticipated \$2 million settlement payout in FY21 within Administration. The increase is partially offset by decreases to projected claim payouts and legal costs within bus and trolley operations.

General and Administrative. General and administrative costs are projected to decrease by \$2,471,000 (-37.0%). This is primarily due to decreases in credit card fees, fare materials, and IT expenses for remote working. The original budget included \$600,000 for Information Technology (IT) related purchases for remote working; however, most of the increased costs were in outside services and the additional budget under general and administrative was not necessary.

Debt Service. Debt service costs are decreasing by \$369,000 (-43.4%), primarily due to removing budget for the MTS Tower debt service costs since it was fully paid off in the prior fiscal year.

Vehicle/Facility Leases. Vehicle/facility leases are expected to increase by \$26,000 (2.0%), primarily due to higher non-revenue vehicle lease costs within administration.

Net income:

The increase in revenues and expenses results in a balanced budget.

/s/ Sharon Cooney
Sharon Cooney
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, Julia.Tuer@sdmts.com

Attachments: A. Proposed Fiscal Year 2021 Amended Budget
B. Board Resolution No. 21-1



Fiscal Year 2021 Amended Budget

Metropolitan Transit System



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**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
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**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
OPERATING BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 2.01**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	79,531,926	53,638,855	46,603,588	(7,035,267)	-13.1%
OTHER OPERATING REVENUE	21,817,225	15,553,386	18,381,868	2,828,482	18.2%
TOTAL OPERATING REVENUES	101,349,151	69,192,241	64,985,456	(4,206,785)	-6.1%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	205,967,142	276,086,188	263,738,057	(12,348,131)	-4.5%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	26,056	291,386	(3,003,059)	(3,294,446)	-1130.6%
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	26,056	291,386	(3,003,059)	(3,294,446)	-1130.6%
TOTAL NON OPERATING REVENUE	205,993,198	276,377,575	260,734,998	(15,642,577)	-5.7%
TOTAL COMBINED REVENUES	307,342,349	345,569,816	325,720,454	(19,849,362)	-5.7%
OPERATING EXPENSES					
LABOR EXPENSES	84,862,243	90,434,319	86,611,972	(3,822,347)	-4.2%
FRINGE EXPENSES	54,475,623	76,298,182	69,139,073	(7,159,109)	-9.4%
TOTAL PERSONNEL EXPENSES	139,337,866	166,732,501	155,751,045	(10,981,456)	-6.6%
SECURITY EXPENSES	7,917,868	9,095,260	8,751,540	(343,720)	-3.8%
REPAIR/MAINTENANCE SERVICES	6,193,604	5,668,055	7,934,204	2,266,149	40.0%
ENGINE AND TRANSMISSION REBUILD	1,003,320	1,256,000	1,048,632	(207,368)	-16.5%
OTHER OUTSIDE SERVICES	15,836,393	14,927,103	15,463,019	535,916	3.6%
PURCHASED TRANSPORTATION	75,308,366	85,199,890	74,128,784	(11,071,106)	-13.0%
TOTAL OUTSIDE SERVICES	106,259,552	116,146,308	107,326,179	(8,820,129)	-7.6%
LUBRICANTS	506,084	490,500	428,020	(62,480)	-12.7%
TIRES	1,217,719	1,300,500	1,302,700	2,200	0.2%
OTHER MATERIALS AND SUPPLIES	12,446,781	11,728,972	14,986,840	3,257,868	27.8%
TOTAL MATERIALS AND SUPPLIES	14,170,585	13,519,972	16,717,560	3,197,588	23.7%
GAS/DIESEL/PROPANE	2,720,308	3,217,394	1,876,186	(1,341,208)	-41.7%
CNG	9,462,873	11,707,795	10,967,235	(740,560)	-6.3%
TRACTION POWER	13,222,628	15,019,200	15,523,128	503,928	3.4%
UTILITIES	4,344,654	4,632,733	4,665,410	32,677	0.7%
TOTAL ENERGY	29,750,463	34,577,122	33,031,959	(1,545,163)	-4.5%
RISK MANAGEMENT	6,940,342	5,767,261	6,881,688	1,114,427	19.3%
GENERAL AND ADMINISTRATIVE	4,500,828	6,671,258	4,200,270	(2,470,988)	-37.0%
DEBT SERVICE	984,407	850,778	481,450	(369,328)	-43.4%
VEHICLE / FACILITY LEASE	1,239,270	1,304,617	1,330,300	25,683	2.0%
TOTAL OPERATING EXPENSES	303,183,312	345,569,817	325,720,451	(19,849,366)	-5.7%
NET OPERATING SUBSIDY	(201,834,161)	(276,377,576)	(260,734,995)	(15,642,581)	-5.7%
OVERHEAD ALLOCATION	(0)	0	0	(0)	0.0%
ADJUSTED NET OPERATING SUBSIDY	(201,834,161)	(276,377,576)	(260,734,995)	(15,642,581)	-5.7%
TOTAL REVENUES LESS TOTAL EXPENSES	4,159,037	(1)	3	(4)	0.0%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
OPERATIONS BUDGET
FISCAL YEAR 2021
SECTION 2.02**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	79,531,926	53,638,855	46,603,588	(7,035,267)	-13.1%
OTHER OPERATING REVENUE	753,515	280,431	286,100	5,669	2.0%
TOTAL OPERATING REVENUES	80,285,441	53,919,286	46,889,688	(7,029,598)	-13.0%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	201,651,327	275,934,688	258,029,590	(17,905,098)	-6.5%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	201,651,327	275,934,688	258,029,590	(17,905,098)	-6.5%
TOTAL COMBINED REVENUES	281,936,768	329,853,974	304,919,278	(24,934,696)	-7.6%
OPERATING EXPENSES					
LABOR EXPENSES	68,093,673	73,653,387	69,810,163	(3,843,224)	-5.2%
FRINGE EXPENSES	49,638,636	69,611,057	63,126,367	(6,484,690)	-9.3%
TOTAL PERSONNEL EXPENSES	117,732,309	143,264,444	132,936,530	(10,327,914)	-7.2%
SECURITY EXPENSES	1,132,276	1,176,050	1,175,000	(1,050)	-0.1%
REPAIR/MAINTENANCE SERVICES	6,041,503	5,526,055	7,738,204	2,212,149	40.0%
ENGINE AND TRANSMISSION REBUILD	1,003,320	1,256,000	1,048,632	(207,368)	-16.5%
OTHER OUTSIDE SERVICES	5,524,954	4,821,084	5,137,228	316,144	6.6%
PURCHASED TRANSPORTATION	75,308,366	85,199,890	74,128,784	(11,071,106)	-13.0%
TOTAL OUTSIDE SERVICES	89,010,419	97,979,079	89,227,848	(8,751,231)	-8.9%
LUBRICANTS	506,084	490,500	428,000	(62,500)	-12.7%
TIRES	1,217,719	1,300,500	1,302,700	2,200	0.2%
OTHER MATERIALS AND SUPPLIES	12,424,993	11,710,702	14,945,792	3,235,090	27.6%
TOTAL MATERIALS AND SUPPLIES	14,148,797	13,501,702	16,676,492	3,174,790	23.5%
GAS/DIESEL/PROPANE	2,587,806	3,074,644	1,732,436	(1,342,208)	-43.7%
CNG	9,462,873	11,707,795	10,967,235	(740,560)	-6.3%
TRACTION POWER	13,222,628	15,019,200	15,523,128	503,928	3.4%
UTILITIES	3,612,654	3,869,022	3,872,828	3,806	0.1%
TOTAL ENERGY	28,885,961	33,670,661	32,095,627	(1,575,034)	-4.7%
RISK MANAGEMENT	3,042,537	4,949,443	4,136,760	(812,683)	-16.4%
GENERAL AND ADMINISTRATIVE	867,682	844,688	950,644	105,956	12.5%
DEBT SERVICE	612,259	477,465	481,450	3,985	0.8%
VEHICLE / FACILITY LEASE	1,026,269	1,088,467	1,074,550	(13,917)	-1.3%
TOTAL OPERATING EXPENSES	255,326,232	295,775,949	277,579,901	(18,196,048)	-6.2%
NET OPERATING SUBSIDY	(175,040,791)	(241,856,663)	(230,690,213)	(11,166,450)	-4.6%
OVERHEAD ALLOCATION	(26,530,134)	(34,078,027)	(27,339,374)	6,738,653	-19.8%
ADJUSTED NET OPERATING SUBSIDY	(201,570,925)	(275,934,689)	(258,029,587)	(17,905,103)	-6.5%
TOTAL REVENUES LESS TOTAL EXPENSES	80,402	(1)	3	(4)	-361.9%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
ADMINISTRATIVE BUDGET
FISCAL YEAR 2021
SECTION 2.03**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING REVENUE	20,051,911	14,170,225	17,208,943	3,038,718	21.4%
TOTAL OPERATING REVENUES	20,051,911	14,170,225	17,208,943	3,038,718	21.4%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	4,315,815	151,500	5,708,468	5,556,968	3668.0%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	(3,000,000)	(3,000,000)	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	(3,000,000)	(3,000,000)	-
TOTAL NON OPERATING REVENUE	4,315,815	151,500	2,708,468	2,556,968	1687.8%
TOTAL COMBINED REVENUES	24,367,727	14,321,725	19,917,411	5,595,686	39.1%
OPERATING EXPENSES					
LABOR EXPENSES	16,266,682	16,286,359	16,439,809	153,450	0.9%
FRINGE EXPENSES	4,593,256	6,422,416	5,798,300	(624,116)	-9.7%
TOTAL PERSONNEL EXPENSES	20,859,938	22,708,775	22,238,109	(470,666)	-2.1%
SECURITY EXPENSES	6,785,592	7,919,210	7,576,540	(342,670)	-4.3%
REPAIR/MAINTENANCE SERVICES	144,839	137,000	192,000	55,000	40.1%
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	10,266,840	9,862,719	10,225,573	362,854	3.7%
PURCHASED TRANSPORTATION	-	-	-	-	-
TOTAL OUTSIDE SERVICES	17,197,270	17,918,929	17,994,113	75,184	0.4%
LUBRICANTS	-	-	20	20	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	16,742	17,270	40,928	23,658	137.0%
TOTAL MATERIALS AND SUPPLIES	16,742	17,270	40,948	23,678	137.1%
GAS/DIESEL/PROPANE	128,169	136,750	136,750	-	0.0%
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	723,311	752,711	784,432	31,721	4.2%
TOTAL ENERGY	851,480	889,461	921,182	31,721	3.6%
RISK MANAGEMENT	3,867,387	685,582	2,683,512	1,997,930	291.4%
GENERAL AND ADMINISTRATIVE	3,509,893	5,692,383	3,183,436	(2,508,947)	-44.1%
DEBT SERVICE	372,148	373,313	-	(373,313)	-100.0%
VEHICLE / FACILITY LEASE	189,930	190,400	230,000	39,600	20.8%
TOTAL OPERATING EXPENSES	46,864,789	48,476,113	47,291,300	(1,184,813)	-2.4%
NET OPERATING SUBSIDY	(26,812,877)	(34,305,888)	(30,082,357)	(4,223,531)	-12.3%
OVERHEAD ALLOCATION	26,575,698	34,154,388	27,373,889	(6,780,499)	-19.9%
ADJUSTED NET OPERATING SUBSIDY	(237,179)	(151,500)	(2,708,468)	2,556,968	1687.8%
TOTAL REVENUES LESS TOTAL EXPENSES	4,078,636	-	-	-	-

