



# Board of Directors Agenda

Click link to access the meeting:

<https://us02web.zoom.us/j/98288032362>






Zoom Meeting ID

## Ways to Join



**Computer:** Click the link above. You will be prompted to run the Zoom browser or Zoom application. Once signed on to the meeting, you will have the option to join using your computer audio system or phone.

### Webinar Features:

|   |   |  |
|---|---|--|
| <br>Raise Hand | ▶ | Use the <b>raise hand</b> feature every time you wish to make a public comment.  |
|                | ▶ | Participants can enable <b>closed captioning</b> by clicking the CC icon. You may also view the full transcript and change the font size by clicking 'subtitle settings'. These features are not available via phone.  |
|                | ▶ | This symbol shows you are <b>muted</b> , click this icon to unmute your microphone.  |
|                | ▶ | This symbol shows you are currently <b>unmuted</b> , click this button to mute your microphone.  |
|                | ▶ | The chat feature should be used by panelists and attendees solely for "housekeeping" matters as comments made through this feature will not be retained as part of the meeting record. See the <b>Live Verbal Public Comment</b> for instructions on how to make a public comment. |



**Smartphone or Tablet:** Download the Zoom app and join the meeting by clicking the link or using the webinar ID (found in the link).



### Phone:

1. If you are joining the meeting audio by phone and viewing the meeting on a device, dial the number provided in the 'join audio' phone call tab of the initial pop-up, and enter the Meeting ID (found in the link).
2. If you are joining by phone only, dial: **+1-669-900-9128** or **+1-253-215-8782** and type the meeting ID found in the link, press #. You will have access to the meeting audio, **but will NOT be able to view the PowerPoint presentations.**



**Live Verbal Public Comments:** Use the 'Raise Hand' icon every time you wish to make a public comment on an item. Raise your hand once the agenda item you wish to comment on has been called. In person public comments will be taken first, virtual attendees will be taken in the order in which they raise their hand. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion. General Public Comment, at the beginning of the Board of Directors meeting only, will be limited to five speakers. Additional speakers with general public comments will be heard at the end of the meeting. Three-minutes of time is allotted per speaker, unless otherwise directed by the Chair.

### Public Comments Made Via Zoom

1. Click the link found at the top of this instruction page
2. Click the raise hand icon located in the bottom center of the platform
3. The Clerk will announce your name when it is your turn to speak
4. Unmute yourself to speak

### Public Comments Made by Phone Only

1. Dial **+1-669-900-9128**
2. Type in the zoom meeting ID found in the link and press #
3. Dial \*9 to raise your hand via phone
4. The Clerk will call out the last 4 digits of your phone number to announce you are next to speak
5. Dial \*6 to unmute yourself



**Written Public Comments (before the meeting):** Written public comments will be recorded in the public record and will be provided to MTS Board Members in advance of the meeting. Comments must be emailed or mailed to the Clerk of the Board\* by 4:00pm the day prior to the meeting.

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**Translation Services:** Requests for translation services can be made by contacting the Clerk of the Board\* at least four working days in advance of the meeting.

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**In-Person Participation:** In-person public comments will be heard first. Following in-person public comments, virtual attendees will be heard in the order in which they raise their hand via the Zoom platform. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

**Instructions for providing in-person public comments:**

1. Fill out a speaker slip located at the entrance of the Board Room;
2. Submit speaker slip to MTS staff seated at the entrance of the Board Room;
3. When your name is announced, please approach the podium located on the right side of the dais to make your public comments.

Members of the public are permitted to make general public comment at the beginning of the agenda or specific comments referencing items on the agenda during the public comment period. General Public Comment, at the beginning of the Board of Directors meeting only, will be limited to five speakers. Additional speakers with general public comments will be heard at the end of the meeting.

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**Assistive Listening Devices (ALDs):** ALDs are available from the Clerk of the Board\* prior to the meeting and are to be returned at the end of the meeting.

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**Reasonable Accommodations:** As required by the Americans with Disabilities Act (ADA), requests for agenda information in an alternative format or to request reasonable accommodations to facilitate meeting participation, please contact the Clerk of the Board\* at least two working days prior to the meeting.

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**\*Contact Information:** Contact the Clerk of the Board via email at [ClerkoftheBoard@sdmts.com](mailto:ClerkoftheBoard@sdmts.com), phone at (619) 398-9681 or by mail at 1255 Imperial Ave. Suite 1000, San Diego CA 92101.



# Agenda de la Junta de Directores

Haga clic en el enlace para acceder a la reunión:

<https://us02web.zoom.us/j/98288032362>






## Formas de Participar



**Computadora:** Haga clic en el enlace más arriba. Recibirá instrucciones para operar el navegador de Zoom o la aplicación de Zoom. Una vez que haya iniciado sesión en la reunión, tendrá la opción de participar usando el sistema de audio de su computadora o teléfono.

ID de la reunión  
en Zoom

## Funciones del Seminario En Línea:

|   |   |   |
|---|---|---|
| <br>Levantar la mano | ► | Use la herramienta de <b>levantar la mano</b> cada vez que desee hacer un comentario público.   |
|                      | ► | Los participantes pueden habilitar el <b>subtitulado</b> haciendo clic en el ícono CC. También puede ver la transcripción completa y cambiar el tamaño de letra haciendo clic en “configuración de subtítulos”. Estas herramientas no están disponibles por teléfono.   |
|                      | ► | Este símbolo indica que usted se encuentra en <b>silencio</b> , haga clic en este ícono para quitar el silenciador de su micrófono.   |
|                      | ► | Este símbolo indica que su micrófono se encuentra <b>encendido</b> . Haga clic en este símbolo para silenciar su micrófono.   |
|                    | ► | La herramienta de chat deben usarla los panelistas y asistentes únicamente para asuntos “pertinentes a la reunión”, ya que comentarios realizados a través de esta herramienta no se conservarán como parte del registro de la reunión. Consulte el <b>Comentario público verbal</b> en vivo para obtener instrucciones sobre cómo hacer un comentario público. |



**Teléfono Inteligente o Tableta:** Descargue la aplicación de Zoom y participe en la reunión haciendo clic en el enlace o usando el ID del seminario web (que se encuentra en el enlace).



## Teléfono:

1. Si está participando en la reunión mediante audio de su teléfono y viendo la reunión en un dispositivo, marque el número indicado en la pestaña de llamada telefónica “unirse por audio” en la ventana emergente inicial e ingrese el ID de la reunión (que se encuentra en el enlace).
2. Si está participando solo por teléfono, marque: **+1-669-900-9128** o **+1-253-215-8782** e ingrese el ID de la reunión que se encuentra en el enlace, pulse #. Tendrá acceso al audio de la reunión, **pero NO podrá ver las presentaciones en PowerPoint.**



**Comentarios Públicos Verbales en Vivo:** Use la herramienta “levantar la mano” cada vez que desee hacer un comentario público sobre alguno de los artículos. Levante la mano una vez que el artículo de la agenda sobre el que desea comentar haya sido convocado. Los comentarios públicos en persona se escucharán primero, se escuchará a los asistentes virtuales en el orden en el que levanten la mano. No se aceptarán solicitudes para hablar después de que termine el periodo para hacer comentarios públicos, a menos de que el presidente determine de otra forma a su discreción. Comentarios públicos generales, únicamente al inicio de la reunión de la Junta de Directores, se limitarán a cinco personas que deseen hablar. Las personas adicionales que deseen aportar comentarios públicos generales podrán hacerlo al final de la reunión. Se otorga tres minutos de tiempo por persona que desee hablar, a menos de que el presidente instruya de otra forma. *(Consulte la página 2 para obtener instrucciones sobre cómo hacer un comentario público.)*

## Comentarios Públicos a Través de Zoom

1. Haga clic en el enlace que se encuentra en la parte superior de esta página de instrucciones
2. Haga clic en el ícono de levantar la mano en el centro inferior de la plataforma
3. El secretario anunciará su nombre cuando sea su turno de hablar
4. Desactive el silenciador para que pueda hablar

## Comentarios Públicos Realizados Únicamente por Teléfono

1. Marque el **+1-669-900-9128**
2. Ingrese el ID de la reunión en Zoom que se encuentra en el enlace y pulse #
3. Marque \*9 para levantar la mano por teléfono
4. El secretario indicará los últimos 4 dígitos de su número de teléfono para anunciar que usted será el siguiente en hablar
5. Marque \*6 para desactivar el silenciador



**Comentarios Públicos por Escrito (Antes de la Reunión):** Los comentarios públicos por escrito se registrarán en el registro público y se entregarán a los miembros de la Junta de MTS antes de la reunión. Los comentarios deben enviarse por correo electrónico o postal al secretario de la Junta\* antes de las 4:00 p.m. el día anterior a la reunión.



**Servicios de Traducción:** Pueden solicitarse servicios de traducción comunicándose con el secretario de la Junta\* por lo menos cuatro días hábiles antes de la reunión.



**Participación en Persona:** Los comentarios públicos en persona se escucharán primero. Después de los comentarios públicos en persona, se escuchará a los asistentes virtuales en el orden en el que levanten la mano a través de la plataforma de Zoom. El tiempo para hablar se limitará a tres minutos por persona, a menos de que el presidente especifique de otra forma. No se recibirán solicitudes para hablar después de que termine el periodo para hacer comentarios públicos, a menos de que el presidente determine de otra forma a su discreción.

### Instrucciones para brindar comentarios públicos en persona:

1. Llene la boleta para personas que desean hablar que se encuentran en la entrada de la Sala de la Junta.
2. Entregue la boleta para personas que desean hablar al personal de MTS que se encuentra sentado en la entrada de la Sala de la Junta.
3. Cuando anuncien su nombre, por favor, acérquese al podio ubicado en el lado derecho de la tarima para hacer sus comentarios públicos.

Los miembros del público pueden hacer comentarios públicos generales al inicio de la agenda o comentarios específicos que hagan referencia a los puntos de la agenda durante el periodo de comentarios públicos. Los comentarios públicos generales únicamente al inicio de la reunión de la Junta de Directores, se limitarán a cinco personas que deseen hablar. Las personas adicionales que deseen aportar comentarios públicos generales podrán hacerlo al final de la reunión.



**Dispositivos de Asistencia Auditiva (ALD, por sus siglas en inglés):** Los ALD están disponibles con el secretario de la Junta\* antes de la reunión y estos deberán ser devueltos al final de la reunión.



**Facilidades Razonables:** Según lo requerido por la Ley de Estadounidenses con Discapacidades (ADA, por sus siglas en inglés), para presentar solicitudes de información de la agenda en un formato alternativo o solicitar facilidades razonables para facilitar su participación en la reunión, por favor, comuníquese con el secretario de la Junta\* por lo menos dos días hábiles antes de la reunión.



**\*Información de Contacto:** Comuníquese con el secretario de la Junta por correo electrónico en [ClerkoftheBoard@sdmts.com](mailto:ClerkoftheBoard@sdmts.com), por teléfono al **(619) 398-9681** o por correo postal en **1255 Imperial Ave. Suite 1000, San Diego CA 92101.**



**REVISED**

## Board of Directors Agenda

April 20, 2023 at 8:00 a.m.

**In-Person Participation:** James R. Mills Building, 1255 Imperial Avenue, 10th Floor Board Room, San Diego CA 92101

**Teleconference Participation:** (669) 444-9171; Webinar ID: 982 8803 2362, <https://zoom.us/j/98288032362>

| NO. | ITEM SUBJECT AND DESCRIPTION | ACTION |
|-----|------------------------------|--------|
|-----|------------------------------|--------|

|    |                  |  |
|----|------------------|--|
| 1. | <b>Roll Call</b> |  |
|----|------------------|--|

|    |                        |  |
|----|------------------------|--|
| 2. | <b>Public Comments</b> |  |
|----|------------------------|--|

This item is limited to five speakers with three minutes per speaker. Others will be heard after Board Discussion items. If you have a report to present, please give your copies to the Clerk of the Board.

### SPECIAL ITEM

|    |  |  |
|----|--|--|
| 3. | <b>Chairperson and Board Leadership Nomination</b> |  |
|----|--|--|

Elect

Action would 1) Consider the Executive Committee recommendation to nominate Board Member Dillard as Chairperson for the remainder of the current term until December 31, 2023; 2) Consider the Executive Committee recommendation to nominate Board Member Goble as Chairperson for the remainder of the current term until December 31, 2023; 3) Consider the Executive Committee recommendation to nominate Board Member Whitburn as Chairperson for the remainder of the current term until December 31, 2023; 4) Consider the Ad Hoc Nominating recommendation to nominate Board Member Whitburn as Chairperson for the remainder of the current term until December 31, 2023; and 5) Elect other vacant Board Leadership positions, as necessary.

### CONSENT ITEMS

|    |                            |  |
|----|----------------------------|--|
| 4. | <b>Approval of Minutes</b> |  |
|----|----------------------------|--|

Approve

Action would approve the March 16, 2023 Board of Director meeting minutes and the April 6, 2023 Special Board of Director meeting minutes.



5. **Fiscal Year (FY) 2022-2023 Low Carbon Transit Operations Program (LCTOP) Funding** Approve

Action would: 1) Agree to comply with all conditions and requirements set forth in the Certification and Assurances Document, and applicable statutes, regulations, and guidelines for all LCTOP funded transit projects; and 2) Authorize the Chief Executive Officer (CEO), or designated representative, to execute all required documents of the LCTOP and any amendments thereto with the California Department of Transportation; and 3) Authorize the allocation of \$8,100,849 in Fiscal Year (FY) 2022-2023 LCTOP funding for the procurement of Battery Electric Buses (BEBs), which will reduce greenhouse gas emissions and improve mobility with a priority on serving Disadvantaged Communities (DAC); and 4) Certify that at least 50% of the total LCTOP funds received will be spent on projects or services that will benefit DACs identified in Section 39711 of the Health and Safety Code.
6. **San Diego Transit Enforcement (SDTE) Patio Upgrade – Work Order Agreement** Approve

Action would authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC324-27 under Job Order Contract (JOC) to MTS Doc. No. PWG324.0-21 (in substantially the same format as Attachment A) with ABC General Contracting, Inc. (ABCGC), in the amount of \$149,913.51, for rehabilitating the patio area that is in use by SDTE officers adjacent to Building C.
7. **Design Services for South Bay Maintenance Facility (SBMF) Electric Bus Charging Project – Work Order Agreement** Approve

Action would authorize the Chief Executive Officer (CEO) to execute Work Order No. WOA353-AE-18 (in substantially the same format as Attachment A) under MTS Doc No. PWL353.0-22 with Dokken Engineering (Dokken) in the amount of \$16192.32, for the design of charging platforms, separate add alternate bid package, and additional design support during construction (DSDC) services.
8. **Special Trackwork Replacement – Work Order Agreement** Approve

Action would authorize the Chief Executive Officer (CEO) to execute Work Order WOA352-AE-12 under MTS Doc. No. PWL352.0-22 (in substantially the same format as Attachment A) with HDR Inc. (HDR), in the amount of \$413,230.03 for design services for special trackwork replacement at the Yard A track and Newton crossover.
9. **Right-of-Entry Engineering Services – Work Order Agreement** Approve

Action would authorize the Chief Executive Officer (CEO) to execute Work Order WOA355-AE-10 under MTS Doc. No. PWL355.0-22 (in substantially the same format as Attachment A) with Psomas in the amount of \$475,914.28 to perform right-of-entry (ROE) engineering review services for a period of one (1) year to support the MTS Land Management Department.

- 10. Declaration of Surplus Property and Authorization of Transfer** Approve
- Action would declare the property located at the eastern corner of Camino de la Plaza and Interstate 5 in San Ysidro, San Diego, California (Assessor's Parcel Number 667-020-76-00) (Property) as "exempt surplus land" for purposes of Government code sections 54221, et seq, and approve the transfer of land to the United States Federal Government (USA).

#### DISCUSSION AND REPORT ITEMS

- 11. Fiscal Year (FY) 2024 Operating Budget Discussion (Mike Thompson)** Informational
- 12. Fiscal Year (FY) 2024 Capital Improvement Program (CIP) (Mike Thompson)** Approve
- Action would: 1) Approve the FY 2024 CIP with the estimated federal and nonfederal funding levels (Attachments A and B). As the federal appropriation figures are finalized and/or other project funding sources become available, allow the Chief Executive Officer (CEO) to identify and adjust projects for the adjusted funding levels; 2) Recommend that the San Diego Association of Governments (SANDAG) Board of Directors approve the submittal of Federal Section 5307, 5337, and 5339 applications for the MTS FY 2024 CIP (shown in Attachment A); and 3) Recommend that the SANDAG Board of Directors approve amendment number 3 of the 2023 Regional Transportation Improvement Program (RTIP) in accordance with the FY 2024 CIP recommendations.
- 13. Imperial Avenue Terminal (IMT) Transit Center Expansion and Joint Development Project – Exclusive Negotiation Agreement** Approve
- Action would authorize the Chief Executive Officer to enter into an Exclusive Negotiating Agreement with the San Diego Foundation for a potential joint development project at 1313 National Avenue and 1344 National Avenue.

#### OTHER ITEMS

- 14. Chair's Report** Informational
- 15. Chief Executive Officer's Report** Informational
- 16. Board Member Communications** Informational
- 17. Additional Public Comments Not on The Agenda**
- If the limit of 5 speakers is exceeded under No. 3 (Public Comments) on this agenda, additional speakers will be taken at this time. Subjects of previous hearings or agenda items may not again be addressed under Public Comments.

## CLOSED SESSION

- |            |  |                 |
|------------|--|-----------------|
| <b>18.</b> | <b>Closed Session – Conference with Legal Counsel – Existing Litigation Pursuant to California Government Code Section 54956.9(d)(1)</b><br><i>Grecia Figueroa v Nathan Fletcher, San Diego Metropolitan Transit System, et al.</i> San Diego Superior Court Case No. 37-2023-00012828-CU-OE-CTL | Possible Action |
| <b>19.</b> | <b>Closed Session – Conference with Legal Counsel – Anticipated Litigation</b><br>Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: (Claimant: Veda Short; bus incident 3-19-2023)  | Possible Action |
| <b>20.</b> | <b>Closed Session – Conference with Legal Counsel – Existing Litigation Pursuant to California Government Code Section 54956.9(d)(1)</b><br>Adan Soto vs Metropolitan Transit System, et al.<br>San Diego Superior Court Case No. 37-2021-00027416-CU-PA-CTL                                     | Possible Action |

## ADJOURNMENT

- |            |   |
|------------|---|
| <b>21.</b> | <b>Next Meeting Date</b><br>The next Board of Director's meeting is scheduled for May 18, 2023 at 9:00am. |
| <b>22.</b> | <b>Adjournment</b>  |



**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY  
Public Comment  
AI #: 2 Date: 4 / 20 / 23  
No. in queue: 1

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.:

2

Name:

Susan

Telephone: \_\_\_\_\_

Email: \_\_\_\_\_

City of Residence:

La Mesa

Remark Subject:

Corruption

Affiliated

Organization: \_\_\_\_\_

**PLEASE SUBMIT THIS COMPLETED FORM BACK TO THE CLERK**

### INSTRUCTIONS

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### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>. This form will be included in the Meeting Materials posted on the respective MTS meeting site.

1255 Imperial Avenue, Suite 1000, San Diego, CA 92101-7490 • (619) 231-1466 • [sdmts.com](http://sdmts.com)

San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lamon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.





**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY  
Public Comment  
AI #: 2 Date: 4 / 20 / 23  
No. in queue: 2

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.:

2

Name:

Kera

Telephone:

\_\_\_\_\_

Email:

\_\_\_\_\_

City of Residence:

La Mesa

Remark Subject:

Corruption

Affiliated

Organization:

\_\_\_\_\_

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**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY  
Public Comment  
AI #: 2 Date: 4/20/23  
No. in queue: 3

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.:

2

Name:

JEFF

Telephone:

Email:

City of Residence:

Remark Subject:

Affiliated

Organization:

**PLEASE SUBMIT THIS COMPLETED FORM BACK TO THE CLERK**

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**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY

Public Comment

AI #: 2 Date: 4 / 20 / 23

No. in queue: 4

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.:

2

Name:

Johnny

Telephone:

\_\_\_\_\_

Email:

\_\_\_\_\_

City of Residence:

\_\_\_\_\_

Remark Subject:

Transparency

Affiliated

Organization:

\_\_\_\_\_

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**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY

Public Comment

AI #: 2 Date: 4 / 20 / 23

No. in queue: 5

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.: 2  
Name: Michael Brando Telephone: \_\_\_\_\_  
Email: \_\_\_\_\_  
City of Residence: \_\_\_\_\_  
Remark Subject: \_\_\_\_\_  
Affiliated \_\_\_\_\_  
Organization: LIES

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### BOARD OF DIRECTORS MEETING

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PUBLIC COMMENT  
AI 2, 4/20/2023  
No. in Queue:6

## CALL – IN PUBLIC COMMENT

Truth, provided a public comment for agenda item #2. A paraphrased version of Truth's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

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#### BOARD OF DIRECTORS MEETING

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## Agenda Item No. 3

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Chairperson and Board Leadership Nomination

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors:

- 1) Consider the Executive Committee recommendation to nominate Board Member Dillard as Chairperson for the remainder of the current term until December 31, 2023;
- 2) Consider the Executive Committee recommendation to nominate Board Member Goble as Chairperson for the remainder of the current term until December 31, 2023;
- 3) Consider the Executive Committee recommendation to nominate Board Member Whitburn as Chairperson for the remainder of the current term until December 31, 2023;
- 4) Consider the Ad Hoc Nominating recommendation to nominate Board Member Whitburn as Chairperson for the remainder of the current term until December 31, 2023; and
- 5) Elect other vacant Board Leadership positions, as necessary.

#### Budget Impact

None.

#### DISCUSSION:

Nathan Fletcher has resigned as MTS Chairperson effective March 28, 2023. The two-year chair term expires December 31, 2023.



Board Policy 22.6 provides the process for nominating candidates for the Board to consider for vacant chair position:

22.6 Chairperson

Prior to the expiration of a Chairperson's term, the Executive Committee shall make a recommendation to the Board on whether to reelect the current Chairperson. In the event that the Board does not reelect a chairperson, **or in the event of a vacancy in the position of Chairperson, the Executive Committee shall create an ad hoc nominating committee that shall, by whatever means it deems appropriate, recommend to the Board a candidate or candidates for the position of Chairperson. The Board shall then vote to elect a Chairperson in accordance with Section 22.1.2(e).**

Public Utilities Code Section 120050.2 and MTS Board Policy 22.1.2(e) establish the procedure for selection of the MTS chairperson: "The chairperson shall be selected by a two-thirds vote of the board, a quorum being present. The chairperson shall serve for a term of two years, except that he or she is subject to removal at any time by a two-thirds vote of the board, a quorum being present."

Consistent with Policy 22.6 regarding nomination of chair candidates, at its April 13, 2023 meeting, the Executive Committee took the following four (4) actions:

- 1) **Create an Ad Hoc Nominating Committee to recommend to the Board of Directors a candidate or candidates for the position of Chairperson.**
  - The Executive Committee unanimously appointed the following seven (7) Board Members to the Ad Hoc Nominating Committee\*:
    - Vice Chair Whitburn
    - Board Member Bush
    - Board Member Chavez
    - Board Member Elo-Rivera
    - Board Member Gloria
    - Board Member Hall
    - Board Member Moreno\*
  - \*Clerk's note: Board Member Moreno was initially appointed to the Ad Hoc Nominating Committee, but subsequently removed her name from the Committee.
- 2) **Make a recommendation to the Ad Hoc Nominating Committee and to the Board of Directors to nominate Board Member Dillard as a candidate for Chairperson. The vote was 3 to 1 in favor** (Board Members Bush, Elo-Rivera, and Moreno voting yes; Board Member Hall voting no; Vice Chair Whitburn abstaining; and Board Member Vargas absent).
- 3) **Make a recommendation to the Ad Hoc Nominating Committee and to the Board of Directors to nominate Board Member Whitburn as a candidate for Chairperson. The vote was 3 to 1 in favor** (Board Members Bush, Elo-Rivera, and Hall voting yes; Board Member Moreno voting no; Vice Chair Whitburn abstaining; and Board Member Vargas absent).



- 4) **Make a recommendation to the Ad Hoc Nominating Committee and to the Board of Directors to nominate Board Member Goble as a candidate for Chairperson. The vote was 4 to 0 in favor** (Board Members Bush, Elo-Rivera, Hall, and Moreno voting yes; Vice Chair Whitburn abstaining; and Board Member Vargas absent).

Subsequently, at its April 14, 2023 meeting, the Ad Hoc Nominating Committee met for the purpose of making recommendations for a candidate or candidates for the position of Chairperson. **The Ad Hoc Nominating Committee made a recommendation to the Board of Directors to nominate Board Member Whitburn as Chairperson. The vote was 3 to 0 in favor** (Board Members Bush, Chavez, and Gloria voting yes; Board Member Whitburn abstaining; and Board Members Elo-Rivera and Hall absent).

Therefore, today's proposed action is for the Board to elect a chairperson from the candidates nominated by the Executive Committee and/or the Ad Hoc Nominating Committee, or as otherwise nominated during today's meeting. Under the Public Utilities Code section 120050.2 requirement that "The chairperson shall be selected by a two-thirds vote of the board, a quorum being present", this means that AT LEAST 10 Board members must vote in favor the successful chair candidate; if a weighted vote is called, then at least 3 jurisdictions and 67 votes are required to elect a chair candidate.

In the event a Board chair is chosen from the current Board leadership positions of Vice Chair or Chair Pro Tem, then the Board may also take action to fill those positions. Votes on Vice Chair and Chair Pro Tem only require a majority vote of the members present.

Today's recommendation from the Executive Committee and Ad Hoc Nominating Committee is for the MTS Board of Directors to:

- 1) Consider the Executive Committee recommendation to nominate Board Member Dillard as Chairperson for the remainder of the current term until December 31, 2023;
- 2) Consider the Executive Committee recommendation to nominate Board Member Goble as for Chairperson for the remainder of the current term until December 31, 2023;
- 3) Consider the Executive Committee recommendation to nominate Board Member Whitburn as Chairperson for the remainder of the current term until December 31, 2023;
- 4) Consider the Ad Hoc Nominating recommendation to nominate Board Member Whitburn as Chairperson for the remainder of the current term until December 31, 2023; and
- 5) Elect other vacant Board Leadership positions, as necessary.

/S/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)



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MTS STAFF USE ONLY  
Public Comment  
AI #: 3 Date: 4/20/23  
No. in queue: 1

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.: 3  
Name: Aretchen Newsam Telephone: \_\_\_\_\_  
Email: gnewsam@ibew509.org  
City of Residence: San Diego  
Remark Subject: Chairperson Selection  
Affiliated  
Organization: IBEW 509

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### INSTRUCTIONS

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### BOARD OF DIRECTORS MEETING

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MTS STAFF USE ONLY  
Public Comment  
AI #: 3 Date: 4/20/23  
No. in queue: 2

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.: 3

Name: Lori Saldaña

Telephone: 619-742-9885

Email: lori.saldana202@gmail.com

City of Residence: S.D.

Remark Subject: Board Leadership

Affiliated

Organization: n/a

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PUBLIC COMMENT  
AI 3, 4/20/2023  
No. in Queue:3

## CALL – IN PUBLIC COMMENT

Truth, provided a public comment for agenda item #3. A paraphrased version of Truth's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

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PUBLIC COMMENT  
AI 3, 4/20/2023  
No. in Queue:4

## CALL – IN PUBLIC COMMENT

Danny Avitia, provided a public comment for agenda item #3. A paraphrased version of Avitia's statement will be reflected in the minutes.

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PUBLIC COMMENT  
AI 3, 4/20/2023  
No. in Queue:5

## CALL – IN PUBLIC COMMENT

Marko Solovan, provided a public comment for agenda item #3. A paraphrased version of Solovan's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

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PUBLIC COMMENT  
AI 3, 4/20/2023  
No. in Queue:6

## CALL – IN PUBLIC COMMENT

Katheryn Rhodes, provided a public comment for agenda item #3. A paraphrased version of Rhodes's statement will be reflected in the minutes.

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PUBLIC COMMENT  
AI 3, 4/20/2023  
No. in Queue:7

## CALL – IN PUBLIC COMMENT

the originaldra, provided a public comment for agenda item #3. A paraphrased version of the originaldra's statement will be reflected in the minutes.

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REVISED

MINUTES

MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM

BOARD OF DIRECTORS

March 16, 2023

[Clerks Note (10/25/2023): After a review of past minutes, an error was identified in the March 16, 2023 minutes. The minutes have been edited to accurately reflect the absent members, as noted in the attached roll call sheet.]

[Clerk's note: Except where noted, public, staff and board member comments are paraphrased. The full comment can be heard by reviewing the recording at the [MTS website](#).]

**1. Roll Call**

Chair Fletcher called the Board meeting to order at 9:01 a.m. A roll call sheet listing Board member attendance is attached.

**2. Public Comment**

Alex Wong – Provided a verbal statement to the Board during the meeting. Wong encouraged transportation frequency at the busiest transit lines and commended the agency for their 2022 ridership recovery on the light rail system.

**CONSENT ITEMS:**

**3. Approval of Minutes**

Action would approve the February 16, 2023 Board of Director meeting minutes.

**4. Imperial Avenue Division (IAD) Chassis Wash Cover – Work Order**

Action would authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC324-19 under Job Order Contract (JOC) MTS Doc. No. PWG324.0-21 with ABC General Contracting, Inc. (ABCGC) in the amount of \$448,798.80 to construct a cover over the bus chassis wash area at IAD.

**5. Property Insurance Renewal**

Action would authorize the Chief Executive Officer (CEO) to renew the property insurance coverage for the San Diego Metropolitan Transit System (MTS), San Diego Transit Corporation (SDTC), and San Diego Trolley, Inc. (SDTI) with the Public Risk Innovation, Solutions, and Management (PRISM) Property Insurance Program, effective March 31, 2023 through March 31, 2024, with various coverage deductibles of \$50,000 (real property, personal property and business interruption), \$100,000 (bus fleet), \$250,000 (light rail fleet) and \$3,000,000 sublimit each occurrence subject to a \$500,000 deductible for unscheduled infrastructure.

**6. Microsoft 365 Implementation Consultant – Contract Award**

Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. G2689.0-23 with AdaptivEdge LLC, in the amount of \$332,380.00 for the provision of Microsoft (MS) 365 implementation consulting services.

- 7. Battery Electric Bus (BEB) Charge Management Software System – Contract Award**  
Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. B0751.0-23 with BP Pulse Fleet North America Inc., (“BP Pulse”) for \$1,505,322.73 for charge management software system, for five (5) base years, and two (2) option years exercisable at MTS’s sole discretion, for a total of seven (7) years.
- 8. SAP Punchout Catalog for Office Supplies – Piggyback Contract**  
Action would authorize the Chief Executive Officer (CEO) to execute MTS Doc. No. G2713.0-23 with ODP Business Solutions, Inc. (ODP) for a base period of April 1, 2023 through December 31, 2024 and three (3) option years for SAP punchout catalog for office supply purchases for a total contract amount of \$600,000.
- 9. 115 Re Head Hardened Steel Rail – Contract Award**  
Action would authorize the Chief Executive Officer (CEO) to: 1) Execute MTS Doc. No. L1628.0-23 with A&K Railroad Materials, Inc. (A&K), for the provision of 212 tons of 115 RE Head Hardened Steel Rail at a cost of \$506,929.57 plus an option for the purchase of an additional 106 tons of 115 RE Head Hardened Steel Rail in 2024/2025 at a cost of \$285,890.42, for an overall estimated contract total of \$792,820.00; and 2) Exercise the option purchase at the CEO’s discretion.
- 10. Blue Line Right-Of-Way Fencing Repairs – Work Order Agreement**  
Action would authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC347-09 under Job Order Contract (JOC) to MTS Doc. No. PWG347.0-22, with ABC General Contractor, Inc. (ABCGC), in the amount of \$301,035.56 for the removal and replacement of chain link fence sections along the Blue Line right-of-way.
- 11. Blue Line Right of Way Retaining Wall – Work Order**  
Action would authorize the Chief Executive Officer (CEO) to execute Work Order No. MTSJOC348-01, under MTS Doc. No. PWG480.0-22, with Veterans Engineering Services, Inc. (Veterans), in the amount of \$1,241,292.37 for the installation of 550 linear feet of a new sheet pile retaining wall near Switch 85 along the Blue Line right-of-way.

#### **Action on Recommended Consent Items**

Chair Fletcher moved to approve Consent Agenda Item Nos. 3 to 11. Vice Chair Whitburn seconded the motion, and the vote was ~~13~~12 to 0 in favor with Board Member Elo-Rivera, ~~and~~ Board Member Hall and Member Leyba-Gonzalez absent.

#### **NOTICED PUBLIC HEARINGS**

##### **12. Iris Rapid Public Hearing (Denis Desmond)**

Denis Desmond, MTS Director of Planning, presented on the Iris Rapid Public Hearing. He outlined the following items: Iris Rapid route, outreach, community destinations, travel priorities, rapid electric, capital projects, rapid station amenities, Cross Boarder Express and staff recommendations.

#### **Public Comment**

Carolina Martinez – A resident of Imperial Beach made a verbal statement to the Board during the meeting. Martinez is excited about the project as it immediately delivers outcomes.

Corinna Contreras – Representing Climate Action Campaign made a verbal statement to the Board during the meeting. Contreras supported the project because it connected various communities and had positive environmental impacts.

#### **Committee Comment**

Board Member Moreno expressed her excitement for the launch of the Iris Rapid and noted the necessary connection between the west and east link of the Border. She noted the substantial pedestrian traffic at the Border and listed the various service benefits. She considered the Rapid line an investment in the Blue Line and important to connect District 8 residents to local beaches. She asked that the Board explore potential service from Cross Border Express (CBX) and noted there was not an efficient public transportation option to CBX as passenger options continue to increase. She was excited about the line since it could be implemented of the line because it was a tangible improvement with a short implementation timeline.

Board Member Donovan asked what the benefits were to waiving Policy 42's one-year trial period. Mr. Desmond responded that Policy 42 lists that the route would be a pilot, however because this project has a \$37 million capital investment, coupled with the fact that the route is replacing a current route, staff feels confident that it would be successful and does not believe it would be necessary for a pilot program. Chair Fletcher commented that the agency would not make such a substantive capital investment if it didn't believe it would be successful. Ms. Cooney clarified that the agency received the Transit and Intercity Rail Capital Program (TIRCP) grant to operate the route for a minimum of 3 years. Ms. Cooney highlighted this information because the staff would address the budget deficit in the following item.

Board Member Chavez stressed the importance of the route for the bi-national community to minimize wait time between the border for the workforce and students. She supported Board Member Moreno's direction to study CBX as a stop option.

#### **Action Taken**

Board Member Moreno moved to 1) Receive public testimony; and 2) Approve the implementation of the Iris Rapid as a permanent route, waiving the Policy 42 twelve-month trial; and the replacement of Route 950 and 3) for staff to explore CBX connector options and report findings back to the Board. Board Member Gastil seconded the motion, and the vote was 4413 to 0 in favor with Board Member Hall absent and Member Leyba-Gonzalez.

#### **DISCUSSION ITEMS AND REPORT ITEMS:**

##### **13. Fiscal Year (FY) 2023 Operating Budget Mid-Year Amendment (Mike Thompson)**

Mike Thompson, MTS Director of Finance, presented on FY 2023 Operating Budget Mid-Year Amendment. He outlined the following information: Revenue Assumptions Subsidy Revenues, Passenger Fare Revenue, Revenue Summary, Expense Assumptions with service levels, personnel, purchased transportation, outside services, energy, expense summary, Consolidated Revenues less Expenses, structural deficit, and staff's recommendation.