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
OTHER ACTIVITIES BUDGET
FISCAL YEAR 2021
SECTION 2.04**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING REVENUE	1,011,799	1,102,730	886,825	(215,905)	-19.6%
TOTAL OPERATING REVENUES	1,011,799	1,102,730	886,825	(215,905)	-19.6%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	-	-	-	-	-
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	26,056	291,386	(3,059)	(294,446)	-101.0%
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	26,056	291,386	(3,059)	(294,446)	-101.0%
TOTAL NON OPERATING REVENUE	26,056	291,386	(3,059)	(294,446)	-101.0%
TOTAL COMBINED REVENUES	1,037,855	1,394,116	883,766	(510,351)	-36.6%
OPERATING EXPENSES					
LABOR EXPENSES	501,887	494,573	362,000	(132,573)	-26.8%
FRINGE EXPENSES	243,731	264,709	214,406	(50,303)	-19.0%
TOTAL PERSONNEL EXPENSES	745,618	759,282	576,406	(182,876)	-24.1%
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	7,263	5,000	4,000	(1,000)	-20.0%
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	44,600	243,300	100,218	(143,082)	-58.8%
PURCHASED TRANSPORTATION	-	-	-	-	-
TOTAL OUTSIDE SERVICES	51,863	248,300	104,218	(144,082)	-58.0%
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	5,045	1,000	120	(880)	-88.0%
TOTAL MATERIALS AND SUPPLIES	5,045	1,000	120	(880)	-88.0%
GAS/DIESEL/PROPANE	4,333	6,000	7,000	1,000	16.7%
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	8,690	11,000	8,150	(2,850)	-25.9%
TOTAL ENERGY	13,022	17,000	15,150	(1,850)	-10.9%
RISK MANAGEMENT	30,419	132,236	61,416	(70,820)	-53.6%
GENERAL AND ADMINISTRATIVE	123,253	134,187	66,190	(67,997)	-50.7%
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	23,071	25,750	25,750	-	0.0%
TOTAL OPERATING EXPENSES	992,291	1,317,755	849,250	(468,505)	-35.6%
NET OPERATING SUBSIDY	19,507	(215,025)	37,575	(252,600)	-117.5%
OVERHEAD ALLOCATION	(45,564)	(76,361)	(34,516)		-54.8%
ADJUSTED NET OPERATING SUBSIDY	(26,056)	(291,386)	3,059	(294,446)	-101.0%
TOTAL REVENUES LESS TOTAL EXPENSES	(0)	(0)	(0)	0	0.0%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
BUS OPERATIONS BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 4.02**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	19,749,141	12,645,833	14,106,729	1,460,896	11.6%
OTHER OPERATING REVENUE	6,850	7,450	3,100	(4,350)	-58.4%
TOTAL OPERATING REVENUES	19,755,991	12,653,283	14,109,829	1,456,546	11.5%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	81,453,144	116,213,898	103,287,481	(12,926,417)	-11.1%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	81,453,144	116,213,898	103,287,481	(12,926,417)	-11.1%
TOTAL COMBINED REVENUES	101,209,136	128,867,181	117,397,310	(11,469,871)	-8.9%
OPERATING EXPENSES					
LABOR EXPENSES	38,782,676	42,144,967	40,124,454	(2,020,513)	-4.8%
FRINGE EXPENSES	38,467,980	56,977,365	49,718,007	(7,259,358)	-12.7%
TOTAL PERSONNEL EXPENSES	77,250,656	99,122,332	89,842,461	(9,279,871)	-9.4%
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	840,999	800,955	1,015,415	214,460	26.8%
ENGINE AND TRANSMISSION REBUILD	253,883	500,000	350,000	(150,000)	-30.0%
OTHER OUTSIDE SERVICES	498,387	665,776	667,523	1,747	0.3%
PURCHASED TRANSPORTATION	-	-	-	-	-
TOTAL OUTSIDE SERVICES	1,593,269	1,966,731	2,032,938	66,207	3.4%
LUBRICANTS	240,374	256,500	105,000	(151,500)	-59.1%
TIRES	1,145,835	1,232,000	1,231,200	(800)	-0.1%
OTHER MATERIALS AND SUPPLIES	5,199,731	4,683,700	6,791,668	2,107,968	45.0%
TOTAL MATERIALS AND SUPPLIES	6,585,939	6,172,200	8,127,868	1,955,668	31.7%
GAS/DIESEL/PROPANE	229,583	253,680	243,680	(10,000)	-3.9%
CNG	4,767,634	5,799,000	5,508,000	(291,000)	-5.0%
TRACTION POWER	73,748	143,600	143,600	-	0.0%
UTILITIES	679,237	692,302	747,647	55,345	8.0%
TOTAL ENERGY	5,750,202	6,888,582	6,642,927	(245,655)	-3.6%
RISK MANAGEMENT	1,606,487	2,405,443	1,807,000	(598,443)	-24.9%
GENERAL AND ADMINISTRATIVE	389,096	397,320	435,677	38,357	9.7%
DEBT SERVICE	612,259	477,465	481,450	3,985	0.8%
VEHICLE / FACILITY LEASE	347,961	375,700	377,700	2,000	0.5%
TOTAL OPERATING EXPENSES	94,135,868	117,805,773	109,748,021	(8,057,752)	-6.8%
NET OPERATING SUBSIDY	(74,379,877)	(105,152,490)	(95,638,192)	(9,514,298)	-9.0%
OVERHEAD ALLOCATION	(7,072,962)	(11,061,408)	(7,649,287)	3,412,121	-30.8%
ADJUSTED NET OPERATING SUBSIDY	(81,452,839)	(116,213,898)	(103,287,479)	(12,926,419)	-11.1%
TOTAL REVENUES LESS TOTAL EXPENSES	305	(0)	2	(2)	0.0%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
RAIL OPERATIONS BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 4.03**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	36,463,572	24,709,851	18,777,568	(5,932,283)	-24.0%
OTHER OPERATING REVENUE	746,553	272,981	283,000	10,019	3.7%
TOTAL OPERATING REVENUES	37,210,124	24,982,832	19,060,568	(5,922,264)	-23.7%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	51,607,441	72,709,565	77,138,234	4,428,669	6.1%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	51,607,441	72,709,565	77,138,234	4,428,669	6.1%
TOTAL COMBINED REVENUES	88,817,565	97,692,397	96,198,802	(1,493,595)	-1.5%
OPERATING EXPENSES					
LABOR EXPENSES	28,804,996	31,024,260	29,223,709	(1,800,551)	-5.8%
FRINGE EXPENSES	10,776,491	12,143,669	12,969,562	825,893	6.8%
TOTAL PERSONNEL EXPENSES	39,581,487	43,167,929	42,193,271	(974,658)	-2.3%
SECURITY EXPENSES	167,558	169,050	154,000	(15,050)	-8.9%
REPAIR/MAINTENANCE SERVICES	5,154,854	4,717,080	6,634,724	1,917,644	40.7%
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	1,758,126	1,315,488	1,465,458	149,970	11.4%
PURCHASED TRANSPORTATION	-	-	-	-	-
TOTAL OUTSIDE SERVICES	7,080,538	6,201,618	8,254,182	2,052,564	33.1%
LUBRICANTS	265,711	234,000	323,000	89,000	38.0%
TIRES	71,885	68,500	71,500	3,000	4.4%
OTHER MATERIALS AND SUPPLIES	7,128,853	6,927,402	6,720,152	(207,250)	-3.0%
TOTAL MATERIALS AND SUPPLIES	7,466,448	7,229,902	7,114,652	(115,250)	-1.6%
GAS/DIESEL/PROPANE	256,844	296,000	270,000	(26,000)	-8.8%
CNG	-	-	-	-	-
TRACTION POWER	13,148,504	14,815,000	15,339,528	524,528	3.5%
UTILITIES	2,243,576	2,457,132	2,406,870	(50,262)	-2.0%
TOTAL ENERGY	15,648,924	17,568,132	18,016,398	448,266	2.6%
RISK MANAGEMENT	1,420,749	2,528,700	2,314,460	(214,240)	-8.5%
GENERAL AND ADMINISTRATIVE	452,184	431,618	498,349	66,731	15.5%
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	349,213	378,817	356,900	(21,917)	-5.8%
TOTAL OPERATING EXPENSES	71,999,543	77,506,716	78,748,212	1,241,496	1.6%
NET OPERATING SUBSIDY	(34,789,419)	(52,523,884)	(59,687,644)	7,163,760	13.6%
OVERHEAD ALLOCATION	(16,818,023)	(20,185,681)	(17,450,590)	2,735,091	-13.5%
ADJUSTED NET OPERATING SUBSIDY	(51,607,442)	(72,709,565)	(77,138,234)	4,428,669	6.1%
TOTAL REVENUES LESS TOTAL EXPENSES	(1)	0	0	(0)	0.0%

SAN DIEGO METROPOLITAN TRANSIT SYSTEM
CONTRACTED BUS OPERATIONS - FIXED ROUTE BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 4.04

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	20,933,519	14,750,582	13,269,115	(1,481,467)	-10.0%
OTHER OPERATING REVENUE	112	-	-	-	-
TOTAL OPERATING REVENUES	20,933,631	14,750,582	13,269,115	(1,481,467)	-10.0%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	54,405,692	68,906,886	66,875,131	(2,031,755)	-2.9%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	54,405,692	68,906,886	66,875,131	(2,031,755)	-2.9%
TOTAL COMBINED REVENUES	75,339,323	83,657,468	80,144,246	(3,513,222)	-4.2%
OPERATING EXPENSES					
LABOR EXPENSES	395,489	379,500	396,000	16,500	4.3%
FRINGE EXPENSES	209,534	218,579	248,660	30,081	13.8%
TOTAL PERSONNEL EXPENSES	605,024	598,079	644,660	46,581	7.8%
SECURITY EXPENSES	964,717	1,007,000	1,021,000	14,000	1.4%
REPAIR/MAINTENANCE SERVICES	45,649	8,020	88,065	80,045	998.1%
ENGINE AND TRANSMISSION REBUILD	749,437	756,000	698,632	(57,368)	-7.6%
OTHER OUTSIDE SERVICES	2,205,457	1,885,560	1,874,941	(10,619)	-0.6%
PURCHASED TRANSPORTATION	62,094,606	69,146,126	65,306,231	(3,839,895)	-5.6%
TOTAL OUTSIDE SERVICES	66,059,866	72,802,706	68,988,869	(3,813,837)	-5.2%
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	96,410	99,600	1,419,211	1,319,611	1324.9%
TOTAL MATERIALS AND SUPPLIES	96,410	99,600	1,419,211	1,319,611	1324.9%
GAS/DIESEL/PROPANE	966,612	1,024,366	775,078	(249,288)	-24.3%
CNG	4,695,240	5,908,795	5,459,235	(449,560)	-7.6%
TRACTION POWER	375	60,600	40,000	(20,600)	-34.0%
UTILITIES	689,841	719,588	718,311	(1,277)	-0.2%
TOTAL ENERGY	6,352,068	7,713,349	6,992,624	(720,725)	-9.3%
RISK MANAGEMENT	-	-	-	-	-
GENERAL AND ADMINISTRATIVE	678	4,800	5,573	773	16.1%
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	47,096	53,950	59,950	6,000	11.1%
TOTAL OPERATING EXPENSES	73,161,140	81,272,484	78,110,887	(3,161,597)	-3.9%
NET OPERATING SUBSIDY	(52,227,509)	(66,521,902)	(64,841,772)	(1,680,130)	-2.5%
OVERHEAD ALLOCATION	(2,178,183)	(2,384,985)	(2,033,359)	351,626	-14.7%
ADJUSTED NET OPERATING SUBSIDY	(54,405,692)	(68,906,887)	(66,875,131)	(2,031,756)	-2.9%
TOTAL REVENUES LESS TOTAL EXPENSES	(0)	(1)	0	(1)	0.0%

SAN DIEGO METROPOLITAN TRANSIT SYSTEM
CONTRACTED BUS OPERATIONS - PARA TRANSIT BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 4.05

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	2,385,694	1,532,589	450,176	(1,082,413)	-70.6%
OTHER OPERATING REVENUE	-	-	-	-	-
TOTAL OPERATING REVENUES	2,385,694	1,532,589	450,176	(1,082,413)	-70.6%
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	13,581,995	17,516,074	10,172,272	(7,343,802)	-41.9%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	13,581,995	17,516,074	10,172,272	(7,343,802)	-41.9%
TOTAL COMBINED REVENUES	15,967,688	19,048,663	10,622,448	(8,426,215)	-44.2%
OPERATING EXPENSES					
LABOR EXPENSES	110,512	104,660	66,000	(38,660)	-36.9%
FRINGE EXPENSES	56,472	63,465	39,000	(24,465)	-38.5%
TOTAL PERSONNEL EXPENSES	166,984	168,125	105,000	(63,125)	-37.5%
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	-	-	-	-	-
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	891,350	782,854	957,900	175,046	22.4%
PURCHASED TRANSPORTATION	12,990,598	15,844,883	8,588,625	(7,256,258)	-45.8%
TOTAL OUTSIDE SERVICES	13,881,947	16,627,737	9,546,525	(7,081,212)	-42.6%
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	-	-	14,761	14,761	-
TOTAL MATERIALS AND SUPPLIES	-	-	14,761	14,761	-
GAS/DIESEL/PROPANE	1,134,767	1,500,598	443,678	(1,056,920)	-70.4%
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	-	-	-	-	-
TOTAL ENERGY	1,134,767	1,500,598	443,678	(1,056,920)	-70.4%
RISK MANAGEMENT	15,300	15,300	15,300	-	0.0%
GENERAL AND ADMINISTRATIVE	25,724	10,950	11,045	95	0.9%
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	282,000	280,000	280,000	-	0.0%
TOTAL OPERATING EXPENSES	15,506,722	18,602,710	10,416,309	(8,186,401)	-44.0%
NET OPERATING SUBSIDY	(13,121,029)	(17,070,121)	(9,966,133)	(7,103,988)	-41.6%
OVERHEAD ALLOCATION	(460,966)	(445,953)	(206,138)	239,815	-53.8%
ADJUSTED NET OPERATING SUBSIDY	(13,581,995)	(17,516,075)	(10,172,271)	(7,343,803)	-41.9%
TOTAL REVENUES LESS TOTAL EXPENSES	-	(0)	1	(1)	0.0%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
CORONADO FERRY BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 4.06**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING REVENUE	-	-	-	-	-
TOTAL OPERATING REVENUES	-	-	-	-	-
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	223,163	208,880	233,928	25,048	12.0%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	223,163	208,880	233,928	25,048	12.0%
TOTAL COMBINED REVENUES	223,163	208,880	233,928	25,048	12.0%
OPERATING EXPENSES					
LABOR EXPENSES	-	-	-	-	-
FRINGE EXPENSES	-	-	-	-	-
TOTAL PERSONNEL EXPENSES	-	-	-	-	-
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	-	-	-	-	-
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	-	-	-	-	-
PURCHASED TRANSPORTATION	223,163	208,880	233,928	25,048	12.0%
TOTAL OUTSIDE SERVICES	223,163	208,880	233,928	25,048	12.0%
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	-	-	-	-	-
TOTAL MATERIALS AND SUPPLIES	-	-	-	-	-
GAS/DIESEL/PROPANE	-	-	-	-	-
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	-	-	-	-	-
TOTAL ENERGY	-	-	-	-	-
RISK MANAGEMENT	-	-	-	-	-
GENERAL AND ADMINISTRATIVE	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	-	-	-	-	-
TOTAL OPERATING EXPENSES	223,163	208,880	233,928	25,048	12.0%
NET OPERATING SUBSIDY	(223,163)	(208,880)	(233,928)	25,048	12.0%
OVERHEAD ALLOCATION	-	-	-	-	-
ADJUSTED NET OPERATING SUBSIDY	(223,163)	(208,880)	(233,928)	25,048	12.0%
TOTAL REVENUES LESS TOTAL EXPENSES	(0)	-	-	-	0.0%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
ADMINISTRATIVE PASS THROUGH BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 4.07**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE BUDGET/ AMENDED	% CHANGE BUDGET/ AMENDED
OPERATING REVENUE					
PASSENGER REVENUE	-	-	-	-	-
OTHER OPERATING REVENUE	-	-	-	-	-
TOTAL OPERATING REVENUES	-	-	-	-	-
NON OPERATING REVENUE					
TOTAL SUBSIDY REVENUE	379,892	379,385	322,544	(56,841)	-15.0%
OTHER NON OPERATING REVENUE					
RESERVE REVENUE	-	-	-	-	-
OTHER INCOME	-	-	-	-	-
TOTAL OTHER NON OPERATING REVENUE	-	-	-	-	-
TOTAL NON OPERATING REVENUE	379,892	379,385	322,544	(56,841)	-15.0%
TOTAL COMBINED REVENUES	379,892	379,385	322,544	(56,841)	-15.0%
OPERATING EXPENSES					
LABOR EXPENSES	-	-	-	-	-
FRINGE EXPENSES	128,159	207,979	151,138	(56,841)	-27.3%
TOTAL PERSONNEL EXPENSES	128,159	207,979	151,138	(56,841)	-27.3%
SECURITY EXPENSES	-	-	-	-	-
REPAIR/MAINTENANCE SERVICES	-	-	-	-	-
ENGINE AND TRANSMISSION REBUILD	-	-	-	-	-
OTHER OUTSIDE SERVICES	171,635	171,406	171,406	-	0.0%
PURCHASED TRANSPORTATION	-	-	-	-	-
TOTAL OUTSIDE SERVICES	171,635	171,406	171,406	-	0.0%
LUBRICANTS	-	-	-	-	-
TIRES	-	-	-	-	-
OTHER MATERIALS AND SUPPLIES	-	-	-	-	-
TOTAL MATERIALS AND SUPPLIES	-	-	-	-	-
GAS/DIESEL/PROPANE	-	-	-	-	-
CNG	-	-	-	-	-
TRACTION POWER	-	-	-	-	-
UTILITIES	-	-	-	-	-
TOTAL ENERGY	-	-	-	-	-
RISK MANAGEMENT	-	-	-	-	-
GENERAL AND ADMINISTRATIVE	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-
VEHICLE / FACILITY LEASE	-	-	-	-	-
TOTAL OPERATING EXPENSES	299,794	379,385	322,544	(56,841)	-15.0%
NET OPERATING SUBSIDY	(299,794)	(379,385)	(322,544)	(56,841)	-15.0%
OVERHEAD ALLOCATION	-	-	-	-	-
ADJUSTED NET OPERATING SUBSIDY	(299,794)	(379,385)	(322,544)	(56,841)	-15.0%
TOTAL REVENUES LESS TOTAL EXPENSES	80,098	-	-	-	0.0%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
REVENUE BUDGET SUMMARY
FISCAL YEAR 2021
SECTION 3.02**