#### **Public Comment**

Corinna Contreras – Representing Climate Action Campaign made a verbal statement to the Board during the meeting. Contreras asked the Board to show the amount of bus operators needed to support the system. Contreras stressed the importance of system reliability in order to entice and retain ridership.

### **Committee Comment**

Board Member Montgomery Steppe appreciated the presentation and supported the federal stimulus fund recommendation to recover from the structural deficit. She asked staff to explain how the driver shortage, passenger revenue and farebox recovery affect the agency. Mr. Thompson explained that farebox recovery is passenger revenue divided by the expenses of operating services. He explained that the agency was at approximately 20% farebox recovery for the operating service and in previous years was at the 40% range. Ms. Cooney noted that if fares do not increase at the same percentage each year as the agency's operating costs, then the farebox recovery declines. Board Member Montgomery Steppe encouraged staff to research the status of the Transportation Development Act Reform Task Force. In 2018, the State Assembly and Senate Transportation Committee Chairs asked the California Transit Association to establish a task force, some responsibilities include the review of the Transportation Development Act (TDA) performance measures such as farebox recovery challenges and to develop legislative recommendations for any reforms or changes, along with the current programs the current task force chooses to recommend by 2020. She summarized that the task force is meant to relieve stress from the California transit operators. She believed it would be a good opportunity to build on the discussion and asked that staff present a stand-alone item regarding the Transportation Development Act Reform Task Force at a future meeting.

Board Member Bush asked staff to clarify the driver shortage number. Mike Wygant, Chief Operations Officer for Bus, noted that the agency's budgetary staffing count for in house operators is 540 and the agency is short 67 operators. The Transdev contract for fixed route is short 68 operators with a larger budgetary staffing base. Board Member Bush asked staff to confirm that meant there was a 12% vacancy. Ms. Cooney added that the shortage was close to the service cut. Mr. Wygant replied that the agency cut roughly 9% of service. Board Member Bush wanted to gauge how severe the current shortage was compared to historical standards. Mr. Wygant replied that the 9% figure was the amount needed to restore service to pre-COVID levels. To fill today's service, the agency has just enough drivers but is continuing to hire in order to restore service by the summer. On the contracted side, they need some level of overtime or level of call back to cover today's service. Board Member Bush was concerned of initial service level cuts because it hurts the agency's long-term efforts to attract riders. He asked staff if the majority of the service cuts were because of driver shortages. Ms. Cooney replied that the commuter express busses on the I-15 were low in ridership and much of the service cuts were done on those routes; ridership has not recovered for those routes since they cater to office worker traveling into the downtown area. All other service cuts are based on driver shortages. Board Member Bush asked how staff decides how service areas are cut. He mentioned that he no longer takes the bus because he waits longer than usual for a bus. Ms. Cooney noted that those long wait times may be attributed to missed service due to the driver shortage. Mr. Desmond clarified that the agency has cut service throughout the system with the intention to make minimal impacts for riders.

Board Member Elo-Rivera acknowledged that this was an ongoing conversation since he joined the Board. He encouraged staff to address alternative revenue opportunities to address the shortfalls such as corporate sponsorships or digital advertising; he was concerned that the costs would be placed on riders.



### **Action Taken**

Board Member Montgomery Steppe moved to 1) Enact Resolution No. 23-02 amending the FY 2023 operating budget for MTS, San Diego Transit Corporation (SDTC), San Diego Trolley, Inc. (SDTI), MTS Contract Services, and the Coronado Ferry; and 2) Direct staff to accelerate the draws of Federal Stimulus funding and create an Operating Deficit Reserve with this excess funding for use in future fiscal years 3) for staff to bring back a presentation at a subsequent Board meeting on the Transportation Development Act Reform Task Force 4) Staff to propose a strategy for additional non-fare revenue. Chair Fletcher seconded the motion, and the vote was ~~4413~~ to 0 in favor with Board Member Hall and Member Leyba-Gonzalez absent.

#### **14. Fiscal Year (FY) 2024 Operating Budget (Mike Thompson)**

Mike Thompson, MTS Director of Financial Planning and Analysis, presented on FY 2024 Operating Budget. He discussed: revenue assumptions, service levels, expense assumptions, preliminary projection, structural deficit, potential state assistance options, FY 24 Budget Development calendar.

### **Committee Comment**

Chair Fletcher added that the item allows the Board to think about the operating budget. He encouraged the Board to define concrete steps to address the deficit as the Board recognized that the excess funds will not always be available to draw from. Chair Fletcher clarified that the agency does have federal funds and can anticipate surviving on the funds through 2027. He encouraged the Board to address the problem now so that the Board in the future is not burdened with these challenges. He acknowledged that at the time Elevate SD 2020 was proposed, the agency did not have a structural deficit, had an increase in ridership and the economy was stable.

Board Member Montgomery Steppe also acknowledged that the TDA task force should be able to help the agency in some way. She encouraged the Board to have a workshop to assess all the various impacts simultaneously. She did not want to be a region that did not prioritize transit dependent riders.

Chair Fletcher asked staff to timeline strategies to address issues in a 3-year impact period.

Board Member Elo-Rivera hoped to see optimization of assets such as advertising, kiosks and real estate properties. He also asked that the Board explore ways to encourage tourists to navigate the City via public transit as choice riders.

Board Member Goble encouraged the Board to address the first and last mile obstacle and stated that this would entice new riders to use the system. He noted SANDAG's recession predictions created questions about how that would impact ridership. He also pointed out the driver shortage obstacles due to competitive wages in other industries. Ms. Cooney agreed that the agency also hoped to onboard more riders. She noted that every ride is subsidized and would continue to be subsidized, unless fares were restructured to receive the full, unsubsidized trip cost. She agreed that transit agencies need to be bold in discussions with the state in advocating for transit funding needs. She noted that the industry needs to explore another funding source similar to TDA to dedicate funding to transit operators.

Board Member Moreno was encouraged to see monthly year over year increases in passengers from 20% to 40%. At the Budget Development Committee, she recommended for state

mandates to be assessed and for the agency to seek relief from those mandates. She pointed out that many transit systems across the US need a bail out and stated that MTS is doing well in comparison with other systems. If the federal government did provide relief, she wanted MTS to be at the forefront.

Board Member Gastil acknowledged his budget cut experience and stated that the agency should start this assessment early and diversify the cut. If the Board were to cut service, he did not want to target areas where riders were dependent. Board Member Gastil urged the Board to have an affordable monthly pass. He believed that making it easy and predictable to pay fare is the best approach. He did not believe that deferring capital investments was a good plan and believed that one-year delays may be a strategy. He encouraged the agency put out a ballot measure, but acknowledged that the agency needed current research to understand the viability of any option. He encouraged staff to give riders the opportunity to pay for the services they want. He suggested a state-wide coalition for a ballot measure.

#### **Action Taken**

Informational item only. No action taken.

#### **15. Fiscal Year (FY) 2023 Mid-Year Performance Monitoring Report (Denis Desmond, Neomi Woods)**

Denis Desmond, MTS Director of Planning, presented on FY 2023 Mid-Year Performance Monitoring Report. He outlined the following information: Policy 42 evaluation criteria, ridership, total passengers, weekday average, monthly passengers, passengers per revenue hour and on-time performance.

#### **Action Taken**

No action taken. Informational item only.

#### **16. PRONTO Fare System Update (Emily Outlaw, Israel Maldonado, Kristine Villa)**

Israel Maldonado, MTS Fare Systems Administrator, Mark Olson, MTS Director of Marketing and Communications, and Kristine Villa, MTS Deputy Fare Systems Administrator, presented on PRONTO Fare System Update. They provided details on: PRONTO currently, tapping and scanning on the trolley system and challenges, and solutions, PRONTO roadmap, open payments, workshops, the minimum viable product, challenges and mitigation strategy and timeline.

#### **Public Comment**

Sally Smull – A resident of District 4 provided a verbal statement to the Board during the meeting. Smull noted technical difficulties with the PRONTO system and is happy to hear the agency striving towards the open fare system. Smull asked for a one-way fare with a 2-hour transfer for riders who take short trips or can not afford a day pass.

Connor Proctor – A co-founder of Ride SD made a verbal statement to the Board during the meeting. Proctor spoke about the inception of Ride SD and its mission. Proctor listed the various benefits of the open payment system. Proctor encouraged the implementation of a one-way fare with the 2-hour transfer. Proctor noted potential obstacles with consistent marketing messaging.

Leif Gensert – Representing Ride SD made a verbal statement to the Board during the meeting. Gensert compared PRONTO to London's fare system and encouraged the implementation of a one-way fare with the 2-hour transfer. Gensert noted potential obstacles with consistent marketing messaging.

Henry Agnew – Made a verbal statement to the Board during the meeting. Agnew noted that the virtual PRONTO card was not listed as an option instead of using the QR or bar code in the application and encouraged the option. Agnew asked if the ticketing machines would also be able to validate open payments once the feature is released in a year.

Jon Anderson – Representing Ride SD and a resident of Hillcrest made a verbal statement to the Board during the meeting. Anderson supported the implementation of a one-way fare with the 2-hour transfer and noted potential obstacles with consistent marketing messaging.

Corinna Contreras – Representing Climate Action Campaign made a verbal statement to the Board during the meeting. Contreras noted a presentation at NCTD to tap a virtual PRONTO card. Contreras asked if the agency had a way to manage the PRONTO wallet for families with discounted fares and supported the implementation of a one-way fare with the 2-hour transfer.

#### **Committee Comment**

Board Member Goble noted that there was currently \$5 million in stored value on PRONTO. He suggested a rider prize incentive to win a prize, each tap is an entry to win the prize provided by an MTS vendor at no cost.

#### **Action Taken**

No action taken. Informational item only.

#### **OTHER ITEMS:**

##### **17. Chair Report**

There was no Chair report.

##### **18. Chief Executive Officer's Report**

Ms. Cooney noted that March 17 was National Transit Driver Appreciation Day and encouraged the Board to share MTS's messaging on social media.

##### **19. Board Member Communications**

There were no Board Member communications.

##### **20. Additional Public Comments on Items Not on the Agenda**

There were no additional public comments.

#### **CLOSED SESSION:**

The Board convened to Closed Session at 11:09 a.m.

##### **21. Closed Session – Conference with Legal Counsel – Existing Litigation Pursuant to California Government Code Section 54956.9(d)(1)**

*Christine Hall v San Diego Metropolitan Transit System et al.*

San Diego Superior Court Case No. 37-2018-00040358-CU-PA-CTL

Karen Landers, General Counsel, reported the following oral report of final actions taken in Closed Session: the Board approved a mediator's proposal to settle this litigation case for \$225,000. The vote was approved with 12 members voting yes including Bush, Chavez, Donovan, Elo-Rivera, Fletcher, Frank, Gastil, Moreno, Goble, Cardenas, Montgomery Steppe, Whitburn with 3 members absent including Hall, Dillard, Leyba-Gonzalez.

**22. Closed Session – Conference with Real Property Negotiators Pursuant to California Government Code Section 54956.8**

5801 and 5805 Fairmount Ave, San Diego, CA (APNs 461-320-20 and 461-320-21)

Agency Negotiators: Sharon Cooney, Chief Executive Officer; Karen Landers, General Counsel; Heather Furey, Director of Capital Projects; Sean Myott, Manager of Real Estate Assets;

Negotiating Parties: Four D Properties, Inc.

Under Negotiation: Price and Terms of Payment

Karen Landers, General Counsel, reported the following oral report of final actions taken in Closed Session: the Board received a report from negotiators and gave instructions.

**23. Closed Session – Conference with Real Property Negotiators Pursuant to California Government Code Section 54956.8**

9805 Prospect Avenue and 8547 Cuyamaca Street, Santee, CA (APNs 384-190-44 and 384-190-74)

Agency Negotiators: Sharon Cooney, Chief Executive Officer; Karen Landers, General Counsel; Heather Furey, Director of Capital Projects; Sean Myott, Manager of Real Estate Assets; Chip Willett, Bender Rosenthal Inc.

Negotiating Parties: 2525 Ramona, LLC., or related assignee; Adel Somo and/or Assignee(s); Brian Garmo, and/or assignee; CEG Capital Partners, or Assignee; Chris Salem; Mishil Yousif, Sami Younan, Sami Harmis and/or Assignees; Raad Attisha and Amad Attisha, or assignee; Sage Investco Deux, LLC and/or assigns; Sam Hanna/AY Hanna and or assignee

Under Negotiation: Price and Terms of Payment

Karen Landers, General Counsel, reported the following oral report of final actions taken in Closed Session: the Board received a report and gave instructions to negotiators.

The Board reconvened to Open Session at 11:40 a.m.

**ADJOURNMENT**

**24. Next Meeting Date**

The next regularly scheduled Board meeting is April 20, 2023 at 9:00am.\*

\*Clerk's note: This meeting was subsequently changed to an 8:00am start time.

**25. Adjournment**

The meeting was adjourned at 11:41am.

/S/ Stephen Whitburn  
Chairperson  
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

/S/ Dalia Gonzalez  
Clerk of the Board  
San Diego Metropolitan Transit System

/S/ Karen Landers  
General Counsel  
San Diego Metropolitan Transit  
System

Attachment: Roll Call Sheet

SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
BOARD OF DIRECTORS  
ROLL CALL

MEETING OF (DATE): March 16, 2023 CALL TO ORDER (TIME): 9:01 am  
 RECESS: \_\_\_\_\_ RECONVENE: \_\_\_\_\_  
 CLOSED SESSION: 11:09am RECONVENE: 11:40am  
 PUBLIC HEARING: 9:06 RECONVENE: 9:28am  
 ORDINANCES ADOPTED: \_\_\_\_\_ ADJOURN: 11:41 am

| JURISDICTION                          | BOARD MEMBER         |                                     | ALTERNATE    |                                     | PRESENT<br>(TIME ARRIVED) | ABSENT<br>(TIME LEFT) |
|---------------------------------------|----------------------|-------------------------------------|--------------|-------------------------------------|---------------------------|-----------------------|
| City of Chula Vista                   | Chavez               | <input checked="" type="checkbox"/> | Cardenas     | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| City of Chula Vista                   | McCann               | <input type="checkbox"/>            | Cardenas     | <input checked="" type="checkbox"/> | 9:12am                    | 11:44am               |
| City of Coronado                      | Donovan              | <input checked="" type="checkbox"/> | Duncan       | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| County of San Diego<br>(Chair)        | Fletcher             | <input checked="" type="checkbox"/> | Vargas       | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| City of El Cajon                      | Goble                | <input checked="" type="checkbox"/> | Ortiz        | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| City of Imperial<br>Beach             | Leyba-Gonzalez       | <input type="checkbox"/>            | Aguirre      | <input type="checkbox"/>            | ABSENT                    | ABSENT                |
| City of La Mesa                       | Dillard              | <input checked="" type="checkbox"/> | Arapostathis | <input type="checkbox"/>            | 9:01am                    | 11:09am               |
| City of Lemon Grove                   | Gastil               | <input checked="" type="checkbox"/> | Mendoza      | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| City of National City<br>(Vice Chair) | Bush                 | <input checked="" type="checkbox"/> | Rodriguez    | <input type="checkbox"/>            | 9:03am                    | 11:44am               |
| City of Poway                         | Frank                | <input checked="" type="checkbox"/> | Pepin        | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| City of San Diego                     | Montgomery<br>Steppe | <input checked="" type="checkbox"/> | Von Wilpert  | <input type="checkbox"/>            | 9:01am                    | 11:44am               |
| City of San Diego                     | Elo-Rivera           | <input checked="" type="checkbox"/> | LaCava       | <input type="checkbox"/>            | 9:07am                    | 11:44am               |
| City of San Diego                     | Gloria               | <input type="checkbox"/>            | Moreno       | <input checked="" type="checkbox"/> | 9:01am<br>10:12am         | 9:40am<br>11:44am     |
| City of San Diego                     | Whitburn             | <input checked="" type="checkbox"/> | Campillo     | <input type="checkbox"/>            | 9:01am                    | 10:00am               |
| City of Santee                        | Hall                 | <input type="checkbox"/>            | Koval        | <input type="checkbox"/>            | ABSENT                    | ABSENT                |

SIGNED BY THE CLERK OF THE BOARD:

/S/ Dalia Gonzalez



MINUTES  
MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
SPECIAL BOARD OF DIRECTORS

April 06, 2023

[Clerk's note: Except where noted, public, staff and board member comments are paraphrased. The full comment can be heard by reviewing the recording at the [MTS website](#).]

**1. Roll Call**

Vice Chair Whitburn called the Board meeting to order at 8:31 a.m. A roll call sheet listing Board member attendance is attached.

**2. Public Comments**

Mary Davis – Provided a verbal statement to the Board during the meeting. Davis stated their opposition against Nathan Fletcher and requested a video format for meetings.

**CLOSED SESSION:**

The Board convened to Closed Session at 8:36 a.m.

**3. Closed Session – Conference with Legal Counsel – Existing Litigation Pursuant to California Government Code Section 54956.9(d)(1)**

Grecia Figueroa v Nathan Fletcher, San Diego Metropolitan Transit System, et al. San Diego Superior Court Case No. 37-2023-00012828-CU-OE-CTL

The Board reconvened to Open Session at 10:43 a.m.

Karen Landers, General Counsel, reported the following oral report of final actions taken in Closed Session: The Board received a report from legal counsel and gave instructions and authorized a statement of the Board that will be delivered by Vice Chair Whitburn.

**ADJOURNMENT**

**4. Next Meeting Date**

The next regularly scheduled Board meeting is April 20, 2023 at 9am.

[Clerk's note: The April 20, 2023 Board meeting was subsequently changed to begin at 8:00am.]

**5. Adjournment**

The meeting was adjourned at 10:44 a.m.

/S/ Stephen Whitburn  
Vice Chairperson  
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

/S/ Dalia Gonzalez  
Clerk of the Board  
San Diego Metropolitan Transit System

/S/ Karen Landers  
General Counsel  
San Diego Metropolitan Transit System

Attachment: Roll Call Sheet

SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
SPECIAL BOARD OF DIRECTORS MEETING  
ROLL CALL

|                     |                      |                       |                |
|---------------------|----------------------|-----------------------|----------------|
| MEETING OF (DATE):  | <u>April 6, 2023</u> | CALL TO ORDER (TIME): | <u>8:31am</u>  |
| RECESS:             | <u></u>              | RECONVENE:            | <u></u>        |
| CLOSED SESSION:     | <u>8:36am</u>        | RECONVENE:            | <u>10:43am</u> |
| PUBLIC HEARING:     | <u></u>              | RECONVENE:            | <u></u>        |
| ORDINANCES ADOPTED: | <u></u>              | ADJOURN:              | <u>10:44am</u> |

| JURISDICTION           | BOARD MEMBER             |                                     | ALTERNATE    |                                     | PRESENT<br>(TIME ARRIVED) | ABSENT<br>(TIME LEFT) |
|------------------------|--------------------------|-------------------------------------|--------------|-------------------------------------|---------------------------|-----------------------|
| City of Chula Vista    | Chavez                   | <input checked="" type="checkbox"/> | Cardenas     | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| City of Chula Vista    | McCann                   | <input type="checkbox"/>            | Cardenas     | <input type="checkbox"/>            | ABSENT                    | ABSENT                |
| City of Coronado       | Donovan                  | <input checked="" type="checkbox"/> | Duncan       | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| County of San Diego    |                          | <input type="checkbox"/>            | Vargas       | <input type="checkbox"/>            | ABSENT                    | ABSENT                |
| City of El Cajon       | Goble                    | <input checked="" type="checkbox"/> | Ortiz        | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| City of Imperial Beach | Leyba-Gonzalez           | <input checked="" type="checkbox"/> | Aguirre      | <input type="checkbox"/>            | 8:31am                    | 8:36am                |
| City of La Mesa        | Dillard                  | <input checked="" type="checkbox"/> | Arapostathis | <input type="checkbox"/>            | 8:34am                    | 10:43am               |
| City of Lemon Grove    | Gastil                   | <input checked="" type="checkbox"/> | Mendoza      | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| City of National City  | Bush                     | <input checked="" type="checkbox"/> | Rodriguez    | <input type="checkbox"/>            | 8:34am                    | 10:43am               |
| City of Poway          | Frank                    | <input type="checkbox"/>            | Pepin        | <input checked="" type="checkbox"/> | 8:31am                    | 10:43am               |
| City of San Diego      | Montgomery Steppe        | <input checked="" type="checkbox"/> | Von Wilpert  | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| City of San Diego      | Elo-Rivera               | <input checked="" type="checkbox"/> | LaCava       | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| City of San Diego      | Gloria                   | <input type="checkbox"/>            | Moreno       | <input checked="" type="checkbox"/> | 8:34am                    | 10:43am               |
| City of San Diego      | Whitburn<br>(Vice-Chair) | <input checked="" type="checkbox"/> | Campillo     | <input type="checkbox"/>            | 8:31am                    | 10:43am               |
| City of Santee         | Hall                     | <input checked="" type="checkbox"/> | Koval        | <input type="checkbox"/>            | 8:31am                    | 10:43am               |

SIGNED BY THE CLERK OF THE BOARD:

/S/ Jan Gardetto



## Agenda Item No. 5

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Fiscal Year (FY) 2022-2023 Low Carbon Transit Operations Program (LCTOP) Funding

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors adopt Resolution No. 23-03 in order to:

- 1) Agree to comply with all conditions and requirements set forth in the Certification and Assurances Document, and applicable statutes, regulations, and guidelines for all LCTOP funded transit projects; and
- 2) Authorize the Chief Executive Officer (CEO), or designated representative, to execute all required documents of the LCTOP and any amendments thereto with the California Department of Transportation; and
- 3) Authorize the allocation of \$8,100,849 in Fiscal Year (FY) 2022-2023 LCTOP funding for the procurement of Battery Electric Buses (BEBs), which will reduce greenhouse gas emissions and improve mobility with a priority on serving Disadvantaged Communities (DAC); and
- 4) Certify that at least 50% of the total LCTOP funds received will be spent on projects or services that will benefit DACs identified in Section 39711 of the Health and Safety Code.

#### Budget Impact

Resolution No. 23-03 would authorize the allocation of \$8,100,849 in FY 2022-2023 LCTOP funding for future BEB Procurement Projects.

#### DISCUSSION:

The LCTOP is one of several programs that are part of the Transit, Affordable Housing, and Sustainable Communities Program established by the California Legislature in 2014 by Senate Bill 862. The LCTOP is a formula-based program, which provides operating and capital assistance for transit agencies to reduce greenhouse gas emissions and improve mobility, with a priority on serving disadvantaged communities.



As a condition of the LCTOP, MTS must agree to comply with specific terms and conditions outlined in the LCTOP Certification and Assurances Form. In addition, the Board must authorize the CEO, or their designated representative, to execute all required documents of the LCTOP and amendments thereto with the California Department of Transportation.

Upon approval by the MTS Board, MTS will use the requested FY 2022-23 LCTOP apportionment of \$8,100,849 and future FY23-24, FY24-25 and FY25-26 LCTOP apportionments to fund future BEB procurement projects.

The LCTOP requires that the Board Resolution state DAC requirements if the service area of the implementing agency includes any DACs as identified by the California Environmental Protection Agency (CalEPA). The MTS service area includes 37 DACs as identified by CalEPA. Hence, MTS is required to certify that at least 50% of the total LCTOP funds received will be spent on projects or services that benefit DACs identified in Section 39711 of the Health and Safety Code. MTS staff has conducted an analysis of the project areas and determined that both projects will provide direct and meaningful benefits to DACs in the MTS service area, indicating that one hundred percent of the allocated funds will provide benefits to DACs.

Therefore, staff recommends the MTS Board of Directors adopt Resolution No. 23-03 in order to:

- 1) Agree to comply with all conditions and requirements set forth in the Certification and Assurances Document, and applicable statutes, regulations, and guidelines for all LCTOP funded transit projects; and
- 2) Authorize the Chief Executive Officer (CEO), or designated representative, to execute all required documents of the LCTOP and any amendments thereto with the California Department of Transportation; and
- 3) Authorize the allocation of \$8,100,849 in Fiscal Year (FY) 2022-2023 LCTOP funding for the procurement of Battery Electric Buses (BEBs), which will reduce greenhouse gas emissions and improve mobility with a priority on serving Disadvantaged Communities (DAC); and
- 4) Certify that at least 50% of the total LCTOP funds received will be spent on projects or services that will benefit DACs identified in Section 39711 of the Health and Safety Code.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. Resolution No. 23-03

SAN DIEGO METROPOLITAN TRANSIT SYSTEM

Resolution No. 23-03

Resolution Authorizing the Execution of the Certifications and Assurances and Authorized Agent Forms for the 2022-2023 Low Carbon Transit Operations Program (LCTOP), and the Application of \$8,100,849 FY 2022-2023 LCTOP funding for future Battery Electric Bus Procurement Projects

WHEREAS, the San Diego Metropolitan Transit System (MTS) is an eligible project sponsor and may receive state funding from the LCTOP now or sometime in the future for transit projects; and

WHEREAS, the statutes related to state-funded transit projects require a local or regional implementing agency to abide by various regulations; and

WHEREAS, Senate Bill 862 named the California Department of Transportation as the administrative agency for the LCTOP; and

WHEREAS, the Department has developed guidelines for the purpose of administering and distributing LCTOP funds to eligible project sponsors (local agencies); and

WHEREAS, MTS wishes to delegate authorization to execute these documents and any amendments thereto to Sharon Cooney, Chief Executive Officer (CEO), and designated representatives; and

WHEREAS, MTS wishes to allocate \$8,100,849 from FY 2022-2023 LCTOP funds for the future Battery Electric Bus Procurement Project.

NOW THEREFORE, BE IT RESOLVED, DETERMINED, AND ORDERED by the MTS Board of Directors (Board), that MTS agrees to comply with all conditions and requirements set forth in the Certification and Assurances document, and applicable statutes, regulations, and guidelines for all LCTOP funded transit projects.

BE IT FURTHER RESOLVED by the Board that the CEO, or designated representative, be authorized to execute all required documents of the LCTOP program and any Amendments thereto with the California Department of Transportation.

BE IT FURTHER RESOLVED by the Board that MTS be authorized to apply for and use the FY 2022-2023 LCTOP funds, for a future BEB procurement project.

BE IT FURTHER RESOLVED by the Board that MTS agrees to spend at least 50% of all LCTOP funds received on projects or services that benefit SB535 Disadvantaged Communities.

PASSED AND ADOPTED, by the Board of Directors this 20th day of April, 2023 by the following vote:

AYES:

NAYS:

ABSENT:

ABSTAINING:

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Chairperson  
San Diego Metropolitan Transit System

Filed by:

Approved as to form:

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Clerk of the Board  
San Diego Metropolitan Transit System

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General Counsel  
San Diego Metropolitan Transit  
System

Resolution No. 23-03





## Agenda Item No. 6

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

San Diego Transit Enforcement (SDTE) Patio Upgrade – Work Order Agreement

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute Work Order MTSJOC324-27 under Job Order Contract (JOC) to MTS Doc. No. PWG324.0-21 (in substantially the same format as Attachment A) with ABC General Contracting, Inc. (ABCGC), in the amount of \$149,913.51, for rehabilitating the patio area that is in use by SDTE officers adjacent to Building C.

#### Budget Impact

The total cost of this contract is estimated to be \$149,913.51. Under separate MTS Doc No. L1282.0-16, with The Gordian Group, MTS will pay a 1.95% JOC software license fee in the amount of \$2,923.31. This project is funded by MTS Capital improvement Project (CIP) WBSE 2006119001 – SDTE Patio Upgrade

#### DISCUSSION:

With the opening of the Mid-Coast Trolley extension, the MTS Transit Enforcement and Passenger Security staff levels have increased to support the additional track and stations. Due to the increase in personnel, there is limited work and break space within the Security area at Building C. There is an outdoor patio immediately adjacent to the Security lunch room, however this patio is exposed to the elements as it has no cover or walls.

This project consists of enclosing the exterior patio area by constructing new walls and a full roof over the existing shade structure as well as installing built-in counters, stools and picnic-style tables to create an additional weatherproof space to allow for Security personnel to conduct daily briefings, complete paperwork and take breaks.

On October 6, 2020, MTS issued an Invitation for Bids (IFB) seeking a contractor to provide JOC building and facilities construction services that primarily consists of repair, remodeling, or other repetitive work, and general building and facility contracting services. These services



include, but are not limited to, demolition, maintenance, and modification of existing buildings and facilities, as well as any required incidental professional and technical services.

JOC is a procurement method under which public agencies may accomplish frequently encountered repairs, maintenance, and construction projects through a single, competitively procured long-term agreement.

The JOC program includes a catalog of pricing for a variety of potential tasks to be performed under the contract that have been pre-priced by the contractor, the Gordian Group. All potential contractors are subject to the pricing within this catalog. Each contractor then includes an adjustment factor, escalating their proposed price from the catalog price, to determine the total cost of the task order. The adjustment factor represents an average percentage increase over the catalog price (i.e. 1.25 adjustment factor represents 25% above the catalog price) for that respective task within the project. In order to select the lowest responsive and responsible bidder, MTS staff compares each contractor's proposed adjustment factor.

Nine (9) bids were received and MTS determined that ABCGC was the lowest responsive and responsible bidder. On December 10, 2020, the MTS Board authorized the CEO to execute MTS Doc. No. PWG324.0-21 with ABCGC for General Building Construction Services.

Today's proposed action would issue a work order to ABCGC under this JOC master agreement. Pricing for this repair work order was reviewed and determined to be fair and reasonable. ABCGC will be providing all materials, labor, and equipment for the Building C patio rehabilitation. Work is expected to be completed by June 2023. There are five (5) subcontractors for this work order, listed within Attachment A.

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute Work Order MTSJOC324-27 under JOC MTS Doc. No. PWG324.0-21 (in substantially the same format as Attachment A) with ABCGC, in the amount of \$149,913.51 for rehabilitating the patio area that is in use by SDTE officers adjacent to Building C.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. Draft Work Order MTSJOC324-27



# Metropolitan Transit System

Att.A, AI 6, 4/20/23

## JOB ORDER CONTRACT WORK ORDER

PWG324.0-21  
CONTRACT NUMBER

MTSJOC324-27  
WORK ORDER NUMBER

THIS AGREEMENT is entered into this \_\_\_\_\_ day of \_\_\_\_\_ 2023, in the state of California by and between San Diego Metropolitan Transit System ("MTS"), a California public agency, and the following, hereinafter referred to as "Contractor":

Name: ABC General Contractor, Inc. Address: 3120 National Avenue

Form of Business: Corporation San Diego, CA 92113  
(Corporation, partnership, sole proprietor, etc.)

Telephone: (619) 247-7113

Authorized person to sign contracts: Travis Brozowski President  
Name Title

Pursuant to the existing Job Order Contract (MTS Doc. No. PWG324.0-21), MTS issues a Work Order to Contractor to complete the detailed Scope of Work (attached as Exhibit A.), the Cost Breakdown for the Scope of Work (attached as Exhibit B.), and the subcontractor listing form applicable to this Work Order (attached as Exhibit C.)

TOTAL PAYMENTS TO CONTRACTOR SHALL NOT EXCEED \$149,913.51

SAN DIEGO METROPOLITAN TRANSIT SYSTEM ABC GENERAL CONTRACTOR, INC.

By: Sharon Cooney, Chief Executive Officer

Firm: \_\_\_\_\_

Approved as to form:

By: \_\_\_\_\_  
Signature

By: Karen Landers, General Counsel

Title: \_\_\_\_\_

1255 Imperial Avenue, Suite 1000, San Diego, CA 92101-7490 • (619) 231-1466 • [sdmts.com](http://sdmts.com)

San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.

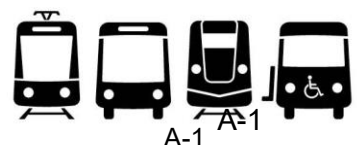


EXHIBIT A  
(Scope of Work)

DRAFT



# San Diego Metropolitan Transit System

1255 Imperial Ave  
San Diego, California 92101

## Final Scope of Work

Date: 3/21/2023

### Job Order Contracting

To:

From:

**Contract No:** PWG324.0-21

**Job Order No:** MTSJOC324-27

**Job Order Title:** SDTE Building C Patio Improvements

**Location:** Building C  
1535 Newton Ave Yard Tower, & Paint Booth  
San Diego, CA 92113

**Brief Scope of Work:** Renovate the existing exterior SDTE patio at building C for use as a partially enclosed break/briefing space with an enclosed roof.

The following items detail the scope of work as discussed at the site. All requirements necessary to accomplish the items set forth below shall be considered part of this scope of work.

## SECTION 7- SCOPE OF WORK/MINIMUM TECHNICAL SPECIFICATIONS

### SECTION 7-1 GENERAL

Within the Trolley Building C yard, there is an exterior, partially covered patio. The existing break room is an insufficient space for the new staff with the expansion with Mid-Coast. This project generally consists of the rehabilitation of the existing exterior patio and renovating it into additional usable break/work space for Transit Enforcement at Building C.

All work is to occur within Building C railyard located at 1535 Newton Ave., San Diego 92113.

### SECTION 7-2 STAGING

Contractor is to keep and store all materials and equipment within the work area as possible. Any further staging would have to be coordinated with the MTS Project Manager. There may be some available space within or adjacent to the Building C patio. All property stored onsite is the responsibility of the contractor and MTS shall not be held liable for any and all equipment, material, tools, etc.

### SECTION 7-3 TEMP FACILITIES

Contractor may use site power and water, but is responsible for any additional utilities beyond those in place.

## **SECTION 7-4 SAFETY AND ACCESS**

Diligent caution must be taken during the undertaking of this work. All work will occur within the trolley yard near active vehicle lanes and all cell phone policies will be strictly enforced. Key personnel will be granted badges for access. Only vehicles necessary for the performance of the work shall be parked within the yard adjacent to the Building C patio or west of the security office.

## **SECTION 7-5 WASTE**

The contractor is responsible for legally disposing of any and all waste in relation to the work. The contractor shall not use any onsite receptacles to dispose of material generated during the performance of this contract. Contractor is responsible for general cleanup at the end of each work day.

## **SECTION 7-6 SCHEDULE AND SEQUENCING**

All work shall be completed within sixty (60) calendar days from issuance of Notice to Proceed. It is assumed there will be some lead time for some items, which is included in the duration. The work shall commence once all material is available and the work can proceed without stoppages.

## **SECTION 7-7 DETAILED SCOPE OF WORK:**

### **SDTE Building C Patio Improvements DSOW**

With the mid-coast expansion, more Transit Enforcement Officers were needed and with this growth, there was no longer suitable space in the existing break or work room areas. This project generally consists of installing new walls and weatherproofing the existing canopy at the outdoor patio area to create an additional work and break area to create more space for working in and taking breaks

Contractor is to perform the following general tasks as part of the project:

Demo and dispose of all existing louvers in the existing canopy. Cursory grind existing concrete to clean off gum, epoxy, and paint. Clean existing joints in concrete and re-caulk expansion joints. Provide and install new ledger, frame in, and sheet new roof over/inside entire canopy using plywood, and install new standing seam metal over plywood; interior ceiling of canopy to be determined. Pour new concrete L-shaped curb at the north end, to receive new wall to be framed under the edge of the existing canopy. Provide and install new steel column on both corners of existing canopy as needed to carry new load of standing seam roofing. Provide and install two (2) new 4'x8' operable windows in the new north wall and new west wall. Sheet new exterior walls with T1-11. Sheet new interior walls with drywall. Finish drywall with hold-off and caulking



along bottom edge against concrete. Provide new LED light fixtures with occupancy sensor. During operation hours for lights, they are to dim, not shut off. Provide and install new gutters with downspouts on long face or west of canopy with downspouts running down existing CMU column. Prep/prime/paint all new walls/joists. Additional finishes and paint colors are TBD.