	ACTUAL FY20	ORIGINAL BUDGET FY21	AMENDED BUDGET FY21	\$ CHANGE AMENDED/ ORIGINAL	% CHANGE AMENDED/ ORIGINAL
OPERATING REVENUE					
PASSENGER REVENUE	79,531,926	53,638,855	46,603,588	(7,035,267)	-13.1%
OTHER INCOME	21,817,225	15,553,386	18,381,868	2,828,482	18.2%
TOTAL OPERATING REVENUE	101,349,151	69,192,241	64,985,456	(4,206,785)	-6.1%
NON OPERATING REVENUE					
SUBSIDY REVENUE					
FEDERAL REVENUE	63,129,955	64,182,134	63,219,614	(962,520)	-1.5%
FEDERAL REVENUE - CARES ACT	17,900,000	101,626,114	74,143,632	(27,482,482)	
TRANSPORTATION DEVELOPMENT ACT (TDA)	63,505,007	61,308,244	71,776,987	10,468,743	17.1%
STATE TRANSIT ASSISTANCE (STA)	10,912,864	1,300,000	3,269,000	1,969,000	151.5%
STATE REVENUE - OTHER	670,411	300,000	130,034	(169,966)	-56.7%
TRANSNET	40,315,353	37,673,879	41,770,086	4,096,207	10.9%
OTHER LOCAL SUBSIDIES	9,533,553	9,695,817	9,428,703	(267,114)	-2.8%
TOTAL SUBSIDY REVENUE	205,967,143	276,086,188	263,738,054	(12,348,134)	-4.5%
OTHER REVENUE					
OTHER FUNDS	-	-	-	0	-
RESERVES REVENUE	26,056	291,386	(3,003,059)	(3,294,446)	-1130.6%
TOTAL OTHER REVENUE	26,056	291,386	(3,003,059)	(3,294,446)	-1130.6%
TOTAL NON OPERATING REVENUE	205,993,199	276,377,575	260,734,995	(15,642,580)	-5.7%
GRAND TOTAL REVENUES	307,342,349	345,569,816	325,720,451	(19,849,365)	-5.7%

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
NON OPERATING FUNDING SOURCES BY ACTIVITY
FISCAL YEAR 2021
SECTION 9.01**

	Federal	TDA	STA	State - Other	TransNet	Other Local	Other Non Operating	Reserves/ Carryovers	Total
SDTC	46,954,713	11,818,071	3,269,000	-	33,002,285	8,243,410	-	-	103,287,479
SDTI	45,823,781	31,314,453	-	-	-	-	-	-	77,138,234
MCS 801 - South Central	27,230,199	12,239,642	-	-	-	-	-	-	39,469,842
MCS 802 - South Bay BRT	-	329,533	-	-	4,949,063	-	-	-	5,278,596
MCS 820 - East County	4,493,162	6,579,698	-	-	-	-	-	-	11,072,859
MCS 825 - Rural	475,000	317,192	-	-	-	-	-	-	792,192
MCS 830 - Commuter Express	240,000	-	-	-	-	883,981	-	-	1,123,981
MCS 831 - Murphy Canyon	-	-	-	-	-	-	-	-	-
MCS 835 - Central Routes 961-965	2,375,454	3,211,759	-	-	-	-	-	-	5,587,213
MCS 840 - Regional Transit Center Maintenance	-	316,084	-	-	-	-	-	-	316,084
MCS 845 - BRT Superloop	-	-	-	-	492,975	-	-	-	492,975
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	1,182,785	-	-	-	1,182,785
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	277,275	-	-	-	277,275
MCS 848 - South Bay BRT Transit Center Maintenance	-	-	-	-	990,442	-	-	-	990,442
MCS 850 - ADA Access	4,062,469	4,326,906	-	130,034	875,261	191,311	-	-	9,585,980
MCS 856 - ADA Certification	-	586,291	-	-	-	-	-	-	586,291
MCS 875 - Coaster Connection	-	180,887	-	-	-	110,000	-	-	290,887
Coronado Ferry	-	233,928	-	-	-	-	-	-	233,928
Administrative Pass Thru	-	322,544	-	-	-	-	-	-	322,544
Subtotal Operations	131,654,778	71,776,987	3,269,000	130,034	41,770,086	9,428,703	-	-	258,029,587
Taxicab SD&AE	-	-	-	-	-	-	-	16,585 (19,644)	16,585 (19,644)
Subtotal Other Activities	-	-	-	-	-	-	-	(3,059)	(3,059)
Administrative	5,708,468	-	-	-	-	-	-	(3,000,000)	2,708,468
Grand Total	137,363,246	71,776,987	3,269,000	130,034	41,770,086	9,428,703	0	(3,003,059)	260,734,995

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
NON OPERATING FUNDING SOURCES BY ACTIVITY
FISCAL YEAR 2021
SECTION 9.02**

	FTA 5307 Planning	FTA 5307 Preventative Maintenance	FTA 5307 CARES Act	Federal Other	FTA 5311/ 5311(f) Rural	TDA Article 4.0
SDTC	-	21,412,779	25,541,935	-	-	11,818,071
SDTI	-	28,317,866	17,505,915	-	-	31,314,453
MCS 801 - South Central	-	10,400,000	16,830,199	-	-	12,239,642
MCS 802 - South Bay BRT	-	-	-	-	-	329,533
MCS 820 - East County	-	-	4,493,162	-	-	6,579,698
MCS 825 - Rural	-	-	-	-	475,000	317,192
MCS 830 - Commuter Express	-	-	240,000	-	-	-
MCS 835 - Central Routes 961-965	-	-	2,375,454	-	-	3,211,759
MCS 840 - Regional Transit Center Maintenance	-	-	-	-	-	316,084
MCS 845 - BRT Superloop	-	-	-	-	-	-
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-	-
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-	-
MCS 848 - South Bay BRT Transit Center Maintenance	-	-	-	-	-	-
MCS 850 - ADA Access	-	2,462,469	1,600,000	-	-	-
MCS 856 - ADA Certification	-	-	-	-	-	-
MCS 875 - Coaster Connection	-	-	-	-	-	180,887
Coronado Ferry	-	-	-	-	-	-
Administrative Pass Thru	-	-	-	-	-	322,544
Subtotal Operations	-	62,593,113	68,586,665	-	475,000	66,629,862
Taxicab	-	-	-	-	-	-
SD&AE	-	-	-	-	-	-
Subtotal Other Activities	-	-	-	-	-	-
Administrative	-	-	5,556,968	151,500	-	-
Grand Total	0	62,593,113	74,143,632	151,500	475,000	66,629,862

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
NON OPERATING FUNDING SOURCES BY ACTIVITY
FISCAL YEAR 2021
SECTION 9.02**

	TDA Article 4.5 ADA	TDA Article 8.0	STA Formula	Medical	TransNet Operating 40%	TransNet Access ADA	TransNet Other
SDTC	-	-	3,269,000	-	27,497,336	-	5,504,949
SDTI	-	-	-	-	-	-	-
MCS 801 - South Central	-	-	-	-	-	-	-
MCS 802 - South Bay BRT	-	-	-	-	-	-	4,949,063
MCS 820 - East County	-	-	-	-	-	-	-
MCS 825 - Rural	-	-	-	-	-	-	-
MCS 830 - Commuter Express	-	-	-	-	-	-	-
MCS 835 - Central Routes 961-965	-	-	-	-	-	-	-
MCS 840 - Regional Transit Center Maintenance	-	-	-	-	-	-	-
MCS 845 - BRT Superloop	-	-	-	-	-	-	492,975
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-	-	1,182,785
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-	-	277,275
MCS 848 - South Bay BRT Transit Center Maintenance	-	-	-	-	-	-	990,442
MCS 850 - ADA Access	4,326,906	-	-	130,034	-	875,261	-
MCS 856 - ADA Certification	586,291	-	-	-	-	-	-
MCS 875 - Coaster Connection	-	233,928	-	-	-	-	-
Coronado Ferry	-	-	-	-	-	-	-
Administrative Pass Thru	-	-	-	-	-	-	-
Subtotal Operations	4,913,197	233,928	3,269,000	130,034	27,497,336	875,261	13,397,489
Taxicab	-	-	-	-	-	-	-
SD&AE	-	-	-	-	-	-	-
Subtotal Other Activities	-	-	-	-	-	-	-
Administrative	-	-	-	-	-	-	-
Grand Total	4,913,197	233,928	3,269,000	130,034	27,497,336	875,261	13,397,489

Att. A, AI 4, 3/5/2021

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
NON OPERATING FUNDING SOURCES BY ACTIVITY
FISCAL YEAR 2021
SECTION 9.02**

	City of San Diego	SANDAG Inland Breeze	Other 4S Ranch	Other Local	CNG Credits	Other Non Operating	Reserves/ Carryovers
SDTC	23,167	7,959,144	-	261,100	-	-	-
SDTI	-	-	-	-	-	-	-
MCS 801 - South Central	-	-	-	-	-	-	-
MCS 802 - South Bay BRT	-	-	-	-	-	-	-
MCS 820 - East County	-	-	-	-	-	-	-
MCS 825 - Rural	-	-	-	-	-	-	-
MCS 830 - Commuter Express	-	883,981	-	-	-	-	-
MCS 835 - Central Routes 961-965	-	-	-	-	-	-	-
MCS 840 - Regional Transit Center Maintenance	-	-	-	-	-	-	-
MCS 845 - BRT Superloop	-	-	-	-	-	-	-
MCS 846 - I15 Transit Center Maintenance	-	-	-	-	-	-	-
MCS 847 - Mid City Transit Center Maintenance	-	-	-	-	-	-	-
MCS 848 - South Bay BRT Transit Center Maintenance	-	-	-	-	-	-	-
MCS 850 - ADA Access	191,311	-	-	-	-	-	-
MCS 856 - ADA Certification	-	-	-	-	-	-	-
MCS 875 - Coaster Connection	-	-	-	110,000	-	-	-
Coronado Ferry	-	-	-	-	-	-	-
Administrative Pass Thru	-	-	-	-	-	-	-
Subtotal Operations	214,478	8,843,125	-	371,100	-	-	-
Taxicab SD&AE	-	-	-	-	-	-	16,585 (19,644)
Subtotal Other Activities	-	-	-	-	-	-	(3,059)
Administrative	-	-	-	-	-	-	(3,000,000)
Grand Total	214,478	8,843,125	0	371,100	0	0	(3,003,059)

Att. A, AI 4, 3/5/2021

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
NON OPERATING FUNDING SOURCES BY ACTIVITY
FISCAL YEAR 2021
SECTION 9.02**

	Total
SDTC	103,287,479
SDTI	77,138,234
MCS 801 - South Central	39,469,842
MCS 802 - South Bay BRT	5,278,596
MCS 820 - East County	11,072,859
MCS 825 - Rural	792,192
MCS 830 - Commuter Express	1,123,981
MCS 835 - Central Routes 961-965	5,587,213
MCS 840 - Regional Transit Center Maintenance	316,084
MCS 845 - BRT Superloop	492,975
MCS 846 - I15 Transit Center Maintenance	1,182,785
MCS 847 - Mid City Transit Center Maintenance	277,275
MCS 848 - South Bay BRT Transit Center Maintenance	990,442
MCS 850 - ADA Access	9,585,980
MCS 856 - ADA Certification	586,291
MCS 875 - Coaster Connection	290,887
Coronado Ferry	233,928
Administrative Pass Thru	322,544
Subtotal Operations	258,029,587
Taxicab	16,585
SD&AE	(19,644)
Subtotal Other Activities	(3,059)
Administrative	2,708,468
Grand Total	260,734,995

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
POSITION INFORMATION (SUMMARY FORMAT)
FISCAL YEAR 2021 AMENDED BUDGET
SECTION 10.03**

Att. A, AI 4, 3/5/2021

	Original Budget	Position	Net Positons Requiring	Amended	Frozen
	FY 2021	Shifts	Funding Adjs	FY 2021	Positions
	FTE's	FTE's	FTE's	FTE's	FTE's
<u>MTS Administration</u>					
BOD ADMINISTRATION	2.0	0.0	0.0	2.0	0.0
CAPITAL PROJECTS	7.5	-0.5	0.0	7.0	0.0
COMPASS CARD	11.5	0.0	0.0	11.5	0.0
EXECUTIVE	3.0	0.0	0.0	3.0	0.0
FINANCE	22.0	0.0	0.0	22.0	0.0
HUMAN RESOURCES	17.0	0.0	0.0	17.0	0.0
INFORMATION TECHNOLOGY	29.0	0.0	0.0	29.0	0.0
LEGAL	2.0	0.0	0.0	2.0	0.0
MARKETING	10.0	0.0	0.0	10.0	0.0
PLANNING	8.5	0.0	0.0	8.5	0.0
PROCUREMENT	13.0	0.0	0.0	13.0	0.0
RIGHT OF WAY	2.0	0.0	0.0	2.0	0.0
RISK	4.0	0.0	0.0	4.0	0.0
SECURITY	74.0	0.0	1.0	75.0	0.0
STORES (ADMIN)	3.0	0.0	0.0	3.0	0.0
STORES (BUS)	13.0	0.0	0.0	13.0	0.0
STORES (RAIL)	7.0	0.0	0.0	7.0	0.0
TELEPHONE INFORMATION SERVICES	17.0	0.0	0.0	17.0	0.0
TRANSIT STORES	8.0	0.0	0.0	8.0	0.0
Subtotal MTS Administration	253.5	-0.5	1.0	254.0	0.0
<u>Bus Operations</u>					
CONTRACT SERVICES	9.5	0.0	0.0	9.5	0.0
EXECUTIVE (BUS)	3.0	0.0	0.0	3.0	0.0
MAINTENANCE	184.0	0.0	0.0	184.0	0.0
MAINTENANCE-FACILITY	5.0	0.0	0.0	5.0	0.0
PASSENGER SERVICES	7.0	0.0	0.0	7.0	0.0
REVENUE (BUS)	12.0	0.0	0.0	12.0	0.0
SAFETY	1.0	0.0	0.0	1.0	0.0
TRAINING	8.0	0.0	0.0	8.0	0.0
TRANSPORTATION (BUS)	609.5	0.0	0.0	609.5	0.0
Subtotal Bus Operations	839.0	0.0	0.0	839.0	0.0
<u>Rail Operations</u>					
EXECUTIVE (RAIL)	4.0	0.5	0.0	4.5	0.0
FACILITIES	68.0	0.0	0.0	68.0	-1.0
LIGHT RAIL VEHICLES	86.0	0.0	0.0	86.0	0.0
MAINTENANCE OF WAYSIDE	38.0	0.0	0.0	38.0	0.0
MID-COAST POSITIONS	63.7	0.0	0.0	63.7	0.0
REVENUE (RAIL)	38.7	0.0	0.0	38.7	0.0
TRACK	18.0	0.0	0.0	18.0	-1.0
TRANSPORTATION (RAIL)	218.2	-0.2	0.0	218.0	0.0
Subtotal Rail Operations	534.5	0.4	0.0	534.8	-2.0
<u>Other MTS Operations</u>					
TAXICAB	9.0	-3.0	0.0	6.0	0.0
Subtotal Other MTS Operations	9.0	-3.0	0.0	6.0	0.0
<u>Grand Total</u>	1,636.0	-3.2	1.0	1,633.8	-2.0

SAN DIEGO METROPOLITAN TRANSIT SYSTEM
POSITION INFORMATION (DETAILED POSITION FORMAT)
FISCAL YEAR 2021 AMENDED BUDGET
SECTION 10.04