Contractor is also to dispose of existing concrete picnic table, and provide and install new stainless steel or aluminum, bench style, picnic tables. Table tops are to be smooth to facilitate writing.

\_\_\_\_\_  
Eli Belknap, Manager of Capital Projects

\_\_\_\_\_  
Date

\_\_\_\_\_  
Noah Cappadocia, Project Manager

\_\_\_\_\_  
Date

DRAFT

EXHIBIT B  
(Cost Breakdown)

DRAFT

Price Proposal Detail Report

By Division

Version: 2.0

Approved

Proposal Value: \$149,913.51

Approved Date: March 2, 2023

Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

| Division       |                                 | Install Total   | NPP Total | Demo Total | Division Total |
|----------------|---------------------------------|-----------------|-----------|------------|----------------|
| 01             | General Requirements            | \$11,390.30     | \$0.00    | \$0.00     | \$11,390.30    |
| 02             | Existing Conditions             | \$2,948.60      | \$0.00    | \$0.00     | \$2,948.60     |
| 03             | Concrete                        | \$2,442.29      | \$0.00    | \$0.00     | \$2,442.29     |
| 05             | Metals                          | \$68,066.19     | \$0.00    | \$0.00     | \$68,066.19    |
| 06             | Wood, Plastics, and Composites  | \$1,117.10      | \$0.00    | \$0.00     | \$1,117.10     |
| 07             | Thermal And Moisture Protection | \$49,677.73     | \$0.00    | \$0.00     | \$49,677.73    |
| 08             | Openings                        | \$763.27        | \$0.00    | \$0.00     | \$763.27       |
| 09             | Finishes                        | \$3,982.90      | \$0.00    | \$0.00     | \$3,982.90     |
| 10             | Specialties                     | \$1,068.11      | \$0.00    | \$0.00     | \$1,068.11     |
| 26             | Electrical                      | \$8,457.02      | \$0.00    | \$0.00     | \$8,457.02     |
| Line Count: 52 |                                 | Proposal Total: |           |            | \$149,913.51   |

The Percentage of Non Pre-Priced on this Proposal: 0.0%

\* Includes Price Changes due to Construction Task Catalog update

Price Proposal Detail Report

By Division

Version: 2.0

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Proposal Value: \$149,913.51

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

| 01 General Requirements |              |   |              |          |            |     |        | \$11,390.30 |
|-------------------------|--------------|---|--------------|----------|------------|-----|--------|-------------|
| Record #                | CSI Number   | Description   | Type         | Quantity | Unit Price | UOM | Factor | Line Total  |
| 1                       | 012216000004 | Reimbursable Fees   | Installation | 716.00   | \$1.00     | EA  | 1.0000 | \$716.00    |
| Accepted                |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:        | 0.000000 | \$0.00     | EA  | 1.0000 | \$0.00      |
|                         |              | Includes Labor No Includes Equipment No Includes Materials Yes  |              |          |            |     |        |             |
|                         |              | User Note: 500 Setup + 216 PW truck fee for slurry  |              |          |            |     |        |             |
|                         |              | Item Note: Reimbursable Fees will be paid to the contractor for eligible costs as directed by Owner. Insert the appropriate quantity to adjust the base cost to the actual Reimbursable Fee. If there are multiple Reimbursable Fees, list each one separately and add a comment in the "note" block to identify the Reimbursable Fee (e.g. sidewalk closure, road cut, various permits, extended warranty, expedited shipping costs, etc.). A copy of each receipt shall be submitted with the Price Proposal. |              |          |            |     |        |             |
|                         |              |   |              |          |            |     | Total: | \$716.00    |
| 2                       | 012223000054 | 17' Electric, Scissor Platform Lift   | Installation | 2.00     | \$599.04   | MO  | 1.0715 | \$1,283.74  |
| Accepted                |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:        | 0.000000 | \$0.00     | MO  | 1.0715 | \$0.00      |
|                         |              | Includes Labor No Includes Equipment No Includes Materials Yes  |              |          |            |     |        |             |
|                         |              | User Note: 2 for the duration (1 month)   |              |          |            |     |        |             |
|                         |              | Item Note:  |              |          |            |     |        |             |
|                         |              |   |              |          |            |     | Total: | \$1,283.74  |
| 3                       | 012223000812 | 250 To 299 Amperes, Diesel Powered Towable Welding Machine  | Installation | 1.00     | \$281.67   | WK  | 1.0715 | \$301.81    |
| Accepted                |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:        | 0.000000 | \$0.00     | WK  | 1.0715 | \$0.00      |
|                         |              | Includes Labor No Includes Equipment No Includes Materials Yes  |              |          |            |     |        |             |
|                         |              | User Note: Used for onsite Metal Fabrication  |              |          |            |     |        |             |
|                         |              | Item Note:  |              |          |            |     |        |             |
|                         |              |   |              |          |            |     | Total: | \$301.81    |

\* Includes Price Changes due to Construction Task Catalog update

Price Proposal Detail Report

By Division

Version: 2.0

Approved

Proposal Value: \$149,913.51

Approved Date: March 2, 2023

Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|          |              |  |                       |                        |            |     |        |            |
|----------|--------------|--|-----------------------|------------------------|------------|-----|--------|------------|
| 4        | 012223001318 | 3/4 Ton, 4 x 4 Crew Cab Pickup Truck With Full-Time Truck Driver                   | Installation          | 1.00                   | \$3,599.37 | WK  | 1.0715 | \$3,856.72 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                       | Demo:                 | 0.000000               | \$0.00     | WK  | 1.0715 | \$0.00     |
|          |              | Includes Labor Yes   | Includes Equipment No | Includes Materials Yes |            |     |        |            |
|          |              | User Note: Used for onsite Metal Fabrication                                       |                       |                        |            |     |        |            |
|          |              | Item Note:   |                       |                        |            |     |        |            |
|          |              |  |                       |                        |            |     | Total: | \$3,856.72 |
| 5        | 012223001330 | 13 CY Rear Dump Truck With Full-Time Truck Driver                                  | Installation          | 1.00                   | \$1,621.69 | DAY | 1.0715 | \$1,737.64 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                       | Demo:                 | 0.000000               | \$0.00     | DAY | 1.0715 | \$0.00     |
|          |              | Includes Labor Yes   | Includes Equipment No | Includes Materials Yes |            |     |        |            |
|          |              | User Note: demo'd louvers  |                       |                        |            |     |        |            |
|          |              | Item Note:   |                       |                        |            |     |        |            |
|          |              |  |                       |                        |            |     | Total: | \$1,737.64 |
| 6        | 014523000127 | Concrete Block Wall Investigation Using Infrared Thermography, Mobilization Charge | Installation          | 1.00                   | \$1,174.86 | EA  | 1.0715 | \$1,258.86 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                       | Demo:                 | 0.000000               | \$0.00     | EA  | 1.0715 | \$0.00     |
|          |              | Includes Labor No  | Includes Equipment No | Includes Materials Yes |            |     |        |            |
|          |              | User Note: Before Anchoring new Anchors in Concrete Building Wall                  |                       |                        |            |     |        |            |
|          |              | Item Note:   |                       |                        |            |     |        |            |
|          |              |  |                       |                        |            |     | Total: | \$1,258.86 |

\* Includes Price Changes due to Construction Task Catalog update

Price Proposal Detail Report

By Division

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Proposal Value: \$149,913.51

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|                        |              |  |                        |                        |            |     |        |            |
|------------------------|--------------|--|------------------------|------------------------|------------|-----|--------|------------|
| 7                      | 017113000002 | First 25 Miles, Equipment Delivery, Pickup, Mobilization And Demobilization Using A Rollback Flatbed Truck   | Installation           | 3.00                   | \$230.26   | EA  | 1.0715 | \$740.17   |
| Accepted               |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00     | EA  | 1.0715 | \$0.00     |
|                        |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials No  |            |     |        |            |
|                        |              | User Note: Fork lift and 2 Scissor lifts   |                        |                        |            |     |        |            |
|                        |              | Item Note: Includes loading, tie-down of equipment, delivery of equipment, off loading on site, rigging, dismantling, loading for return and transporting away. For equipment such as trenchers, skid-steer loaders (bobcats), industrial warehouse forklifts, sweepers, scissor platform lifts, telescoping and articulating boom man lifts with up to 40' boom lengths, etc. |                        |                        |            |     |        |            |
|                        |              |  |                        |                        |            |     | Total: | \$740.17   |
| 8                      | 017123160019 | Survey Clear Area For Underground Utilities  | Installation           | 0.10                   | \$5,567.02 | ACR | 1.0715 | \$596.51   |
| Accepted               |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00     | ACR | 1.0715 | \$0.00     |
|                        |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |            |     |        |            |
|                        |              | User Note: Mark out before drilling flatwork   |                        |                        |            |     |        |            |
|                        |              | Item Note:   |                        |                        |            |     |        |            |
|                        |              |  |                        |                        |            |     | Total: | \$596.51   |
| 9                      | 017413000003 | Collect Existing Debris And Load Into Truck Or Dumpster  | Installation           | 13.00                  | \$21.83    | CY  | 1.0715 | \$304.08   |
| Accepted               |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00     | CY  | 1.0715 | \$0.00     |
|                        |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials No  |            |     |        |            |
|                        |              |  |                        |                        |            |     | Total: | \$304.08   |
| 10                     | 017419000021 | Rampless Concrete Washout Bin  | Installation           | 1.00                   | \$555.08   | MO  | 1.0715 | \$594.77   |
| Accepted               |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00     | MO  | 1.0715 | \$0.00     |
|                        |              | Includes Labor No  | Includes Equipment No  | Includes Materials Yes |            |     |        |            |
|                        |              |  |                        |                        |            |     | Total: | \$594.77   |
| 02 Existing Conditions |              |  |                        |                        |            |     |        | \$2,948.60 |
| Record #               | CSI Number   | Description  | Type                   | Quantity               | Unit Price | UOM | Factor | Line Total |

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Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|   |              |   |              |          |            |     |        |            |
|---|--------------|---|--------------|----------|------------|-----|--------|------------|
| 11  | 024119130281 | 5/8" Diameter Drilling In<br>Concrete Per Inch Of Depth                   | Installation | 1,176.00 | \$2.34     | IN  | 1.0715 | \$2,948.60 |
| Accepted  |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added              | Demo:        | 0.000000 | \$0.00     | IN  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes  |              |   |              |          |            |     |        |            |
| User Note: Dowels for Grade Beam / Curb: 32x 13" = 416<br>Wall Track on Curb: 48x 6" = 288<br>Posts (2) Anchors: 8x 8" = 64<br>Header all Building: 34x 12" = 408<br>Total: 1,176 |              |   |              |          |            |     |        |            |
| Item Note:  |              |   |              |          |            |     |        |            |
| Total:  |              |   |              |          |            |     |        | \$2,948.60 |
| 03 Concrete   |              |   |              |          |            |     |        | \$2,442.29 |
| Record #  | CSI Number   | Description   | Type         | Quantity | Unit Price | UOM | Factor | Line Total |
| 12  | 031113000006 | Grade Beams Or Duct Bank<br>Foundation Wood Formwork                      | Installation | 64.00    | \$7.33     | SF  | 1.0715 | \$502.66   |
| Accepted  |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added              | Demo:        | 0.000000 | \$0.00     | SF  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes  |              |   |              |          |            |     |        |            |
| Total:  |              |   |              |          |            |     |        | \$502.66   |
| 13  | 032111000243 | 5/8" Diameter x 24" Long,<br>Deformed Straight Dowel                      | Installation | 32.00    | \$3.17     | EA  | 1.0715 | \$108.69   |
| Accepted  |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added              | Demo:        | 0.000000 | \$0.00     | EA  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes  |              |   |              |          |            |     |        |            |
| Total:  |              |   |              |          |            |     |        | \$108.69   |
| 14  | 032113000003 | #4, Grade 40, Beams And<br>Girders, Galvanized Steel<br>Reinforcement Bar | Installation | 64.00    | \$1.10     | LF  | 1.0715 | \$75.43    |
| Accepted  |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added              | Demo:        | 0.000000 | \$0.00     | LF  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment No Includes Materials Yes   |              |   |              |          |            |     |        |            |
| Total:  |              |   |              |          |            |     |        | \$75.43    |

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|  |              |  |              |          |          |    |        |          |
|--|--------------|--|--------------|----------|----------|----|--------|----------|
| 15   | 033113000035 | Direct Chute, Place 3,000 PSI Concrete Grade Beams           | Installation | 3.00     | \$166.11 | CY | 1.0715 | \$533.96 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$0.00   | CY | 1.0715 | \$0.00   |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |          |    |        |          |

|        |          |
|--------|----------|
| Total: | \$533.96 |
|--------|----------|

|  |              |  |              |          |            |    |        |            |
|--|--------------|--|--------------|----------|------------|----|--------|------------|
| 16   | 036423000002 | Pressure Injected Epoxy Grout                                | Installation | 1.00     | \$1,140.04 | CF | 1.0715 | \$1,221.55 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$0.00     | CF | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |            |    |        |            |

User Note: For Dowels and Anchors (66)

Item Note:

|        |            |
|--------|------------|
| Total: | \$1,221.55 |
|--------|------------|

|           |             |
|-----------|-------------|
| 05 Metals | \$68,066.19 |
|-----------|-------------|

| Record #   | CSI Number   | Description   | Type         | Quantity | Unit Price | UOM | Factor | Line Total |
|--|--------------|---|--------------|----------|------------|-----|--------|------------|
| 17   | 050519000019 | 5/8" Diameter x 5" Length, Zinc Plated Steel, Wedge Anchor Expansion Bolt | Installation | 56.00    | \$22.23    | EA  | 1.0715 | \$1,333.89 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added              | Demo:        | 0.000000 | \$0.00     | EA  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |   |              |          |            |     |        |            |

User Note: For Posts and Track

Item Note:

|        |            |
|--------|------------|
| Total: | \$1,333.89 |
|--------|------------|

|  |              |  |              |          |        |    |        |            |
|--|--------------|--|--------------|----------|--------|----|--------|------------|
| 18   | 050521000006 | >15 Spot Weldings, Welds Up To 1" Length Each                | Installation | 300.00   | \$8.10 | EA | 1.0715 | \$2,603.75 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$0.00 | EA | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |        |    |        |            |

|        |            |
|--------|------------|
| Total: | \$2,603.75 |
|--------|------------|

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|          |              |   |                        |                        |            |     |        |             |
|----------|--------------|---|------------------------|------------------------|------------|-----|--------|-------------|
| 19       | 050521000011 | 1/4" Vertical Fillet Weld   | Installation           | 170.00                 | \$19.08    | LF  | 1.0715 | \$3,475.52  |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added      | Demo:                  | 0.000000               | \$0.00     | LF  | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |             |
| Total:   |              |   |                        |                        |            |     |        | \$3,475.52  |
| 20       | 050521000024 | 1/4" Horizontal Or Flat Fillet Weld                               | Installation           | 170.00                 | \$16.07    | LF  | 1.0715 | \$2,927.23  |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added      | Demo:                  | 0.000000               | \$0.00     | LF  | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |             |
| Total:   |              |   |                        |                        |            |     |        | \$2,927.23  |
| 21       | 051223000003 | Up To 30 LB/LF Beams, Girders And Columns                         | Installation           | 5.00                   | \$6,967.02 | TON | 1.0715 | \$37,325.81 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added      | Demo:                  | 0.000000               | \$1,064.86 | TON | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |             |
| Total:   |              |   |                        |                        |            |     |        | \$37,325.81 |
| 22       | 051223000051 | Column Base Plates, >150 LB / Each, A36 Miscellaneous Steel Items | Installation           | 300.00                 | \$2.47     | LB  | 1.0715 | \$793.98    |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added      | Demo:                  | 0.000000               | \$0.56     | LB  | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes  | Includes Equipment No  | Includes Materials Yes |            |     |        |             |
| Total:   |              |   |                        |                        |            |     |        | \$793.98    |

\* Includes Price Changes due to Construction Task Catalog update

Price Proposal Detail Report

By Division

Version: 2.0

Approved

Proposal Value: \$149,913.51

Approved Date: March 2, 2023

Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|                                   |              |   |                        |                        |            |     |        |            |
|-----------------------------------|--------------|---|------------------------|------------------------|------------|-----|--------|------------|
| 23                                | 051223000120 | 1/4" Plate Weight 11.26 LB/SF<br>Connection And Stiffener Plates  | Installation           | 0.50                   | \$7,912.40 | TON | 1.0715 | \$4,239.07 |
| Accepted                          |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.00     | TON | 1.0715 | \$0.00     |
|                                   |              | Includes Labor No   | Includes Equipment No  | Includes Materials Yes |            |     |        |            |
|                                   |              | User Note: New Header Plate on Building   |                        |                        |            |     |        |            |
|                                   |              | Item Note:  |                        |                        |            |     |        |            |
|                                   |              |   |                        |                        |            |     | Total: | \$4,239.07 |
| 24                                | 051223000132 | Metal Grinding Up To 1/32"<br>Thickness To Be Removed   | Installation           | 5,012.00               | \$0.70     | SI  | 1.0715 | \$3,759.25 |
| Accepted                          |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.00     | SI  | 1.0715 | \$0.00     |
|                                   |              | Includes Labor Yes  | Includes Equipment No  | Includes Materials Yes |            |     |        |            |
|                                   |              | User Note: Cutting out existing Louvers   |                        |                        |            |     |        |            |
|                                   |              | Item Note: Includes rust or scale removal on metal and smoothing surface.                                       |                        |                        |            |     |        |            |
|                                   |              |   |                        |                        |            |     | Total: | \$3,759.25 |
| 25                                | 054100000017 | 8" Width, 16" On Center, 14<br>Gauge, Load Bearing, Structural<br>Metal Stud Framing With Tracks<br>And Runners | Installation           | 320.00                 | \$5.76     | SF  | 1.0715 | \$1,974.99 |
| Accepted                          |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.98     | SF  | 1.0715 | \$0.00     |
|                                   |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |            |
|                                   |              |   |                        |                        |            |     | Total: | \$1,974.99 |
| 26                                | 057500000023 | 3/8" Thick 304 Brushed<br>Stainless Steel Sheet, Installed<br>On Walls  | Installation           | 108.00                 | \$83.24    | SF  | 1.0715 | \$9,632.70 |
| Accepted                          |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$4.19     | SF  | 1.0715 | \$0.00     |
|                                   |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |            |
|                                   |              | User Note: Countertop, 36x3   |                        |                        |            |     |        |            |
|                                   |              | Item Note:  |                        |                        |            |     |        |            |
|                                   |              |   |                        |                        |            |     | Total: | \$9,632.70 |
| 06 Wood, Plastics, and Composites |              |   |                        |                        |            |     |        | \$1,117.10 |

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

| Record #                           | CSI Number   | Description  | Type                   | Quantity               | Unit Price | UOM | Factor | Line Total  |
|------------------------------------|--------------|--|------------------------|------------------------|------------|-----|--------|-------------|
| 27                                 | 061633000005 | 5/8" Thick CDX Plywood Roof Decking  | Installation           | 576.00                 | \$1.81     | SF  | 1.0715 | \$1,117.10  |
| Accepted                           |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                               | Demo:                  | 0.000000               | \$0.54     | SF  | 1.0715 | \$0.00      |
|                                    |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |            |     |        |             |
| Total:                             |              |  |                        |                        |            |     |        | \$1,117.10  |
| 07 Thermal And Moisture Protection |              |  |                        |                        |            |     |        | \$49,677.73 |
| Record #                           | CSI Number   | Description  | Type                   | Quantity               | Unit Price | UOM | Factor | Line Total  |
| 28                                 | 070150810009 | Mastic Sealer, 1/4" Bead At Joint  | Installation           | 128.00                 | \$3.07     | LF  | 1.0715 | \$421.06    |
| Accepted                           |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                               | Demo:                  | 0.000000               | \$1.32     | LF  | 1.0715 | \$0.00      |
|                                    |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |            |     |        |             |
| Total:                             |              |  |                        |                        |            |     |        | \$421.06    |
| 29                                 | 072113130005 | 2" Thick, R6.88, Foam Glass (Cellular Glass), Foam Board Insulation, Cold Adhesive Applied | Installation           | 576.00                 | \$4.37     | SF  | 1.0715 | \$2,697.09  |
| Accepted                           |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                               | Demo:                  | 0.000000               | \$0.31     | SF  | 1.0715 | \$0.00      |
|                                    |              | Includes Labor Yes   | Includes Equipment No  | Includes Materials Yes |            |     |        |             |
| Total:                             |              |  |                        |                        |            |     |        | \$2,697.09  |
| 30                                 | 072126000021 | 7-1/4" Thick, R-31 Existing Wall, Fiberglass Blown In Insulation                           | Installation           | 320.00                 | \$2.47     | SF  | 1.0715 | \$846.91    |
| Accepted                           |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                               | Demo:                  | 0.000000               | \$1.15     | SF  | 1.0715 | \$0.00      |
|                                    |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |            |     |        |             |
| Total:                             |              |  |                        |                        |            |     |        | \$846.91    |

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Price Proposal Detail Report

By Division

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Approved Date: March 2, 2023

Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|          |              |  |                        |                        |         |     |        |             |
|----------|--------------|--|------------------------|------------------------|---------|-----|--------|-------------|
| 31       | 072613000004 | Two Ply 60 Minute Asphalt Saturated Kraft Building Paper, Grade D (Fortifiber Two Ply Super Jumbo Tex 60 Minute) | Installation           | 576.00                 | \$31.61 | CSF | 1.0715 | \$19,509.19 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00  | CSF | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |     |        |             |
|          |              |  |                        |                        |         |     | Total: | \$19,509.19 |
| 32       | 072613000010 | Building Wrap (Tyvek)  | Installation           | 320.00                 | \$47.04 | CSF | 1.0715 | \$16,129.08 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00  | CSF | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |     |        |             |
|          |              |  |                        |                        |         |     | Total: | \$16,129.08 |
| 33       | 074113000039 | Ridge Flashing For Galvanized Steel Standing Seam Concealed Fastener Roofing                                     | Installation           | 36.00                  | \$25.31 | LF  | 1.0715 | \$976.31    |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$4.86  | LF  | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |     |        |             |
|          |              |  |                        |                        |         |     | Total: | \$976.31    |
| 34       | 074113000040 | Eave Flashing For Galvanized Steel Standing Seam Concealed Fastener Roofing                                      | Installation           | 68.00                  | \$19.96 | LF  | 1.0715 | \$1,454.33  |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$4.86  | LF  | 1.0715 | \$0.00      |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |     |        |             |
|          |              |  |                        |                        |         |     | Total: | \$1,454.33  |

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|          |              |  |                        |                        |         |    |        |            |
|----------|--------------|--|------------------------|------------------------|---------|----|--------|------------|
| 35       | 074113000048 | Architectural/Structural Or<br>Structural 0.040" Aluminum<br>Standing Seam Concealed<br>Fastener Roofing | Installation           | 576.00                 | \$10.42 | SF | 1.0715 | \$6,431.06 |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$2.03  | SF | 1.0715 | \$0.00     |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |    |        |            |
|          |              |  |                        |                        |         |    | Total: | \$6,431.06 |
| 36       | 074629000002 | 5/8" T-111, Fine Grade Siding,<br>Paint Ready Applied To<br>Blackboard / Stud                            | Installation           | 320.00                 | \$2.07  | SF | 1.0715 | \$709.76   |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.62  | SF | 1.0715 | \$0.00     |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |    |        |            |
|          |              |  |                        |                        |         |    | Total: | \$709.76   |
| 37       | 077123000015 | 6", 0.027" Thick, Box Style<br>Aluminum Gutter   | Installation           | 36.00                  | \$10.25 | LF | 1.0715 | \$395.38   |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$2.04  | LF | 1.0715 | \$0.00     |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |    |        |            |
|          |              |  |                        |                        |         |    | Total: | \$395.38   |
| 38       | 077123000029 | 6", Box Style Aluminum Gutter<br>End Cap   | Installation           | 4.00                   | \$6.64  | EA | 1.0715 | \$28.46    |
| Accepted |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added   | Demo:                  | 0.000000               | \$0.00  | EA | 1.0715 | \$0.00     |
|          |              | Includes Labor Yes   | Includes Equipment Yes | Includes Materials Yes |         |    |        |            |
|          |              |  |                        |                        |         |    | Total: | \$28.46    |

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|  |              |  |              |          |         |    |        |         |
|--|--------------|--|--------------|----------|---------|----|--------|---------|
| 39   | 077123000042 | 6", Box Style Aluminum Gutter Miter                          | Installation | 2.00     | \$36.91 | EA | 1.0715 | \$79.10 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$0.00  | EA | 1.0715 | \$0.00  |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |         |    |        |         |

|        |         |
|--------|---------|
| Total: | \$79.10 |
|--------|---------|

08 Openings \$763.27

| Record #   | CSI Number   | Description  | Type         | Quantity | Unit Price | UOM | Factor | Line Total |
|--|--------------|--|--------------|----------|------------|-----|--------|------------|
| 40   | 085113000228 | >10 To 15 SF Window, Aluminum Window Panning                 | Installation | 2.00     | \$356.17   | EA  | 1.0715 | \$763.27   |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$78.78    | EA  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |            |     |        |            |

|        |          |
|--------|----------|
| Total: | \$763.27 |
|--------|----------|

09 Finishes \$3,982.90

| Record #   | CSI Number   | Description  | Type         | Quantity | Unit Price | UOM | Factor | Line Total |
|--|--------------|--|--------------|----------|------------|-----|--------|------------|
| 41   | 092910000009 | 5/8" Type X Fire Rated Gypsum Board                          | Installation | 320.00   | \$1.54     | SF  | 1.0715 | \$528.04   |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$0.52     | SF  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |            |     |        |            |

|        |          |
|--------|----------|
| Total: | \$528.04 |
|--------|----------|

|  |              |   |              |          |        |    |        |          |
|--|--------------|---|--------------|----------|--------|----|--------|----------|
| 42   | 099113000110 | Paint Exterior Rough Wood Siding (Shingles, Shakes Or Rough Sawn), 1 Coat Primer, Brush/Roller Work | Installation | 320.00   | \$1.02 | SF | 1.0715 | \$349.74 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:        | 0.000000 | \$0.00 | SF | 1.0715 | \$0.00   |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |   |              |          |        |    |        |          |

|        |          |
|--------|----------|
| Total: | \$349.74 |
|--------|----------|

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|                |              |   |                        |                        |            |     |        |            |
|----------------|--------------|---|------------------------|------------------------|------------|-----|--------|------------|
| 43             | 099113000112 | Paint Exterior Rough Wood Siding (Shingles, Shakes Or Rough Sawn), 2 Coats Paint, Brush/Roller Work | Installation           | 320.00                 | \$2.03     | SF  | 1.0715 | \$696.05   |
| Accepted       |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.00     | SF  | 1.0715 | \$0.00     |
|                |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |            |
|                |              |   |                        |                        |            |     | Total: | \$696.05   |
| 44             | 099113000461 | 1 Coat Primer, Brush Work, Paint Exterior Exposed Metal Trim  | Installation           | 320.00                 | \$0.91     | SF  | 1.0715 | \$312.02   |
| Accepted       |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.00     | SF  | 1.0715 | \$0.00     |
|                |              | Includes Labor Yes  | Includes Equipment No  | Includes Materials Yes |            |     |        |            |
|                |              |   |                        |                        |            |     | Total: | \$312.02   |
| 45             | 099113000463 | 2 Coats Paint, Brush Work, Paint Exterior Exposed Metal Trim  | Installation           | 320.00                 | \$1.67     | SF  | 1.0715 | \$572.61   |
| Accepted       |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.00     | SF  | 1.0715 | \$0.00     |
|                |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |            |
|                |              |   |                        |                        |            |     | Total: | \$572.61   |
| 46             | 099656000002 | High Build Epoxy - 50 Mil   | Installation           | 576.00                 | \$2.47     | SF  | 1.0715 | \$1,524.44 |
| Accepted       |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added  | Demo:                  | 0.000000               | \$0.00     | SF  | 1.0715 | \$0.00     |
|                |              | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |     |        |            |
|                |              |   |                        |                        |            |     | Total: | \$1,524.44 |
| 10 Specialties |              |   |                        |                        |            |     |        | \$1,068.11 |
| Record #       | CSI Number   | Description   | Type                   | Quantity               | Unit Price | UOM | Factor | Line Total |

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113



Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|  |              |  |              |          |         |    |        |            |
|--|--------------|--|--------------|----------|---------|----|--------|------------|
| 47   | 105616000013 | 24" Wide, 3/4" Plywood Shelf<br>With Edge Band               | Installation | 36.00    | \$27.69 | LF | 1.0715 | \$1,068.11 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$6.69  | LF | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |         |    |        |            |

|        |            |
|--------|------------|
| Total: | \$1,068.11 |
|--------|------------|

26 Electrical \$8,457.02

| Record #   | CSI Number   | Description  | Type         | Quantity | Unit Price | UOM | Factor | Line Total |
|--|--------------|--|--------------|----------|------------|-----|--------|------------|
| 48   | 260519130009 | Single, Direct Connected,<br>Receptacle With Box             | Installation | 6.00     | \$101.87   | EA  | 1.0715 | \$654.92   |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$11.54    | EA  | 1.0715 | \$0.00     |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |            |     |        |            |

|        |          |
|--------|----------|
| Total: | \$654.92 |
|--------|----------|

|  |              |  |              |          |          |     |        |          |
|--|--------------|--|--------------|----------|----------|-----|--------|----------|
| 49   | 260526000020 | 12 AWG Copper Insulated<br>Single Stranded Conductor         | Installation | 1.00     | \$741.13 | MLF | 1.0715 | \$794.12 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$217.40 | MLF | 1.0715 | \$0.00   |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |          |     |        |          |

|        |          |
|--------|----------|
| Total: | \$794.12 |
|--------|----------|

|  |              |  |              |          |        |    |        |          |
|--|--------------|--|--------------|----------|--------|----|--------|----------|
| 50   | 260533130596 | 3/4" Electrical Metallic Tubing<br>(EMT) Conduit             | Installation | 150.00   | \$4.33 | LF | 1.0715 | \$695.94 |
| Accepted   |              | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added | Demo:        | 0.000000 | \$1.44 | LF | 1.0715 | \$0.00   |
| Includes Labor Yes Includes Equipment Yes Includes Materials Yes |              |  |              |          |        |    |        |          |

|        |          |
|--------|----------|
| Total: | \$695.94 |
|--------|----------|

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Job Order: MTSJOC324-27

Job Order Name: SDTE Building C Patio Improvements

Location: Building C 1535 Newton Ave San Diego, CA 92113

Contractor: ABC General Inc.

Contract Number: PWG324.0-21

Contract Name: JOC Building and Facilities Construction Services. - Option 2

|                 |  |   |                        |                        |            |    |        |              |
|-----------------|--|---|------------------------|------------------------|------------|----|--------|--------------|
| 51              | 260923000119                                       | 4 Relays, Surface Mount, Lighting Control Panel (Watt Stopper LP8S-4)                           | Installation           | 1.00                   | \$1,428.36 | EA | 1.0715 | \$1,530.49   |
| Accepted        |  | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                                    | Demo:                  | 0.000000               | \$110.73   | EA | 1.0715 | \$0.00       |
|                 |  | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |    |        |              |
|                 |  |   |                        |                        |            |    | Total: | \$1,530.49   |
| 52              | 265619000194                                       | 60 LEDs, 68 Watt, Surface Mount, Rectangular, LED Canopy Fixture (CREE® BetaLED® Edge® CAN-EDG) | Installation           | 4.00                   | \$1,115.62 | EA | 1.0715 | \$4,781.55   |
| Accepted        |  | History: 2.0 Accepted, 1.3 Accepted, 1.2 Accepted, 1.1 Added                                    | Demo:                  | 0.000000               | \$84.45    | EA | 1.0715 | \$0.00       |
|                 |  | Includes Labor Yes  | Includes Equipment Yes | Includes Materials Yes |            |    |        |              |
|                 |  |   |                        |                        |            |    | Total: | \$4,781.55   |
| Proposal Total: |  |   |                        |                        |            |    |        | \$149,913.51 |
| Div             | The Percentage of Non Pre-Priced on this Proposal: |   |                        |                        |            |    |        | 0.0%         |

\* Includes Price Changes due to Construction Task Catalog update

EXHIBIT C  
(Subcontractor Listing)

DRAFT

# San Diego Metropolitan Transit System

1255 Imperial Ave  
 San Diego, CA 92101

## Subcontractor Report

Date: 3/21/2023

Job Order Contracting

**Contract #:** PWG324.0-21  
**Job Order #:** MTSJOC324-27  
**Job Order Title:** SDTE Building C Patio Improvements  
**Location:** Building C  
**Contractor:** ABC General Inc.  
**Subcontractors:** A&S Flooring Inc.  
 ARCHIBALD SHEET METAL, INC  
 C.E. CRIST INC  
 Harborside Construction Inc  
 Titan Steel

| Subcontractor Name  | License Number | Describe Nature of Work (Trade) | Certifications | Subcontractor Total | %      |
|---|----------------|---------------------------------|----------------|---------------------|--------|
| A&S Flooring Inc.<br>2461 Fenton St,<br>Chula Vista, CA 91914           | 801134         | Carpet layer                    |                | \$6,000.00          | 4.00%  |
| ARCHIBALD SHEET METAL, INC<br>12424 Lakeshore Dr,<br>Lakeside, CA 92040 | 896379         | Sheet Metal                     |                | \$20,000.00         | 13.34% |
| C.E. CRIST INC<br>11213 El Nopal,<br>Lakeside, CA 92040                 | 532947         | Concrete                        |                | \$8,500.00          | 5.67%  |
| Harborside Construction Inc<br>2010 Garrison Way,<br>El Cajon, CA 92019 | 730817         | Carpenter                       |                | \$35,250.00         | 23.51% |
| Titan Steel<br>955 VERNON WAY,<br>El Cajon, CA 92020                    | 537924         | Ironworker (or steel erector)   |                | \$29,460.00         | 19.65% |



## Agenda Item No. 7

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Design Services for South Bay Maintenance Facility (SBMF) Electric Bus Charging Project – Work Order Agreement

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute Work Order No. WOA353-AE-18 (in substantially the same format as Attachment A) under MTS Doc No. PWL353.0-22 with Dokken Engineering (Dokken) in the amount of \$161,392.32, for the design of charging platforms, separate add alternate bid package, and additional design support during construction (DSDC) services.

#### Budget Impact

The total cost of this contract is estimated to be \$161,392.32. The project is funded by MTS Capital Improvement Program (CIP) budget number 1009108401 – Charging Infrastructure at SBMF – Design.

#### DISCUSSION:

MTS currently operates and maintains a fleet of 235 Compressed Natural Gas (CNG) buses at the SBMF. In 2018, MTS staff applied for and received a Transit and Intercity Rail Capital Program (TIRCP) grant to add a new Rapid Bus service between Imperial Beach and the Otay Mesa International Border crossing, connecting both communities to the Blue Line Trolley (Iris Rapid). Consistent with the grant program's goal to significantly reduce emissions of greenhouse gases, the new Iris Rapid route will be served by 12 new, 60-foot battery electric buses (BEB).