Att. A, AI 4, 3/5/2021

		Original Budget	Position	Net Positons	Amended	Frozen
	Salary	FY 2021	Shifts	Requiring	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	Funding Adjs	(FTE's)	(FTE's)
				(FTE's)		
<u>MTS Administration</u>						
<u>BOD ADMINISTRATION</u>						
Exec Asst GC/Asst Board Clrk	07	1.0	0.0	0.0	1.0	0.0
Internal Auditor	10	1.0	0.0	0.0	1.0	0.0
BOD ADMINISTRATION TOTAL		2.0	0.0	0.0	2.0	0.0
<u>CAPITAL PROJECTS</u>						
Administrative Assistant	03	1.0	0.0	0.0	1.0	0.0
Director of Capital Projects	13	1.0	0.0	0.0	1.0	0.0
Engineering Intern	01	0.5	-0.5	0.0	0.0	0.0
Mgr of Capital Projects (Bus)	12	1.0	0.0	0.0	1.0	0.0
Project Engineer (Rail)	10	2.0	0.0	0.0	2.0	0.0
Project Mgr-Capital Projects	10	1.0	0.0	0.0	1.0	0.0
Systems Engineer (Rail)	11	1.0	0.0	0.0	1.0	0.0
CAPITAL PROJECTS TOTAL		7.5	-0.5	0.0	7.0	0.0
<u>COMPASS CARD</u>						
Asst Sup Compass Services	04	1.0	0.0	0.0	1.0	0.0
Call/Service Center Rep (FT)	02	2.0	0.0	0.0	2.0	0.0
Call/Service Center Rep (PT)	02	1.5	0.0	0.0	1.5	0.0
Compass Services Supervisor	07	1.0	0.0	0.0	1.0	0.0
Fare System Support Analyst	06	1.0	0.0	0.0	1.0	0.0
Fare Systems Administrator	10	1.0	0.0	0.0	1.0	0.0
Service Center Specialist (FT)	03	3.0	0.0	0.0	3.0	0.0
Staff Accountant I	05	1.0	0.0	0.0	1.0	0.0
COMPASS CARD TOTAL		11.5	0.0	0.0	11.5	0.0
<u>EXECUTIVE</u>						
Chief Executive Officer	16	1.0	0.0	0.0	1.0	0.0
Deputy Chief Executive Officer	15	1.0	-1.0	0.0	0.0	0.0
Exec Asst/Clerk of the Board	07	1.0	0.0	0.0	1.0	0.0
Manager of Government Affairs	08	0.0	1.0	0.0	1.0	0.0
EXECUTIVE TOTAL		3.0	0.0	0.0	3.0	0.0
<u>FINANCE</u>						
Chief Financial Officer	15	1.0	0.0	0.0	1.0	0.0
Accounting Assistant	04	3.0	0.0	0.0	3.0	0.0
Accounting Manager	10	1.0	0.0	0.0	1.0	0.0
Controller	12	1.0	0.0	0.0	1.0	0.0
Dir Fin Planning & Analysis	12	1.0	0.0	0.0	1.0	0.0
Finance Assistant	05	1.0	0.0	0.0	1.0	0.0
Financial Analyst	07	1.0	0.0	0.0	1.0	0.0
Financial Analyst (Capital & Grants)	07	0.0	1.0	0.0	1.0	0.0
Junior Financial Analyst	05	1.0	-1.0	0.0	0.0	0.0
Operating Budget Supervisor	08	1.0	0.0	0.0	1.0	0.0
Payroll Coordinator	05	5.0	-1.0	0.0	4.0	0.0
Payroll Manager	09	1.0	0.0	0.0	1.0	0.0
Senior Accountant	09	1.0	1.0	0.0	2.0	0.0
Staff Accountant I	05	1.0	0.0	0.0	1.0	0.0
Staff Accountant II	06	2.0	0.0	0.0	2.0	0.0
Transit Asset Mgmt Program Mgr	08	1.0	0.0	0.0	1.0	0.0
FINANCE TOTAL		22.0	0.0	0.0	22.0	0.0

SAN DIEGO METROPOLITAN TRANSIT SYSTEM
POSITION INFORMATION (DETAILED POSITION FORMAT)
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Att. A, AI 4, 3/5/2021

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2021	Shifts	Funding Adjs	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<u>HUMAN RESOURCES</u>						
Admin Assistant (Copy Center)	03	1.0	0.0	0.0	1.0	0.0
Benefits & Comp Analyst	06	2.0	0.0	0.0	2.0	0.0
Chief Human Resources Officer	15	1.0	0.0	0.0	1.0	0.0
Director of Human Resources	12	1.0	0.0	0.0	1.0	0.0
Human Resources Assistant	03	1.0	0.0	0.0	1.0	0.0
Human Resources Assistant II	05	2.0	0.0	0.0	2.0	0.0
Manager of Benefits & Comp	09	1.0	0.0	0.0	1.0	0.0
Manager of Talent Acquisition	09	1.0	0.0	0.0	1.0	0.0
Mgr of Organizational Dev.	09	1.0	0.0	0.0	1.0	0.0
Receptionist - MTS	02	1.0	0.0	0.0	1.0	0.0
Senior Human Resources Analyst	07	1.0	0.0	0.0	1.0	0.0
Talent Acquisition Specialist	07	3.0	0.0	0.0	3.0	0.0
Trust Fund Administrator	07	1.0	0.0	0.0	1.0	0.0
HUMAN RESOURCES TOTAL		17.0	0.0	0.0	17.0	0.0
<u>INFORMATION TECHNOLOGY</u>						
Business Relationship Manager	11	1.0	0.0	0.0	1.0	0.0
Business Systems Analyst (SAP)	10	2.0	0.0	0.0	2.0	0.0
Chief Information Officer	14	1.0	0.0	0.0	1.0	0.0
Computer Support Specialist	05	4.0	1.0	0.0	5.0	0.0
Database Administrator	10	1.0	0.0	0.0	1.0	0.0
Datacenter Operations Manager	11	1.0	0.0	0.0	1.0	0.0
Enterprise Bus Solutions Mgr	12	1.0	0.0	0.0	1.0	0.0
Info Sec & Intel Mgr	12	1.0	0.0	0.0	1.0	0.0
Info Security & Intel Eng	10	1.0	0.0	0.0	1.0	0.0
IT Enterprise Architect (IoT)	11	1.0	0.0	0.0	1.0	0.0
Network Administrator	09	2.0	0.0	0.0	2.0	0.0
Network Operations Manager	11	1.0	0.0	0.0	1.0	0.0
Report Development Analyst	09	1.0	0.0	0.0	1.0	0.0
Security Manager	11	1.0	-1.0	0.0	0.0	0.0
Senior SAP Architect	11	1.0	0.0	0.0	1.0	0.0
Software Developer	09	1.0	0.0	0.0	1.0	0.0
Support Analyst	09	1.0	0.0	0.0	1.0	0.0
Systems Administrator	08	7.0	0.0	0.0	7.0	0.0
INFORMATION TECHNOLOGY TOTAL		29.0	0.0	0.0	29.0	0.0
<u>LEGAL</u>						
General Counsel	15	1.0	0.0	0.0	1.0	0.0
Staff Attorney-Reg Compliance	08	1.0	0.0	0.0	1.0	0.0
LEGAL TOTAL		2.0	0.0	0.0	2.0	0.0
<u>MARKETING</u>						
Dir Marketing & Communications	13	1.0	0.0	0.0	1.0	0.0
Creative Design Manager	08	1.0	0.0	0.0	1.0	0.0
Digital Design & Content Spec.	07	1.0	0.0	0.0	1.0	0.0
Graphic Designer III	07	1.0	0.0	0.0	1.0	0.0
Manager of Public Relations	08	1.0	0.0	0.0	1.0	0.0
Marketing Intern	01	1.0	0.0	0.0	1.0	0.0
Marketing Specialist	06	3.0	0.0	0.0	3.0	0.0
Mgr of Advertising & Contracts	08	1.0	0.0	0.0	1.0	0.0
MARKETING TOTAL		10.0	0.0	0.0	10.0	0.0

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Att. A, AI 4, 3/5/2021

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2021	Shifts	Funding Adjs	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<u>PLANNING</u>						
Director of Planning	12	1.0	0.0	0.0	1.0	0.0
Assoc Transportation Planner	06	1.0	-1.0	0.0	0.0	0.0
Manager of Scheduling	10	1.0	0.0	0.0	1.0	0.0
Planning Intern	01	0.5	0.0	0.0	0.5	0.0
Senior Scheduler	07	2.0	0.0	0.0	2.0	0.0
Senior Transportation Planner	09	2.0	1.0	0.0	3.0	0.0
Transit Services Data Analyst	07	1.0	0.0	0.0	1.0	0.0
PLANNING TOTAL		8.5	0.0	0.0	8.5	0.0
<u>PROCUREMENT</u>						
Manager of Procurement	11	1.0	0.0	0.0	1.0	0.0
Buyer	07	1.0	1.0	0.0	2.0	0.0
Contract Specialist	06	1.0	0.0	0.0	1.0	0.0
Contracts Administrator	08	1.0	0.0	0.0	1.0	0.0
Director of Supply Chain & Ops	12	1.0	0.0	0.0	1.0	0.0
Procurement Assistant	05	1.0	0.0	0.0	1.0	0.0
Procurement Specialist	08	6.0	-1.0	0.0	5.0	0.0
Senior Procurement Specialist	09	1.0	0.0	0.0	1.0	0.0
PROCUREMENT TOTAL		13.0	0.0	0.0	13.0	0.0
<u>RIGHT OF WAY</u>						
Manager of Real Estate Assets	12	1.0	0.0	0.0	1.0	0.0
Right of Way Engineer-Permits	10	1.0	0.0	0.0	1.0	0.0
RIGHT OF WAY TOTAL		2.0	0.0	0.0	2.0	0.0
<u>RISK</u>						
Liability Claims Supervisor	08	1.0	0.0	0.0	1.0	0.0
Manager of Risk and Claims	10	1.0	0.0	0.0	1.0	0.0
Risk Management Specialist	05	1.0	0.0	0.0	1.0	0.0
Senior Workers' Comp Analyst	08	1.0	0.0	0.0	1.0	0.0
RISK TOTAL		4.0	0.0	0.0	4.0	0.0
<u>SECURITY</u>						
Clerk Typist/Data Entry TSS	BU	4.0	0.0	0.0	4.0	0.0
Code Compl Insp-Canine Handler	BU	3.0	0.0	0.0	3.0	0.0
Code Compliance Inspector	BU	50.0	0.0	0.0	50.0	0.0
Code Compliance Supervisor	06	11.0	0.0	1.0	12.0	0.0
Dir Transit Sys Security-COP	12	1.0	0.0	0.0	1.0	0.0
Director of Transit Sys Sec	12	1.0	0.0	0.0	1.0	0.0
Dispatch Sup - Transit Enf	06	1.0	0.0	0.0	1.0	0.0
Mgr of Operations-Transit Enf	09	1.0	0.0	0.0	1.0	0.0
Records Manager	08	1.0	0.0	0.0	1.0	0.0
Security Systems Administrator	06	1.0	0.0	0.0	1.0	0.0
SECURITY TOTAL		74.0	0.0	1.0	75.0	0.0
<u>STORES (ADMIN)</u>						
Business Perf & Dev Analyst	06	1.0	0.0	0.0	1.0	0.0
Inventory Planning and Forecas	08	1.0	0.0	0.0	1.0	0.0
Manager of Inventory Ops	10	1.0	0.0	0.0	1.0	0.0
STORES (ADMIN) TOTAL		3.0	0.0	0.0	3.0	0.0

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Att. A, AI 4, 3/5/2021

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2021	Shifts	Funding Adjs	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<u>STORES (BUS)</u>						
Asst Manager of Stores (Rail)	08	1.0	-1.0	0.0	0.0	0.0
Storeroom Clerks - IAD	BU	5.0	0.0	0.0	5.0	0.0
Storeroom Clerks - KMD	BU	6.0	0.0	0.0	6.0	0.0
Supervisor of Warehouse Ops	07	1.0	1.0	0.0	2.0	0.0
STORES (BUS) TOTAL		13.0	0.0	0.0	13.0	0.0
<u>STORES (RAIL)</u>						
Storekeeper	BU	6.0	0.0	0.0	6.0	0.0
Supervisor of Warehouse Ops	07	1.0	0.0	0.0	1.0	0.0
STORES (RAIL) TOTAL		7.0	0.0	0.0	7.0	0.0
<u>TELEPHONE INFORMATION SERVICES</u>						
Asst Supvr of Info & Trip Plan	06	1.0	0.0	0.0	1.0	0.0
Info & Trip Planning Supvr	07	1.0	0.0	0.0	1.0	0.0
Info and Trip Planning Clerk	BU	15.0	0.0	0.0	15.0	0.0
TELEPHONE INFORMATION SERVICES TO		17.0	0.0	0.0	17.0	0.0
<u>TRANSIT STORES</u>						
Transit Store Supervisor	07	1.0	0.0	0.0	1.0	0.0
Asst Transit Store Supervisor	06	1.0	0.0	0.0	1.0	0.0
Senior Transit Store Clerk	BU	1.0	0.0	0.0	1.0	0.0
Transit Store Clerk	BU	5.0	0.0	0.0	5.0	0.0
TRANSIT STORES TOTAL		8.0	0.0	0.0	8.0	0.0
Subtotal MTS Administration		253.5	-0.5	1.0	254.0	0.0

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		Original Budget	Position	Net Positons	Amended	Frozen
	Salary	FY 2021	Shifts	Requiring	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	Funding Adjs	(FTE's)	(FTE's)
<u>Bus Operations</u>						
<u>CONTRACT SERVICES</u>						
Contract Operations Administra	05	2.0	0.0	0.0	2.0	0.0
Intern - Transit Services	01	0.5	0.0	0.0	0.5	0.0
Mgr of Contract Ops & Pass Fac	11	1.0	0.0	0.0	1.0	0.0
Mgr of Paratransit & Mini Bus	10	1.0	0.0	0.0	1.0	0.0
Passenger Facilities Coord.	04	2.0	0.0	0.0	2.0	0.0
Sr Contract Operations Adminis	06	1.0	0.0	0.0	1.0	0.0
Supervisor of Para-Transit	07	1.0	0.0	0.0	1.0	0.0
Supvr of Passenger Facilities	07	1.0	0.0	0.0	1.0	0.0
CONTRACT SERVICES TOTAL		9.5	0.0	0.0	9.5	0.0
<u>EXECUTIVE (BUS)</u>						
Chief Op Officer-Transit Servs	15	1.0	0.0	0.0	1.0	0.0
Envi Health & Safety Spec	09	1.0	0.0	0.0	1.0	0.0
Executive Assistant (COO Bus)	06	1.0	0.0	0.0	1.0	0.0
EXECUTIVE (BUS) TOTAL		3.0	0.0	0.0	3.0	0.0
<u>MAINTENANCE</u>						
Admin Asst II - Maintenance	05	1.0	0.0	0.0	1.0	0.0
Body Shop Apprentice II - KMD	BU	1.0	0.0	0.0	1.0	0.0
Bus Maintenance Trainer	08	1.0	0.0	0.0	1.0	0.0
Communications Tech - IAD	BU	2.0	0.0	0.0	2.0	0.0
Dir of Fleet & Facility Maint	13	1.0	0.0	0.0	1.0	0.0
Division Manager (Maint) - IAD	10	1.0	0.0	0.0	1.0	0.0
Division Manager (Maint) - KMD	10	1.0	0.0	0.0	1.0	0.0
Foreman - IAD	08	9.0	0.0	0.0	9.0	0.0
Foreman - KMD	08	7.0	0.0	0.0	7.0	0.0
Maintenance Analyst	06	1.0	0.0	0.0	1.0	0.0
Maintenance Clerk - KMD	02	1.0	0.0	0.0	1.0	0.0
Mechanic A - IAD	BU	24.0	-4.0	0.0	20.0	0.0
Mechanic A - KMD	BU	28.0	0.0	0.0	28.0	0.0
Mechanic Apprentice I - IAD	BU	7.0	-4.0	0.0	3.0	0.0
Mechanic Apprentice I - KMD	BU	9.0	8.0	0.0	17.0	0.0
Mechanic Apprentice II - IAD	BU	3.0	0.0	0.0	3.0	0.0
Mechanic Apprentice II - KMD	BU	1.0	0.0	0.0	1.0	0.0
Mechanic C - IAD	BU	17.0	0.0	0.0	17.0	0.0
Mechanic C - KMD	BU	9.0	0.0	0.0	9.0	0.0
Quality Assurance Inspector	07	1.0	0.0	0.0	1.0	0.0
Quality Assurance Supervisor	09	1.0	0.0	0.0	1.0	0.0
Serviceman A - IAD	BU	30.0	0.0	0.0	30.0	0.0
Serviceman A - KMD	BU	25.0	0.0	0.0	25.0	0.0
Sign Truck Operator	BU	1.0	0.0	0.0	1.0	0.0
Sup of Maintenance Training	08	1.0	0.0	0.0	1.0	0.0
Zero Emission Bus Project Spec	06	1.0	0.0	0.0	1.0	0.0
MAINTENANCE TOTAL		184.0	0.0	0.0	184.0	0.0

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		Original Budget	Position	Net Positons	Amended	Frozen
	Salary	FY 2021	Shifts	Requiring	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	Funding Adjs	(FTE's)	(FTE's)
<u>MAINTENANCE-FACILITY</u>						
Bldg Maint Apprentice - IAD	BU	1.0	-1.0	0.0	0.0	0.0
Facilities Supervisor - Bus	06	1.0	0.0	0.0	1.0	0.0
Mechanic A - Facilities - IAD	BU	1.0	1.0	0.0	2.0	0.0
Mechanic A - Facilities - KMD	BU	2.0	0.0	0.0	2.0	0.0
MAINTENANCE-FACILITY TOTAL		5.0	0.0	0.0	5.0	0.0
<u>PASSENGER SERVICES</u>						
Customer Service Supervisor	06	2.0	0.0	0.0	2.0	0.0
Director of Support Services	12	0.0	1.0	0.0	1.0	0.0
Manager of Support Services	10	1.0	-1.0	0.0	0.0	0.0
Operations Asst - Ride Checker	01	1.0	0.0	0.0	1.0	0.0
Receptionist	02	1.0	0.0	0.0	1.0	0.0
Support Services Analyst	04	1.0	0.0	0.0	1.0	0.0
Support Services Coordinator	04	1.0	0.0	0.0	1.0	0.0
PASSENGER SERVICES TOTAL		7.0	0.0	0.0	7.0	0.0
<u>REVENUE (BUS)</u>						
Asst Rev Technicians - IAD	BU	2.0	0.0	0.0	2.0	0.0
Asst Rev Technicians - KMD	BU	1.0	0.0	0.0	1.0	0.0
Revenue & Compass Services Mgr	08	1.0	0.0	0.0	1.0	0.0
Revenue Processors - IAD	BU	3.0	0.0	0.0	3.0	0.0
Revenue Processors - KMD	BU	2.0	0.0	0.0	2.0	0.0
Revenue Technicians - IAD	BU	1.0	0.0	0.0	1.0	0.0
Revenue Technicians - KMD	BU	2.0	0.0	0.0	2.0	0.0
REVENUE (BUS) TOTAL		12.0	0.0	0.0	12.0	0.0
<u>SAFETY</u>						
Manager of Safety (Bus)	09	1.0	0.0	0.0	1.0	0.0
SAFETY TOTAL		1.0	0.0	0.0	1.0	0.0
<u>TRAINING</u>						
Asst Manager of Training	06	1.0	0.0	0.0	1.0	0.0
Bus Op Training Admin Asst	03	1.0	0.0	0.0	1.0	0.0
Bus Op Training Instructor	06	5.0	0.0	0.0	5.0	0.0
Manager of Training (Transp)	09	1.0	0.0	0.0	1.0	0.0
TRAINING TOTAL		8.0	0.0	0.0	8.0	0.0
<u>TRANSPORTATION (BUS)</u>						
Director of Transportation	13	1.0	0.0	0.0	1.0	0.0
Admin Asst II - Operations	05	1.0	0.0	0.0	1.0	0.0
Bus Operators - F/T	BU	565.0	0.0	0.0	565.0	0.0
Bus Operators - P/T	BU	0.5	0.0	0.0	0.5	0.0
Comm/Ops Supv-Dispatch IAD	08	8.0	0.0	0.0	8.0	0.0
Comm/Ops Supv-Radio	08	8.0	0.0	0.0	8.0	0.0
Dispatch Clerk	BU	4.0	0.0	0.0	4.0	0.0
Dispatch Clerk - KMD	BU	2.0	0.0	0.0	2.0	0.0
Manager of Service Operations	10	1.0	0.0	0.0	1.0	0.0
Manager of Transp Comm & Tech	10	1.0	0.0	0.0	1.0	0.0
Service Operations Supervisor	08	14.0	0.0	0.0	14.0	0.0
Trans Div Manager - IAD	10	1.0	0.0	0.0	1.0	0.0
Trans Div Manager - KMD	10	1.0	0.0	0.0	1.0	0.0
Transp Comm & Technology Supvr	10	1.0	0.0	0.0	1.0	0.0
Transp Service Quality Spec	06	1.0	0.0	0.0	1.0	0.0
TRANSPORTATION (BUS) TOTAL		609.5	0.0	0.0	609.5	0.0
Subtotal Bus Operations		839.0	0.0	0.0	839.0	0.0

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		Original Budget	Position	Net Positons	Amended	Frozen
	Salary	FY 2021	Shifts	Requiring	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	Funding Adjs	(FTE's)	(FTE's)
<u>Rail Operations</u>						
<u>EXECUTIVE (RAIL)</u>						
Chief Operating Officer (Rail)	15	1.0	0.0	0.0	1.0	0.0
Engineering Intern	01	0.0	0.5	0.0	0.5	0.0
Mgr of Service Quality - Rail	10	1.0	0.0	0.0	1.0	0.0
Special Events Coordinator	09	1.0	0.0	0.0	1.0	0.0
System Safety Manager (Rail)	09	1.0	0.0	0.0	1.0	0.0
EXECUTIVE (RAIL) TOTAL		4.0	0.5	0.0	4.5	0.0
<u>FACILITIES</u>						
Admin Asst II - Facilities	05	1.0	0.0	0.0	1.0	0.0
Asst Manager of Facilities	07	1.0	0.0	0.0	1.0	0.0
Facilities Supervisor	06	5.0	0.0	0.0	5.0	0.0
Serviceperson	BU	60.0	0.0	0.0	60.0	-1.0
Superintendent of Facilities	12	1.0	0.0	0.0	1.0	0.0
FACILITIES TOTAL		68.0	0.0	0.0	68.0	-1.0
<u>LIGHT RAIL VEHICLES</u>						
Superintendent of LRV Maint	12	1.0	0.0	0.0	1.0	0.0
Asst Superintendent LRV	10	1.0	0.0	0.0	1.0	0.0
Clerk Typist/Data Entry LRV	BU	2.0	0.0	0.0	2.0	0.0
LRV Asst Lineman	BU	18.0	-1.0	0.0	17.0	0.0
LRV Electromechanic	BU	47.0	1.0	0.0	48.0	0.0
LRV Lineman	BU	8.0	0.0	0.0	8.0	0.0
LRV Maint Supervisor	09	6.0	0.0	0.0	6.0	0.0
LRV Project Coordinator/Analyst	09	1.0	0.0	0.0	1.0	0.0
Maintenance Analyst (LRV)	05	1.0	0.0	0.0	1.0	0.0
Training Supervisor - LRV	09	1.0	0.0	0.0	1.0	0.0
LIGHT RAIL VEHICLES TOTAL		86.0	0.0	0.0	86.0	0.0
<u>MAINTENANCE OF WAYSIDE</u>						
Asst Superintendent Wayside	10	1.0	0.0	0.0	1.0	0.0
Maintenance Analyst (Rail)	05	1.0	0.0	0.0	1.0	0.0
Superintendent Wayside Maint	12	1.0	0.0	0.0	1.0	0.0
Training Supervisor - MOW	08	1.0	0.0	0.0	1.0	0.0
Wayside Assistant Lineman	BU	12.0	-3.0	0.0	9.0	0.0
Wayside Electromechanic	BU	15.0	-1.0	0.0	14.0	0.0
Wayside Lineman	BU	3.0	4.0	0.0	7.0	0.0
Wayside Maintenance Supervisor	09	4.0	0.0	0.0	4.0	0.0
MAINTENANCE OF WAYSIDE TOTAL		38.0	0.0	0.0	38.0	0.0
<u>MID-COAST POSITIONS</u>						
Assist Training Sup - LRV (MC)	09	1.0	0.0	0.0	1.0	0.0
Asst Training Supervisor (MC)	09	1.0	0.0	0.0	1.0	0.0
LRV Asst Lineman (MC)	BU	16.0	0.0	0.0	16.0	0.0
LRV Maint Supervisor (MC)	09	3.0	0.0	0.0	3.0	0.0
Revenue Maintainer I (MC)	BU	4.0	0.0	0.0	4.0	0.0
Track Supervisor (MC)	09	1.0	0.0	0.0	1.0	0.0
Trackperson (MC)	BU	3.0	0.0	0.0	3.0	0.0
Train Operator - PT (MC)	BU	7.7	0.0	0.0	7.7	0.0
Train Operator (MC)	BU	19.0	0.0	0.0	19.0	0.0
Training Supervisor - Trans (MC)	08	1.0	0.0	0.0	1.0	0.0
Wayside Assistant Lineman (MC)	BU	6.0	0.0	0.0	6.0	0.0
Wayside Maintenance Sup (MC)	09	1.0	0.0	0.0	1.0	0.0
MID-COAST POSITIONS TOTAL		63.7	0.0	0.0	63.7	0.0

SAN DIEGO METROPOLITAN TRANSIT SYSTEM
POSITION INFORMATION (DETAILED POSITION FORMAT)
FISCAL YEAR 2021 AMENDED BUDGET
SECTION 10.04

Att. A, AI 4, 3/5/2021

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2021	Shifts	Funding Adjs	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<u>REVENUE (RAIL)</u>						
Clerk Typist/Data Entry REV	BU	1.0	0.0	0.0	1.0	0.0
Collector / Processor	BU	8.0	0.0	0.0	8.0	0.0
Lead Revenue Maint Supervisor	09	1.0	0.0	0.0	1.0	0.0
Lead Special Events Assistant	01	0.2	0.0	0.0	0.2	0.0
Revenue Analyst (Rail)	05	1.0	0.0	0.0	1.0	0.0
Revenue Maintainer I	BU	2.0	0.0	0.0	2.0	0.0
Revenue Maintainer II	BU	0.0	1.0	0.0	1.0	0.0
Revenue Maintainer III	BU	12.0	-1.0	0.0	11.0	0.0
Revenue Maintenance Supervisor	09	1.0	0.0	0.0	1.0	0.0
Revenue Supervisor	07	1.0	0.0	0.0	1.0	0.0
Ridership Surveyor	BU	3.0	0.0	0.0	3.0	0.0
Special Events Assistant	01	7.5	0.0	0.0	7.5	0.0
Supervisor Revenue Operations	08	1.0	0.0	0.0	1.0	0.0
REVENUE (RAIL) TOTAL		38.7	0.0	0.0	38.7	0.0
<u>TRACK</u>						
Manager of Track and Structure	09	1.0	0.0	0.0	1.0	0.0
Track Supervisor	09	1.0	0.0	0.0	1.0	0.0
Trackperson	BU	13.0	-1.0	0.0	12.0	-1.0
Trackperson Equip Op	BU	3.0	1.0	0.0	4.0	0.0
TRACK TOTAL		18.0	0.0	0.0	18.0	-1.0
<u>TRANSPORTATION (RAIL)</u>						
Asst Superintendent Trans	10	1.0	0.0	0.0	1.0	0.0
Assignments Supervisor	07	5.0	0.0	0.0	5.0	0.0
Central Control Info Rep	05	1.0	0.0	0.0	1.0	0.0
Central Control Supervisor	09	2.0	0.0	0.0	2.0	0.0
Flagpersons	BU	30.0	0.0	0.0	30.0	0.0
Lead Transportation Sup	08	0.0	1.0	0.0	1.0	0.0
Superintendent Transportation	12	1.0	0.0	0.0	1.0	0.0
Train Operator	BU	100.0	-1.0	0.0	99.0	0.0
Train Operator - PT	BU	50.2	0.9	0.0	51.0	0.0
Training Supervisor - Trans	08	2.0	0.0	0.0	2.0	0.0
Transportation Controller	08	13.0	0.0	0.0	13.0	0.0
Transportation Supervisor	08	13.0	-1.0	0.0	12.0	0.0
TRANSPORTATION (RAIL) TOTAL		218.2	-0.2	0.0	218.0	0.0
Subtotal Rail Operations		534.5	0.4	0.0	534.8	-2.0

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM
POSITION INFORMATION (DETAILED POSITION FORMAT)
FISCAL YEAR 2021 AMENDED BUDGET
SECTION 10.04**

Att. A, AI 4, 3/5/2021

		Original Budget	Position	Net Positons Requiring	Amended	Frozen
	Salary	FY 2021	Shifts	Funding Adjs	FY 2021	Positions
	Grade	(FTE's)	(FTE's)	(FTE's)	(FTE's)	(FTE's)
<u>Other MTS Operations</u>						
<u>TAXICAB</u>						
Admin Asst II - Taxi	05	1.0	-1.0	0.0	0.0	0.0
For-Hire Vehicle Administratio	10	1.0	0.0	0.0	1.0	0.0
Regulatory Analyst	06	3.0	-1.0	0.0	2.0	0.0
Regulatory Inspector	05	4.0	-1.0	0.0	3.0	0.0
TAXICAB TOTAL		9.0	-3.0	0.0	6.0	0.0
Subtotal Other MTS Operations		9.0	-3.0	0.0	6.0	0.0
<u>Grand Total</u>		<u>1,636.0</u>	<u>-3.2</u>	<u>1.0</u>	<u>1,633.8</u>	<u>-2.0</u>

SAN DIEGO METROPOLITAN TRANSIT SYSTEM

RESOLUTION NO. 21-1

Resolution Approving Amendments to FY 2021 Budget

WHEREAS, the San Diego Metropolitan Transit System (MTS) Board of Directors adopted Resolution No. 20-8 on May 14, 2020, approving the fiscal year (FY) 2021 budgets for MTS, San Diego Transit Corporation, San Diego Trolley, Inc., MTS Contract Services, and Coronado Ferry;