The new Iris Rapid service will be called Rapid Bus Route 925, operating at 7.5-minute headways in the peak hours, with buses from the SBMF on Main Street in Chula Vista. The charging infrastructure for these 12 new buses is needed to charge the buses overnight for morning service pull-out. As defined in the SBMF Master Plan, Phase 1 is the installation of chargers for 12 new 60-foot BEB's to support the Iris Rapid Project.





On March 19, 2020 (AI 9), the Board approved a work order to Dokken for the SBMF electric bus concept layouts design work, including the preparation of a conceptual design for a full facility conversion to an all-electric bus fleet through phased installations. Dokken was selected from the MTS-SANDAG as-needed architectural & engineering (A&E) design consulting services list, which was created on January 12, 2016, following a competitive process.

Various amendments were approved after that date to reflect additional design and provide Design Services During Construction (DSDC). Today's proposed action would approve a new, additional work order to Dokken for additional work related to this project. Because the original On-Call A&E Design Services panel has expired and been replaced with a new competitively bid panel, the additional work order will be issued to Dokken under the new contract.

On September 15, 2021, MTS issued a solicitation for On-Call A&E Design Services by Requesting Statements of Qualifications (RFSQ) from firms with expertise in a variety of A&E design and related consulting services separated into the following three (3) categories:

- Category A: Comprehensive/Full Service - Five (5) prime contracts
- Category B: Small Business (SB) Set Aside - Three (3) prime contracts awarded to a certified SB or a Disadvantage Business Enterprise (DBE) certified firm (which is also considered to be an SB)
- Category C: Specialty Prime – Up to Five (5) specialty service contracts

On May 12, 2022 (AI 10), seven (7) firms were selected to perform various A&E services as part of MTS's On-Call panel, one of which was Dokken. For projects requiring A&E Services, work orders are issued to any of these seven (7) firms.

MTS staff reviewed the approved A&E firms and utilizing a direct award process, selected Dokken to perform the requisite services. Dokken had previously completed a significant portion of this project. Based on the level of effort and the design work involved for this project, staff determined the contract price to be fair and reasonable.

Under today's proposed work order, Dokken will provide design of the charging platforms, preparation of a bid package for the add alternates, and additional DSDC services for an additional four (4) months of construction to address request for information (RFI's) and submittal packages from the construction contractor, and any minor design changes.

This Work Order and amendments issued to Dokken under MTS's prior on-call panel process are summarized below:

| <b>Work Order No.</b> | <b>Purpose</b>  | <b>Amount</b> | <b>Board Approval Date</b> |
|-----------------------|---|---------------|----------------------------|
| WOA2075-AE-50         | Original Work Order – SBMF ZEB Electric Bus Concept Layouts | \$328,320.14  | 3/19/20, Item 9            |
| WOA2075-AE-50.01      | Amendment 1 – Final Design Phase 1                          | \$663,346.87  | 10/15/20, Item 15          |
| WOA2075-AE-50.02      | Amendment 2 – Add Phase 2 and modify charger ratio          | \$88,412.96   | 6/17/21, Item 8            |
| WOA2075-AE-50.03      | Amendment 3 – Add Natural Gas Generator                     | \$36,896.94   | 6/17/21, Item 8            |

|                  |  |                |                          |
|------------------|--|----------------|--------------------------|
| WOA2075-AE-50.04 | Amendment 4 – Add DSDC services  | \$297,720.80   | 10/21/21, Item 15        |
| WOA353-AE-18     | New work order agreement under new A&E master agreement for additional DSDC and design services. | \$161,392.32   | Today's proposed action. |
| Total            |  | \$1,576,090.03 |                          |

For this work order, Dokken will utilize the following subcontractor:

| Firm Name | Classification | Value of Services |
|-----------|----------------|-------------------|
| WSP       | None           | \$105,473.20      |

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute Work Order No. WOA353-AE-18 (in substantially the same format as Attachment A) under MTS Doc No. PWL353.0-22 with Dokken in the amount of \$161,392.32, for the design of charging platforms, separate add alternate bid package, and additional DSDC services.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. Draft Work Order WOA353-AE-18, MTS Doc No. PWL353.0-22



**Metropolitan  
Transit  
System**

Att.A, AI 7, 04/20/23

April 20, 2023

MTS Doc. No. PWL353.0-22  
WOA353-AE-18

Mr. John Klemunes, PE  
Regional Manager  
Dokken Engineering  
1450 Frazee Road, Suite 100  
San Diego, CA 92108

Dear Mr. Klemunes:

Subject: WORK ORDER WOA353-AE-18, TO MTS DOC. NO. PWL353.0-22, DESIGN SERVICES  
FOR SOUTH BAY MAINTENANCE FACILITY (SBMF) ELECTRIC BUS CHARGING  
PROJECT

This letter shall serve as Work Order WOA353-AE-18, under the General Engineering Consultant Agreement, MTS Doc. No. PWL353.0-22, as further described below.

#### SCOPE OF SERVICES

This Agreement shall provide design services for SBMF Electric Bus Charging Project (Attachment A).

#### SCHEDULE

The Schedule shall be through completion of construction services from the date of the Notice to Proceed.

#### PAYMENT

Payment shall be based on actual costs in the revised amount of \$161,392.32, and shall not be exceeded without prior authorization of MTS (Attachment B).



Please sign below, and return the document to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect.

Sincerely,

Accepted:

Sharon Cooney  
Chief Executive Officer

\_\_\_\_\_  
John Klemunes, PE  
Regional Manager, Dokken Engineering

Date: \_\_\_\_\_

Attachments: Attachment A, Scope of Services  
Attachment B, Negotiated Fee Proposal

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# **ATTACHMENT A SCOPE OF SERVICES**

DRAFT

## **I. SCOPE OF SERVICES**

This work order is for the design of Charging Platforms, separate Add Alternate RFP Package and a continuation of Design Services During Construction which includes the following:

- Charging Platforms design.
- Preparation of an RFP package for the Add Alternates.
- Provide additional support during the construction phase for an additional 4 months of construction (March 2023 through June 2023) to address RFI's and Submittal packages, and any minor design changes. .

### **TASK 1: PROJECT MANAGEMENT**

#### **1.1. Project Management**

The consultant will provide project management services that will include monthly progress reports, invoicing and administration of the project over the additional anticipated 4 month construction and closeout period.

- Prepare and submit monthly progress reports. Each report shall include summary of tasks in progress and completed, and projected tasks to be accomplished in the next period.

### **TASK 2: CHARGING PLATFORMS**

#### **2.1. Charging Platforms**

MTS decided to change from the individual charging stands (part of the original design) to 2 charging platforms that will each accommodate up to 8 charges.

- Consultants structural and electrical team will provide design services to design charging platforms. This effort will include modeling the existing (as-built) locations of the conduit stubs through the new island slab. The 3-D modeling was necessary to ensure all connections could be properly made to the new, set to be installed chargers.
- In response to RFI 44, Consultants structural team will provide a new plan sheet to include plan, elevation and details for the fabrication of the new platform design.

### **TASK 3: RFP PACKAGE FOR ADD ALTERNATES**

#### **3.1. RFP Package for Add Alternates**

At the request of MTS, the design team has been requested to prepare an RFP package of the added alternates for this project: Generator, Battery Storage & Photo-Voltaic.

- Prepare and submit a stand-alone plan set to include new and reformatted plan sheets and specifications, specific to the items listed above. This submittal must take into consideration the field changes that have taken place during construction of the previous phase of work.
- Although the majority of the information required in this RFP had previously been prepared (i.e. plans and specifications), a significant effort from the team has been required and is outlined below:
  - Drawings to be updated: All CAD files needed to be updated to include splitting existing work out onto new layers and revise notes; add additional details for work to be completed as part of this scope include:
    - G-0 Cover Sheet
    - C.1 Civil General Notes
    - C.2 Demolition Plan

- C.3 Civil General Plan
- C.4 Civil Details
- C.5 Utility Plan
- ES.1 Electrical Site Plan
  - Update equipment to meet as built conditions,
  - modify notes on new vs existing,
  - add overall scope to general notes
- E.2 Enlarged Site Plan
  - Update Substation A and pads to match as built conditions,
  - modify notes on new & existing
- E.3 Enlarged Site Plan
  - Update Substation B and chargers.
  - Add notes for PV Inverter installation, coordination, and raceways
- E.10 Electrical Details
  - Remove and revise some details
- E.11A Unit Substation A Details
  - Revise to match as-builts as designed conditions changed (only one MV feeder)
  - change layout and update new equipment
- E.11B Unit Substation B
  - Revise to match as-builts
  - Update minor corrections from previous plans
- E.12 Single Line Diagram
  - Revise drawing to match existing, new, future.
  - Add detailed information on circuits
  - Update some coordination issues (PV circuit breakers)
  - Add details regarding MEMS control circuits
- E.12A Single Line Diagram Details & Sequence of Operations
  - Write new sequence of operations describing how DERs and utility should behave to optimize cost & reliability.
- Specifications to be Reviewed and Expanded
  - 26 37 13 – Microgrid Energy Management System
    - Need to be expanded with communications standards for BESS, Generator, and PV Inverters
    - Reference to Sequence of Operations
  - 26 13 13 – MV Switchgear & 26 11 16 Secondary Unit Substation
    - Expand and clarify requirements for paralleling switchgear capabilities for Genset & BESS to operate as described by client

## TASK 4: DESIGN SERVICES DURING CONSTRUCTION

Provide additional design support services during construction (DSDC) as directed by the MTS Project Manager. The budget for DSDC included is programmed to provide services to MTS for the period beginning in March 1, 2023 and end June 30, 2023 the anticipate end of the construction period (anticipated to be a 4-month duration) plus project closeout.

DSDC effort shall include the following:

- 4.1 **Coordination:** Coordinate with and provide consultation to MTS's Project Manager either in person or via telephone/email during the construction phase of the project (a duration of 4 months).
- 4.2 **Jobsite Meetings:** Attend weekly jobsite and design/construction meetings as requested by MTS Project Manager and attended by the Contractor's representative and MTS's Project Manager. It is assumed that one person from WSP and one from DE will attend the weekly meeting. It is assumed the meetings will be 1.5 hours in duration. Construction is scheduled to be completed within 4 months of notice to proceed of this work order.

- 4.3 **Review Submittals:** At the request of the MTS PM/RE, the Consultant Team will review and approve or take other appropriate action in respect to Contractor-prepared submittals required by the specifications, including shop drawings, product catalog cut sheets, certificates of compliance, samples, and other data which the Contractor is required to submit, but only for general conformance with the information given in the Contract Documents. Such review and approvals or other action will not extend to means, methods, techniques, equipment choice and usage, sequences, schedules, purchasing regulation compliance, or procedures of construction or to related safety precautions and programs.
- Submittals reviewed by the Consultant Team and returned to the MTS PM/RE will be marked according to the action categories stated in the project special provisions with an electronic stamp, signature of the reviewer, and date of submittal review. The Consultant Team will endeavor to review submittals, recommend submittal action, and return submittals to the MTS PM within ten working days of receipt. The Consultant Team will retain one copy of submittal for record-keeping purposes.
- 4.4 **Respond to Requests for Information (RFI):** As directed by the MTS PM/RE, the Consultant Team will review and respond to reasonable and appropriate Contractor RFI's forwarded from the MTS Project Manager and issue necessary clarifications and interpretations of the Contract Documents as appropriate. Any orders authorizing variations from the Contract Documents will be made by the MTS PM. The Consultant Team will use SharePoint software system to respond to RFIs electronically. It is our assumption that the CM team would address the majority of the RFI's..
- 4.5 **Prepare Design Revisions/Design Change Notices (DCN):** Prepare revisions to design drawings and technical specifications as directed by the MTS PM. Design revisions will be annotated in a manner directed by the MTS PM. Modifications to the project drawings and specifications may be required prior to and during the construction phase of the project. The Consultant Team will work with MTS to assess the purpose for implementing a potential change, to develop an appropriate solution, and will then develop corresponding revisions to the drawings and specifications. Design revisions may be in response to action required by an RFI, an unforeseen site condition, value-engineering, etc. and will be annotated in a manner directed by MTS. If requested by MTS, the Consultant Team will develop cost estimates to coincide with the proposed changes. Design revisions made in response to an unforeseen site condition, value engineering or a directive from MTS may entail design services that are not included in this scope of services. A fee estimate for the additional design services will be provided to MTS, and the fee amount agreed upon, prior to Consultant's proceeding with the change. Design revisions will be transmitted in PDF file format.

## II. DELIVERABLES

### Task 1

Monthly Progress Reports

### Task 2

Structural Plan sheet of the Charging Platforms

### Task 3

RFP Add Alternate Package including plans and specifications

### Task 4

If required by the scope of services, three copies of each deliverable will be submitted, unless otherwise requested by MTS as well as electronically in PDF format so that MTS can print additional copies if necessary. Drawing submittals will be made with half size drawings.

## III. SCHEDULE OF SERVICES/MILESTONES/DELIVERABLES

Based on an assumed continuation of the project, start date of March 2023 for continued construction.



#### **IV. MATERIALS TO BE PROVIDED BY MTS**

N/A.

#### **V. SPECIAL CONDITIONS/ASSUMPTIONS**

Any condition listed below applies solely to this Task Order and does not otherwise alter the Agreement or other Task Orders. The Scope and Fees are based on the following assumptions.

- A. This task order will be limited to the time and materials fee budget negotiated as shown in Attachment B.
- B. Assumes Weekly jobsite meetings
- C. The project delivery method will be a single prime construction contractor using the design/bid/build approach.
- D. Three copies of each deliverable will be submitted, unless otherwise requested by MTS, as well as electronically in PDF format so that MTS can print additional copies if necessary. Drawing submittals (prior to final drawings) will be made with half size drawings.
- E. Out of town travel is not included, nor expected, in the phase of the project.

# **ATTACHMENT B NEGOTIATED FEE PROPOSAL**

DRAFT

# Work Order Estimate Summary

Att.A, AI 7, 04/20/23

MTS Doc. No. **PWL353.0-22**

Work Order No. **WOA353-AE-18**

Attachment: **B**

Work Order Title: **MTS SBMF ZEB (Phase 1) DSDC**

Project No: **10091131**

**Table 1 - Cost Codes Summary (Costs & Hours)**

| Item | Cost Codes | Cost Codes Description | Total Costs  |
|------|------------|------------------------|--------------|
| 1    | Labor      | Direct Labor           | \$161,392.32 |
| 2    | ODC        | Other Direct Costs     |              |

Totals = **\$161,392.32**

**Table 2 - TASKS/WBS Summary (Costs & Hours)**

| Item | TASKS/WBS | TASKS/WBS Description                                | Labor Hrs | Total Costs |
|------|-----------|--|-----------|-------------|
| 1    | Task 1    | Project Management                                   | 54        | \$14,460.38 |
| 2    | Task 2    | 90% Construction Documents - Design Development (DD) | 109       | \$17,075.77 |
| 3    | Task 3    | 100% Construction Documents (CD)                     | 245       | \$41,011.99 |
| 4    | Task 4    | Design Support During Construction                   | 373       | \$88,844.18 |

Totals = **781** **\$161,392.32**

**Table 3 - Consultant/Subconsultant Summary (Costs & Hours)**

| (If Applicable, Select One) |      |     |       | Consultant         | Labor Hrs | Total Costs  |
|-----------------------------|------|-----|-------|--------------------|-----------|--------------|
| DBE                         | DVBE | SBE | Other |                    |           |              |
|                             |      |     |       | Dokken Engineering | 269       | \$55,919.12  |
|                             |      |     |       | WSP                | 512       | \$105,473.20 |

Totals = **781** **\$161,392.32**

# Work Order Estimate Summary

Att.A, AI 7, 04/20/23

MTS Doc. No.: PWL353.0-22  
Work Order No.: WOA353-AE-18

Dokken Engineering

Attachment: B

MTS SBMF ZEB (Phase 1) DSDC

|               |             |
|---------------|-------------|
| Total Hours = | 269         |
| Total Costs = | \$55,919.12 |

| Item | TASKS/WBS | TASKS/WBS Description | ODCs<br>(See Attachment) | Contract<br>Manager | Engineer - 3 | Engineer - 1 | Total Hours | Totals |
|------|-----------|-----------------------|--------------------------|---------------------|--------------|--------------|-------------|--------|
|      |           |                       |                          | \$ 299.01           | \$ 169.80    | \$ 111.07    |             |        |

|     |  |  |     |             |             |            |     |             |
|-----|--|--|-----|-------------|-------------|------------|-----|-------------|
| 1   | Task 1   | Project Management                                   |     |             |             |            |     |             |
| 1.1 | Project Management                             |  |     | 30          |             |            | 30  | \$8,970.30  |
|     |  | Subtotals (Hours) =                                  | N/A | 30          |             |            | 30  | \$8,970.30  |
|     |  | Subtotals (Costs) =                                  |     | \$8,970.30  |             |            | 30  | \$8,970.30  |
| 2   | Task 2   | 90% Construction Documents - Design Development (DD) |     |             |             |            |     |             |
| 2.1 | Charging Platforms                             |  |     | 2           | 2           |            | 4   | \$937.62    |
|     |  | Subtotals (Hours) =                                  | N/A | 2           | 2           |            | 4   | \$937.62    |
|     |  | Subtotals (Costs) =                                  |     | \$598.02    | \$339.60    |            | 4   | \$937.62    |
| 3   | Task 3   | 100% Construction Documents (CD)                     |     |             |             |            |     |             |
| 3.1 | RFP Package for Add Alternates                 |  |     | 10          | 40          | 40         | 90  | \$14,224.90 |
|     |  | Subtotals (Hours) =                                  | N/A | 10          | 40          | 40         | 90  | \$14,224.90 |
|     |  | Subtotals (Costs) =                                  |     | \$2,990.10  | \$6,792.00  | \$4,442.80 | 90  | \$14,224.90 |
| 4   | Task 4   | Design Support During Construction                   |     |             |             |            |     |             |
| 4.1 | Coordination                                   |  |     | 30          | 30          |            | 60  | \$14,064.30 |
| 4.2 | Jobsite Meetings                               |  |     | 15          | 15          |            | 30  | \$7,032.15  |
| 4.3 | Review Submittals                              |  |     | 5           | 10          |            | 15  | \$3,193.05  |
| 4.4 | Respond to Requests for Information            |  |     | 5           | 10          |            | 15  | \$3,193.05  |
| 4.5 | Prepare Design Revisions/Design Change Notices |  |     | 5           | 10          | 10         | 25  | \$4,303.75  |
|     |  | Subtotals (Hours) =                                  | N/A | 60          | 75          | 10         | 145 | \$31,786.30 |
|     |  | Subtotals (Costs) =                                  |     | \$17,940.60 | \$12,735.00 | \$1,110.70 | 145 | \$31,786.30 |
|     |  |  |     |             |             |            | 269 | \$55,919.12 |
|     |  |  |     |             |             |            | 269 | \$55,919.12 |

Totals (Summary) =  
Total (Hours) = N/A  
Total (Costs) =  
Percentage of Total (Hours) = N/A  
Percentage of Total (Costs) =

|                |              |
|----------------|--------------|
| Contract No:   | PWL353.0-22  |
| Task Order No. | WOA353-AE-18 |

Attachment: B

Consultant/ Subconsultant: **Dokken Engineering**

Work Order Title: **MTS SBMF ZEB (Phase 1) DSDC**

[illegible]

| ODC Item | Description |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | TASKS/WBS (6-10) |  | 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# Work Order Estimate Summary

MTS Doc. No.: PWL353.0-22  
Work Order No.: WOA353-AE-18

Consultant/Subconsultant: WSP

Attachment: B

Work Order Title: MTS SBMF ZEB (Phase 1) DSDC

|               |              |
|---------------|--------------|
| Total Hours = | 512          |
| Total Costs = | \$105,473.20 |

| Item | TASKS/WBS                                      | TASKS/WBS Description                                | ODCs<br>(See Attachment) | Contract<br>Manager | Project<br>Manager | Engineer -<br>Principal | Engineer -<br>Senior | Engineer - 2 | Engineer - 1 | Project<br>Controls - 2 | Total Hours | Totals       |
|------|--|--|--------------------------|---------------------|--------------------|-------------------------|----------------------|--------------|--------------|-------------------------|-------------|--------------|
| 1    | Task 1   | Project Management                                   |                          |                     |                    |                         |                      |              |              |                         |             |              |
| 1.1  | Project Management                             |  |                          | 4                   | 4                  | 8                       |                      |              |              | 12                      | 24          | \$5,490.08   |
|      |  | Subtotals (Hours) =                                  |                          |                     |                    |                         |                      |              |              | 12                      | 24          | \$5,490.08   |
|      |  | Subtotals (Costs) =                                  |                          | \$1,225.84          | \$2,388.40         |                         |                      |              |              | \$1,875.84              | 24          | \$5,490.08   |
| 2    | Task 2   | 90% Construction Documents - Design Development (DD) |                          |                     |                    |                         |                      |              |              |                         |             |              |
| 2.1  | Charging Platforms                             |  |                          |                     | 4                  | 4                       | 7.5                  | 80.5         | 12.5         |                         | 105         | \$16,138.15  |
|      |  | Subtotals (Hours) =                                  |                          |                     |                    |                         |                      |              |              |                         | 105         | \$16,138.15  |
|      |  | Subtotals (Costs) =                                  |                          | \$1,194.20          | \$1,750.35         | \$12,070.98             | \$1,122.63           |              |              |                         | 105         | \$16,138.15  |
| 3    | Task 3   | 100% Construction Documents (CD)                     |                          |                     |                    |                         |                      |              |              |                         |             |              |
| 3.1  | RFP Package for Add Alternates                 |  |                          |                     | 5                  | 5                       | 48                   | 82           | 20           |                         | 155         | \$26,787.09  |
|      |  | Subtotals (Hours) =                                  |                          |                     |                    |                         |                      |              |              |                         | 155         | \$26,787.09  |
|      |  | Subtotals (Costs) =                                  |                          | \$1,492.75          | \$11,202.24        | \$12,295.90             | \$1,796.20           |              |              |                         | 155         | \$26,787.09  |
| 4    | Task 4   | Design Support During Construction                   |                          |                     |                    |                         |                      |              |              |                         |             |              |
| 4.1  | Coordination                                   |  |                          |                     | 48                 | 24                      |                      |              |              |                         | 72          | \$19,931.52  |
| 4.2  | Jobsite Meetings                               |  |                          |                     | 32                 |                         |                      |              |              |                         | 32          | \$9,553.60   |
| 4.3  | Review Submittals                              |  |                          |                     | 8                  | 16                      |                      | 8            |              |                         | 32          | \$7,322.08   |
| 4.4  | Respond to Requests for Information            |  |                          |                     | 8                  | 40                      | 8                    |              |              |                         | 56          | \$12,923.20  |
| 4.5  | Prepare Design Revisions/Design Change Notices |  |                          |                     | 4                  | 16                      | 16                   |              |              |                         | 36          | \$7,327.48   |
|      |  | Subtotals (Hours) =                                  |                          |                     | 100                | 96                      | 32                   |              |              |                         | 228         | \$57,057.88  |
|      |  | Subtotals (Costs) =                                  |                          | \$29,855.00         | \$22,404.48        | \$4,798.40              |                      |              |              |                         | 228         | \$57,057.88  |
|      |  | Totals (Summary) =                                   |                          |                     |                    |                         |                      |              |              |                         | 512         | \$105,473.20 |
|      |  | Total (Hours) =                                      |                          |                     |                    |                         |                      |              |              |                         | 512         | \$105,473.20 |
|      |  | Total (Costs) =                                      |                          | \$1,225.84          | \$34,930.35        | \$35,357.07             | \$29,165.28          | \$2,918.83   | \$1,875.84   |                         | 512         | \$105,473.20 |
|      |  | Percentage of Total (Hours) =                        |                          | 1%                  | 23%                | 30%                     | 38%                  | 6%           | 2%           |                         |             |              |
|      |  | Percentage of Total (Costs) =                        |                          | 1%                  | 33%                | 34%                     | 28%                  | 3%           | 2%           |                         |             |              |

# Work Order Estimate Summary

Att.A, AI 7, 04/20/23

|                |              |
|----------------|--------------|
| Contract No:   | PWL 353.0-22 |
| Task Order No: | WOA353-AE-18 |
| Attachment:    | B            |

|                            |     |
|----------------------------|-----|
| Consultant/ Subconsultant: | WSP |
|----------------------------|-----|

|                   |                             |
|-------------------|-----------------------------|
| Work Order Title: | MTS SBMF ZEB (Phase 1) DSDC |
|-------------------|-----------------------------|

| TASKS/WBS (1-5) |                              |      |           |            |       |            |       |            |       |            |       |            |       |
|-----------------|------------------------------|------|-----------|------------|-------|------------|-------|------------|-------|------------|-------|------------|-------|
| ODC Item        | Description                  | Unit | Unit Cost | Task 1     |       | Task 2     |       | Task 3     |       | Task 4     |       | Task 5     |       |
|                 |                              |      |           | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total |
| 1               | Repro & Graphics             | LS   | \$1.00    |            |       |            |       |            |       |            |       |            |       |
| 2               | Deliveries                   | LS   | \$1.00    |            |       |            |       |            |       |            |       |            |       |
| 3               | mileage                      | MI   | \$0.57    |            |       |            |       |            |       |            |       |            |       |
| 4               | Scanning                     | LS   | \$1.00    |            |       |            |       |            |       |            |       |            |       |
| 5               | Other (Photo, parking, etc.) | LS   | \$1.00    |            |       |            |       |            |       |            |       |            |       |
| 6               | Aerial Photography           | LS   | \$1.00    |            |       |            |       |            |       |            |       |            |       |
| 7               | Hotel                        | EA   | \$250.00  |            |       |            |       |            |       |            |       |            |       |
| 8               | Meals                        | EA   | \$100.00  |            |       |            |       |            |       |            |       |            |       |
| 9               | Airfare                      | EA   | \$800.00  |            |       |            |       |            |       |            |       |            |       |
| 10              | Rental Car                   | LS   | \$85.00   |            |       |            |       |            |       |            |       |            |       |
|                 |                              |      |           | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |       |

| ODC Item    |                             | TASKS/WBS (6-10) |       |            |       |            |       |            |       |            |       | Totals   |       |
|-------------|-----------------------------|------------------|-------|------------|-------|------------|-------|------------|-------|------------|-------|----------|-------|
| Description |                             | Quantity         | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity | Total |
| 1           | Repro & Graphics            |                  |       |            |       |            |       |            |       |            |       |          |       |
| 2           | Deliveries                  |                  |       |            |       |            |       |            |       |            |       |          |       |
| 3           | mileage                     |                  |       |            |       |            |       |            |       |            |       |          |       |
| 4           | Scanning                    |                  |       |            |       |            |       |            |       |            |       |          |       |
| 5           | Other (Photo, parking,etc.) |                  |       |            |       |            |       |            |       |            |       |          |       |
| 6           | Aerial Photography          |                  |       |            |       |            |       |            |       |            |       |          |       |
| 7           | Hotel                       |                  |       |            |       |            |       |            |       |            |       |          |       |
| 8           | Meals                       |                  |       |            |       |            |       |            |       |            |       |          |       |
| 9           | Airfare                     |                  |       |            |       |            |       |            |       |            |       |          |       |
| 10          | Rental Car                  |                  |       |            |       |            |       |            |       |            |       |          |       |
|             |                             | Subtotal =       |       | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |       | Totals = |       |



## Agenda Item No. 8

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Special Trackwork Replacement – Work Order Agreement

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute Work Order WOA352-AE-12 under MTS Doc. No. PWL352.0-22 (in substantially the same format as Attachment A) with HDR Inc. (HDR), in the amount of \$413,230.03 for design services for special trackwork replacement at the Yard A track and Newton crossover.

#### Budget Impact

The total cost of this contract is estimated to be \$413,230.03. The project is funded by MTS Capital Improvement Program (CIP) Project number 2005116401 – Special Trackwork Replacement, and CIP Project number 1009111206 - "Miscellaneous Capital."

#### DISCUSSION:

This project is for design services required for the existing turnouts, crossover, diamonds, and adjoining trackwork that are to be removed and replaced with new track components. The existing track components are at the end of their useful service life and require replacement. This includes the replacement of approximately 800 feet of track, four (4) EA No. 6 turnouts, one (1) EA No. 6 crossover, and three (3) EA diamonds on the Blue Line between the A Yard and "12th and Imperial" Station. Also, this includes the replacement of existing Newton crossover on the Orange Line. Lastly, this project includes a 20% design for a Blue Line-to-Green Line connection to determine the feasibility of that project.

Once the design is complete, it is anticipated funding for project construction will be requested as part of the fiscal year (FY25) Capital Improvement Project budget process.





On September 15, 2021, MTS issued a solicitation for On-Call Architectural and Engineering (A&E) Design Services by requesting Statements of Qualifications (RFSQ) from firms with expertise in a variety of A&E design and related consulting services separated into the following three (3) categories:

- Category A: Comprehensive/Full Service - Five (5) prime contracts
- Category B: Small Business Set Aside - Three (3) prime contracts awarded to a certified Small Business (SB) or a Disadvantaged Business Enterprise (DBE) certified firm (which is also considered to be a Small Business)
- Category C: Specialty Prime – Up to Five (5) specialty service contracts

On May 12, 2022 (AI 10), seven (7) firms were selected to perform various A&E services as part of MTS's On-Call panel. For projects requiring A&E services, work orders will be issued to these firms.

MTS staff reviewed the approved A&E firms in Category A, and utilizing the rotation process, selected HDR, to perform the requisite services.

HDR's proposed amount of \$413,230.03 is less than MTS's Independent Cost Estimate (ICE) of \$450,670.78, and thus was determined to be fair and reasonable. HDR will utilize the following subcontractor:

| <b>Firm Name</b>     | <b>Classification</b> | <b>Value of Services</b> |
|----------------------|-----------------------|--------------------------|
| Aguirre & Associates | DBE                   | \$59,442.81              |

MTS received pricing for these services from HDR, and after a thorough review, determined that the pricing is fair and reasonable.

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute Work Order WOA352-AE-12 under MTS Doc. No. PWL352.0-22 (in substantially the same format as Attachment A) with HDR, in the amount of \$413,230.03 for design services for special trackwork replacement at the Yard A track and Newton crossover.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. Draft Work Order WOA352-AE-12



**Metropolitan  
Transit  
System**

Att.A, AI 8, 04/20/23

April 20, 2023

MTS DOC No. PWL352.0-21  
Work Order WOA352-AE-12

Mr. Thomas K. Kim  
Senior Vice President  
HDR Engineering, Inc.  
401 B Street, Suite 110  
San Diego, CA 92101

Dear Mr. Kim:

Subject: MTS DOC. NO. PWL352.0-21, WORK ORDER WOA352-AE-12; DESIGN  
SERVICES FOR SPECIAL TRACKWORK REPLACEMENT

This letter shall serve as our agreement for professional services, Work Order WOA352-AE-12, under the General Engineering Consultant Agreement, MTS Doc. No. PWL352.0-21, as further described below.

#### SCOPE OF SERVICES

This work order shall provide design services for special trackwork replacement at the Yard A track and Newton crossover. Work provided under this Work Order will be performed in accordance with the attached Scope of Services (Attachment A)

#### SCHEDULE

The Scope of Services, as described above, shall remain in effect for a period of three hundred thirty-six (336) calendar days from the date of the Notice to Proceed.

#### PAYMENT

Payment shall be based on actual costs in the amount not to exceed \$413,230.03 without prior authorization of MTS.



Please sign below, and return the document to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect.

Sincerely,

Accepted:

Sharon Cooney  
Chief Executive Officer

\_\_\_\_\_  
Thomas K. Kim  
HDR Engineering, Inc.

Date: \_\_\_\_\_

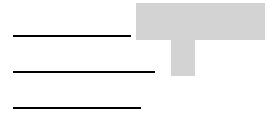
Attachments: Attachment A, Scope of Services  
Attachment B, Negotiated Fee Proposal

DRAFT

# **ATTACHMENT A**

## **SCOPE OF SERVICES**

DRAFT



**WORK ORDER TITLE: Design Services for various track improvements with Yard A**

**I. PROJECT DESCRIPTION**

This project is the culmination of several necessary improvements to the existing Blue Line and associated trackwork connections to Yard A to facilitate improved operations and to maintain a state of good repair. The work for this project includes the following tasks items:

- Replace five (5) existing turnouts with new in-kind turnouts, including hand throw switches. One of the turnouts consists of curved points and shall be of custom design.
- Replace one (1) existing crossover. The new (in-kind) crossover shall include new hand throw switches and RBM frogs.
- Replace three (3) existing diamond crossings at interface between Blue and Orange Lines to match existing style and type. Design shall incorporate necessary earth enclosure to accommodate future maintenance.
- Replace existing rail between special trackwork as shown on Exhibit A. The rail shall be head hardened, 115 RE on concrete ties.
- Incorporate restraining rail on inner rail of both EB and WB curves between the replaced crossover and diamonds to be replaced.
- All trackwork shall be coordinated to minimize rework of existing overhead catenary system.

Under this Work Order, Consultant will also provide assistance in the procurement process of long lead special trackwork.

**II. EXPECTED RESULTS**

The Work Order will provide 50, 95, and 100 percent construction documents which includes plans, specifications, and cost estimate to support construction of the improvements as described herein. It is anticipated that this project will be bid out separately and not completed using the Job Order Contract process. The Consultant shall also develop a separate Procurement Package to support MTS in owner procuring long-lead items, specific to special trackwork.

**III. SCOPE OF WORK**

The scope of work to be performed by Consultant shall consist of the following tasks and deliverables:

**TASK 1- WORK ORDER MANAGEMENT**

This task includes project management services associated with this work order, including the requirements for progress reports, invoicing, meetings, quality assurance/quality control, and administration of the Consultant's and subconsultant's work.

1.1 Provide project management services including the requirements for invoicing, scheduling, monthly project progress reports, and administration of the Consultant's team. Consultant will submit one (1) copy of a monthly progress report consisting of a written narrative to the MTS PM.

- 1.2 Provide project coordination with MTS.
- 1.3 Provide coordination and oversight of subconsultant(s) and integration of plans and specifications into submittal packages.
- 1.4 Also included in Project Management is QA/QC which will be performed on all deliverables. To confirm quality of work and compliance with the scope of work, the Consultant shall perform a systematic in-house review of all documents produced prior to submittal. All reviewed documents will have a check box or signature page indicating review has been performed.

**Assumptions:**

- Monthly team meetings will be established and attended by up to three (3) consultant team members. In addition, design review meetings will be held following each milestone submittal to address comment resolution. Each review meeting will be attended by up to three (3) consultant team members. Consultant shall coordinate meetings, develop agendas, and provide meeting minutes for each team meeting.

**Deliverables:**

- Monthly progress reports and invoices.
- Meeting agendas and meeting minutes.

**TASK 2 – FIELD SURVEY AND INVESTIGATION**

**2.1 Field Survey**

The Consultant will perform field survey needed to develop the existing topography to support design efforts within the vicinity as bound and defined in Exhibit A. Features to be collected will include but not be limited to top of rail, key points of existing special trackwork, OCS poles, roadway and roadway crossing features along access roads, fences, signs, utility boxes, etc. Additionally, ground shot cross sections will be obtained for roadway crossing locations. A DTM of collected points will be provided. The Consultant shall provide a survey control sheet to support proposed improvements within the Project footprint.

**2.2 Site Investigation**

The Consultant will conduct initial site visit with the project team to examine existing infrastructure and confirm existing conditions.

Additional site visits may be performed as necessary during the contract for site condition verification as the design progresses. During these site visits the attendance of the project team may be requested for consultation.

During the site visits the Consultant shall perform field observations, take photographs, measurements, calculations, etc., as necessary to support design development of the project.

**Assumptions:**

- Horizontal control is NAD 83 per ROS 14492. Vertical control is in terms of City BM.

**Deliverables:**

- DTM, .txt points files, points in CAD file, survey control sheets

**TASK 3 - DESIGN SUPPORT SERVICES**

The Consultant shall develop final design documents that will include plans, specifications, and estimates for the Project. In addition, a separate Procurement Package shall be developed to procure 'long-lead' items associated with this project early and mitigate delays to the project schedule. At a minimum, the items anticipated to be included in the procurement package consist of: turnouts, crossovers and diamonds, including any associated track-mounted equipment (e.g., earth box for switch machines). The anticipated milestone submittals for the construction package are 50%, 95%, and 100%. Draft and final procurement packages will be submitted separately.

**3.1 Track Design**

The existing turnouts, crossover, diamonds, and adjoining trackwork are to be removed and replaced with new track components, in-kind or similar as determined by MTS, in accordance with Exhibit A. The existing track section shall be removed to existing hardpan and a new section will be constructed with the installation of the new track components. It is noted that one existing yard switch is composed of curved switch points and requires replacement in-kind.

The turnouts and crossover shall be No. 6 hand throw, and frogs within mainline track shall include a standard flangeway and be of RBM style. Those frogs with existing yard track shall be of self-guarded style.

All turnouts and crossover are operated with hand throw switches. Existing switches shall be replaced in-kind as detailed on Exhibit A.

Existing track shown on Exhibit A shall be removed and replaced with new rail and include required compromise joints. As part of the track replacement, the section of track to be replaced between the crossover and diamonds, shall include restraining rails.

It is anticipated that no improvements will be constructed within public right-of-way of the City of San Diego, and therefore coordination and approvals with the city's development services will NOT be necessary and are excluded. Any needed traffic control will be the construction contractor's responsibility and will be defined as such within the construction documents. Development of traffic control plans is excluded.

No coordination with CPUC is anticipated as the project is considered a maintenance project and no changes to track or roadway profiles are anticipated and is excluded.

**3.2 Project Specifications and Estimate**

The consultant shall develop project specifications and a detailed cost estimate. The specifications shall accompany the submittal starting with the 50% submission and the cost estimate will accompany each milestone submission. In addition, a bid list will be provided with

the 100% submission. It is anticipated that the proposed specifications will be developed based on previous construction contracts of similar type work using Master Format, and the estimates based on similar historical data from similar past projects.

An estimate shall also be developed and provided with the final procurement package, covering material procurement costs.

### **3.3 Procurement Package**

Consultant shall develop a procurement package based on the final design project details to support owner procurement of long-lead items defined previously. The procurement package shall include details for manufacturers' use in developing shop drawings for approval by MTS. As noted, an estimate will be included with the submission of the final procurement package.

#### **Assumptions:**

- Project limits are as defined by Exhibit A.

#### **Deliverables:**

- 50%, 95% and 100% Construction Package (PS&E)
- Draft and Final Procurement Package

### **TASK 4 – CONSTRUCTION PHASING PLAN**

The Consultant will develop a construction phasing plan to be approved by MTS. The phasing plan shall be developed to support development of contractual requirements but excluded from the final PS&E. The phasing plan will be developed in conjunction with MTS operations and will consider operational limitations imposed on MTS by major events, and conventions which generate substantial ridership at certain times.

#### **Assumptions:**

- Plans will not be included in PS&E set

#### **Deliverables:**

- Layered phasing pdf.

### **TASK 5 – PROCUREMENT BID SUPPORT AND SHOP DRAWING REVIEW**

The Consultant shall provide support to MTS in owner procurement of special trackwork material. This support will include responding to inquiries from prospective manufacturers' and providing updates to the procurement package through the issuance of addenda.

The Consultant shall also provide support to the MTS PM in reviewing shop drawings for the special trackwork related to the project.

Task 5 shall require a separate NTP to initiate these services.

#### **Assumptions:**



- Up to 2 addenda will be issued and Consultant will provide support over a 2-month period, assuming 2 hours a week to respond to general inquiries and support to the MTS PM.
- Shop drawing review is limited to 24 hours.

**Deliverables:**

- Supporting documents for addendums
- Shop drawing review comments

**TASK 6 – DEVELOP 20% DESIGN FOR BLUE TO GREEN LINE CONNECTION**

The Consultant shall develop 20% design level track plans, including a phasing concept to provide a footprint to preserve future ROW needed to support the Blue to Green Line double track connection. The double track connection from Blue to Green Line will require two new No. 6 turnouts, a proposed diamond crossing, double track connection, westbound track tying into a new slip switch and east bound track tying into previous yard track immediately north and parallel to Building A. In addition to track layout, the Consultant shall develop 2 station platform options for a new platform south of the existing track. Option 1 shall line up with the existing platform at the parking structure, and provide two ADA crosswalks, one of which aligns with the existing ADA crosswalk location. Option 2 shall be a staggered platform, with NO impacts to the Building A footprint and have at least one ADA crosswalk. Consultant to check that 1 crosswalk is sufficient for emergency egress. This will support other adjacent planning efforts currently underway.

**Assumptions:**

- Reviews and review comments provided will be coordinated with the 50% submittal of the construction package to minimize additional review meetings.
- As this Task is funded separately, it will be tracked as a separate activity on the schedule and invoices but will be included on the same monthly invoice.

**Deliverables:**

- This effort will include submission of a draft and final set of the 20% plans.

**IV. PERIOD OF PERFORMANCE**

The period of service shall be a duration of 336 calendar days from the notice to proceed.

## V. DELIVERABLES

Monthly progress reports and invoices. Meeting agendas and meeting minutes.

50%, 95%, and 100% Plans, Specifications, and Estimate. Provide a PDF of each document included for submission to MTS.

20% Plans for Blue to Green Line Connection. Provide a PDF of the draft and final packages.

A standalone procurement package for MTS to procure long-lead items. The procurement package will be submitted at the time of the 100% submission and include plans, specifications, and a cost estimate.

The completed Construction Package is anticipated to include the following:

| <i><b>General</b></i>               | <u><b>Construction<br/>Package<br/>Sheet Count</b></u> | <u><b>Procurement<br/>Package<br/>Sheet Count</b></u> |
|-------------------------------------|--|---|
| Title Sheet and Index               | 1  | 1   |
| MTS General Notes                   | 1  | 1   |
| Legend/Symbols/Abbreviations        | 1  | 1   |
| Survey Control Sheet                | 1  | -   |
| <i><b>Track</b></i>                 |  |   |
| Demolition Plans                    | 2  | -   |
| Geometry Tables                     | 2  | 2   |
| Track Plan & Profile Plans          | 2  | 2   |
| Track Profiles                      | 2  | -   |
| Typical Sections                    | 3  | -   |
| Straight Turnout Detail             | 3  | 2   |
| Hand Throw Switch                   | 1  | -   |
| Curved Turnout Switch               | 3  | 1   |
| Crossover Detail                    | 3  | 1   |
| Diamond #1 Detail                   | 2  | 1   |
| Diamond #2 Detail                   | 2  | 1   |
| Diamond #3 Detail                   | 2  | 1   |
| Special Trackwork Details           | 5  | 2   |
| Infill Rubber Rail Interface Detail | 1  | -   |
| Restraining Rail Detail             | 1  | 1   |
| <i><b>Civil Sheets</b></i>          |  |   |
| Plan View                           | 2  | -   |
| Civil Details                       | 2  | -   |
| <i><b>Construction Phasing</b></i>  |  |   |
| Plan View                           | 5  | -   |
| <b>Total Sheets</b>                 | <b>47</b>  | <b>17</b>   |

**20% Blue to Green Line  
Connection****Concept  
Drawings  
Sheet Count****Alternative #1**

|                            |   |
|----------------------------|---|
| Track/Platform Plan        | 2 |
| Phasing and Footprint Plan | 1 |
| Details                    | 1 |

**Alternative #2**

|                            |   |
|----------------------------|---|
| Track/Platform Plan        | 2 |
| Phasing and Footprint Plan | 1 |
| Details                    | 1 |

**VI. SCHEDULE OF SERVICES/MILESTONES/DELIVERABLES****A. Tasks Schedule**

Refer to Project Schedule.

**B. Milestones/Deliverables Schedule**

| <b><u>Milestone/Deliverable</u></b> | <b><u>Due Date</u></b> |
|-------------------------------------|------------------------|
| Field Survey                        | 1 month following NTP  |
| 50% Submittal                       | 4 months following NTP |
| 95% Submittal                       | 7 months following NTP |
| 100% Submittal                      | 9 months following NTP |
| Procurement Package                 | 9 months following NTP |
| Show Drawing Review                 | As needed              |
| 20% Final Blue to Green Connection  | 5 months following NTP |

**VII. MATERIALS TO BE PROVIDED BY MTS AND/OR THE OTHER AGENCY**

MTS shall provide available as-builts for Yard A, and mainline trackwork.

**VIII. SPECIAL CONDITIONS**

1. HDR shall not be responsible for costs associated with MTS flag protection for all onsite activities performed as necessitated by the design process.
2. MTS shall be responsible for all review/permit costs associated with the project.

**IX. MTS ACCEPTANCE OF SERVICES:**

Consultants shall not be compensated at any time for unauthorized work outside of this Work Order. Consultants shall provide notice to MTS' Project Manager upon 100% completion of this Work Order. Within five (5) business days from receipt of notice of Work Order completion, MTS' Project Manager shall review, for acceptance, the 100% completion notice. If Consultants provides final service(s) or final work product(s) which are found to be unacceptable due to Consultant and/or subcontractor's negligence and thus not 100% complete by MTS' Project Manager, Consultant shall be required to make revisions to said service(s) and/or work product(s) within the Not to Exceed (NTE) Budget. MTS reserves the right to withhold payment associated with this Work Order until the Project Manager provides written acceptance for the 100% final completion notice. Moreover, 100% acceptance and final completion will be based on resolution of comments received to the draft documents and delivery of final documentation which shall incorporate all MTS revisions and comments.

Monthly progress payments shall be based on actual/documented hours performed for each person/classification identified in the attached Fee Schedule and shall at no time exceed the NTE. Consultants shall only be compensated for actual performance of services and at no time shall be compensated for services for which MTS does not have an accepted deliverable or written proof and MTS acceptance of services performed.

**X. DEFICIENT WORK PRODUCT:**

Throughout the design and/or implementation phases associated with the services rendered by the Consultants, if MTS finds any work product provided by Consultants to be deficient and the deficiently delays any portion of the project, Consultants shall bear the full burden of their deficient work and shall be responsible for taking all corrective actions to remedy their deficient work product including but not limited to the following:

- Paying applicable delay fees,
- Revising provided documents,

At no time will MTS be required to correct any portion of the Consultants deficient work product and shall bear no costs or burden associated with Consultants deficient performance and/or work product.

**XI. DELIVERABLE REQUIREMENTS**

Consultants will be required to submit any and all documentation required by the Scope of Work. The deliverables furnished shall be of a quality acceptable to MTS. The criteria for acceptance shall be a product of neat appearance, well-organized, and procedurally, technically and grammatically correct. MTS reserves the right to request a resubmission of a deliverable, at no cost, if it does not meet the requirements specified in the work order or materially revise the work order. All work products will become the property of MTS. MTS reserves the right to disclose any reports or material provided by the Consultants to any third party.

Consultants shall provide with each task, a work plan showing the deliverables schedule as well as other relevant date needed for Consultants work control, when and as requested by MTS.

Consultants computer data processing and work processing capabilities and data storage should be compatible with Windows compatible PC's, text files readable in Microsoft Word, and standard and customary electronic storage. Subconsultant shall maintain backup copies of all data conveyed to MTS.

Consultants shall provide MTS with hard copy or electronic versions of reports and/or other material as requested by MTS.

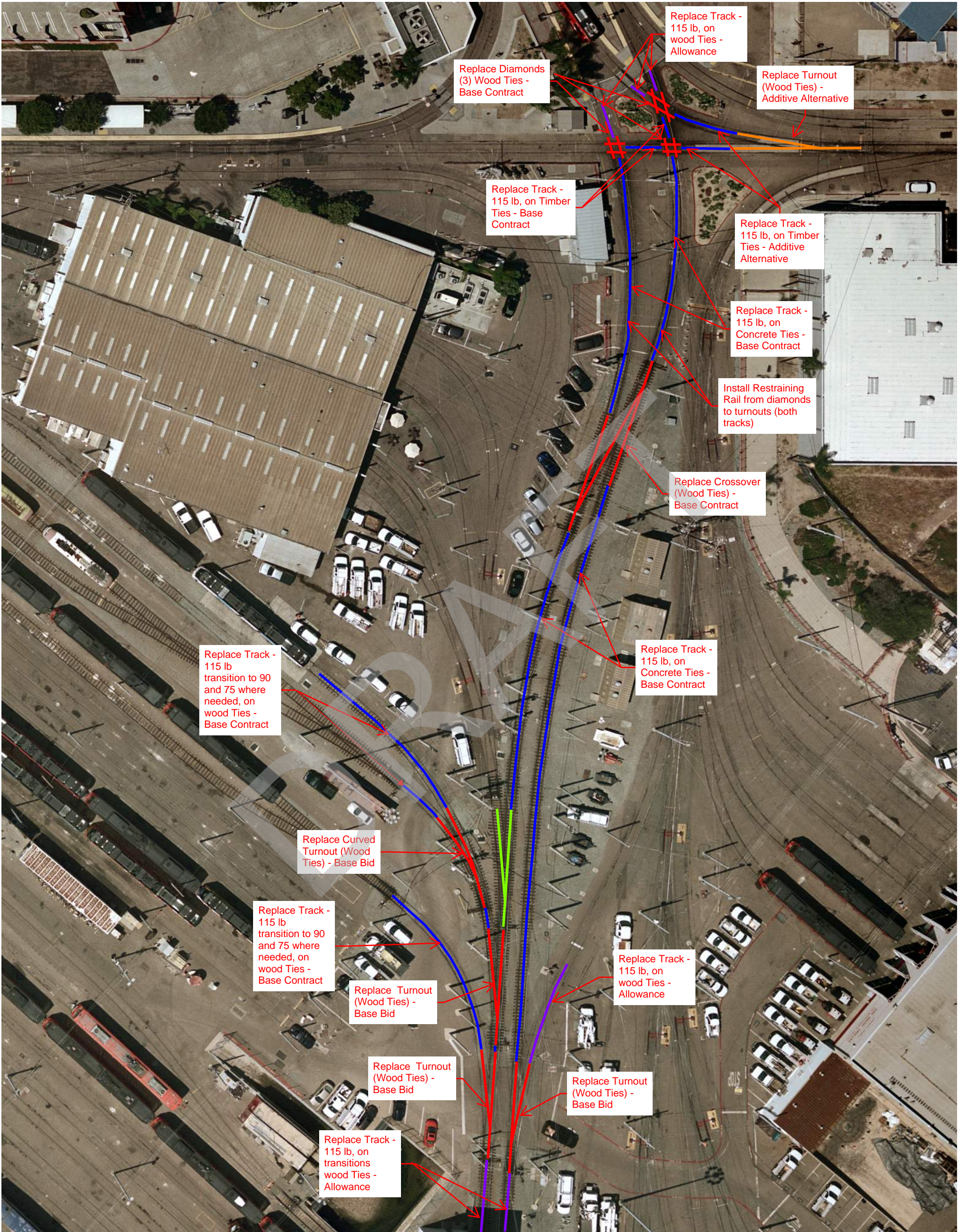
**XII. ADDITIONAL INFORMATION**

Not Applicable to this WOA.

DRAFT



EXHIBIT A



- LEGEND:**
- HAND THROWN TURNOUTS (RACOR 22-E TRI-HANDLE)
  - BY OTHERS
  - HAND TROWN TURNOUT (RACOR 336-EC)



| ID | Task Name                       | Duration        | Start               | Finish              | April | May | June | July | August | September | October | November | December | January | February | March | April | May | June | July | August |
|----|---------------------------------|-----------------|---------------------|---------------------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|-------|-----|------|------|--------|
| 1  | <b>Yard A Track Replacement</b> | <b>336 days</b> | <b>Mon 4/3/23</b>   | <b>Thu 7/25/24</b>  | E     | B   | M    | E    | B      | M         | E       | B        | M        | E       | B        | M     | E     | B   | M    | E    | B      |
| 2  | NTP                             | 0 days          | Mon 4/3/23          | Mon 4/3/23          |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 3  | <b>Work Order Management</b>    | <b>180 days</b> | <b>Mon 4/3/23</b>   | <b>Tue 12/19/23</b> |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 4  | Management                      | 9 mons          | Mon 4/3/23          | Tue 12/19/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 5  | <b>Team Meetings</b>            | <b>169 days</b> | <b>Tue 4/11/23</b>  | <b>Tue 12/12/23</b> |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 15 | <b>Project Design</b>           | <b>181 days</b> | <b>Mon 4/10/23</b>  | <b>Thu 12/28/23</b> |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 16 | Survey and Field Investigation  | 10 days         | Mon 4/10/23         | Fri 4/21/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 17 | Develop Base Files              | 5 days          | Mon 4/24/23         | Fri 4/28/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 18 | <b>50% Design</b>               | <b>70 days</b>  | <b>Mon 5/1/23</b>   | <b>Tue 8/8/23</b>   |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 19 | Track Design                    | 20 days         | Mon 5/1/23          | Fri 5/26/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 20 | Develop Draft Phasing Concept   | 10 days         | Tue 6/13/23         | Mon 6/26/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 21 | 50% Specifications              | 15 days         | Tue 6/6/23          | Mon 6/26/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 22 | 50% Cost Estimate               | 15 days         | Tue 6/6/23          | Mon 6/26/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 23 | QC                              | 10 days         | Tue 6/27/23         | Tue 7/11/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 24 | Submit to MTS                   | 0 days          | Tue 7/11/23         | Tue 7/11/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 25 | MTS Review Period               | 15 days         | Wed 7/12/23         | Tue 8/1/23          |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 26 | Comment Review                  | 5 days          | Wed 8/2/23          | Tue 8/8/23          |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 27 | <b>95% Design</b>               | <b>56 days</b>  | <b>Wed 8/2/23</b>   | <b>Fri 10/20/23</b> |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 28 | Incorporate 50% Comments        | 5 days          | Wed 8/2/23          | Tue 8/8/23          |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 29 | Track Design                    | 15 days         | Wed 8/9/23          | Tue 8/29/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 30 | Develop Final Phasing Concept   | 5 days          | Thu 9/7/23          | Wed 9/13/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 31 | Draft Specifications            | 10 days         | Thu 8/31/23         | Thu 9/14/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 32 | 95% Cost Estimate               | 10 days         | Thu 8/31/23         | Thu 9/14/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 33 | QC                              | 10 days         | Fri 9/15/23         | Thu 9/28/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 34 | Submit to MTS                   | 0 days          | Thu 9/28/23         | Thu 9/28/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 35 | MTS Review Period               | 10 days         | Fri 9/29/23         | Fri 10/13/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 36 | Comment Review                  | 5 days          | Mon 10/16/23        | Fri 10/20/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 37 | <b>100% Design</b>              | <b>45 days</b>  | <b>Mon 10/23/23</b> | <b>Thu 12/28/23</b> |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 38 | Incorporate 95% Comments        | 5 days          | Mon 10/23/23        | Fri 10/27/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 39 | Track Design                    | 12 days         | Mon 10/30/23        | Wed 11/15/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 40 | Final Specifications            | 12 days         | Mon 10/30/23        | Wed 11/15/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 41 | 100% Cost Estimate              | 7 days          | Mon 11/6/23         | Wed 11/15/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 42 | QC                              | 10 days         | Tue 11/21/23        | Wed 12/6/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 43 | Submit to MTS                   | 0 days          | Wed 12/6/23         | Wed 12/6/23         |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 44 | MTS Review Period               | 10 days         | Thu 12/7/23         | Wed 12/20/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 45 | Comment Review                  | 5 days          | Thu 12/21/23        | Thu 12/28/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 46 | Submit IFB Package              | 0 days          | Thu 12/28/23        | Thu 12/28/23        |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 47 | <b>Procurement Package</b>      | <b>81 days</b>  | <b>Wed 8/9/23</b>   | <b>Wed 12/6/23</b>  |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |

Project: Yard A Schedule  
Date: Mon 2/13/23

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress

| ID | Task Name                                | Duration | Start        | Finish      | April | May | June | July | August | September | October | November | December | January | February | March | April | May | June | July | August |
|----|--|----------|--------------|-------------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------|----------|-------|-------|-----|------|------|--------|
| 48 | NTP                                      | 0 days   | Wed 8/9/23   | Wed 8/9/23  | E     | B   | M    | E    | B      | M         | E       | B        | M        | E       | B        | M     | E     | B   | M    | E    | B      |
| 49 | Develop Draft Procurement Package        | 30 days  | Wed 8/9/23   | Wed 9/20/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 50 | Develop Final Procurement Package        | 25 days  | Mon 10/30/23 | Wed 12/6/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 51 | Procurement Support                      | 120 days | Fri 2/9/24   | Thu 7/25/24 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 52 | Bid Support                              | 2 mons   | Fri 2/9/24   | Thu 4/4/24  |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 53 | Shop Drawing Review                      | 1 mon    | Fri 6/28/24  | Thu 7/25/24 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 54 | Blue to Green Line Concept Development   | 107 days | Mon 4/3/23   | Fri 9/1/23  |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 55 | Develop Draft 20% Design                 | 55 days  | Mon 4/3/23   | Mon 6/19/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 56 | Develop Drawings                         | 30 days  | Mon 4/3/23   | Fri 5/12/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 57 | QC                                       | 10 days  | Mon 5/15/23  | Fri 5/26/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 58 | Submit to MTS                            | 0 days   | Fri 5/26/23  | Fri 5/26/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 59 | MTS Review Period                        | 10 days  | Tue 5/30/23  | Mon 6/12/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 60 | Comment Review                           | 5 days   | Tue 6/13/23  | Mon 6/19/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 61 | Develop Final 20% Design                 | 52 days  | Tue 6/20/23  | Fri 9/1/23  |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 62 | Incorporate Draft Comments               | 7 days   | Tue 6/20/23  | Wed 6/28/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 63 | Develop Drawings                         | 15 days  | Thu 6/29/23  | Thu 7/20/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 64 | QC                                       | 5 days   | Fri 7/21/23  | Thu 7/27/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 65 | Submit to MTS                            | 0 days   | Thu 7/27/23  | Thu 7/27/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 66 | MTS Review Period                        | 10 days  | Fri 7/28/23  | Thu 8/10/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 67 | Comment Review                           | 5 days   | Fri 8/11/23  | Thu 8/17/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 68 | Incorporate Comments/Finalize Concept(s) | 10 days  | Fri 8/18/23  | Thu 8/31/23 |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |
| 69 | Submit Final Concept                     | 0 days   | Fri 9/1/23   | Fri 9/1/23  |       |     |      |      |        |           |         |          |          |         |          |       |       |     |      |      |        |

Project: Yard A Schedule  
Date: Mon 2/13/23

Task

Split

Milestone

Summary

Project Summary

Inactive Task

Inactive Milestone

Inactive Summary

Manual Task

Duration-only

Manual Summary Rollup

Manual Summary

Start-only

Finish-only

External Tasks

External Milestone

Deadline

Progress

Manual Progress



# **ATTACHMENT B**

## **NEGOTIATED FEE PROPOSAL**

DRAFT

Work Order Estimate  
Summary

|                |              |
|----------------|--------------|
| MTS Doc. No.   | PWL 352.0-22 |
| Work Order No. | WOA352-AE-12 |

Attachment: A

Work Order Title: Design Services for Various Track Improvements with Yard A

Project No: Estimate

Table 1 - Cost Codes Summary (Costs & Hours)

Table 2 - TASKS/WBS Summary (Costs & Hours)

| Item | TASKS/WBS | TASKS/WBS Description                           | Labor Hrs | Total Costs  |
|------|-----------|---|-----------|--------------|
| 1    |           | Work Order Management                           | 139.0     | \$34,873.83  |
| 2    |           | Field Survey                                    | 344.0     | \$64,922.24  |
| 3    |           | Design Support Services                         | 1,399.0   | \$249,084.16 |
| 4    |           | Construction Phasing                            | 94.0      | \$19,373.24  |
| 5    |           | Procurement Bid Support and Shop Drawing Review | 60.0      | \$12,347.10  |
| 6    |           | Blue to Green Line Connection                   | 164.0     | \$32,629.46  |

|          |         |              |
|----------|---------|--------------|
| Totals = | 2,200.0 | \$413,230.03 |
|----------|---------|--------------|

Table 3 - Consultant/Subconsultant Summary (Costs & Hours)

| (If Applicable, Select One) |      |     |       | Consultant            | Labor Hrs | Total Costs  |
|-----------------------------|------|-----|-------|-----------------------|-----------|--------------|
| DBE                         | DVBE | SBE | Other |                       |           |              |
|                             |      |     | X     | HDR Engineering, Inc. | 1,884.0   | \$353,787.22 |
|                             |      |     | X     | Aguirre & Associates  | 316.0     | \$59,442.81  |
|                             |      |     |       |                       |           |              |

|          |         |              |
|----------|---------|--------------|
| Totals = | 2,200.0 | \$413,230.03 |
|----------|---------|--------------|

# Work Order Estimate Summary

Consultant/Subconsultant: **HDR Engineering, Inc.** MTS Doc. No.: **PWL352-0-22**  
 Work Order No.: **WOA352-AE-12**

Total Hours = **1,884**  
 Total Costs = **\$353,787.22**

Attachment: **A**

Work Order Title: **Design Services for Various Track Improvements with Yard A**

| Item     | TASKS/WBS                           | TASKS/WBS Description          | ODCs<br>(See Attachment) | Engineer 2   | Contract<br>Manager | Architect -<br>Senior | Technical<br>Expert | Engineer 1 | Admin Sr. | Total Hours  | Totals              |
|----------|-------------------------------------|--------------------------------|--------------------------|--------------|---------------------|-----------------------|---------------------|------------|-----------|--------------|---------------------|
|          |                                     |                                | \$ 187.38                | \$ 358.67    | \$ 117.39           | \$ 361.69             | \$ 126.74           | \$ 136.23  |           |              |                     |
| <b>1</b> | <b>Task 1</b>                       | <b>Work Order Management</b>   |                          |              |                     |                       |                     |            |           |              |                     |
| 1.1+     | Project Management (16 months)      |                                | 40                       | 8            |                     |                       |                     |            | 24        | 72           | \$13,634.08         |
| 1.2      | MTS Coordination                    |                                | 10                       | 2            |                     |                       |                     |            |           | 12           | \$2,591.14          |
| 1.3      | Subconsultant Coordination          |                                | 2                        | 1            |                     |                       |                     | 2          |           | 5            | \$986.91            |
| 1.4      | QA/QC                               |                                |                          |              |                     |                       | 20                  |            |           | 20           | \$7,233.80          |
| 1.5      | Team Meetings                       |                                | 10                       | 10           |                     |                       |                     | 10         |           | 30           | \$6,727.90          |
|          | ODCs                                |                                | \$3,700.00               |              |                     |                       |                     |            |           |              | \$3,700.00          |
|          |                                     | Subtotals (Hours) =            | 62                       | 21           |                     | 20                    | 12                  | 12         | 24        |              |                     |
|          |                                     | Subtotals (Costs) =            | \$3,700.00               | \$14,617.56  | \$7,532.07          | \$7,233.80            | \$1,520.88          | \$3,269.52 |           | <b>139</b>   | <b>\$34,873.83</b>  |
| <b>2</b> | <b>Task 2</b>                       | <b>Field Survey</b>            |                          |              |                     |                       |                     |            |           |              |                     |
| 2.1      | Field Survey                        |                                | 8                        |              |                     |                       |                     |            |           | 8            | \$1,499.04          |
| 2.2      | Site Investigation                  |                                | 8                        | 4            |                     |                       |                     | 8          |           | 20           | \$3,947.64          |
| 2.3      | Control Drawing Development         |                                |                          |              |                     |                       |                     |            |           |              |                     |
|          | ODCs                                |                                | \$32.75                  |              |                     |                       |                     |            |           |              | \$32.75             |
|          |                                     | Subtotals (Hours) =            | 16                       | 4            |                     |                       |                     | 8          |           | <b>8</b>     |                     |
|          |                                     | Subtotals (Costs) =            | \$32.75                  | \$2,998.08   | \$1,434.68          |                       | \$1,013.92          |            |           | <b>28</b>    | <b>\$5,479.43</b>   |
| <b>3</b> | <b>Task 3</b>                       | <b>Design Support Services</b> |                          |              |                     |                       |                     |            |           |              |                     |
| 3.1      | Track Design                        |                                | 450                      | 40           |                     |                       | 50                  | 537        |           | 1,077        | \$184,811.68        |
| 3.2      | Project Specifications and Estimate |                                | 104                      | 32           |                     |                       | 16                  | 80         |           | 232          | \$46,891.20         |
| 3.3      | Procurement Package                 |                                | 46                       | 8            |                     |                       | 4                   | 32         |           | 90           | \$16,991.28         |
|          | ODCs                                |                                | \$390.00                 |              |                     |                       |                     |            |           |              | \$390.00            |
|          |                                     | Subtotals (Hours) =            | 600                      | 80           |                     | 70                    | 649                 |            |           | <b>1,399</b> |                     |
|          |                                     | Subtotals (Costs) =            | \$390.00                 | \$112,428.00 | \$28,693.60         | \$25,318.30           | \$82,254.26         |            |           |              | <b>\$249,084.16</b> |

Att. A A 8 04/20/23

# Work Order Estimate Summary

Consultant/Subconsultant: **HDR Engineering, Inc.** MTS Doc. No.: **PWL352-0-22**  
 Work Order No.: **WOA352-AE-12**

Total Hours = **1,884**  
 Total Costs = **\$353,787.22**

Attachment: **A**

Work Order Title: **Design Services for Various Track Improvements with Yard A**

| Item     | TASKS/WBS     | TASKS/WBS Description                                  | ODCs<br>(See Attachment) | Engineer 2   | Contract<br>Manager | Architect -<br>Senior | Technical<br>Expert | Engineer 1  | Admin Sr. | Total Hours  | Totals              |
|----------|---------------|--|--------------------------|--------------|---------------------|-----------------------|---------------------|-------------|-----------|--------------|---------------------|
| <b>4</b> | <b>Task 4</b> | <b>Construction Phasing</b>                            |                          |              |                     |                       |                     |             |           |              |                     |
|          |               | Construction Phasing                                   |                          | 30           | 16                  |                       | 8                   | 40          |           | 94           | \$19,323.24         |
|          |               | ODCs   | \$50.00                  |              |                     |                       |                     |             |           |              | \$50.00             |
|          |               | Subtotals (Hours) =                                    |                          | 30           | 16                  |                       | 8                   | 40          |           |              |                     |
|          |               | Subtotals (Costs) =                                    | \$50.00                  | \$5,621.40   | \$5,738.72          |                       | \$2,893.52          | \$5,069.60  |           | <b>94</b>    | <b>\$19,373.24</b>  |
| <b>5</b> | <b>Task 5</b> | <b>Procurement Bid Support and Shop Drawing Review</b> |                          |              |                     |                       |                     |             |           |              |                     |
|          |               | Addendum Support                                       |                          | 10           | 1                   |                       | 1                   | 8           |           | 20           | \$3,608.08          |
|          |               | General PM Support                                     |                          | 14           | 2                   |                       |                     |             |           | 16           | \$3,340.66          |
|          |               | Shop Drawing Review                                    |                          | 8            | 6                   |                       | 2                   | 8           |           | 24           | \$5,388.36          |
|          |               | ODCs   | \$10.00                  |              |                     |                       |                     |             |           |              | \$10.00             |
|          |               | Subtotals (Hours) =                                    |                          | 32           | 9                   |                       | 3                   | 16          |           |              |                     |
|          |               | Subtotals (Costs) =                                    | \$10.00                  | \$5,996.16   | \$3,228.03          |                       | \$1,085.07          | \$2,027.84  |           | <b>60</b>    | <b>\$12,347.10</b>  |
| <b>6</b> | <b>Task 6</b> | <b>Blue to Green Line Connection</b>                   |                          |              |                     |                       |                     |             |           |              |                     |
|          |               | Review and Incorporate Proposed Concept into Basefile  |                          | 2            | 2                   |                       |                     | 4           |           | 8            | \$1,599.06          |
|          |               | Develop Track Alignment/Profiles (2 Concepts)          |                          | 28           | 8                   | 8                     | 2                   | 8           |           | 54           | \$10,792.42         |
|          |               | Develop 2 Station Concepts                             |                          | 28           | 8                   | 8                     | 2                   | 8           |           | 54           | \$10,792.42         |
|          |               | Develop Building A Impact Exhibit                      |                          | 24           | 6                   | 8                     | 2                   | 8           |           | 48           | \$9,325.56          |
|          |               | ODCs   | \$120.00                 |              |                     |                       |                     |             |           |              | \$120.00            |
|          |               | Subtotals (Hours) =                                    |                          | 82           | 24                  | 24                    | 6                   | 28          |           |              |                     |
|          |               | Subtotals (Costs) =                                    | \$120.00                 | \$15,365.16  | \$8,608.08          | \$2,817.36            | \$2,170.14          | \$3,548.72  |           | <b>164</b>   | <b>\$32,629.46</b>  |
|          |               | <b>Totals (Summary) =</b>                              |                          |              |                     |                       |                     |             |           | <b>1,884</b> | <b>\$353,787.22</b> |
|          |               | Total (Hours) =  |                          | 822          | 154                 | 24                    | 107                 | 753         |           |              |                     |
|          |               | Total (Costs) =  | \$4,302.75               | \$154,026.36 | \$55,235.18         | \$2,817.36            | \$38,700.83         | \$95,435.22 |           |              |                     |
|          |               | Percentage of Total (Hours) =                          |                          | 44%          | 8%                  | 1%                    | 6%                  | 40%         |           | 100%         | 99%                 |
|          |               | Percentage of Total (Costs) =                          |                          | 44%          | 16%                 | 1%                    | 11%                 | 27%         |           |              |                     |

Work Order Estimate  
Summary

Consultant/ Subconsultant:

HDR Engineering, Inc.