NOW THEREFORE, BE IT RESOLVED, by the MTS Board of Directors, hereinafter "Board," as follows:

1. That the changes to the FY2021 Operating Budget, per the proposed attached Budget Amendments are approved.

PASSED AND ADOPTED, by the MTS Board of Directors this 8th day of April 2021, by the following vote:

AYES:

NAYES:

ABSENT:

ABSTAINING:

Chairperson
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

Clerk of the Board
San Diego Metropolitan Transit System

Office of the General Counsel
San Diego Metropolitan Transit System

Metropolitan Transit System FY21 Operating Budget Amendment

MTS Board of Directors
Budget Development Committee
March 5, 2021

Fiscal Year 2021 Operating Budget Overview

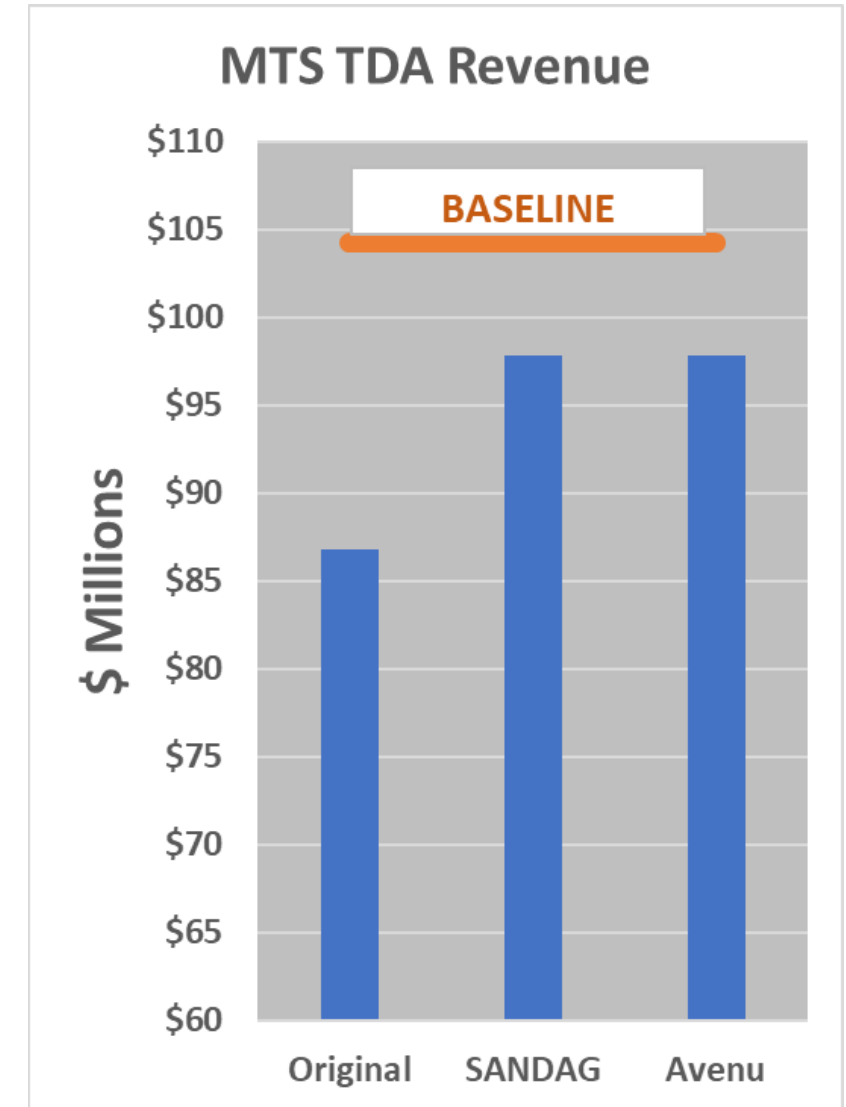
- FY21 Operating Budget
 - Draft balanced budget was complete as the pandemic hit
 - At that time, balance between recurring revenues and expenses
 - Layered in some preliminary/high level pandemic assumptions
 - Drastic reductions to operating and subsidy revenues, \$84M in total (over 25%)
 - Minor changes to expenses, \$18M increase on top of the original draft budget
 - Significant structural deficit with recurring expenses exceeding recurring revenues
 - CARES Act revenues of \$101.6M used to balance the deficit
 - Until revenue streams return to the original FY21 baseline:
 - We will continue to have structural deficits
 - CARES Act can balance the deficits as long as it lasts
 - Can compare to the baseline by revenue source to gauge progress
 - When stimulus funding is exhausted, MTS will have to right size expense levels to match the recurring revenue streams

Fiscal Year 2021 Operating Budget

Revenue Assumptions - Sales Tax Revenues

- Transportation Development Act (TDA) funding

- Baseline MTS apportionment (February 2020): \$104.3M
 - Used for both Capital and Operating budgets
- Budget revised down to: \$87.3M
- Updated forecast: \$97.8M, increase of \$11.0M
 - This amount is based on SANDAG's updated December forecast
 - Healthy TDA reserve at the county level to supplement actual cash receipts
 - Avenu (SANDAG consultant) February forecast: \$98.0M

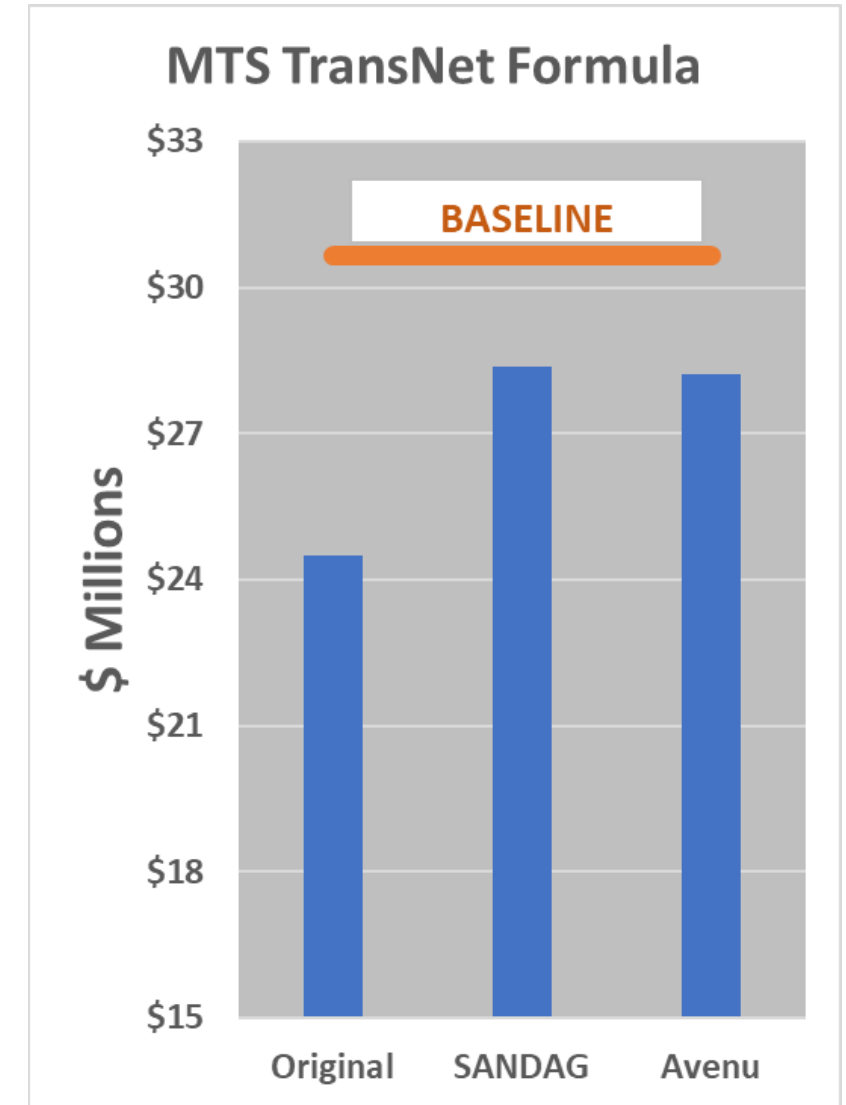


Fiscal Year 2021 Operating Budget

Revenue Assumptions - Sales Tax Revenues

- TransNet formula funding

- Baseline MTS apportionment (February 2020): \$30.6M
 - Operating Budget only
- Budget revised down to: \$24.6M
- Updated forecast: \$28.4M, increase of \$3.7M
 - This amount is based on SANDAG's updated December forecast
 - Avenu (SANDAG consultant) February forecast: \$28.2M

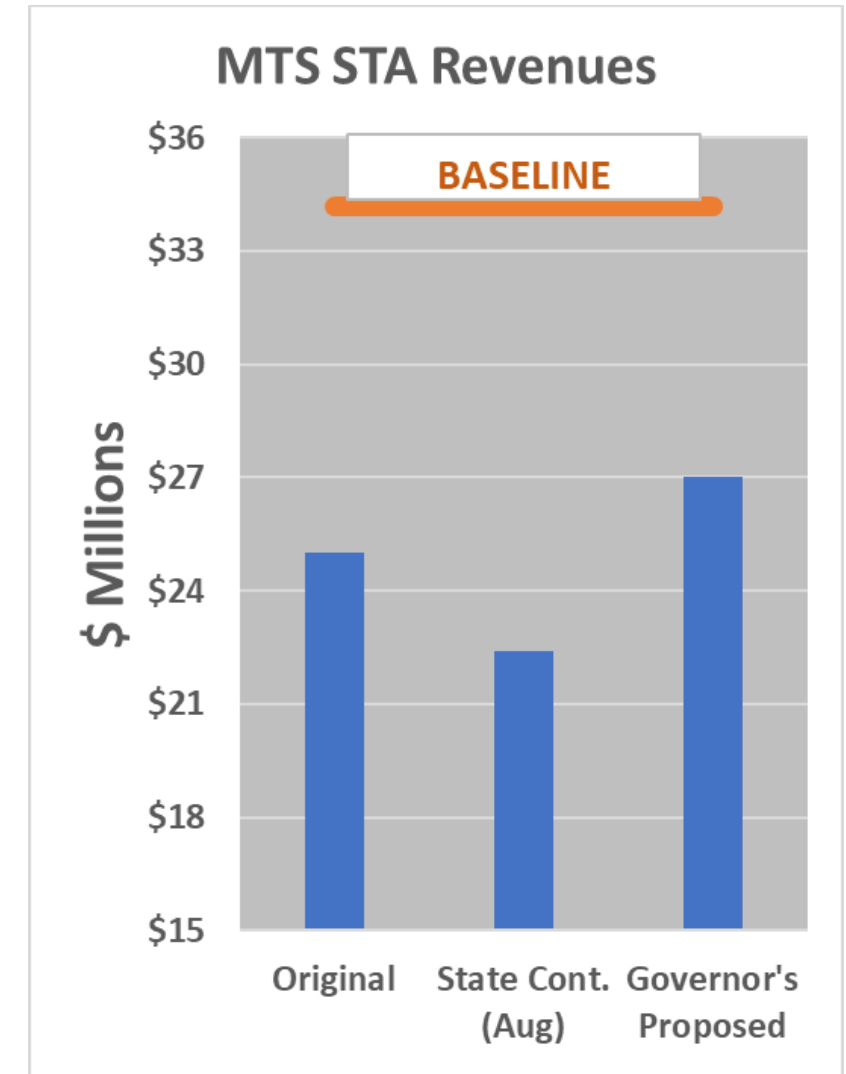


Fiscal Year 2021 Operating Budget

Revenue Assumptions - State Transit Assistance (STA)

- State Transit Assistance (STA)

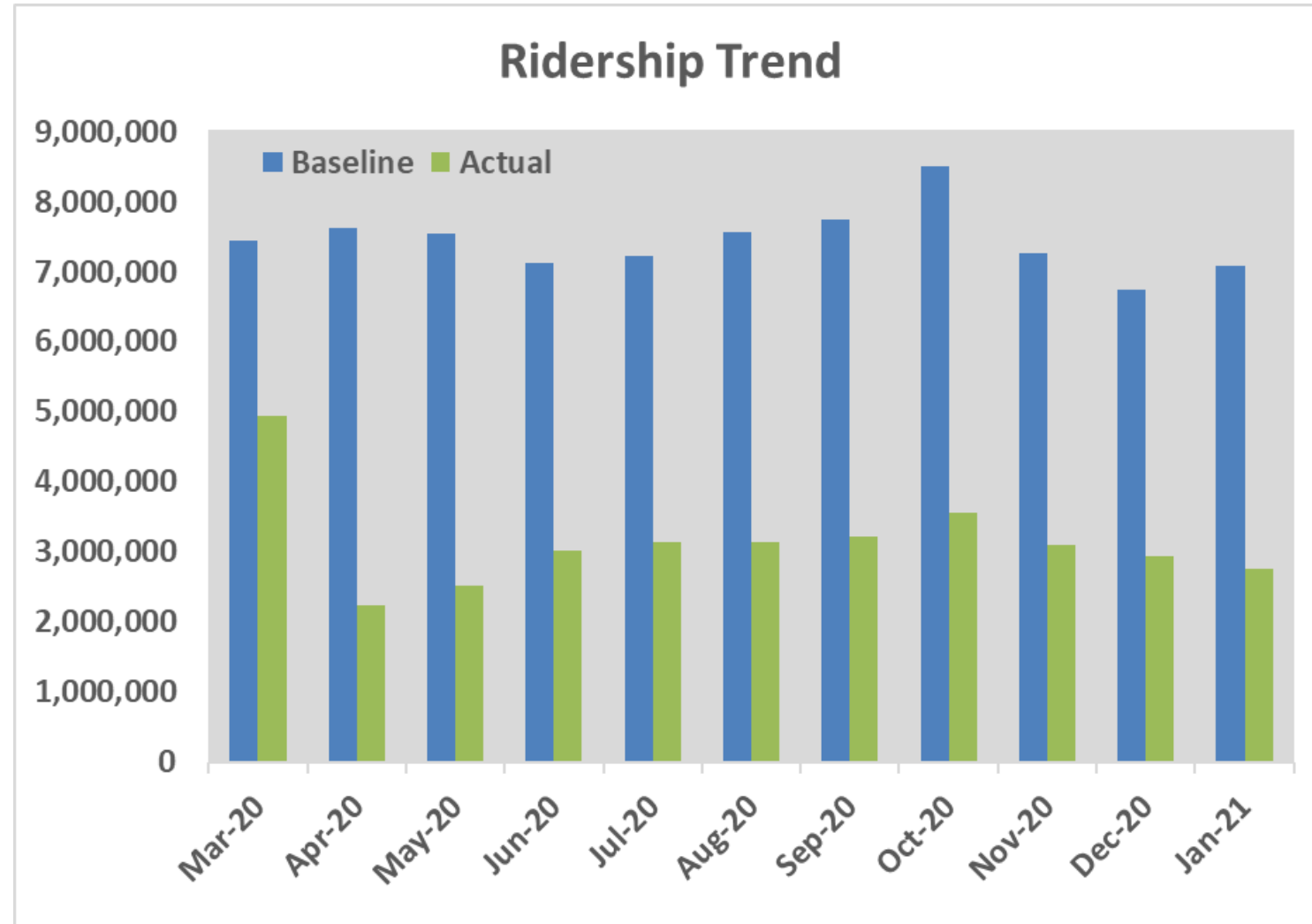
- Baseline MTS apportionment from the state (January 2020): \$34.2M
 - Two formula based distributions, STA and State of Good Repair
 - Funding included in both Capital and Operating Budgets
- Budget revised down to: \$25.0M
- August update from State Controllers Office even lower at \$22.4M
- Current forecast: \$27.0M, increase of \$2.0M
 - Based on first draft of the Governor's proposed budget amendment
 - The actual amount will be determined by the State budget May revise