Contract No:

PWL352.0-22

Task Order No:

WOA352-AE-12

Attachment:

A

Work Order Title:

Design Services for Various Track Improvements with Yard A

| ODC Item   | TASKS/WBS (1-5)     |        |            |            |            |            |         |          |          |            |         |            |         |
|------------|---------------------|--------|------------|------------|------------|------------|---------|----------|----------|------------|---------|------------|---------|
|            | Task 1              |        |            | Task 2     |            |            | Task 3  |          |          | Task 4     |         | Task 5     |         |
|            | Quantity            | Total  | Unit Cost  | Quantity   | Total      | Quantity   | Total   | Quantity | Total    | Quantity   | Total   | Quantity   | Total   |
| 1          | Reproduction (2022) | LS     | \$100.00   |            |            |            |         | 3        | \$300.00 |            |         |            |         |
| 2          | RR Insurance        | LS     | \$3,700.00 | 1          | \$3,700.00 |            |         |          |          |            |         |            |         |
| 3          | Mileage             | Mile   | \$0.66     |            |            | 50         | \$32.75 |          |          |            |         |            |         |
| 4          | Transit Passes      | Person | \$5.00     |            |            |            |         | 18       | \$90.00  | 10         | \$50.00 | 2          | \$10.00 |
| 5          |                     |        |            |            |            |            |         |          |          |            |         |            |         |
| 6          |                     |        |            |            |            |            |         |          |          |            |         |            |         |
| 7          |                     |        |            |            |            |            |         |          |          |            |         |            |         |
| 8          |                     |        |            |            |            |            |         |          |          |            |         |            |         |
| 9          |                     |        |            |            |            |            |         |          |          |            |         |            |         |
| 10         |                     |        |            |            |            |            |         |          |          |            |         |            |         |
| Subtotal = |                     |        |            | \$3,700.00 |            | Subtotal = |         | \$32.75  |          | Subtotal = |         | Subtotal = |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |
|            |                     |        |            |            |            |            |         |          |          |            |         |            |         |

| TASKS/WBS (6-10) |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
|------------------|---------------------|------------|----------|----------|-------|------------|-------|----------|-------|------------|-------|---------------------|------------|
| ODC Item         | Description         | Task 6     |          |          |       |            |       |          |       |            |       | Totals              |            |
|                  |                     | Quantity   | Total    | Quantity | Total | Quantity   | Total | Quantity | Total | Quantity   | Total | Quantity            | Total      |
| 1                | Reproduction (2022) | 1          | \$100.00 |          |       |            |       |          |       |            |       | 4                   | \$400.00   |
| 2                | RR Insurance        |            |          |          |       |            |       |          |       |            |       | 1                   | \$3,700.00 |
| 3                | Mileage             |            |          |          |       |            |       |          |       |            |       | 50                  | \$32.75    |
| 4                | Transit Passes      | 4          | \$20.00  |          |       |            |       |          |       |            |       | 34                  | \$170.00   |
| 5                |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
| 6                |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
| 7                |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
| 8                |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
| 9                |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
| 10               |                     |            |          |          |       |            |       |          |       |            |       |                     |            |
|                  |                     | Subtotal = |          | \$120.00 |       | Subtotal = |       |          |       | Subtotal = |       | Totals = \$4,302.75 |            |

# Work Order Estimate Summary

Consultant/Subconsultant: **Aguirre & Associates** MTS Doc. No.: **PWL352.0-22**

Work Order No.:

|               |                    |
|---------------|--------------------|
| Total Hours = | <b>316</b>         |
| Total Costs = | <b>\$59,442.81</b> |

Work Order Title: **Design Services for Various Track Improvements with Yard A** Attachment: **C**

| Item | TASKS/WBS | TASKS/WBS Description | ODCs<br>(See<br>Attachment) | Surveyor -<br>Senior | Surveyor 3 | Party Chief<br>(PW) | Chainman<br>(PW) | Total Hours | Totals |
|------|-----------|-----------------------|-----------------------------|----------------------|------------|---------------------|------------------|-------------|--------|
|      |           |                       |                             | \$ 170.66            | \$ 117.66  | \$ 225.00           | \$ 227.07        |             |        |

|                                      |  |  |  |  |  |  |  |  |  |
|--------------------------------------|--|--|--|--|--|--|--|--|--|
| <b>1 Task 1 Project Management</b>   |  |  |  |  |  |  |  |  |  |
| 1.1 Project Management               |  |  |  |  |  |  |  |  |  |
| 1.2 MTS and Stakeholder Coordination |  |  |  |  |  |  |  |  |  |
| 1.3 Subconsultant Coordination       |  |  |  |  |  |  |  |  |  |
| 1.4 QA/QC                            |  |  |  |  |  |  |  |  |  |
| 1.5 Team Meetings                    |  |  |  |  |  |  |  |  |  |
|                                      |  |  |  |  |  |  |  |  |  |

Subtotals (Hours) = N/A  
Subtotals (Costs) =

|                                 |  |  |          |    |    |    |    |     |             |
|---------------------------------|--|--|----------|----|----|----|----|-----|-------------|
| <b>2 Task 2 Field Survey</b>    |  |  |          |    |    |    |    |     |             |
| 2.1 Field Survey                |  |  | \$100.00 | 42 | 80 | 91 | 91 | 304 | \$57,818.89 |
| 2.2 Site Investigation          |  |  |          |    |    |    |    |     |             |
| 2.3 Control Drawing Development |  |  |          | 4  | 8  |    |    | 12  | \$1,623.92  |
|                                 |  |  |          |    |    |    |    |     |             |

Subtotals (Hours) = N/A  
Subtotals (Costs) = \$100.00 \$7,850.36 \$10,354.08 \$20,475.00 \$20,663.37

|   |  |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|
| <b>3 Task 3 Design Support Services</b> |  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |

Subtotals (Hours) = N/A  
Subtotals (Costs) =

|                                      |  |  |  |  |  |  |  |  |  |
|--------------------------------------|--|--|--|--|--|--|--|--|--|
| <b>4 Task 4 Construction Phasing</b> |  |  |  |  |  |  |  |  |  |
|                                      |  |  |  |  |  |  |  |  |  |

Subtotals (Hours) = N/A  
Subtotals (Costs) =

|   |  |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|
| <b>5 Task 5 Procurement Bid Support and Shop Drawing Review</b> |  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |

Subtotals (Hours) = N/A  
Subtotals (Costs) =

**Totals (Summary) =**  
Total (Hours) = N/A  
Total (Costs) = \$100.00 \$7,850.36 \$10,354.08 \$20,475.00 \$20,663.37

Percentage of Total (Hours) =  
Percentage of Total (Costs) = N/A 0% 15% 28% 29% 29%  
100% 35%

Work Order Estimate  
Summary

Consultant/ Subconsultant:

Aguirre & Associates

Contract No:

PWL352.0-22

Task Order No.

WOA352-AE-12

Work Order Title:

Design Services for Various Track Improvements with Yard A

Attachment:

A

TASKS/WBS (1-5)

| ODC Item | Description  | Unit | Unit Cost | Task 1     |       | Task 2     |          | Task 3     |       | Task 4     |       | Task 5     |       |
|----------|--------------|------|-----------|------------|-------|------------|----------|------------|-------|------------|-------|------------|-------|
|          |              |      |           | Quantity   | Total | Quantity   | Total    | Quantity   | Total | Quantity   | Total | Quantity   | Total |
| 1        | Reproduction | 1    | \$100.00  |            |       | 1          | \$100.00 |            |       |            |       |            |       |
| 2        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 3        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 4        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 5        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 6        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 7        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 8        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 9        |              |      |           |            |       |            |          |            |       |            |       |            |       |
| 10       |              |      |           |            |       |            |          |            |       |            |       |            |       |
|          |              |      |           | Subtotal = |       | Subtotal = |          | Subtotal = |       | Subtotal = |       | Subtotal = |       |
|          |              |      |           |            |       | \$100.00   |          |            |       |            |       |            |       |

TASKS/WBS (6-10)

| ODC Item | Description  | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total | Totals   |          |
|----------|--------------|------------|-------|------------|-------|------------|-------|------------|-------|------------|-------|----------|----------|
|          |              |            |       |            |       |            |       |            |       |            |       | Quantity | Total    |
| 1        | Reproduction |            |       |            |       |            |       |            |       |            |       | 1        | \$100.00 |
| 2        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 3        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 4        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 5        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 6        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 7        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 8        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 9        |              |            |       |            |       |            |       |            |       |            |       |          |          |
| 10       |              |            |       |            |       |            |       |            |       |            |       |          |          |
|          |              | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |       | Totals = |          |
|          |              |            |       |            |       |            |       |            |       |            |       | \$100.00 |          |

Alt. A, At 8, 04/20/23



## Agenda Item No. 9

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Declaration of Surplus Property and Authorization of Sale to United States of America (US General Services Administration (GSA) Parking Lot)

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors:

1. Declare the property located at the eastern corner of Camino de la Plaza and Interstate 5 in San Ysidro, San Diego, California (Assessor's Parcel Number 667-020-76-00) (GSA Parking Lot Property) as "exempt surplus land" for purposes of Government Code section 54221(f)(1)(D); and
2. Approve the sale of MTS's remaining fee interest in the GSA Parking Lot Property to the United States of America (USA).

#### Budget Impact

If completed, this transaction would result in one-time revenue to MTS of \$16,750. Staff will make recommendations to the Board during the budget process to allocate such funds to the capital improvement budget.

#### DISCUSSION:

In 2001, MTS, Caltrans and GSA<sup>1</sup> entered into a Memorandum of Understanding (MOU) to facilitate the construction of the San Ysidro Intermodal Transportation Center (MTS Doc. No. G0625.0-01). Per the terms of the MOU, in order to allow the use of federally owned property for the current San Ysidro Transit Center, a three-party property/easement swap was agreed to. Caltrans granted the GSA Parking Lot Property to MTS for the express purpose of creating a parking lot for GSA use. Following construction of the parking lot in 2002, MTS granted an

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<sup>1</sup> Among its other duties, GSA is the federal agency charged with overseeing federally owned or leased real estate for land ports of entry.





exclusive and permanent easement to USA<sup>2</sup> for this parking purpose. In return, MTS was granted easements over USA property at the San Ysidro Transit Center at the southern terminus of East San Ysidro Boulevard (Assessor's Parcel Numbers 667-020-47, 667-030-24 and 667-030-27).

Presently, the easement granted to MTS is used for bus and taxi services as well as the southern end of the trolley platform. The easement granted to USA over the GSA Parking Lot Property is used exclusively as parking for the U.S. Customs and Border Protection agents and employees.



*Property shown in red. Easement to MTS shown in green. All outlines approximate.*

The GSA Parking Lot Property has never been utilized by MTS for transit purposes. Long term transit plans under review by SANDAG and MTS do not require MTS to retain ownership or control of the Property. Furthermore, the USA's existing permanent and exclusive easement over the GSA Parking Lot Property precludes the use of the property by MTS for any use.

<sup>2</sup> Although overseen by GSA, the federal government generally takes title as "United States of America". The easement granted by MTS in 2002 was to USA. (See San Diego County Records Doc. No. 2002-0650615.)

As part of its San Ysidro Port of Entry operations, GSA is proceeding with a Federal Motor Carrier Safety Administration (FMCSA) Bus Inspection Facility Project.<sup>3</sup> The proposed facility would be constructed on the GSA Parking Lot Property. Therefore, GSA has requested MTS transfer its remaining fee interest in the GSA Parking Lot Property to USA. GSA has completed an appraisal (Attachment A) of the Property valuing the remaining fee value of the Property at \$16,750. MTS Staff has reviewed the appraisal and determined the value is accurate. The low value is because the 2002 easement essentially transferred most of the value of the property to the USA at that time. MTS's remaining fee interest is considered of nominal (1%) value.

In order to comply with the Surplus Land Act (Government Code section 54220, et seq.), before transferring the property to the USA, MTS must first make a finding that the GSA Parking Lot Property and/or this transaction qualifies as "exempt surplus land". Disposal of exempt surplus land is not required to follow the Surplus Land Act's notice of availability and negotiation process. (Government Code section 54222.3.)

Government Code section 54221(f)(1) lists the approved categories of "exempt surplus land". Subdivision (f)(1)(D) recognizes the following as exempt surplus land:

*Surplus land that a local agency is transferring to another local, state, or federal agency for the agency's use, or to a federally recognized California Indian tribe.*

The proposed sale of the GSA Parking Lot Property to the USA meets this definition of "exempt surplus land" for the following reasons:

- The GSA Parking Lot Property is "surplus land" under Government Code section 54221(b)(1) because it is not currently used by MTS and MTS has no future plans or rights to use the property.
- The GSA Parking Lot Property further qualifies as "exempt surplus land" under Government Code section 54221(f)(1)(D) because:
  - The USA is a federal agency.
  - The GSA Parking Lot Property is currently used exclusively by the USA under the terms of a permanent and exclusive easement for parking purposes.
  - The proposed transfer of MTS's remaining fee interest is for the purpose of facilitating the use of the GSA Parking Lot Property for GSA's FMCSA Project.
  - The GSA Parking Lot Property does not meet any of the exceptions listed in Government Code section 54221(f)(2).

Therefore, staff recommends that the Board take the following action:

1. Declare the GSA Parking Lot Property as "exempt surplus land" for purposes of Government Code section 54221(f)(1)(D); and

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<sup>3</sup> <https://www.gsa.gov/about-us/regions/welcome-to-the-pacific-rim-region-9/land-ports-of-entry/fmcsa-projects>

2. Approve the sale of MTS's remaining fee interest in the GSA Parking Lot Property to the USA.

/S/ Sharon Cooney

Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. Appraisal Executive Summary of the Property

Philip C. Miller  
 General Services Administration  
 September 27, 2021  
 Page 3

### **Before Condition (Value of the Property without consideration of the perpetual easement)**

A discussion regarding the determination of the larger parcel is provided in the accompanying report. As noted, the subject is a parcel of land containing an area of 1.48 acres or 64,469 square feet. However, there are significant topographic issues associated with the site. There are upslopes located along the northern portion of the site (fronting Camino de la Plaza), downslopes along the western and southern property boundaries (fronting Interstate 5), and downslopes along the eastern property boundary. As a result, we have estimated the useable area as 33,500 square feet or 0.77 acres.

The property is zoned CC-2-5, Community Commercial, which permits retail sales, restaurants, financial institutions, offices, and research and development. Parking facilities are permitted with a conditional use permit. In the before condition, the property is a parking lot site.

Based on the analyses and conclusions in the accompanying report, and subject to the definitions, assumptions, and limiting conditions expressed herein, it is our opinion that the market value of the fee simple interest in the underlying land comprising the subject property in the before condition is:

#### **Value Conclusion - Before Condition**

| Value Type & Appraisal Premise | Interest Appraised | Date of Value   | Value Conclusion |
|--------------------------------|--------------------|-----------------|------------------|
| Market Value                   | Fee Simple         | August 31, 2021 | \$1,675,000      |

### **After Condition (Value of the property considering the perpetual easement)**

This valuation includes an analysis of the subject property (remainder) in the after condition, following the perpetual easement acquisition by the GSA. The easement acquisition has already occurred as of the date of value.

The perpetual easement encumbers the entire subject property. The easement agreement indicates that “ the easement granted is appurtenant to all the Dominant Tenement....”As a result, the underlying fee owner has no use of the property in the after condition. The land area in the after condition is effectively zero.

Based on the analyses and conclusions in the accompanying report, and subject to the definitions, assumptions, and limiting conditions expressed herein, our opinions of the market value of the subject in the after condition, is:

#### **Value Conclusion - After Condition**

| Value Type & Appraisal Premise | Interest Appraised      | Date of Value   | Value Conclusion |
|--------------------------------|-------------------------|-----------------|------------------|
| Market Value                   | Fee Simple and Easement | August 31, 2021 | \$16,750         |



Philip C. Miller  
 General Services Administration  
 September 27, 2021  
 Page 4

### Extraordinary Assumptions and Hypothetical Conditions

The value conclusions are subject to the following extraordinary assumptions. An extraordinary assumption is an assignment-specific assumption as of the effective date regarding uncertain information used in an analysis which, if found to be false, could alter the appraiser's opinions or conclusions.

1. None

The value conclusions are based on the following hypothetical conditions. A hypothetical condition is a condition, directly related to a specific assignment, which is contrary to what is known by the appraiser to exist on the effective date of the assignment results, but is used for the purpose of analysis.

1. There is an existing perpetual easement on the property in favor of GSA. We have been asked to provide an opinion of value of the fee simple interest without considering this easement. This is the before condition in our analysis. Because this is contrary to what currently exists, the before condition valuation scenario requires a hypothetical condition that the perpetual easement does not exist.

The use of any extraordinary assumption or hypothetical condition may have affected the assignment results.

For your reference, we note the recapitulation of our appraisal is as follows:

### Recapitulation

| Value Type & Appraisal Premise                               | Interest Appraised      | Date of Value   | Value Conclusion |
|--|-------------------------|-----------------|------------------|
| Market Value - Before Condition                              | Fee Simple              | August 31, 2021 | \$1,675,000      |
| Market Value - After Condition                               | Fee Simple and Easement | August 31, 2021 | \$16,750         |
| Difference in Value (Market Value of the Perpetual Easement) | Perpetual Easement      | August 31, 2021 | \$1,658,250      |

This letter must remain attached to this appraisal report, which contains 90 pages plus the addenda, for the value opinions set forth to be considered valid. If you have any questions or comments, please contact the undersigned. Thank you for the opportunity to be of service.

Respectfully submitted,

**Integra Realty Resources - Los Angeles**



Jerardo Arciniega, MAI  
 California Certified General Real Estate  
 Appraiser #AG042445  
 Telephone: (818) 290-5416  
 Email: jarciniega@irr.com



Ryan J. Dobbins  
 California Certified General Real Estate  
 Appraiser #AG029385  
 Telephone: (818) 290-5432  
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## Agenda Item No. 10

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Right-of-Entry Engineering Services – Work Order Agreement

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer (CEO) to execute Work Order WOA355-AE-10 under MTS Doc. No. PWL355.0-22 (in substantially the same format as Attachment A) with Psomas in the amount of \$475,914.28 to perform right-of-entry (ROE) engineering review services for a period of one (1) year to support the MTS Land Management Department.

#### Budget Impact

The total cost of this contract is estimated to be \$475,914.28. The project is funded by MTS Operating Account # 571140- 791010.

#### DISCUSSION:

A ROE permit is required whenever a third-party requests to perform work within, across or adjacent to MTS's right-of-way (ROW). Consultant services are needed to provide MTS with specific technical expertise during the processing of these ROE permits to ensure their project plans do not negatively impact MTS infrastructure, assets or operations. Under this work order, the consultant shall provide as-needed general engineering design review services, including: a) technical reviews of right-of-entry permit request and plan reviews, b) ROE coordination with MTS staff and/or permittees, and c) tracking permit submittals received, hours spent on review of each individual permit submittal, providing comments back to permittee and MTS.

On September 15, 2021, MTS issued a solicitation for On-Call Architectural and Engineering (A&E) Design Services by requesting Statements of Qualifications (RFSQ) from firms with expertise in a variety of A&E design and related consulting services separated into the following three (3) categories:

- Category A: Comprehensive/Full Service - Five (5) prime contracts



- Category B: Small Business Set Aside- Three (3) prime contracts awarded to a certified Small Business (SB) or a Disadvantaged Business Enterprise (DBE) certified firm, (which is also considered to be a Small Business)
- Category C: Specialty Prime – Up to Five (5) specialty service contracts

On May 12, 2022 (AI 10), seven (7) firms were selected to perform various A&E services as part of MTS's On-Call panel. For projects requiring A&E Services, work orders will be issued to these firms.

MTS staff reviewed the approved A&E firms in Category A, and utilizing a direct award process, selected Psomas to perform the requisite services. Psomas's subcontractor, RailPros, has previously performed ROE engineering services for the MTS Land Management Department and has the requisite expertise to handle the variety of plan reviews that MTS needs.

Based on previous level of effort for these services Psomas's proposed amount of \$475,914.28 was determined to be fair and reasonable. For the project, Psomas will utilize the following subcontractor:

| Subcontractor Firm Name | Firm Classification | Dollar Value of Subcontract |
|-------------------------|---------------------|-----------------------------|
| RailPros                | None                | \$434,914.28                |

Therefore, staff recommends that the MTS Board of Directors authorize the CEO to execute Work Order WOA355-AE-10 for under MTS Doc. No. PWL355.0-22 (in substantially the same format as Attachment A) with Psomas in the amount of \$475,914.28 to perform ROE engineering review services for a period of one (1) year to support the MTS Land Management Department.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. Draft Work Order WOA355-AE-10



**Metropolitan  
Transit  
System**

February 1, 2023

MTS Doc. No. PWL355.0-22  
Work Order No. WOA355-AE-10

Ms. Sarah Curran, PE  
Vice President  
Psomas  
401 B Street, Suite 1600  
San Diego, CA 92101

Dear Ms. Curran:

**Subject: MTS DOC. NO. PWL355.0-22, WORK ORDER WOA355-AE-10, GENERAL ENGINEERING SERVICES FOR RIGHT-OF-ENTRY ENGINEERING SERVICES**

This letter shall serve as our agreement for Work Order WOA355-AE-10 to MTS Doc. No. PWL355.0-22, for professional services under the General Engineering Consultant Agreement, as further described below.

#### SCOPE OF SERVICES

This Work Order shall provide engineering services for Right-of-Entry Engineering services. Work provided under this Work Order will be performed in accordance with the attached Scope of Services (Attachment A)

#### SCHEDULE

The Scope of Services, as described above, shall be for a period of one (1) year from the date of the Notice to Proceed.

#### PAYMENT

Payment shall be based on actual costs in the amount not to exceed \$475,914.28 without prior authorization of MTS (Attachment B).





Please sign below, and return the document to the Contracts Specialist at MTS. All other terms and conditions shall remain the same and in effect.

Sincerely,

Accepted:

Sharon Cooney  
Chief Executive Officer

\_\_\_\_\_  
Sarah Curran, Vice President  
Psomas

Date: \_\_\_\_\_

Attachments: Attachment A, Scope of Services  
Attachment B, Negotiated Fee Proposal

DRAFT

**ATTACHMENT A  
SCOPE OF SERVICES**

DRAFT

**TITLE: Right-of-Entry Engineering Plan Reviews****WOA #: WOA355-AE-10****I. PROJECT DESCRIPTION**

A Right-of-Entry (ROE) permit is required when an outside party wishes to perform work within MTS ROW, crossing the MTS ROW, or is performing work adjacent to MTS ROW that may impact MTS operations. The purpose of this work order is to provide as-needed general engineering design review services as described in the scope of work below.

**II. SCOPE OF WORK**

The scope of work shall consist of the following tasks and deliverables:

**Task 1 – Project Management and Coordination (Psomas and RailPros)**

- 1.1 Provide project management services including the requirements for invoicing, scheduling, monthly project progress reports, and administration of the Consultant's team.
- 1.2 Provide project coordination with MTS as well as coordination with other project stakeholders as necessary.
- 1.3 Provide coordination and oversight of subconsultant(s).
- 1.4 Also included in Project Management is QA/QC which will be performed on all deliverables. To ensure quality of work and compliance with the scope of work, the consultant shall perform a systematic in-house review of all documents produced prior to submittal. All reviewed documents will have a check box or signature page indicating review has been performed.

**Task 2 – Technical Reviews (RailPros)**

- 2.1 Technical reviews of right of entry permit applications and project design plans, construction work plans, traffic control plans, geotechnical reports and other documents submitted by permit applicants and provided to consultant

**Task 3 – ROE Coordination (RailPros)**

- 3.1 General ROE coordination, including but not limited to
  - a) Meetings with MTS and/or Permittees to discuss a specific project and/or right of way matters
  - b) Attend Pre-Construction meetings
  - c) Attend job walks and/or perform inspections

**Task 4 – Tracking and Invoicing (Psomas and RailPros)**

- 4.1 Tracking permit submittals received, hours spent on review of each individual permit submittal, providing comments back to permittee and MTS. Create monthly invoices for each individual permit submittal.

**III. PERIOD OF PERFORMANCE**

Consultant shall provide the services for a period of one (1) year from the commencement of the Work Order.

**IV. DELIVERABLES**

Consultant deliverables for Tasks 1 – 3 will vary per project. Task 4 deliverables are due monthly

**V. SCHEDULE OF SERVICES/MILESTONES/DELIVERABLES****A. Tasks Schedule**

| <b>Task</b>                 | <b>Begin/End Dates</b> |
|-----------------------------|------------------------|
| 1) Technical Reviews        | NTP + 365 days         |
| 2) General ROW Coordination | NTP + 365 days         |
| 3) Tracking and Invoicing   | NTP + 365 days         |

**B. Milestones/Deliverables Schedule**

| <b>Milestone/Deliverable</b> | <b>Due Date</b>            |
|------------------------------|----------------------------|
| Monthly Invoices             | First Monday of each month |

**VI. MATERIALS TO BE PROVIDED BY MTS AND/OR THE OTHER AGENCY**

PDF files of permittee plans and specifications, as submitted to MTS.

**VII. SPECIAL CONDITIONS**

Not Applicable.

**VIII. MTS ACCEPTANCE OF SERVICES:**

Consultant and/or subconsultants shall not be compensated at any time for unauthorized work outside of this Work Order. Firm shall provide MTS an invoice the first Monday of every month detailing the project assignments, employee classification and number of review hours accumulated for each assignment for the preceding month. If Firm provides service(s) or work product(s) which are found to be unacceptable by MTS' Project Manager due to Firms and/or Firms subcontractors negligence, Firm shall be required to make revisions to said service(s) and/or work product(s) at no additional cost to MTS.

Firm shall only be compensated for actual performance of services and at no time shall be compensated for services for which MTS does not have an accepted deliverable or written proof and MTS acceptance of services performed.

**IX. DEFICIENT WORK PRODUCT**

Throughout the construction management and/or implementation phases associated with the services rendered by the Contractor, if MTS finds any work product provided by Contractor to be deficient (i.e., not meeting the professional standard of care) and the deficiency delays any portion of the project, Contractor shall bear the full burden of their deficient work and shall be responsible for taking all corrective actions to remedy their deficient work product including but not limited to the following:

- Revising provided documents,

At no time will MTS be required to correct any portion of the Contractors deficient work product and shall bear no costs or burden associated with Contractors deficient performance and/or work product.

#### **X. DELIVERABLE REQUIREMENTS**

Contractor will be required to submit any and all documentation required by the Scope of Work. The deliverables furnished shall be of a quality reasonably acceptable to MTS. The criteria for acceptance shall be a product of neat appearance, well-organized, and procedurally, technically and grammatically correct. MTS reserves the right to request a change in the format if it doesn't satisfy MTS's needs. All work products will become the property of MTS. MTS reserves the right to disclose any reports or material provided by the Contractor to any third party.

Contractor shall provide with each task, a work plan showing the deliverables schedule as well as other relevant date needed for Contractor's work control, when and as requested by MTS.

Contractor's computer data processing and work processing capabilities and data storage should be compatible with Windows compatible PC's, text files readable in Microsoft Word, and standard and customary electronic storage. Contractor shall maintain backup copies of all data conveyed to MTS.

Contractor shall provide MTS with hard copy or electronic versions of reports and/or other material as requested by MTS.

#### **XI. PRICING**

During the term of the work order, the consultant shall be compensated on a time and materials basis. There shall be no escalation of rates or fees allowed.

Administrative hours billed by Consultant for contract oversight are capped at 5% of the total hours billed by Subconsultant for the duration of the work order.

#### **XII. ADDITIONAL INFORMATION**

- 1) Consultant shall have a single point of contact for invoicing and will provide MTS with a cost breakdown for all staff time, including administrative costs for each plan review (cost breakdown shall be attached to all monthly invoices).
- 2) Consultant shall provide MTS an invoice that includes all staff time hours and charges within two (2) days after the completion of a plan review.
- 3) Consultant shall work with MTS to create invoice templates that help streamline the invoice process and work with MTS's internal processes.

#### **XIII. PREVAILING WAGE**

Prevailing wage rates apply to certain personnel for these services? ☐ Yes ☒ No

If yes, please list classification subject to prevailing wage rates:

|  |
|--|
|  |
|--|

**ATTACHMENT B  
NEGOTIATED FEE PROPOSAL**

DRAFT

Work Order Estimate  
Summary

MTS Doc. No. 

PWL355.0-22

Work Order No. 

WOA355-AE-10

Attachment: 

B

Work Order Title: 

RIGHT-OF-ENTRY ENGINEERING PLAN REVIEWS

Project No:

Table 1 - Cost Codes Summary (Costs & Hours)

| Item | Cost Codes | Cost Codes Description | Total Costs |
|------|------------|------------------------|-------------|
| 1    |            |                        |             |
| 2    |            |                        |             |

Totals =

Table 2 - TASKS/WBS Summary (Costs & Hours)

| Item | TASKS/WBS | TASKS/WBS Description               | Labor Hrs | Total Costs  |
|------|-----------|-------------------------------------|-----------|--------------|
| 1    |           | Project Management and Coordination | 1,002.0   | \$167,613.60 |
| 2    |           | Technical Reviews                   | 1,176.0   | \$213,303.72 |
| 3    |           | ROE Coordination                    | 350.0     | \$59,313.64  |
| 4    |           | Tracking and Invoicing              | 336.0     | \$35,683.32  |
| 5    |           |                                     |           |              |

Totals = 

2,864.0

\$475,914.28

Table 3 - Consultant/Subconsultant Summary (Costs & Hours)

| (If Applicable, Select One) |      |     |       | Consultant | Labor Hrs | Total Costs  |
|-----------------------------|------|-----|-------|------------|-----------|--------------|
| DBE                         | DVBE | SBE | Other |            |           |              |
|                             |      |     |       | Psomas     | 258.0     | \$41,030.76  |
|                             |      |     |       | RailPros   | 2,606.0   | \$434,883.52 |
|                             |      |     |       |            |           |              |

Totals = 

2,864.0

\$475,914.28

# Work Order Estimate

## Summary

Consultant/Subconsultant: **Psomas**

|                 |                     |
|-----------------|---------------------|
| MTS Doc. No.:   | <b>PWL355.0-22</b>  |
| Work Order No.: | <b>WOA355-AE-10</b> |

Attachment: B

|               |                    |
|---------------|--------------------|
| Total Hours = | <b>258</b>         |
| Total Costs = | <b>\$41,030.76</b> |

Work Order Title: **RIGHT-OF-ENTRY ENGINEERING PLAN REVIEWS**

[illegible][illegible][illegible][illegible]

| Task 4 |  | Tracking and Invoicing |            |
|--------|--|------------------------|------------|
| 4.1    | Track permits submittals received, hours spent on reviews, | 60                     | \$6,346.20 |

[illegible]



Work Order Estimate  
Summary

Total Hours =

2,606

Total Costs =

\$434,883.52

Consultant/Subconsultant:

RailPros

MTS Doc. No.:

PWL355,0-22

Work Order No.:

WOA355-AE-10

Work Order Title:

RIGHT-OF-ENTRY ENGINEERING PLAN REVIEWS

Attachment:

B

| Item | TASKS/WBS | TASKS/WBS Description  | ODCs<br>(See<br>Attachment) | Contract<br>Manager | Engineer 2<br>(WO<br>Manager) | Review<br>Engineer 3 | Review<br>Engineer 2 | Review<br>Engineer -<br>Principal | Engineer<br>Principal<br>(QA/QC) | Engineer -<br>Senior<br>(Structural) | Engineer 3<br>(Structural) | Engineer -<br>Senior<br>(Traffic) | Engineer -<br>Senior<br>(Traffic/Rail<br>) | Engineer 3<br>(Signal) | Engineer -<br>Principal<br>(Signal) | Project<br>Controls - 2 | Total<br>Hours | Totals |              |              |
|------|-----------|--|-----------------------------|---------------------|-------------------------------|----------------------|----------------------|-----------------------------------|----------------------------------|--------------------------------------|----------------------------|-----------------------------------|--|------------------------|-------------------------------------|-------------------------|----------------|--------|--------------|--------------|
| 1    | Task 1    | Project Management and Coordination                            |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  | 48                          | 48                  | 12                            | 12                   | 12                   | 24                                |                                  |                                      |                            |                                   |  |                        |                                     |                         | 240            | 396    | \$60,706.80  |              |
|      |           |  | 24                          | 24                  |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                | 144    | 192          | \$26,160.24  |
|      |           |  | 48                          | 144                 |                               |                      |                      | 24                                |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        | 216          | \$46,062.00  |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
| 2    | Task 2    | Technical Reviews  |                             | 120                 | 216                           | 12                   | 12                   | 12                                | 48                               |                                      |                            |                                   |  |                        |                                     |                         |                | 804    | \$132,929.04 |              |
|      |           |  | \$40,851.60                 | \$34,888.32         | \$1,458.84                    | \$1,938.24           | \$3,231.24           | \$12,924.96                       |                                  |                                      |                            |                                   |  |                        |                                     |                         |                | 804    | \$132,929.04 |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     | 300                           | 300                  | 300                  |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        | 1,176        | \$213,303.72 |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        | 1,176        | \$213,303.72 |
| 3    | Task 3    | ROE Coordination   |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             | 48                  |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                | 84     | \$11,281.32  |              |
|      |           |  |                             | 24                  |                               |                      | 2                    |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                | 26     | \$4,199.52   |              |
|      |           |  | \$1,000.00                  | 60                  | 60                            | 60                   | 60                   |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                | 240    | \$43,832.80  |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
| 4    | Task 4    | Tracking and Invoicing   |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | 4.1 Track permits submittals received, hours spent on reviews, |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Hours) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           |  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |
|      |           | Subtotals (Costs) =  |                             |                     |                               |                      |                      |                                   |                                  |                                      |                            |                                   |  |                        |                                     |                         |                |        |              |              |

Work Order Estimate  
Summary

Consultant/ Subconsultant: RailPros

Contract No: PWL355.0-22

Work Order Title: RIGHT-OF-ENTRY ENGINEERING PLAN REVIEWS

Task Order No. WOA355-AE-10

Attachment: B

| TASKS/WBS (1-5) |             |      |           |            |       |            |       |            |       |            |            |            |       |
|-----------------|-------------|------|-----------|------------|-------|------------|-------|------------|-------|------------|------------|------------|-------|
| ODC Item        | Description | Unit | Unit Cost | Task 1     |       | Task 2     |       | Task 3     |       | Task 4     |            | Task 5     |       |
|                 |             |      |           | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total      | Quantity   | Total |
| 1               | Mileage     | 1    | \$0.66    |            |       |            |       |            |       | 1,527      | \$1,000.00 |            |       |
| 2               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 3               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 4               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 5               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 6               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 7               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 8               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 9               |             |      |           |            |       |            |       |            |       |            |            |            |       |
| 10              |             |      |           |            |       |            |       |            |       |            |            |            |       |
|                 |             |      |           | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |            | Subtotal = |       |
|                 |             |      |           |            |       |            |       |            |       | \$1,000.00 |            |            |       |

| TASKS/WBS (6-10) |             |            |       |            |       |            |       |            |       |                     |            |
|------------------|-------------|------------|-------|------------|-------|------------|-------|------------|-------|---------------------|------------|
| ODC Item         | Description | Total      |       | Total      |       | Total      |       | Total      |       | Totals              |            |
|                  |             | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity   | Total | Quantity            | Total      |
| 1                | Mileage     |            |       |            |       |            |       |            |       | 1,527               | \$1,000.00 |
| 2                |             |            |       |            |       |            |       |            |       |                     |            |
| 3                |             |            |       |            |       |            |       |            |       |                     |            |
| 4                |             |            |       |            |       |            |       |            |       |                     |            |
| 5                |             |            |       |            |       |            |       |            |       |                     |            |
| 6                |             |            |       |            |       |            |       |            |       |                     |            |
| 7                |             |            |       |            |       |            |       |            |       |                     |            |
| 8                |             |            |       |            |       |            |       |            |       |                     |            |
| 9                |             |            |       |            |       |            |       |            |       |                     |            |
| 10               |             |            |       |            |       |            |       |            |       |                     |            |
|                  |             | Subtotal = |       | Subtotal = |       | Subtotal = |       | Subtotal = |       | Totals = \$1,000.00 |            |



**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
Consent, 4/20/2023  
No. in Queue:1

## CALL – IN PUBLIC COMMENT

Truth, provided a public comment for agenda item #2. A paraphrased version of Truth's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

#### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

#### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>.





**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
Consent , 4/20/2023  
No. in Queue:2

## CALL – IN PUBLIC COMMENT

the originaldra, provided a public comment for agenda item ##. A paraphrased version of the originaldra's statement will be reflected in the minutes.

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## Agenda Item No. 11

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Fiscal Year (FY) 2024 Operating Budget Discussion (Mike Thompson)

#### INFORMATIONAL ONLY

##### Budget Impact

None at this time.

#### DISCUSSION:

##### Fiscal Year 2024 Budget Recap

The following is a recap of the FY 2024 budget process:

- MTS uses a zero-based budgeting process that begins in January each year. In MTS's process, every line item budget is reviewed and approved each year. Department managers complete budget templates in which they propose amounts for each line item, submitted with the appropriate supporting details for each assumption (in contrast, with a traditional historic budgeting process, managers only justify variances versus prior year budget; the assumption is that the baseline is automatically approved). Meetings are held with each department to validate their assumptions, review proposals versus existing spending trends, and review any new initiatives. This collaborative process results in the assumptions that are then presented to and reviewed by senior management at MTS, the Budget Development Committee (BDC) and ultimately the MTS Board.
- On March 2, 2023, staff had its first meeting with the BDC. During this meeting, staff reviewed and recommended approval of the FY 2023 midyear operating budget amendment. Staff also recommended approval to accelerate the draws of federal stimulus funding and create an Operating Deficit Reserve for use in addressing the structural deficit in future fiscal years. In this meeting, staff also presented a preliminary forecast of the FY 2024 operating budget based on high-level expense and revenue assumptions.
- On March 16, 2023, staff held a Finance Workshop at the Board of Directors meeting. During this meeting, staff reviewed and received Board approval of the FY 2023 amended operating budget. Staff also received approval to accelerate the draws of federal stimulus



funding and create an Operating Deficit Reserve for use in addressing the structural deficit in future fiscal years. Staff also presented a preliminary draft of the FY 2024 operating budget based on very high-level expense and revenue assumptions.

- On April 6, 2023, staff held the second meeting with the BDC. In this meeting, staff presented a more refined version of the operating budget. Staff also presented a variety of options available for beginning to address the structural deficit, which were discussed by the BDC. Options included freezing service levels near their FY23 levels, enforcing fare policy, and shifting capital budget to operations.
- Since April 6, 2023, staff has made some minor adjustments to the proposed operating budget. Staff has included two additional position requests for the Information Technology department, resulting in higher projected labor costs. Also, staff made minor adjustments to the projected right of entry permit revenue.

#### Fiscal Year 2024 Operating Budget

The FY 2024 total budgeted revenue is projected at \$406.8 million, and total expenses are projected at \$406.8 million, resulting in a balanced budget for FY 2024. Attachments A-D detail the current draft of the proposed FY 2024 Operating Budget.

#### Fiscal Year 2024 Revenues

Attachment E summarizes the total operating and non-operating revenues in a schedule format. As indicated within the schedule, FY 2024 combined revenues total \$406.8 million, an increase from the FY 2023 amended budget of \$26.4 million (7.0%).

Operating revenue totals \$102.0 million, an increase from the FY 2023 amended budget of \$9.2 million (9.9%). Passenger revenues are projected to increase by \$8.0 million (11.3%). Other operating revenues are projected to increase by \$1.2 million (5.4%). This includes projected increases in energy credit revenue to reflect a full year on the new compressed natural gas (CNG) contract which includes more lucrative revenue sharing for MTS versus the prior contract which ended in December 2022. The increase in energy credit revenue is being partially offset by a decrease in naming rights revenue since the deal with Sycuan Casino for Green Line naming rights ended in FY 2023.

Non-operating revenue totals \$305.0 million, an increase from the FY 2023 amended budget of \$17.4 million (6.1%). Non-operating revenue includes both subsidy revenue and other revenue as detailed in Attachment E.

Subsidy revenue totals \$337.2 million, a decrease from the FY 2023 amended budget of \$475,000 (-0.1%).

Federal Transit Administration (FTA) funding is structured on a reimbursement basis (after expenses are incurred), and funds both the Capital Improvement Program (CIP) and operating budgets. MTS's share of recurring federal revenue in the operating budget is expected to increase by \$4.0 million (6.0%) from the FY 2023 amended budget to \$70.8 million in total. This is due to increasing the preventive maintenance funds in the operating budget by \$3.0 million, increasing the estimated share of rural 5311/5311(F) funds by \$477,000, and including \$375,000 of federal planning funds from a previously awarded discretionary grant.



On March 27, 2020, the President signed the Coronavirus Aid, Relief, and Economic Security (CARES) Act, which provided \$25 billion to the transit industry nationwide. MTS will receive \$220 million in CARES Act funding over multiple fiscal years to supplement lost revenues and increased expenses related to the pandemic. On March 11, 2021 the President signed the American Rescue Plan (ARP) Act into law, providing \$140 million in additional stimulus funding for MTS. In total, MTS has been awarded \$360.0 million in stimulus funds that have been used to address the structural deficit in the operating budget since award and will continue to be drawn based on eligible operating expenses until funds are exhausted. MTS plans to maximize federal stimulus drawdowns in the operating budget in FY 2024, as directed by the Board at the March 16, 2023 meeting. The amount of federal stimulus funds included in the operating budget is \$85.0 million, a decrease of \$2.3 million from the FY 2023 amended budget. The overall amount of federal revenues in the operating budget is projected to increase by \$1.7 million (-1.1%).

Regional sales tax revenues for MTS are projected to decrease by \$193,000 (-0.1%) year over year for FY 2024. Transportation Development Act (TDA) revenue in the operating budget is decreasing by \$4.9 million (-5.1%) over the FY 2023 amended budget. This is due to additional TDA funds being allocated to the Capital Improvement Program (CIP) to provide required matching funds for federal grant awards. MTS files an annual TDA claim based on San Diego Association of Governments (SANDAG) projections, and that claim amount is the amount received, regardless of actual sales tax performance. The overall amount of TDA projected for FY 2024, available for both capital and operations, is actually increasing by \$4.0 million (3.2%) over the FY 2023 claim amount based on projected sales tax receipts.

TransNet formula revenue is projected to increase by \$4.8 million for FY 2024 (7.0%) from the FY 2023 amended budget. Unlike TDA, TransNet revenues are not based on an annual claim process and are instead disbursed as the revenue is generated. The formula share of TransNet funding is expected to increase by \$416,000 (1.0%) versus last year, representing lower sales tax growth versus recent years as economic growth is expected to slow. MTS also receives TransNet as operating assistance for TransNet funding service, which includes Superloop, I-15 BRT, Mid-City Rapid, South Bay BRT, and Mid-Coast. TransNet operating assistance is projected to be \$30.7 million in FY 2024, an increase of \$4.3 million from the FY 2023 amended budget. This is primarily due to an increase of \$2.0 million resulting from a swap with SANDAG in which Fastrak revenue is being decreased by \$2.0 million and backfilled with \$2.0 million in TransNet, as well as for increased reimbursement for TransNet-funded services based on higher expenses for these services. In total, TransNet revenues are projected to increase by \$4.8 million (7.0%) from the FY 2023 amended budget.

In the FY 2023 fiscal year to date, MTS has received \$20.8 million of the originally projected \$40.0 million of State Transit Assistance (STA) funding. This funding is primarily programmed in the CIP due to its volatile history, but a portion is also allocated to operations to fund service increases, replace lost Medi-Cal revenue, and address the structural deficit. The share of STA in the operating budget is staying flat at \$11.3 million in FY 2024.

Other state revenue is projected to be \$112,000 in FY 2024, the same level as included in the FY 2023 amended operating budget.

Other local funding is projected to be \$4.5 million, a decrease of \$2.0 million (-30.8%) from the FY 2023 amended budget. This is due to reduction in the amount of Fastrak revenue available from SANDAG as part of a revenue swapping arrangement. This year, SANDAG is reducing Fastrak revenue provided to MTS by \$2.0 million, and the difference will be made up with Transnet operating funds.

Consolidated subsidy revenue totals \$337.2 million, a decrease of \$475,000 (-0.1%) from the FY 2023 amended budget.

Within other revenue, reserve revenue totals -\$32.4 million. For-Hire Vehicle Administration and San Diego & Arizona Eastern (SD&AE) are self-funded activities. In total, they are projected to increase their reserves by \$84,000 in FY 2024 as revenues are projected to exceed expenses. The creation of an Operating Budget Deficit reserve was approved as part of the adoption of the FY 2023 amended budget. In FY 2023, \$50.0 million in funds were projected to be added to the Operating Deficit Reserve (reflected as negative reserve figure in Attachment E). That figure is projected to be \$32.3 million in FY 2024, a decrease of \$17.7 million (-35.3%) in the amount being added to the reserve year over year.

#### Fiscal Year 2024 Expenses

Attachment A contains the total revenues as detailed above and the total proposed expenses for FY 2024. FY 2024 combined expenses totaled \$406.8 million, an increase from the FY 2023 amended budget of \$26.4 million (7.0%). The current budget draft assumes increases in service levels in both fixed route bus and paratransit operations. Rail operations service levels are expected to remain consistent with current levels. Internal and contracted fixed route bus service levels are expected to increase by a combined 5.4% year over year. Paratransit service levels, based on demand, are projected to increase by 24% and return to approximately 55% of baseline levels in FY 2024.

Within operating expenses, personnel expenses are projected to increase from the FY 2023 amended budget by \$9.3 million (5.7%). Wages are expected to increase by \$5.5 million (5.7%), primarily due to higher bus operator wages resulting from a full year of increased driver pay rates as well as increased service levels assumed in the current budget draft. Salary Grade Ranges for FY 2024 are increasing 4.0% from the amended FY 2023 ranges, matching the proposed merit increase for FY 2024. Fringe expenses are projected to increase by \$3.8 million (5.6%) versus the FY 2023 amended budget. This is primarily due to increasing healthcare expenses and pension expenses. Healthcare expenses are increasing by \$4.1 million as a result of the IBEW and ATU trust fund balances being completely dissolved, meaning the full cost of FY 2024 premiums will be incurred by MTS and current employee contributions rather than a remaining trust balance which had occurred in FY 2023 when remaining trust funds were used to offset premiums. Pension costs are increasing by \$893,000 (3.0%), primarily due to an increase in the SDTC defined benefit plan contribution amount for FY 2024 based on the most recent actuarial review. These increases are being partially offset by a projected decrease of \$1.1 million (-20.2%) million in worker's compensation costs.

Purchased transportation costs are projected to increase from the FY 2023 amended budget by \$13.9 million (15.3%). This is primarily due to contract increases and projected service level increases for both the fixed route contract operated by Transdev and the paratransit/minibus contract operated by First Transit. Both contracts have fixed and variable rates, and in both contracts the variable rates were amended in FY 2023 to adjust operator wages. The fixed cost rate is not dependent on service levels and is a fixed monthly fee, whereas the variable rate is dependent on the volume of service operated. The fixed cost rate on the Transdev contract is increasing by 3.2%, and the variable rate is increasing by 5.3% in FY 2024 over the average blended rate of FY 2023. Overall Transdev costs are projected to increase by \$10.4 million (14.6%) as a result of contract increases and a projected 9.0% increase in Transdev service levels in this budget draft. The fixed cost rate on the First Transit contract is increasing by 4.1% for both minibus and paratransit, the minibus per-mile rate is increasing by 7.6%, and the



paratransit per-hour rate is increasing by 5.4%. Overall First Transit costs are projected to increase by \$3.6 million (18.0%) as a result of contract increases and an estimated 24% increase in service demand.

Excluding purchased transportation, other outside service expenses are projected to increase from the FY 2023 amended budget by \$6.3 million (15.4%). This is primarily due to increasing repair and maintenance costs within rail operations, increasing security contract costs, as well as increasing fare system and information technology costs within Administration. Repair and maintenance within rail operations are increasing primarily due to the inclusion of some large repair items (tie replacement, light rail vehicle drive unit overhauls, light rail vehicle seat replacement).

Materials and supplies costs are projected to decrease by \$93,000 (-0.6%), primarily due to a projected decrease in revenue vehicle parts for light rail vehicles as older vehicle are replaced.

Energy costs are projected to decrease by \$4.7 million (-8.9%). Electricity costs are projected to decrease by \$149,000 (-0.5%) due a projected 1.1% decrease in the rate year over year. CNG costs are projected to decrease by \$4.4 million (-22.5%), primarily due to a projected 27.5% reduction in the overall CNG rate, partially offset by assumed service increases. FY 2023 included dramatic spikes in the commodity rate, particularly in January 2023, that skewed the FY 2023 budget figure dramatically higher. The proposed draft assumes a commodity rate averaging \$6.13 per term, which marks a return to a more normal level for FY 2024, but is still nearly double the long-term average commodity rate. The dramatic spikes have largely been due to local pipeline and storage issues in California, and the commodity rate has continued to decline since January. The expectation is that these local factors will continue to improve heading into FY 2024.

Risk management costs are increasing by \$1.3 million (16.5%). The increase is primarily driven by an increase of \$1.0 million (17.7%) in insurance premiums due to harsh market conditions for liability and property insurance.

General and Administrative costs are increasing by \$511,000 (8.1%), primarily due to increasing fare materials costs as a result of purchasing additional extended use and limited use Pronto cards in FY 2023.

Vehicle and Facility Lease costs are projected to increase by \$18,000 (1.1%), primarily due to non-revenue vehicle leasing expenses.

Debt service costs are projected to decrease from the FY 2023 amended budget by \$131,000 (-70.7%), primarily due to decreasing interest costs for the Pension Obligation Bond funding the SDTC pension plan. FY 2024 is the last year of payments for the pension obligation bonds.

In total, expenses are projected to increase by \$26.4 million or 7.0% versus the FY 2023 amended budget.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

- Attachments:
- A. FY 2024 Operating Budget – Consolidated MTS
  - B. FY 2024 Operating Budget – Consolidated Operations
  - C. FY 2024 Operating Budget – Consolidated Administration
  - D. FY 2024 Operating Budget – Consolidated Other Activities
  - E. FY 2024 Operating Budget – Consolidated Revenue Summary
  - F. FY 2024 Operating Budget – Position Table Summary
  - G. FY 2024 Operating Budget – Position Table Details

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**OPERATING BUDGET SUMMARY**  
**FISCAL YEAR 2024**  
**SECTION 2.01**

|   | ACTUAL<br>FY22       | AMENDED<br>BUDGET<br>FY23 | PROPOSED<br>BUDGET<br>FY24 | \$ CHANGE<br>BUDGET/<br>AMENDED | % CHANGE<br>BUDGET/<br>AMENDED |
|---|----------------------|---------------------------|----------------------------|---------------------------------|--------------------------------|
| <b>OPERATING REVENUE</b>                  |                      |                           |                            |                                 |                                |
| PASSENGER REVENUE                         | 56,146,854           | 70,902,462                | 78,925,285                 | 8,022,823                       | 11.3%                          |
| OTHER OPERATING REVENUE                   | 21,769,898           | 21,885,695                | 23,076,862                 | 1,191,167                       | 5.4%                           |
| <b>TOTAL OPERATING REVENUES</b>           | <b>77,916,752</b>    | <b>92,788,157</b>         | <b>102,002,147</b>         | <b>9,213,990</b>                | <b>9.9%</b>                    |
| <b>NON OPERATING REVENUE</b>              |                      |                           |                            |                                 |                                |
| TOTAL SUBSIDY REVENUE                     | 262,832,030          | 337,718,598               | 337,243,172                | (475,426)                       | -0.1%                          |
| OTHER NON OPERATING REVENUE               |                      |                           |                            |                                 |                                |
| RESERVE REVENUE                           | 566,353              | (50,131,764)              | (32,424,399)               | 17,707,365                      | -35.3%                         |
| OTHER INCOME                              | -                    | -                         | -                          | -                               | -                              |
| TOTAL OTHER NON OPERATING REVENUE         | 566,353              | (50,131,764)              | (32,424,399)               | 17,707,365                      | -35.3%                         |
| <b>TOTAL NON OPERATING REVENUE</b>        | <b>263,398,383</b>   | <b>287,586,833</b>        | <b>304,818,773</b>         | <b>17,231,939</b>               | <b>6.0%</b>                    |
| <b>TOTAL COMBINED REVENUES</b>            | <b>341,315,135</b>   | <b>380,374,990</b>        | <b>406,820,920</b>         | <b>26,445,930</b>               | <b>7.0%</b>                    |
| <b>OPERATING EXPENSES</b>                 |                      |                           |                            |                                 |                                |
| LABOR EXPENSES                            | 91,233,215           | 96,142,137                | 101,605,387                | 5,463,250                       | 5.7%                           |
| FRINGE EXPENSES                           | 58,637,634           | 67,418,495                | 71,217,488                 | 3,798,993                       | 5.6%                           |
| <b>TOTAL PERSONNEL EXPENSES</b>           | <b>149,870,849</b>   | <b>163,560,632</b>        | <b>172,822,875</b>         | <b>9,262,243</b>                | <b>5.7%</b>                    |
| SECURITY EXPENSES                         | 8,681,966            | 12,635,295                | 14,170,431                 | 1,535,136                       | 12.1%                          |
| REPAIR/MAINTENANCE SERVICES               | 8,459,072            | 8,093,103                 | 10,967,666                 | 2,874,563                       | 35.5%                          |
| ENGINE AND TRANSMISSION REBUILD           | 717,996              | 768,464                   | 716,400                    | (52,064)                        | -6.8%                          |
| OTHER OUTSIDE SERVICES                    | 15,869,767           | 19,646,949                | 21,611,646                 | 1,964,697                       | 10.0%                          |
| PURCHASED TRANSPORTATION                  | 82,920,384           | 90,877,960                | 104,821,016                | 13,943,056                      | 15.3%                          |
| <b>TOTAL OUTSIDE SERVICES</b>             | <b>116,649,185</b>   | <b>132,021,771</b>        | <b>152,287,159</b>         | <b>20,265,388</b>               | <b>15.4%</b>                   |
| LUBRICANTS                                | 460,940              | 468,735                   | 473,735                    | 5,000                           | 1.1%                           |
| TIRES                                     | 1,257,077            | 1,266,700                 | 1,305,500                  | 38,800                          | 3.1%                           |
| OTHER MATERIALS AND SUPPLIES              | 12,876,380           | 14,573,551                | 14,436,261                 | (137,290)                       | -0.9%                          |
| <b>TOTAL MATERIALS AND SUPPLIES</b>       | <b>14,594,398</b>    | <b>16,308,986</b>         | <b>16,215,496</b>          | <b>(93,490)</b>                 | <b>-0.6%</b>                   |
| GAS/DIESEL/PROPANE                        | 2,653,271            | 2,979,715                 | 2,872,960                  | (106,755)                       | -3.6%                          |
| CNG                                       | 14,582,925           | 19,730,000                | 15,289,000                 | (4,441,000)                     | -22.5%                         |
| TRACTION POWER                            | 17,631,190           | 23,904,159                | 23,712,890                 | (191,269)                       | -0.8%                          |
| UTILITIES                                 | 5,241,551            | 5,951,186                 | 6,017,669                  | 66,483                          | 1.1%                           |
| <b>TOTAL ENERGY</b>                       | <b>40,108,937</b>    | <b>52,565,060</b>         | <b>47,892,519</b>          | <b>(4,672,541)</b>              | <b>-8.9%</b>                   |
| <b>RISK MANAGEMENT</b>                    | <b>7,453,957</b>     | <b>7,773,340</b>          | <b>9,058,779</b>           | <b>1,285,439</b>                | <b>16.5%</b>                   |
| <b>GENERAL AND ADMINISTRATIVE</b>         | <b>5,323,272</b>     | <b>6,327,108</b>          | <b>6,838,481</b>           | <b>511,373</b>                  | <b>8.1%</b>                    |
| <b>DEBT SERVICE</b>                       | <b>311,927</b>       | <b>185,066</b>            | <b>54,149</b>              | <b>(130,917)</b>                | <b>-70.7%</b>                  |
| <b>VEHICLE / FACILITY LEASE</b>           | <b>1,469,788</b>     | <b>1,633,024</b>          | <b>1,651,462</b>           | <b>18,438</b>                   | <b>1.1%</b>                    |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>335,782,313</b>   | <b>380,374,987</b>        | <b>406,820,920</b>         | <b>26,445,933</b>               | <b>7.0%</b>                    |
| <b>NET OPERATING SUBSIDY</b>              | <b>(257,865,560)</b> | <b>(287,586,830)</b>      | <b>(304,818,773)</b>       | <b>17,231,943</b>               | <b>6.0%</b>                    |
| OVERHEAD ALLOCATION                       | 0                    | 0                         | 0                          | (0)                             | 0.0%                           |
| <b>ADJUSTED NET OPERATING SUBSIDY</b>     | <b>(257,865,560)</b> | <b>(287,586,830)</b>      | <b>(304,818,773)</b>       | <b>17,231,943</b>               | <b>6.0%</b>                    |
| <b>TOTAL REVENUES LESS TOTAL EXPENSES</b> | <b>5,532,823</b>     | <b>4</b>                  | <b>(0)</b>                 | <b>4</b>                        | <b>0.0%</b>                    |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
OPERATIONS BUDGET  
FISCAL YEAR 2024  
SECTION 2.02**

|   | ACTUAL<br>FY22       | AMENDED<br>BUDGET<br>FY23 | PROPOSED<br>BUDGET<br>FY24 | \$ CHANGE<br>BUDGET/<br>AMENDED | % CHANGE<br>BUDGET/<br>AMENDED |
|---|----------------------|---------------------------|----------------------------|---------------------------------|--------------------------------|
| <b>OPERATING REVENUE</b>                  |                      |                           |                            |                                 |                                |
| PASSENGER REVENUE                         | 56,146,854           | 70,902,462                | 78,925,285                 | 8,022,823                       | 11.3%                          |
| OTHER OPERATING REVENUE                   | 942,131              | 890,000                   | 915,000                    | 25,000                          | 2.8%                           |
| <b>TOTAL OPERATING REVENUES</b>           | <b>57,088,986</b>    | <b>71,792,462</b>         | <b>79,840,285</b>          | <b>8,047,823</b>                | <b>11.2%</b>                   |
| <b>NON OPERATING REVENUE</b>              |                      |                           |                            |                                 |                                |
| TOTAL SUBSIDY REVENUE                     | 249,660,391          | 330,544,010               | 330,073,829                | (470,181)                       | -0.1%                          |
| OTHER NON OPERATING REVENUE               |                      |                           |                            |                                 |                                |
| RESERVE REVENUE                           | -                    | (50,000,000)              | (32,340,847)               | 17,659,153                      | -35.3%                         |
| OTHER INCOME                              | -                    | -                         | -                          | -                               | -                              |
| TOTAL OTHER NON OPERATING REVENUE         | -                    | (50,000,000)              | (32,340,847)               | 17,659,153                      | -35.3%                         |
| <b>TOTAL NON OPERATING REVENUE</b>        | <b>249,660,391</b>   | <b>280,544,010</b>        | <b>297,732,982</b>         | <b>17,188,973</b>               | <b>6.1%</b>                    |
| <b>TOTAL COMBINED REVENUES</b>            | <b>306,749,377</b>   | <b>352,336,472</b>        | <b>377,573,268</b>         | <b>25,236,796</b>               | <b>7.2%</b>                    |
| <b>OPERATING EXPENSES</b>                 |                      |                           |                            |                                 |                                |
| LABOR EXPENSES                            | 74,115,694           | 77,975,465                | 82,065,916                 | 4,090,451                       | 5.2%                           |
| FRINGE EXPENSES                           | 52,037,049           | 59,364,458                | 62,831,604                 | 3,467,146                       | 5.8%                           |
| <b>TOTAL PERSONNEL EXPENSES</b>           | <b>126,152,743</b>   | <b>137,339,923</b>        | <b>144,897,520</b>         | <b>7,557,597</b>                | <b>5.5%</b>                    |
| SECURITY EXPENSES                         | 999,038              | 1,030,000                 | 1,153,399                  | 123,399                         | 12.0%                          |
| REPAIR/MAINTENANCE SERVICES               | 8,323,773            | 7,807,103                 | 10,825,666                 | 3,018,563                       | 38.7%                          |
| ENGINE AND TRANSMISSION REBUILD           | 717,996              | 768,464                   | 716,400                    | (52,064)                        | -6.8%                          |
| OTHER OUTSIDE SERVICES                    | 5,919,672            | 7,690,236                 | 8,056,823                  | 366,587                         | 4.8%                           |
| PURCHASED TRANSPORTATION                  | 82,920,384           | 90,877,960                | 104,821,016                | 13,943,056                      | 15.3%                          |
| <b>TOTAL OUTSIDE SERVICES</b>             | <b>98,880,863</b>    | <b>108,173,763</b>        | <b>125,573,304</b>         | <b>17,399,541</b>               | <b>16.1%</b>                   |
| LUBRICANTS                                | 460,940              | 468,715                   | 473,715                    | 5,000                           | 1.1%                           |
| TIRES                                     | 1,257,077            | 1,266,700                 | 1,305,500                  | 38,800                          | 3.1%                           |
| OTHER MATERIALS AND SUPPLIES              | 12,614,567           | 14,529,701                | 14,396,411                 | (133,290)                       | -0.9%                          |
| <b>TOTAL MATERIALS AND SUPPLIES</b>       | <b>14,332,584</b>    | <b>16,265,116</b>         | <b>16,175,626</b>          | <b>(89,490)</b>                 | <b>-0.6%</b>                   |
| GAS/DIESEL/PROPANE                        | 2,452,724            | 2,728,415                 | 2,641,660                  | (86,755)                        | -3.2%                          |
| CNG                                       | 14,582,925           | 19,730,000                | 15,289,000                 | (4,441,000)                     | -22.5%                         |
| TRACTION POWER                            | 17,631,190           | 23,904,159                | 23,712,890                 | (191,269)                       | -0.8%                          |
| UTILITIES                                 | 4,424,998            | 4,971,586                 | 5,016,069                  | 44,483                          | 0.9%                           |
| <b>TOTAL ENERGY</b>                       | <b>39,091,837</b>    | <b>51,334,160</b>         | <b>46,659,619</b>          | <b>(4,674,541)</b>              | <b>-9.1%</b>                   |
| <b>RISK MANAGEMENT</b>                    | <b>6,721,767</b>     | <b>6,732,463</b>          | <b>7,884,624</b>           | <b>1,152,161</b>                | <b>17.1%</b>                   |
| <b>GENERAL AND ADMINISTRATIVE</b>         | <b>987,858</b>       | <b>1,038,216</b>          | <b>1,073,143</b>           | <b>34,927</b>                   | <b>3.4%</b>                    |
| <b>DEBT SERVICE</b>                       | <b>311,927</b>       | <b>185,066</b>            | <b>54,149</b>              | <b>(130,917)</b>                | <b>-70.7%</b>                  |
| <b>VEHICLE / FACILITY LEASE</b>           | <b>1,233,226</b>     | <b>1,368,024</b>          | <b>1,381,462</b>           | <b>13,438</b>                   | <b>1.0%</b>                    |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>287,712,803</b>   | <b>322,436,731</b>        | <b>343,699,447</b>         | <b>21,262,716</b>               | <b>6.6%</b>                    |
| <b>NET OPERATING SUBSIDY</b>              | <b>(230,623,817)</b> | <b>(250,644,269)</b>      | <b>(263,859,162)</b>       | <b>13,214,893</b>               | <b>5.3%</b>                    |
| OVERHEAD ALLOCATION                       | (21,684,346)         | (29,899,737)              | (33,873,821)               | (3,974,083)                     | 13.3%                          |
| <b>ADJUSTED NET OPERATING SUBSIDY</b>     | <b>(252,308,163)</b> | <b>(280,544,006)</b>      | <b>(297,732,982)</b>       | <b>17,188,976</b>               | <b>6.1%</b>                    |
| <b>TOTAL REVENUES LESS TOTAL EXPENSES</b> | <b>(2,647,772)</b>   | <b>4</b>                  | <b>(0)</b>                 | <b>4</b>                        | <b>-100.0%</b>                 |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
ADMINISTRATIVE BUDGET  
FISCAL YEAR 2024  
SECTION 2.03**

|   | ACTUAL<br>FY22      | AMENDED<br>BUDGET<br>FY23 | PROPOSED<br>BUDGET<br>FY24 | \$ CHANGE<br>BUDGET/<br>AMENDED | % CHANGE<br>BUDGET/<br>AMENDED |
|---|---------------------|---------------------------|----------------------------|---------------------------------|--------------------------------|
| <b>OPERATING REVENUE</b>                  |                     |                           |                            |                                 |                                |
| PASSENGER REVENUE                         | -                   | -                         | -                          | -                               | -                              |
| OTHER OPERATING REVENUE                   | 20,010,257          | 20,095,095                | 21,261,262                 | 1,166,167                       | 5.8%                           |
| <b>TOTAL OPERATING REVENUES</b>           | <b>20,010,257</b>   | <b>20,095,095</b>         | <b>21,261,262</b>          | <b>1,166,167</b>                | <b>5.8%</b>                    |
| <b>NON OPERATING REVENUE</b>              |                     |                           |                            |                                 |                                |
| TOTAL SUBSIDY REVENUE                     | 13,171,638          | 7,174,588                 | 7,169,343                  | (5,245)                         | -0.1%                          |
| OTHER NON OPERATING REVENUE               |                     |                           |                            |                                 |                                |
| RESERVE REVENUE                           | 800,000             | -                         | -                          | -                               | -                              |
| OTHER INCOME                              | -                   | -                         | -                          | -                               | -                              |
| TOTAL OTHER NON OPERATING REVENUE         | 800,000             | -                         | -                          | -                               | -                              |
| <b>TOTAL NON OPERATING REVENUE</b>        | <b>13,971,638</b>   | <b>7,174,588</b>          | <b>7,169,343</b>           | <b>(5,245)</b>                  | <b>-0.1%</b>                   |
| <b>TOTAL COMBINED REVENUES</b>            | <b>33,981,895</b>   | <b>27,269,683</b>         | <b>28,430,605</b>          | <b>1,160,922</b>                | <b>4.3%</b>                    |
| <b>OPERATING EXPENSES</b>                 |                     |                           |                            |                                 |                                |
| LABOR EXPENSES                            | 16,837,516          | 17,841,298                | 19,184,820                 | 1,343,522                       | 7.5%                           |
| FRINGE EXPENSES                           | 6,444,255           | 7,870,054                 | 8,190,159                  | 320,105                         | 4.1%                           |
| <b>TOTAL PERSONNEL EXPENSES</b>           | <b>23,281,771</b>   | <b>25,711,352</b>         | <b>27,374,979</b>          | <b>1,663,627</b>                | <b>6.5%</b>                    |
| SECURITY EXPENSES                         | 7,682,929           | 11,605,295                | 13,017,032                 | 1,411,737                       | 12.2%                          |
| REPAIR/MAINTENANCE SERVICES               | 131,899             | 283,000                   | 138,000                    | (145,000)                       | -51.2%                         |
| ENGINE AND TRANSMISSION REBUILD           | -                   | -                         | -                          | -                               | -                              |
| OTHER OUTSIDE SERVICES                    | 9,927,581           | 11,902,413                | 13,500,023                 | 1,597,610                       | 13.4%                          |
| PURCHASED TRANSPORTATION                  | -                   | -                         | -                          | -                               | -                              |
| <b>TOTAL OUTSIDE SERVICES</b>             | <b>17,742,409</b>   | <b>23,790,708</b>         | <b>26,655,055</b>          | <b>2,864,347</b>                | <b>12.0%</b>                   |
| LUBRICANTS                                | -                   | 20                        | 20                         | -                               | 0.0%                           |
| TIRES                                     | -                   | -                         | -                          | -                               | -                              |
| OTHER MATERIALS AND SUPPLIES              | 262,333             | 43,350                    | 39,350                     | (4,000)                         | -9.2%                          |
| <b>TOTAL MATERIALS AND SUPPLIES</b>       | <b>262,333</b>      | <b>43,370</b>             | <b>39,370</b>              | <b>(4,000)</b>                  | <b>-9.2%</b>                   |
| GAS/DIESEL/PROPANE                        | 194,463             | 244,300                   | 224,300                    | (20,000)                        | -8.2%                          |
| CNG                                       | -                   | -                         | -                          | -                               | -                              |
| TRACTION POWER                            | -                   | -                         | -                          | -                               | -                              |
| UTILITIES                                 | 814,427             | 979,600                   | 1,001,600                  | 22,000                          | 2.2%                           |
| <b>TOTAL ENERGY</b>                       | <b>1,008,891</b>    | <b>1,223,900</b>          | <b>1,225,900</b>           | <b>2,000</b>                    | <b>0.2%</b>                    |
| <b>RISK MANAGEMENT</b>                    | <b>691,811</b>      | <b>951,976</b>            | <b>1,085,155</b>           | <b>133,179</b>                  | <b>14.0%</b>                   |
| <b>GENERAL AND ADMINISTRATIVE</b>         | <b>4,281,787</b>    | <b>5,218,928</b>          | <b>5,694,674</b>           | <b>475,746</b>                  | <b>9.1%</b>                    |
| <b>DEBT SERVICE</b>                       | <b>-</b>            | <b>-</b>                  | <b>-</b>                   | <b>-</b>                        | <b>-</b>                       |
| <b>VEHICLE / FACILITY LEASE</b>           | <b>218,165</b>      | <b>245,000</b>            | <b>250,000</b>             | <b>5,000</b>                    | <b>2.0%</b>                    |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>47,487,167</b>   | <b>57,185,234</b>         | <b>62,325,133</b>          | <b>5,139,899</b>                | <b>9.0%</b>                    |
| <b>NET OPERATING SUBSIDY</b>              | <b>(27,476,910)</b> | <b>(37,090,139)</b>       | <b>(41,063,871)</b>        | <b>3,973,732</b>                | <b>10.7%</b>                   |
| <b>OVERHEAD ALLOCATION</b>                | <b>21,685,867</b>   | <b>29,915,551</b>         | <b>33,894,528</b>          | <b>3,978,977</b>                | <b>13.3%</b>                   |
| <b>ADJUSTED NET OPERATING SUBSIDY</b>     | <b>(5,791,043)</b>  | <b>(7,174,588)</b>        | <b>(7,169,343)</b>         | <b>(5,245)</b>                  | <b>-0.1%</b>                   |
| <b>TOTAL REVENUES LESS TOTAL EXPENSES</b> | <b>8,180,595</b>    | <b>-</b>                  | <b>-</b>                   | <b>-</b>                        | <b>-</b>                       |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
OTHER ACTIVITIES BUDGET  
FISCAL YEAR 2024  
SECTION 2.04**