Fiscal Year 2021 Operating Budget Revenue Assumptions - Passenger Levels

- Ridership trend

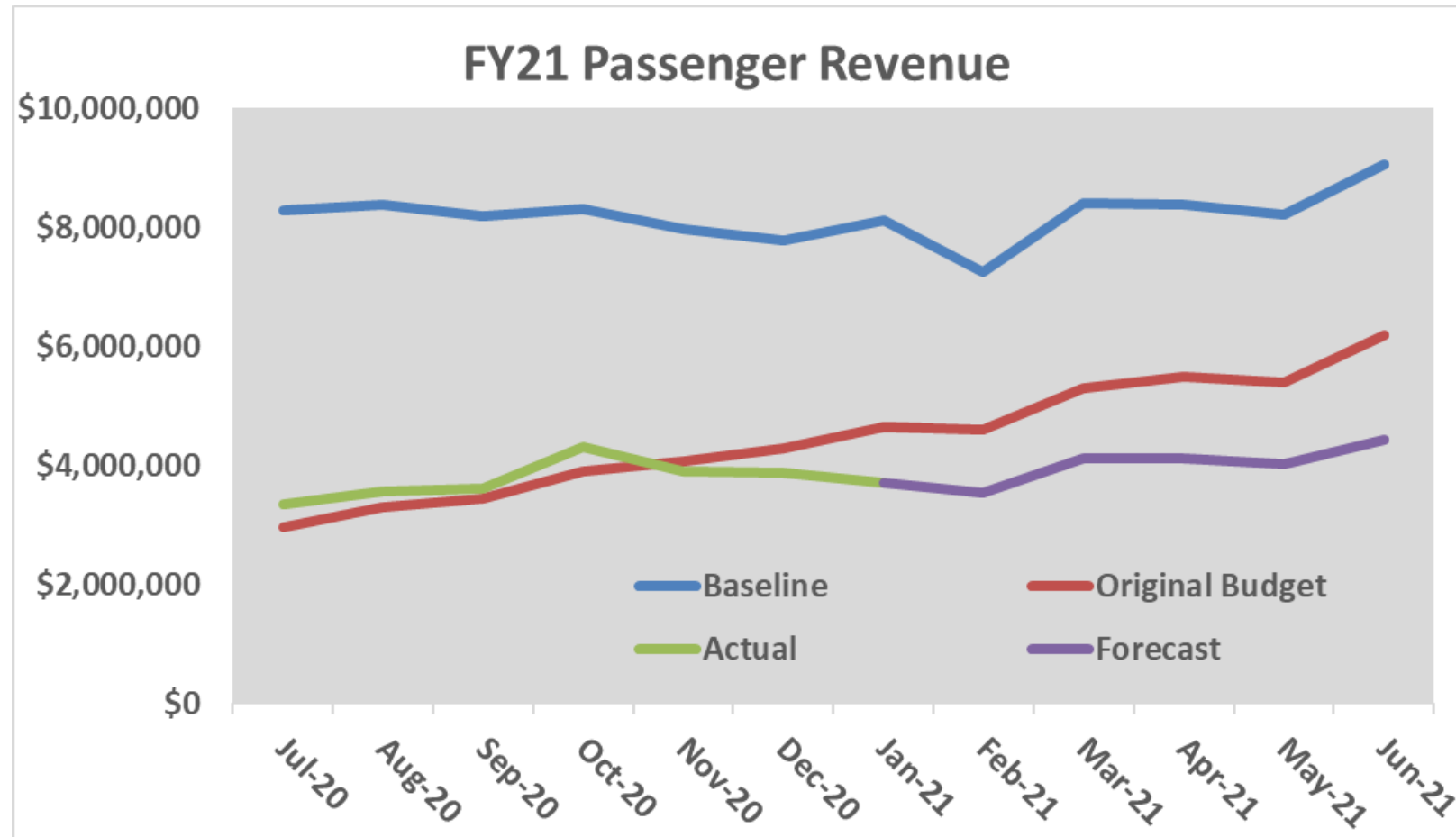
- Comparing to pre-pandemic baseline
 - Since June, averaging 42% of baseline
 - Low of 38.9% in January
 - High of 43.6% in December
- No dramatic recovery at this point
- Stagnating around the “new normal” of 42-43% of baseline
- Expect that trend to continue through June 2021



Fiscal Year 2021 Operating Budget

Revenue Assumptions - Passenger Fare Revenue

- Fare revenue forecasts
 - Original budget assumed gradual recovery through the year
 - Like ridership, leveling off around the new normal
 - For Feb – June projecting to continue this same level
 - Results in \$46.6M in fare revenue
 - 47% of baseline
 - \$7.0M reduction from the Original Budget



Fiscal Year 2021 Operating Budget

Revenue Assumptions - Other Operating Revenues

- Other operating revenues

- Variety of miscellaneous revenue sources
- Approved budget included \$5.0M reduction from baseline due to COVID-19
- Current forecast only \$2.2M lower than baseline
- Positive updates:
 - Energy credit price rebounds
 - Rental income from County for Mills Building

Category (\$ millions)	Baseline	FY21 Approved	FY21 Projected
Energy credits	\$ 9.3	\$ 8.4	\$ 9.1
Advertising	4.6	3.5	3.4
Real Estate related revenues	2.1	1.6	3.3
All Other	4.5	2.1	2.6
Total	\$ 20.6	\$ 15.6	\$ 18.4

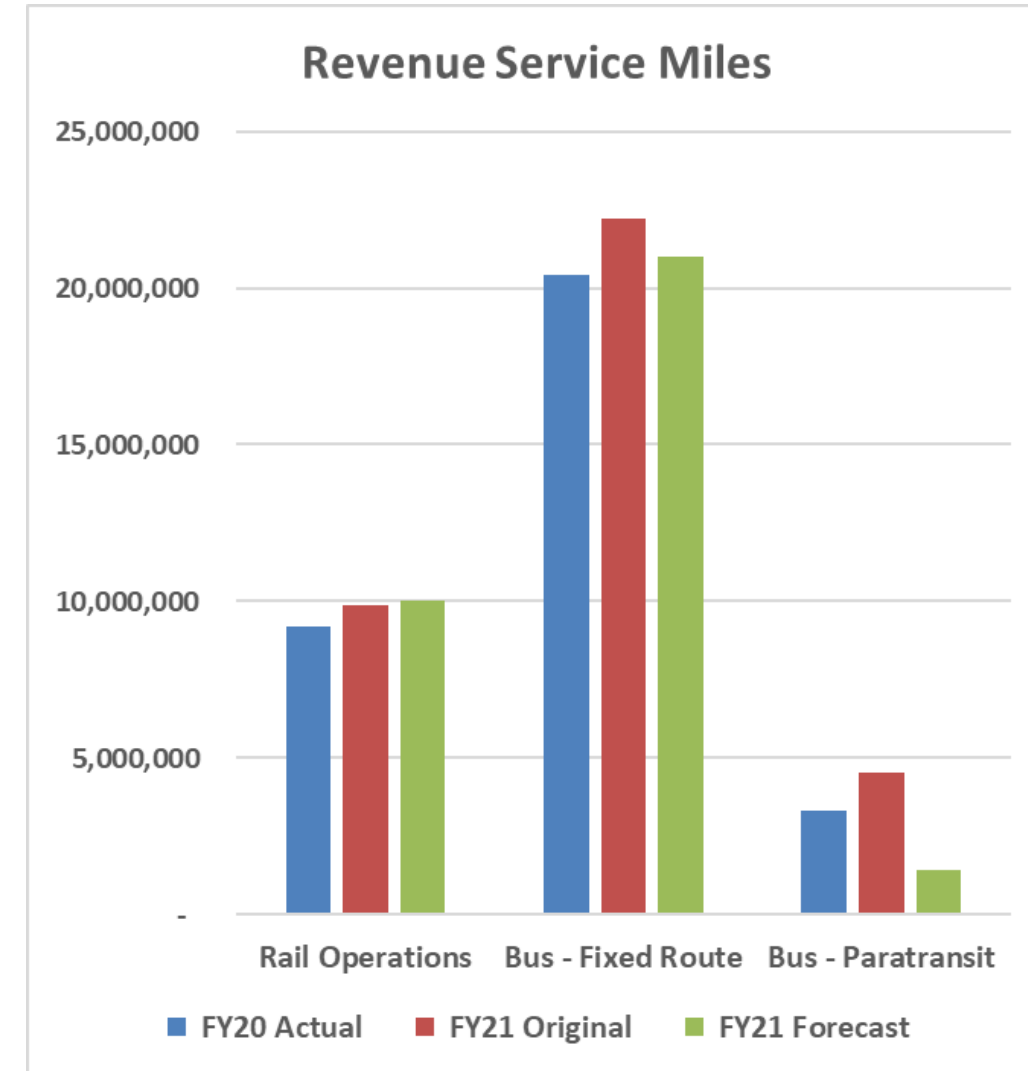
Fiscal Year 2021 Operating Budget Revenue Summary (\$000s)

	FY 2021 Approved	FY 2021 Projected	Var.	Var. %
Passenger Revenue	\$ 53,639	\$ 46,604	\$ (7,035)	-13.1%
Other Operating Revenue	15,553	18,382	2,828	18.2%
Total Operating Revenue	\$ 69,192	\$ 64,985	\$ (4,207)	-6.1%
Federal	\$ 64,182	\$ 63,220	\$ (963)	-1.5%
TDA	61,308	71,777	10,469	17.1%
TransNet Formula	24,645	28,373	3,728	15.1%
TransNet Operating	13,029	13,397	369	2.8%
STA	1,300	3,269	1,969	151.5%
Other	9,996	9,559	(437)	-4.4%
Total Subsidy	\$ 174,460	\$ 189,594	\$ 15,134	8.7%
Reserves	\$ 291	\$ (3)	\$ (294)	-
Total Revenue	\$ 243,944	\$ 254,577	\$ 10,633	4.4%

- Pre-pandemic baseline for Total Revenue was \$327.6M
- Reserves relate to SD&AE and For Hire Vehicle (Taxi) Admin self funded activities

Fiscal Year 2021 Operating Budget Expense Assumptions - Service levels

- Original assumptions
 - Pre-pandemic budget assumed service increases in Bus and Rail for FY21
 - By July would be back at full service levels
 - Full service levels in approved budget
- Revised assumptions for midyear
 - Rail:
 - June service increase back to March levels
 - More 3 car trains, slightly higher miles overall
 - Bus-Fixed Route:
 - June service increase back to March levels, no other anticipated changes at this point
 - 5.5% lower than budget
 - Bus-Paratransit: 68% lower than original



Fiscal Year 2021 Operating Budget Expense Assumptions - Personnel

- Wages
 - Changes to projected service levels and operator hours assumptions
 - Favorable overtime experience
 - Total decrease of \$3.8M compared to original budget
- Fringe Benefits
 - Pension costs \$7.5M lower than budget
 - Included \$15M for expected SDTC pension plan contribution increase, actual was \$7.8M
 - Healthcare costs \$1.8M lower than budget
 - Included \$1M additional premium costs related to COVID-19
 - Paid time off costs \$0.6M higher than budget
 - Received federal credits for COVID-19 time off, MTS not eligible, paid back in FY21
- Personnel in total projected to decrease by \$11.0M

Fiscal Year 2021 Operating Budget

Expense Assumptions - Outside Services

- Purchased Transportation
 - Service level changes
 - Fixed Route cost lower by \$3.8M compared to original budget
 - ADA Paratransit cost lower by \$7.3M compared to original budget
 - Total decrease of \$11.1M
- Repairs & Maintenance
 - Rail Operations Vandalism costs higher than budgeted due to new contract
 - Total increase of \$2.2M
- Outside Services in total projected to decrease by \$8.8M

Fiscal Year 2021 Operating Budget

Expense Assumptions - Other

- Materials & Supplies
 - Bus Operations will be receiving upgraded germ barriers for drivers in spring
 - Total increase of \$3.2M
- Energy Budget
 - Decreased commodity volumes due to lower service miles
 - Favorable Compressed Natural Gas, Diesel, Gas, Propane
 - Decrease of \$2.0M
 - Electricity
 - Higher commodity volumes due to increased service miles
 - Increase in costs of \$0.5M
 - Total decrease of \$1.5M
- General & Admin
 - Lower ridership saves \$1.5M in credit card processing and fare material expenses
 - Total decrease of \$2.5M

Fiscal Year 2021 Operating Budget Expenses Summary (\$000s)

	FY 2021 Approved	FY 2021 Projected	Var.	Var. %
Personnel Expenses	\$ 166,733	\$ 155,751	\$ (10,981)	-6.6%
Purchased Transportation	85,200	74,129	(11,071)	-13.0%
Outside Services	30,946	33,197	2,251	7.3%
Materials and Supplies	13,520	16,718	3,198	23.7%
Energy	34,577	33,032	(1,545)	-4.5%
Risk Management	5,767	6,882	1,114	19.3%
Other	8,827	6,012	(2,815)	-31.9%
Total Expenses	\$ 345,570	\$ 325,720	\$ (19,849)	-5.7%

Fiscal Year 2021 Operating Budget

Consolidated Revenues less Expenses (\$000s)

	FY 2021 Approved	FY 2021 Projected	Var.	Var. %
Operating Revenues	\$ 69,192	\$ 64,985	\$ (4,207)	-6.1%
Subsidy Revenues	174,460	189,594	15,134	8.7%
Total Revenues	\$ 243,652	\$ 254,580	\$ 10,928	4.5%
Total Expenses	345,570	325,720	(19,849)	-5.7%
Net Operating Deficit	\$ (101,918)	\$ (71,141)	\$ 30,777	30.2%
Insurance Reserve Increase	\$ -	\$ (3,000)	\$ (3,000)	100.0%
Reserve Revenues	291	(3)	(294)	-101.0%
Revenues Less Expenses	\$ (101,626)	\$ (74,144)		
Federal CARES Act	\$ 101,626	\$ 74,144		

CARES Act Balance (\$M)

Total Apportionment	\$ 220.0
FY20 Actual	(17.9)
FY21 Projected	(74.1)
Remainder	\$ 128.0

Fiscal Year 2021 Operating Budget Staff Recommendation

That Budget Development Committee forward a recommendation to the MTS Board of Directors to enact Resolution No. 21-1 (Attachment B) amending the FY21 operating budget for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry.



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Agenda Item No. 5

MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BUDGET DEVELOPMENT COMMITTEE

March 5, 2021

SUBJECT:

FISCAL YEAR 2022 OPERATING BUDGET DISCUSSION (MIKE THOMPSON)

RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Budget Development Committee receive a report regarding fiscal year (FY) 2022 operating budget development and provide guidance on budgetary issues.

Budget Impact

None at this time.

DISCUSSION:

Staff will review key assumptions and decision points for the development of the FY 2022 operating budget. Staff will also review the potential impact of the next recession.

Time Line/Calendar of Budgetary Process

Attachment A provides a recommended budgetary process timeline.

/s/ Sharon Cooney

Sharon Cooney
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, Julia.Tuer@sdmts.com

Attachment: A. Calendar of Budgetary Process

1255 Imperial Avenue, Suite 1000, San Diego, CA 92101-7490 • (619) 231-1466 • sdmts.com



San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.

SAN DIEGO METROPOLITAN TRANSIT SYSTEM FY 2022 BOARD MEETING CALENDAR

<u>Date</u>	<u>Meeting</u>	<u>Review Points</u>
3/5/2021	Budget Development Committee	FY21 Operating Midyear Amendment, FY22 High Level Operating Assumptions
3/11/2021	Finance Workshop	CANCELLED
3/22/2021	Budget Development Committee	Initial FY22 Operating Forecast (Revenues, Expenses, Policy Issues, Operational Issues), FY22 Capital Improvement Program (CIP)
4/8/2021	Finance Workshop	FY21 Operating Midyear Amendment, Initial FY22 Operating Forecast, FY22 CIP
Late April	Budget Development Committee	FY22 Draft Operating Budget: Revenues, Expenses, Five Year Forecast, Budget Closure
5/13/2021	Public Hearing	FY22 Operating Budget Public Hearing and Board Adoption

Metropolitan Transit System FY 2022 Operating Budget High Level Assumptions

MTS Board of Directors
Budget Development Committee
March 5, 2021

Fiscal Year 2022 Revenue Assumptions

- Subsidy Revenues

- Growth in sales tax receipts revenue (TDA/TransNet)
 - Projected by SANDAG
 - 3.76% for TDA and TransNet Formula
- Additional TransNet Operating Reimbursement from SANDAG for the Mid-Coast Trolley extension
- Use of \$11.3M of STA in the Operating Budget
- Federal revenues projected at normal levels
 - Current legislation expires 9/30/21, so reauthorization will be required
- CARES Act Funding will be used to cover the deficits

Fiscal Year 2022 Revenue Assumptions

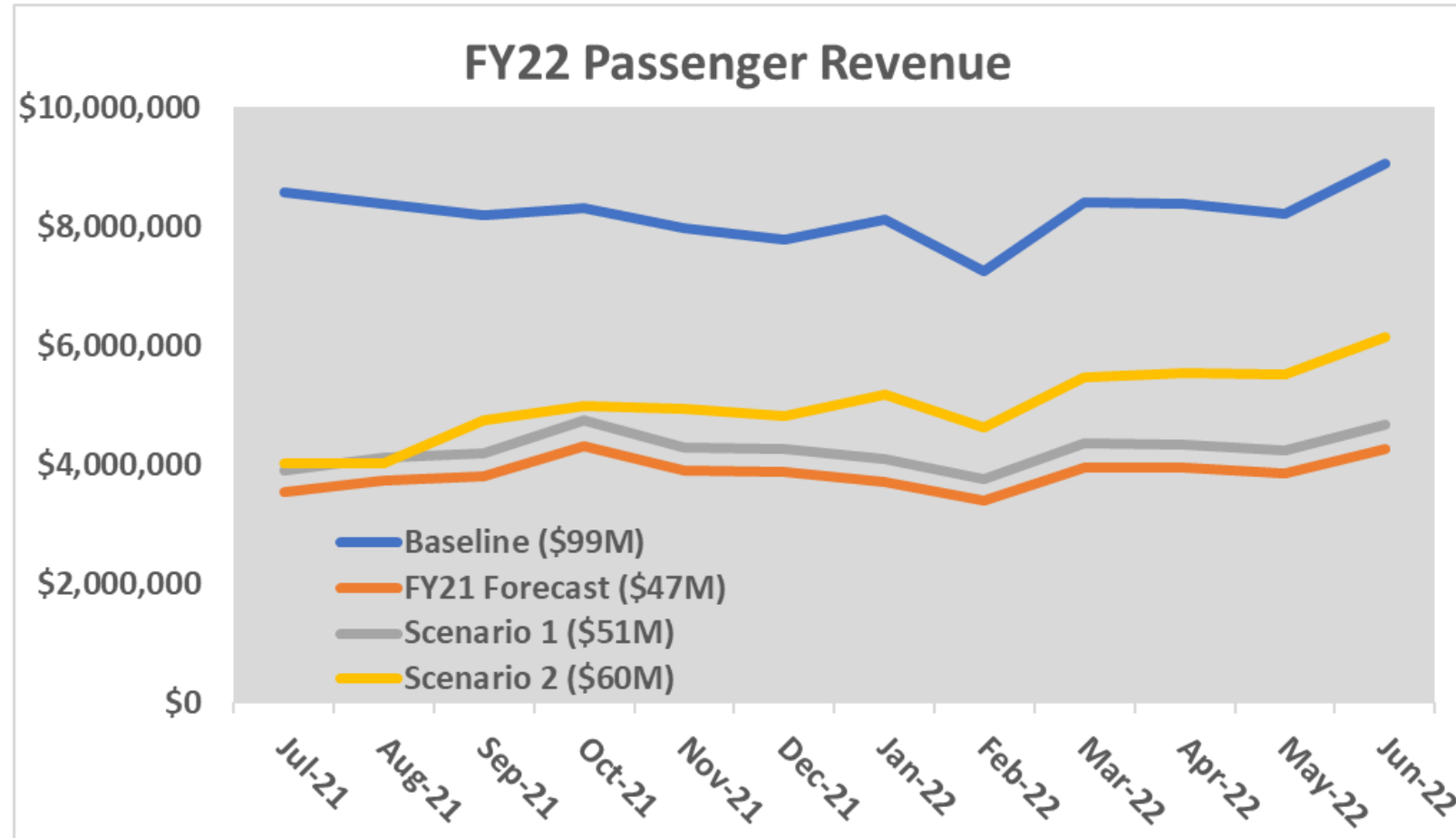
- Passenger Revenue

- Many open questions

- Impact of Pronto?
 - Fare ordinance changes?
 - What does recovery look like?

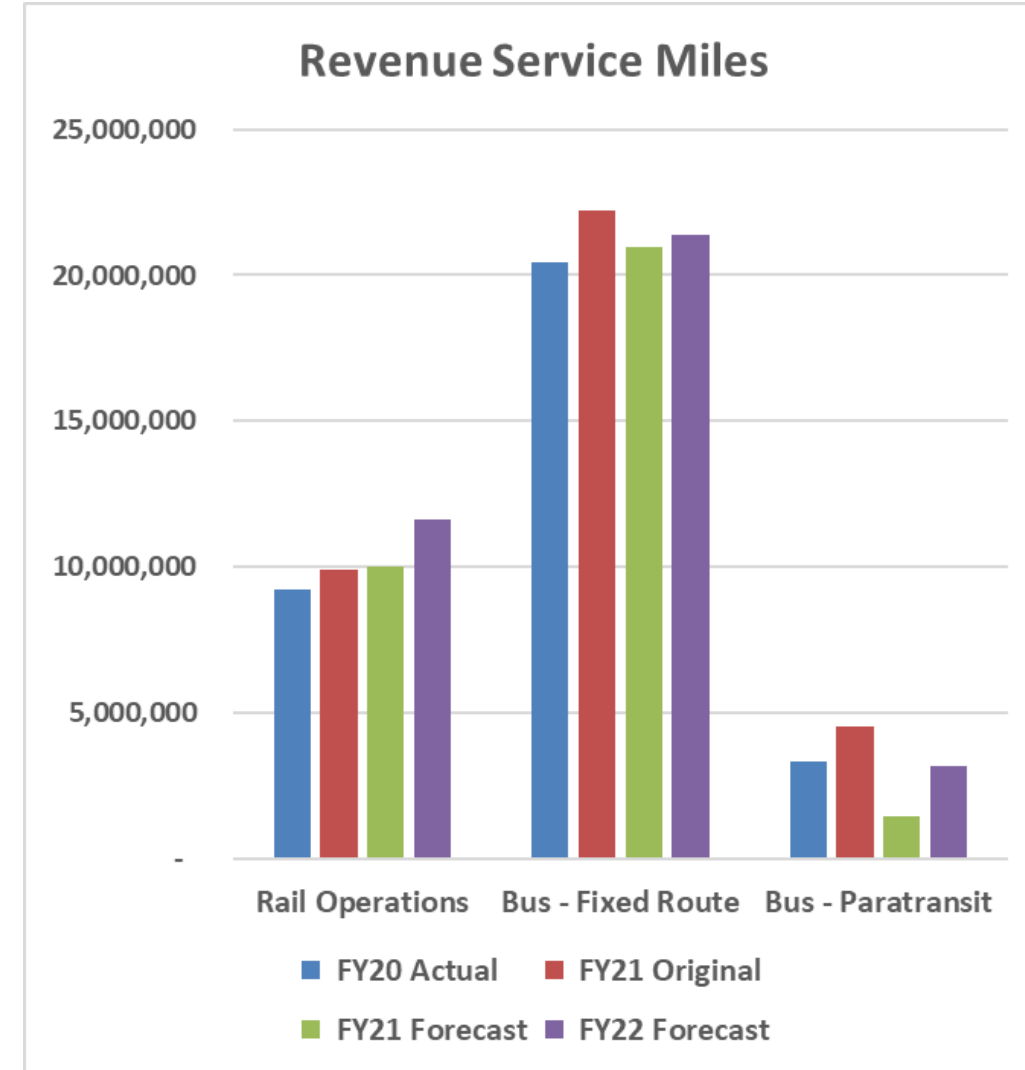
- Range of estimates:

- FY21 can be considered the floor, 47% of baseline
 - Scenario 1 = 10% year over year growth, 52% of baseline
 - Scenario 2
 - Gradual improvement against baseline all year
 - Plus back to school bump in Fall 2021



Fiscal Year 2022 Service Levels

- Additional service across all modes
 - Rail:
 - Mid-Coast extension goes live in November 2021
 - 16% increase in overall service level
 - Bus-Fixed Route:
 - All current COVID-19 reductions go away
 - Mid-Coast feeder service changes are assumed to be budget neutral
 - 1.8% higher than FY21 forecast
 - Bus-Paratransit:
 - Planning for significant increases to demand
 - From low FY21 Forecast, 120% increase
 - Still not back to prior levels, only 70% of original FY21 Budget



Fiscal Year 2022 Expense Assumptions

- Personnel Costs
 - Headcount changes
 - Mid-Coast hires, paid by the project until November, then in the Operating Budget
 - Reviewing impacts of Mid-Coast and Pronto on rest of the organization
 - Wage increase assumptions
 - Collective Bargaining Agreements in place for all represented groups for FY21
 - 3.25% increase for ATU, 3.0% increases for all other groups (IBEW, SMART, TEOA, Management)
 - Performance Improvement Program bonus pool of 1.0% for Management
 - Minimum wage for State goes to \$15.00 on 1/1/2022
- Fringe Benefits
 - Healthcare costs projected to increase by 5% in 2022 as a starting point
 - Pension costs are already known at this point
 - San Diego Transit self funded plan actuary contribution increases by \$120K (0.7%)
 - CalPERS plans actuary contribution increases by \$728K (9.4%)

Fiscal Year 2022 Expense Assumptions

- Purchased Transportation contract rates
 - Transdev Contract
 - Fixed route – overall rate increases by 13.5% in the first year of the new contract
 - First Transit Contract
 - Fixed costs increasing by 2.2%
 - ADA Paratransit service per hour rate increases by 3.4%
 - Minibus fixed route service per mile rate increases by 7.7%
- New Security Contract beginning 1/1/2022 (will be impacted by minimum wage increases)
- Materials and Supplies
 - Bus Operations – Significant costs in FY21, should come down
 - Rail Operations – SD100s discontinued, should have savings
- Risk and liability insurance costs increasing

Fiscal Year 2022 Expense Assumptions

- Energy
 - Need to build in volume increases to account for added service
 - CNG
 - Commodity prices currently projected at 18% increase year over year
 - SDG&E rate increases assumed at 10% year over year
 - Electricity
 - Commodity prices currently projected to increase 10% year over year
 - SDG&E rate increases assumed at 10% year over year
 - Currently no plan to hedge CNG and/or Electricity commodity prices
 - Diesel/Gasoline/Propane commodity prices up 5-6% year over year

Fiscal Year 2022 Preliminary Projection (\$000s)

	FY 2021 Amended	FY 2022 Forecast	Variance	Variance Percentage
TOTAL REVENUES				
Operating Revenues	\$ 64,985	\$ 75,000	\$ 10,015	15.4%
Non Operating Revenues	186,591	204,000	17,409	9.3%
Combined Revenues	\$ 251,577	\$ 279,000	\$ 27,424	10.9%
TOTAL EXPENSES				
Personnel Expenses	\$ 155,751	\$ 160,000	\$ 4,249	2.7%
Purchased Transportation	74,129	82,000	7,871	10.6%
Outside Services	33,197	39,000	5,803	17.5%
Energy	33,032	36,000	2,968	9.0%
All Other Expenses	29,611	31,000	1,389	4.7%
Combined Expenses	\$ 325,720	\$ 348,000	\$ 22,280	6.8%
Total Revs Less Exps	\$ (74,144)	\$ (69,000)	\$ 5,144	
Federal CARES Act	\$ 74,144	\$ 69,000		

Fiscal Year 2022 Stimulus Funding

- CARES Act balance of \$128M going into FY22
- American Rescue Plan (ARP) Act of 2021
 - Not final but expecting formula based apportionment
 - CARES+ARP cap of 132% of FY18 Operating Expenses
 - Estimated \$129M for MTS
- Current plan is to keep service levels stable
 - Significant revenue gaps from pre-pandemic baselines
 - Result in large operating deficits until recurring revenue recovery
 - Balance the operating deficits with CARES/ARP for as long as possible
 - At current recurring revenue levels, could stabilize the operating budget into FY24-25
- Option to draw CARES/ARP funding more rapidly
 - Hold excess local funds in a reserve for deficits in future years?
 - Use in CIP?

CARES Act Balance (\$M)	
Total Apportionment	\$ 220.0
FY20 Actual	(17.9)
FY21 Projected	(74.1)
FY22 Projected	(69.0)
Remainder	\$ 59.0

Fiscal Year 2022 Major Initiatives

- Addressing the structural deficit
 - Recovery of recurring revenues
 - Passengers returning to the system
 - Will these happen before stimulus funding runs out?
- Launch of Pronto
- Launch of Mid-Coast
- Security services contract procurement
- Zero emission bus mandate impact on Operations
- Significant capital needs over the next 5 years
- Federal reauthorization

Fiscal Year 2022

Budget Development Calendar

Date	Meeting	Review Points
3/22/2021	Budget Development Committee	Initial FY22 Operating Forecast (Revenues, Expenses, Policy Issues, Operational Issues), FY22 Capital Improvement Program (CIP)
4/8/2021	Finance Workshop	FY21 Operating Midyear Amendment, Initial FY22 Operating Forecast, FY22 CIP
Late April	Budget Development Committee	FY22 Draft Operating Budget: Revenues, Expenses, Five Year Forecast, Budget Closure
5/13/2021	Public Hearing	FY22 Operating Budget Public Hearing and Board Adoption