|   | ACTUAL<br>FY22   | AMENDED<br>BUDGET<br>FY23 | PROPOSED<br>BUDGET<br>FY24 | \$ CHANGE<br>BUDGET/<br>AMENDED | % CHANGE<br>BUDGET/<br>AMENDED |
|---|------------------|---------------------------|----------------------------|---------------------------------|--------------------------------|
| <b>OPERATING REVENUE</b>                  |                  |                           |                            |                                 |                                |
| PASSENGER REVENUE                         | -                | -                         | -                          | -                               | -                              |
| OTHER OPERATING REVENUE                   | 817,510          | 900,600                   | 900,600                    | -                               | 0.0%                           |
| <b>TOTAL OPERATING REVENUES</b>           | <b>817,510</b>   | <b>900,600</b>            | <b>900,600</b>             | <b>-</b>                        | <b>0.0%</b>                    |
| <b>NON OPERATING REVENUE</b>              |                  |                           |                            |                                 |                                |
| TOTAL SUBSIDY REVENUE                     | -                | -                         | -                          | -                               | -                              |
| OTHER NON OPERATING REVENUE               |                  |                           |                            |                                 |                                |
| RESERVE REVENUE                           | (233,647)        | (131,764)                 | (83,552)                   | 48,212                          | -36.6%                         |
| OTHER INCOME                              | -                | -                         | -                          | -                               | -                              |
| TOTAL OTHER NON OPERATING REVENUE         | (233,647)        | (131,764)                 | (83,552)                   | 48,212                          | -36.6%                         |
| <b>TOTAL NON OPERATING REVENUE</b>        | <b>(233,647)</b> | <b>(131,764)</b>          | <b>(83,552)</b>            | <b>48,212</b>                   | <b>-36.6%</b>                  |
| <b>TOTAL COMBINED REVENUES</b>            | <b>583,863</b>   | <b>768,836</b>            | <b>817,048</b>             | <b>48,212</b>                   | <b>6.3%</b>                    |
| <b>OPERATING EXPENSES</b>                 |                  |                           |                            |                                 |                                |
| LABOR EXPENSES                            | 280,005          | 325,374                   | 354,651                    | 29,277                          | 9.0%                           |
| FRINGE EXPENSES                           | 156,330          | 183,983                   | 195,725                    | 11,742                          | 6.4%                           |
| <b>TOTAL PERSONNEL EXPENSES</b>           | <b>436,335</b>   | <b>509,357</b>            | <b>550,376</b>             | <b>41,019</b>                   | <b>8.1%</b>                    |
| SECURITY EXPENSES                         | -                | -                         | -                          | -                               | -                              |
| REPAIR/MAINTENANCE SERVICES               | 3,400            | 3,000                     | 4,000                      | 1,000                           | 33.3%                          |
| ENGINE AND TRANSMISSION REBUILD           | -                | -                         | -                          | -                               | -                              |
| OTHER OUTSIDE SERVICES                    | 22,514           | 54,300                    | 54,800                     | 500                             | 0.9%                           |
| PURCHASED TRANSPORTATION                  | -                | -                         | -                          | -                               | -                              |
| <b>TOTAL OUTSIDE SERVICES</b>             | <b>25,913</b>    | <b>57,300</b>             | <b>58,800</b>              | <b>1,500</b>                    | <b>2.6%</b>                    |
| LUBRICANTS                                | -                | -                         | -                          | -                               | -                              |
| TIRES                                     | -                | -                         | -                          | -                               | -                              |
| OTHER MATERIALS AND SUPPLIES              | (520)            | 500                       | 500                        | -                               | 0.0%                           |
| <b>TOTAL MATERIALS AND SUPPLIES</b>       | <b>(520)</b>     | <b>500</b>                | <b>500</b>                 | <b>-</b>                        | <b>0.0%</b>                    |
| GAS/DIESEL/PROPANE                        | 6,083            | 7,000                     | 7,000                      | -                               | 0.0%                           |
| CNG                                       | -                | -                         | -                          | -                               | -                              |
| TRACTION POWER                            | -                | -                         | -                          | -                               | -                              |
| UTILITIES                                 | 2,126            | -                         | -                          | -                               | -                              |
| <b>TOTAL ENERGY</b>                       | <b>8,209</b>     | <b>7,000</b>              | <b>7,000</b>               | <b>-</b>                        | <b>0.0%</b>                    |
| <b>RISK MANAGEMENT</b>                    | <b>40,380</b>    | <b>88,901</b>             | <b>89,000</b>              | <b>99</b>                       | <b>0.1%</b>                    |
| <b>GENERAL AND ADMINISTRATIVE</b>         | <b>53,627</b>    | <b>69,964</b>             | <b>70,664</b>              | <b>700</b>                      | <b>1.0%</b>                    |
| <b>DEBT SERVICE</b>                       | <b>-</b>         | <b>-</b>                  | <b>-</b>                   | <b>-</b>                        | <b>-</b>                       |
| <b>VEHICLE / FACILITY LEASE</b>           | <b>18,397</b>    | <b>20,000</b>             | <b>20,000</b>              | <b>-</b>                        | <b>0.0%</b>                    |
| <b>TOTAL OPERATING EXPENSES</b>           | <b>582,342</b>   | <b>753,022</b>            | <b>796,340</b>             | <b>43,318</b>                   | <b>5.8%</b>                    |
| <b>NET OPERATING SUBSIDY</b>              | <b>235,168</b>   | <b>147,578</b>            | <b>104,260</b>             | <b>43,318</b>                   | <b>-29.4%</b>                  |
| <b>OVERHEAD ALLOCATION</b>                | <b>(1,521)</b>   | <b>(15,814)</b>           | <b>(20,708)</b>            |                                 | <b>30.9%</b>                   |
| <b>ADJUSTED NET OPERATING SUBSIDY</b>     | <b>233,647</b>   | <b>131,764</b>            | <b>83,552</b>              | <b>48,212</b>                   | <b>-36.6%</b>                  |
| <b>TOTAL REVENUES LESS TOTAL EXPENSES</b> | <b>(0)</b>       | <b>0</b>                  | <b>(0)</b>                 | <b>0</b>                        | <b>0.0%</b>                    |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
REVENUE BUDGET SUMMARY  
FISCAL YEAR 2024  
SECTION 3.02**

|                                      | <b>ACTUAL<br/>FY22</b> | <b>AMENDED<br/>BUDGET<br/>FY23</b> | <b>PROPOSED<br/>BUDGET<br/>FY24</b> | <b>\$ CHANGE<br/>AMENDED/<br/>ORIGINAL</b> | <b>% CHANGE<br/>AMENDED/<br/>ORIGINAL</b> |
|--------------------------------------|------------------------|------------------------------------|-------------------------------------|--|---|
| <b>OPERATING REVENUE</b>             |                        |                                    |                                     |  |   |
| PASSENGER REVENUE                    | 56,146,854             | 70,902,462                         | 78,925,285                          | 8,022,823                                  | 11.3%                                     |
| OTHER INCOME                         | 21,769,898             | 21,885,695                         | 23,076,862                          | 1,191,167                                  | 5.4%                                      |
| TOTAL OPERATING REVENUE              | 77,916,752             | 92,788,157                         | 102,002,147                         | 9,213,990                                  | 9.9%                                      |
| <b>NON OPERATING REVENUE</b>         |                        |                                    |                                     |  |   |
| <b>SUBSIDY REVENUE</b>               |                        |                                    |                                     |  |   |
| FEDERAL REVENUE                      | 64,843,552             | 66,793,559                         | 70,771,128                          | 3,977,569                                  | 6.0%                                      |
| FEDERAL REVENUE - CARES/ARP          | 47,700,000             | 87,260,241                         | 85,000,000                          | (2,260,241)                                | -2.6%                                     |
| TRANSPORTATION DEVELOPMENT ACT (TDA) | 68,804,580             | 97,808,064                         | 92,858,098                          | (4,949,966)                                | -5.1%                                     |
| STATE TRANSIT ASSISTANCE (STA)       | 11,300,000             | 11,300,000                         | 11,300,000                          | 0  | 0.0%                                      |
| STATE REVENUE - OTHER                | 105,771                | 112,000                            | 112,000                             | 0  | 0.0%                                      |
| TRANSNET                             | 60,312,099             | 67,953,741                         | 72,710,953                          | 4,757,212                                  | 7.0%                                      |
| OTHER LOCAL SUBSIDIES                | 9,766,028              | 6,490,994                          | 4,490,994                           | (2,000,000)                                | -30.8%                                    |
| TOTAL SUBSIDY REVENUE                | 262,832,030            | 337,718,598                        | 337,243,172                         | (475,426)                                  | -0.1%                                     |
| <b>OTHER REVENUE</b>                 |                        |                                    |                                     |  |   |
| OTHER FUNDS                          | -                      | -                                  | -                                   | 0  | -   |
| RESERVES REVENUE                     | 566,353                | (50,131,764)                       | (32,424,399)                        | 17,707,365                                 | -35.3%                                    |
| TOTAL OTHER REVENUE                  | 566,353                | (50,131,764)                       | (32,424,399)                        | 17,707,365                                 | -35.3%                                    |
| TOTAL NON OPERATING REVENUE          | 263,398,383            | 287,586,833                        | 304,818,773                         | 17,231,940                                 | 6.0%                                      |
| <b>GRAND TOTAL REVENUES</b>          | <b>341,315,135</b>     | <b>380,374,990</b>                 | <b>406,820,920</b>                  | <b>26,445,930</b>                          | <b>7.0%</b>                               |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM  
POSITION INFORMATION (SUMMARY FORMAT)  
FISCAL YEAR 2023 AMENDED BUDGET  
SECTION 10.03**

Att.F, AI 11, 04/20/23

|                                      | Original Budget | Position   | Net Positons<br>Requiring | Amended        | Frozen     |
|--------------------------------------|-----------------|------------|---------------------------|----------------|------------|
|                                      | FY 2023         | Shifts     | Funding Adjs              | FY 2023        | Positions  |
|                                      | FTE's           | FTE's      | FTE's                     | FTE's          | FTE's      |
| <b><u>MTS Administration</u></b>     |                 |            |                           |                |            |
| BOD ADMINISTRATION                   | 2.0             | 0.0        | 0.0                       | 2.0            | 0.0        |
| CAPITAL PROJECTS                     | 8.0             | 0.0        | 0.0                       | 8.0            | 0.0        |
| COMPASS CARD                         | 10.5            | 0.0        | 0.0                       | 10.5           | 0.0        |
| EXECUTIVE                            | 4.0             | 0.0        | 0.0                       | 4.0            | 0.0        |
| FINANCE                              | 23.5            | 0.0        | 0.0                       | 23.5           | 0.0        |
| HUMAN RESOURCES                      | 17.0            | 0.0        | 0.0                       | 17.0           | 0.0        |
| INFORMATION TECHNOLOGY               | 32.0            | 0.0        | 2.0                       | 34.0           | 0.0        |
| LEGAL                                | 2.0             | 0.0        | 0.0                       | 2.0            | 0.0        |
| MARKETING                            | 11.0            | 0.0        | 0.0                       | 11.0           | 0.0        |
| PLANNING                             | 9.5             | 0.0        | 0.0                       | 9.5            | 0.0        |
| PROCUREMENT                          | 14.0            | 0.0        | 0.0                       | 14.0           | 0.0        |
| RIGHT OF WAY                         | 2.0             | 0.0        | 0.0                       | 2.0            | 0.0        |
| RISK                                 | 4.0             | 0.0        | 0.0                       | 4.0            | 0.0        |
| SECURITY                             | 92.0            | 0.0        | 0.0                       | 92.0           | 0.0        |
| STORES (ADMIN)                       | 2.0             | 0.0        | 0.0                       | 2.0            | 0.0        |
| STORES (BUS)                         | 13.0            | 0.0        | 0.0                       | 13.0           | 0.0        |
| STORES (RAIL)                        | 7.0             | 0.0        | 0.0                       | 7.0            | 0.0        |
| TELEPHONE INFORMATION SERVICES       | 17.0            | 0.0        | 0.0                       | 17.0           | 0.0        |
| TRANSIT STORES                       | 8.0             | 0.0        | 0.0                       | 8.0            | 0.0        |
| <b>Subtotal MTS Administration</b>   | <b>278.5</b>    | <b>0.0</b> | <b>2.0</b>                | <b>280.5</b>   | <b>0.0</b> |
| <b><u>Bus Operations</u></b>         |                 |            |                           |                |            |
| CONTRACT SERVICES                    | 8.5             | 0.0        | 0.0                       | 8.5            | 0.0        |
| EXECUTIVE (BUS)                      | 3.5             | 0.0        | 0.0                       | 3.5            | 0.0        |
| MAINTENANCE                          | 189.0           | 0.0        | 0.0                       | 189.0          | 0.0        |
| MAINTENANCE-FACILITY                 | 5.0             | 0.0        | 0.0                       | 5.0            | 0.0        |
| PASSENGER SERVICES                   | 8.0             | 0.0        | 0.0                       | 8.0            | 0.0        |
| REVENUE (BUS)                        | 6.0             | 0.0        | 0.0                       | 6.0            | 0.0        |
| SAFETY                               | 2.0             | 0.0        | 0.0                       | 2.0            | 0.0        |
| TRAINING                             | 8.0             | 0.0        | 0.0                       | 8.0            | 0.0        |
| TRANSPORTATION (BUS)                 | 609.5           | 0.0        | 0.0                       | 609.5          | 0.0        |
| <b>Subtotal Bus Operations</b>       | <b>839.5</b>    | <b>0.0</b> | <b>0.0</b>                | <b>839.5</b>   | <b>0.0</b> |
| <b><u>Rail Operations</u></b>        |                 |            |                           |                |            |
| EXECUTIVE (RAIL)                     | 4.5             | 0.0        | 0.0                       | 4.5            | 0.0        |
| FACILITIES                           | 81.0            | 0.0        | 0.0                       | 81.0           | 0.0        |
| LIGHT RAIL VEHICLES                  | 107.0           | 0.0        | 0.0                       | 107.0          | 0.0        |
| MAINTENANCE OF WAYSIDE               | 46.0            | 0.0        | 0.0                       | 46.0           | 0.0        |
| REVENUE (RAIL)                       | 56.5            | 0.0        | 0.0                       | 56.5           | 0.0        |
| TRACK                                | 22.0            | 0.0        | 0.0                       | 22.0           | 0.0        |
| TRANSPORTATION (RAIL)                | 253.0           | 0.0        | 5.0                       | 258.0          | 0.0        |
| <b>Subtotal Rail Operations</b>      | <b>570.0</b>    | <b>0.0</b> | <b>5.0</b>                | <b>575.0</b>   | <b>0.0</b> |
| <b><u>Other MTS Operations</u></b>   |                 |            |                           |                |            |
| FHV ADMINISTRATION                   | 6.0             | 0.0        | 0.0                       | 6.0            | 0.0        |
| <b>Subtotal Other MTS Operations</b> | <b>6.0</b>      | <b>0.0</b> | <b>0.0</b>                | <b>6.0</b>     | <b>0.0</b> |
| <b><u>Grand Total</u></b>            | <b>1,694.0</b>  | <b>0.0</b> | <b>7.0</b>                | <b>1,701.0</b> | <b>0.0</b> |



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                  |        | Amended Budget | Position   | Net Positons | Proposed    | Frozen     |
|----------------------------------|--------|----------------|------------|--------------|-------------|------------|
|                                  | Salary | FY 2023        | Shifts     | Requiring    | FY 2024     | Positions  |
|                                  | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | (FTE's)     | (FTE's)    |
| <b><u>MTS Administration</u></b> |        |                |            |              |             |            |
| <b><u>BOD ADMINISTRATION</u></b> |        |                |            |              |             |            |
| Exec Asst GC/Asst Board Clrk     | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Internal Auditor                 | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>BOD ADMINISTRATION TOTAL</b>  |        | <b>2.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>2.0</b>  | <b>0.0</b> |
| <b><u>CAPITAL PROJECTS</u></b>   |        |                |            |              |             |            |
| Administrative Assistant         | 03     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Director of Capital Projects     | 13     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Project Engineer                 | 09     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Project Manager                  | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Senior Project Manager           | 11     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Sr. Project Manager - Rail Sys   | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>CAPITAL PROJECTS TOTAL</b>    |        | <b>8.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>8.0</b>  | <b>0.0</b> |
| <b><u>COMPASS CARD</u></b>       |        |                |            |              |             |            |
| Asst Sup PRONTO Support          | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Call/Service Center Rep (FT)     | 02     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Call/Service Center Rep (PT)     | 02     | 1.5            | 0.0        | 0.0          | 1.5         | 0.0        |
| Deputy Fare Systems Administra   | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Fare Systems Administrator       | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Mgr of PRONTO & Passenger Supp   | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Service Center Specialist (FT)   | 03     | 4.0            | 0.0        | 0.0          | 4.0         | 0.0        |
| <b>COMPASS CARD TOTAL</b>        |        | <b>10.5</b>    | <b>0.0</b> | <b>0.0</b>   | <b>10.5</b> | <b>0.0</b> |
| <b><u>EXECUTIVE</u></b>          |        |                |            |              |             |            |
| Chief Executive Officer          | 16     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Exec Asst/Clerk of the Board     | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Grants Administrator             | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Manager of Government Affairs    | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>EXECUTIVE TOTAL</b>           |        | <b>4.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>4.0</b>  | <b>0.0</b> |
| <b><u>FINANCE</u></b>            |        |                |            |              |             |            |
| Chief Financial Officer          | 15     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Accounting Assistant             | 04     | 3.0            | 0.0        | 0.0          | 3.0         | 0.0        |
| Accounting Manager               | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Controller                       | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Dir Fin Planning & Analysis      | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Finance Assistant                | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Finance Intern                   | 01     | 0.5            | 0.0        | 0.0          | 0.5         | 0.0        |
| Financial Analyst                | 07     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Operating Budget Supervisor      | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Payroll Coordinator              | 06     | 3.0            | 0.0        | 0.0          | 3.0         | 0.0        |
| Payroll Manager                  | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Payroll Supervisor               | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Senior Accountant                | 09     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Staff Accountant I               | 05     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Staff Accountant II              | 06     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Transit Asset Mgmt Program Mgr   | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>FINANCE TOTAL</b>             |        | <b>23.5</b>    | <b>0.0</b> | <b>0.0</b>   | <b>23.5</b> | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                      |        | Amended Budget | Position   | Net Positons |             |            |
|--------------------------------------|--------|----------------|------------|--------------|-------------|------------|
|                                      | Salary | FY 2023        | Shifts     | Requiring    | Proposed    | Frozen     |
|                                      | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | FY 2024     | Positions  |
|                                      |        | (FTE's)        | (FTE's)    | (FTE's)      | (FTE's)     | (FTE's)    |
| <b><u>HUMAN RESOURCES</u></b>        |        |                |            |              |             |            |
| Admin Assistant (Copy Center)        | 03     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Benefits & Comp Analyst              | 06     | 3.0            | 0.0        | 0.0          | 3.0         | 0.0        |
| Chief Human Resources Officer        | 15     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Director of Human Resources          | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Human Resources Assistant            | 03     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Human Resources Specialist           | 06     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Leadership Dev Specialist            | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Manager of Benefits & Comp           | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Manager of Talent Acquisition        | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Senior Human Resources Analyst       | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Talent Acquisition Specialist        | 07     | 3.0            | 0.0        | 0.0          | 3.0         | 0.0        |
| <b>HUMAN RESOURCES TOTAL</b>         |        | <b>17.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>17.0</b> | <b>0.0</b> |
| <b><u>INFORMATION TECHNOLOGY</u></b> |        |                |            |              |             |            |
| Business Systems Analyst (SAP)       | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Chief Information Officer            | 14     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Computer Support Specialist          | 05     | 3.0            | 0.0        | 1.0          | 4.0         | 0.0        |
| Database Administrator               | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Datacenter Operations Manager        | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Enterprise Bus Solutions Mgr         | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Executive Assistant (CIO)            | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Info Security & Intel Eng            | 10     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Information Security Manager         | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| IT Enterprise Architect (IoT)        | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Network Engineer I                   | 08     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Network Engineer II                  | 09     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Network Engineer III                 | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Network Operations Manager           | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Project Administrator                | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Report Development Analyst           | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Senior SAP Architect                 | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Senior Systems Administrator         | 10     | 3.0            | 0.0        | 0.0          | 3.0         | 0.0        |
| Service Desk Supervisor              | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Software Developer                   | 09     | 1.0            | 0.0        | 1.0          | 2.0         | 0.0        |
| Systems Administrator                | 10     | 4.0            | 0.0        | 0.0          | 4.0         | 0.0        |
| Technical Project Manager            | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>INFORMATION TECHNOLOGY TOTAL</b>  |        | <b>32.0</b>    | <b>0.0</b> | <b>2.0</b>   | <b>34.0</b> | <b>0.0</b> |
| <b><u>LEGAL</u></b>                  |        |                |            |              |             |            |
| General Counsel                      | 15     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Deputy General Counsel               | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>LEGAL TOTAL</b>                   |        | <b>2.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>2.0</b>  | <b>0.0</b> |
| <b><u>MARKETING</u></b>              |        |                |            |              |             |            |
| Dir Marketing & Communications       | 13     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Community Engagement Specialis       | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Creative Design Manager              | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Digital Content Developer            | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Graphic Designer                     | 07     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Marketing Assistant                  | 05     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Marketing Intern                     | 01     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Mgr of Marketing & Communicati       | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Mktg & Comm Specialist               | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Public Relations Specialist          | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>MARKETING TOTAL</b>               |        | <b>11.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>11.0</b> | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                |        | Amended Budget | Position   | Net Positons |             |            |
|--------------------------------|--------|----------------|------------|--------------|-------------|------------|
|                                | Salary | FY 2023        | Shifts     | Requiring    | Proposed    | Frozen     |
|                                | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | FY 2024     | Positions  |
|                                |        | (FTE's)        | (FTE's)    | (FTE's)      | (FTE's)     | (FTE's)    |
| <b><u>PLANNING</u></b>         |        |                |            |              |             |            |
| Assoc Transportation Planner   | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Dir of Planning & Scheduling   | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Manager of Scheduling          | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Planning Intern                | 01     | 0.5            | 0.0        | 0.0          | 0.5         | 0.0        |
| Senior Data Analyst            | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Senior Scheduler               | 07     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Senior Transportation Planner  | 09     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Transit Services Data Analyst  | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>PLANNING TOTAL</b>          |        | <b>9.5</b>     | <b>0.0</b> | <b>0.0</b>   | <b>9.5</b>  | <b>0.0</b> |
| <b><u>PROCUREMENT</u></b>      |        |                |            |              |             |            |
| Manager of Procurement         | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Buyer                          | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Contract Specialist            | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Contracts Administrator        | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Director of Supply Chain & Ops | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Principal Contract Admin       | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Procurement Specialist         | 08     | 7.0            | 0.0        | 0.0          | 7.0         | 0.0        |
| Senior Procurement Specialist  | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>PROCUREMENT TOTAL</b>       |        | <b>14.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>14.0</b> | <b>0.0</b> |
| <b><u>RIGHT OF WAY</u></b>     |        |                |            |              |             |            |
| Manager of Real Estate Assets  | 12     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Right of Way Permit Coord      | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>RIGHT OF WAY TOTAL</b>      |        | <b>2.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>2.0</b>  | <b>0.0</b> |
| <b><u>RISK</u></b>             |        |                |            |              |             |            |
| Claims Specialist              | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Liability Claims Supervisor    | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Manager of Risk and Claims     | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Workers' Compensation Analyst  | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>RISK TOTAL</b>              |        | <b>4.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>4.0</b>  | <b>0.0</b> |
| <b><u>SECURITY</u></b>         |        |                |            |              |             |            |
| Asst Mgr of Field Operations   | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Clerk Typist/Data Entry TSS    | BU     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Code Compl Insp-Canine Handler | BU     | 3.0            | 0.0        | 0.0          | 3.0         | 0.0        |
| Code Compliance Inspector      | BU     | 61.0           | 0.0        | 0.0          | 61.0        | 0.0        |
| Code Compliance Supervisor     | 06     | 14.0           | 0.0        | 0.0          | 14.0        | 0.0        |
| Code Compliance Train Sup (MC) | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Deputy Dir of Transit Enf      | 11     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Dir of Transit Security & Pass | 13     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Dispatch Sup - Transit Enf     | 06     | 2.0            | 0.0        | 0.0          | 2.0         | 0.0        |
| Mgr of Operations-Transit Enf  | 09     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Operational and Crime Data Ana | 07     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Professional Standards Manager | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Records Manager                | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Records Specialist             | 05     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Security Systems Administrator | 06     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>SECURITY TOTAL</b>          |        | <b>92.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>92.0</b> | <b>0.0</b> |
| <b><u>STORES (ADMIN)</u></b>   |        |                |            |              |             |            |
| Inventory Planning and Forecas | 08     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| Manager of Inventory Ops       | 10     | 1.0            | 0.0        | 0.0          | 1.0         | 0.0        |
| <b>STORES (ADMIN) TOTAL</b>    |        | <b>2.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>2.0</b>  | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|  |        | Amended Budget | Position   | Net Positons | Proposed     | Frozen     |
|--|--------|----------------|------------|--------------|--------------|------------|
|  | Salary | FY 2023        | Shifts     | Requiring    | FY 2024      | Positions  |
|  | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | (FTE's)      | (FTE's)    |
| <b><u>STORES (BUS)</u></b>                   |        |                |            |              |              |            |
| Storeroom Clerks - IAD                       | BU     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| Storeroom Clerks - KMD                       | BU     | 6.0            | 0.0        | 0.0          | 6.0          | 0.0        |
| Supervisor of Warehouse Ops                  | 07     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| <b>STORES (BUS) TOTAL</b>                    |        | <b>13.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>13.0</b>  | <b>0.0</b> |
| <b><u>STORES (RAIL)</u></b>                  |        |                |            |              |              |            |
| Storekeeper                                  | BU     | 6.0            | 0.0        | 0.0          | 6.0          | 0.0        |
| Supervisor of Warehouse Ops                  | 07     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>STORES (RAIL) TOTAL</b>                   |        | <b>7.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>7.0</b>   | <b>0.0</b> |
| <b><u>TELEPHONE INFORMATION SERVICES</u></b> |        |                |            |              |              |            |
| Asst Supvr of Info & Trip Plan               | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Info & Trip Planning Supvr                   | 07     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Info and Trip Planning Clerk                 | BU     | 15.0           | 0.0        | 0.0          | 15.0         | 0.0        |
| <b>TELEPHONE INFORMATION SERVICES TO</b>     |        | <b>17.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>17.0</b>  | <b>0.0</b> |
| <b><u>TRANSIT STORES</u></b>                 |        |                |            |              |              |            |
| Transit Store Supervisor                     | 07     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Asst Transit Store Supervisor                | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Senior Transit Store Clerk                   | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Transit Store Clerk                          | BU     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| <b>TRANSIT STORES TOTAL</b>                  |        | <b>8.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>8.0</b>   | <b>0.0</b> |
| <b>Subtotal MTS Administration</b>           |        | <b>278.5</b>   | <b>0.0</b> | <b>2.0</b>   | <b>280.5</b> | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                 |        | Amended Budget | Position   | Net Positons | Proposed     | Frozen     |
|---------------------------------|--------|----------------|------------|--------------|--------------|------------|
|                                 | Salary | FY 2023        | Shifts     | Requiring    | FY 2024      | Positions  |
|                                 | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | (FTE's)      | (FTE's)    |
| <b><u>Bus Operations</u></b>    |        |                |            |              |              |            |
| <b><u>CONTRACT SERVICES</u></b> |        |                |            |              |              |            |
| Director of Contract Services   | 12     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Contract Operations Administra  | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Intern - Transit Services       | 01     | 0.5            | 0.0        | 0.0          | 0.5          | 0.0        |
| Mgr of Paratransit & Mini Bus   | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Passenger Facilities Coord.     | 04     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Sr Contract Operations Adminis  | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Supervisor of Para-Transit      | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Supvr of Passenger Facilities   | 07     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>CONTRACT SERVICES TOTAL</b>  |        | <b>8.5</b>     | <b>0.0</b> | <b>0.0</b>   | <b>8.5</b>   | <b>0.0</b> |
| <b><u>EXECUTIVE (BUS)</u></b>   |        |                |            |              |              |            |
| Chief Op Officer-Transit Servs  | 15     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Envi Health & Safety Intern     | PT     | 0.5            | 0.0        | 0.0          | 0.5          | 0.0        |
| Envi Health & Safety Spec       | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Executive Assistant (COO Bus)   | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>EXECUTIVE (BUS) TOTAL</b>    |        | <b>3.5</b>     | <b>0.0</b> | <b>0.0</b>   | <b>3.5</b>   | <b>0.0</b> |
| <b><u>MAINTENANCE</u></b>       |        |                |            |              |              |            |
| Admin Asst II - Maintenance     | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Administrative Assistant - Mai  | 04     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Body Shop Apprentice II - KMD   | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Bus Maintenance Trainer         | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Communications Tech - IAD       | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Dir of Fleet & Facility Maint   | 13     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Division Manager (Maint) - IAD  | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Division Manager (Maint) - KMD  | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Foreman - IAD                   | 08     | 9.0            | 0.0        | 0.0          | 9.0          | 0.0        |
| Foreman - KMD                   | 08     | 7.0            | 0.0        | 0.0          | 7.0          | 0.0        |
| Maintenance Analyst             | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Mechanic A - IAD                | BU     | 20.0           | 0.0        | 0.0          | 20.0         | 0.0        |
| Mechanic A - KMD                | BU     | 28.0           | 0.0        | 0.0          | 28.0         | 0.0        |
| Mechanic Apprentice I - IAD     | BU     | 3.0            | 0.0        | 0.0          | 3.0          | 0.0        |
| Mechanic Apprentice I - KMD     | BU     | 17.0           | 0.0        | 0.0          | 17.0         | 0.0        |
| Mechanic Apprentice II - IAD    | BU     | 3.0            | 0.0        | 0.0          | 3.0          | 0.0        |
| Mechanic Apprentice II - KMD    | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Mechanic C - IAD                | BU     | 17.0           | 0.0        | 0.0          | 17.0         | 0.0        |
| Mechanic C - KMD                | BU     | 9.0            | 0.0        | 0.0          | 9.0          | 0.0        |
| Quality Assurance Inspector     | 07     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Quality Assurance Supervisor    | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Servicer A - IAD                | BU     | 30.0           | 0.0        | 0.0          | 30.0         | 0.0        |
| Servicer A - KMD                | BU     | 30.0           | 0.0        | 0.0          | 30.0         | 0.0        |
| Sign Truck Operator             | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Sup of Maintenance Training     | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| ZEV and Sustainability Manager  | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>MAINTENANCE TOTAL</b>        |        | <b>189.0</b>   | <b>0.0</b> | <b>0.0</b>   | <b>189.0</b> | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                    |        | Amended Budget | Position   | Net Positons |              |            |
|------------------------------------|--------|----------------|------------|--------------|--------------|------------|
|                                    | Salary | FY 2023        | Shifts     | Requiring    | Proposed     | Frozen     |
|                                    | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | FY 2024      | Positions  |
|                                    |        | (FTE's)        | (FTE's)    | (FTE's)      | (FTE's)      | (FTE's)    |
| <b><u>MAINTENANCE-FACILITY</u></b> |        |                |            |              |              |            |
| Bldng Maint Apprentice - IAD       | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Facilities Supervisor - Bus        | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Mechanic A - Facilities - IAD      | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Mechanic A - Facilities - KMD      | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>MAINTENANCE-FACILITY TOTAL</b>  |        | <b>5.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>5.0</b>   | <b>0.0</b> |
| <b><u>PASSENGER SERVICES</u></b>   |        |                |            |              |              |            |
| Customer Service Supervisor        | 06     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Director of Support Services       | 12     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Operations Asst - Ride Checker     | 01     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Passenger Support Supervisor       | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Receptionist                       | 02     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Support Services Analyst           | 04     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Support Services Coordinator       | 04     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>PASSENGER SERVICES TOTAL</b>    |        | <b>8.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>8.0</b>   | <b>0.0</b> |
| <b><u>REVENUE (BUS)</u></b>        |        |                |            |              |              |            |
| Asst Rev Technicians - IAD         | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Asst Rev Technicians - KMD         | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Revenue Technicians - IAD          | BU     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Revenue Technicians - KMD          | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| <b>REVENUE (BUS) TOTAL</b>         |        | <b>6.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>6.0</b>   | <b>0.0</b> |
| <b><u>SAFETY</u></b>               |        |                |            |              |              |            |
| Manager of Safety (Bus)            | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Transit Safety Specialist          | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>SAFETY TOTAL</b>                |        | <b>2.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>2.0</b>   | <b>0.0</b> |
| <b><u>TRAINING</u></b>             |        |                |            |              |              |            |
| Asst Manager of Training           | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Bus Op Training Instructor         | 06     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| Manager of Training (Transp)       | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Training Administrator             | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>TRAINING TOTAL</b>              |        | <b>8.0</b>     | <b>0.0</b> | <b>0.0</b>   | <b>8.0</b>   | <b>0.0</b> |
| <b><u>TRANSPORTATION (BUS)</u></b> |        |                |            |              |              |            |
| Director of Transportation         | 13     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Admin Asst II - Operations         | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Bus Operators - F/T                | BU     | 565.0          | 0.0        | 0.0          | 565.0        | 0.0        |
| Bus Operators - P/T                | BU     | 0.5            | 0.0        | 0.0          | 0.5          | 0.0        |
| Comm/Ops Supv-Dispatch IAD         | 08     | 8.0            | 0.0        | 0.0          | 8.0          | 0.0        |
| Comm/Ops Supv-Radio                | 08     | 8.0            | 0.0        | 0.0          | 8.0          | 0.0        |
| Dispatch Clerk                     | BU     | 4.0            | 0.0        | 0.0          | 4.0          | 0.0        |
| Dispatch Clerk - KMD               | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Manager of Service Operations      | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Manager of Transp Comm & Tech      | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Service Operations Supervisor      | 08     | 14.0           | 0.0        | 0.0          | 14.0         | 0.0        |
| Trans Div Manager - IAD            | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Trans Div Manager - KMD            | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Transp Comm & Technology Supvr     | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Transp Service Quality Spec        | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>TRANSPORTATION (BUS) TOTAL</b>  |        | <b>609.5</b>   | <b>0.0</b> | <b>0.0</b>   | <b>609.5</b> | <b>0.0</b> |
| <b>Subtotal Bus Operations</b>     |        | <b>839.5</b>   | <b>0.0</b> | <b>0.0</b>   | <b>839.5</b> | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                      |        | Amended Budget | Position   | Net Positons | Proposed     | Frozen     |
|--------------------------------------|--------|----------------|------------|--------------|--------------|------------|
|                                      | Salary | FY 2023        | Shifts     | Requiring    | FY 2024      | Positions  |
|                                      | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | (FTE's)      | (FTE's)    |
| <b><u>Rail Operations</u></b>        |        |                |            |              |              |            |
| <b><u>EXECUTIVE (RAIL)</u></b>       |        |                |            |              |              |            |
| Asst System Safety Manager           | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Chief Operating Officer (Rail)       | 15     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Engineering Intern                   | 01     | 0.5            | 0.0        | 0.0          | 0.5          | 0.0        |
| Mgr of Service Quality & Speci       | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| System Safety Manager (Rail)         | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>EXECUTIVE (RAIL) TOTAL</b>        |        | <b>4.5</b>     | <b>0.0</b> | <b>0.0</b>   | <b>4.5</b>   | <b>0.0</b> |
| <b><u>FACILITIES</u></b>             |        |                |            |              |              |            |
| Admin Asst II - Facilities           | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Asst Manager of Facilities           | 07     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Facilities Supervisor                | 06     | 6.0            | 0.0        | 0.0          | 6.0          | 0.0        |
| Serviceperson                        | BU     | 72.0           | 0.0        | 0.0          | 72.0         | 0.0        |
| Superintendent of Facilities         | 13     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>FACILITIES TOTAL</b>              |        | <b>81.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>81.0</b>  | <b>0.0</b> |
| <b><u>LIGHT RAIL VEHICLES</u></b>    |        |                |            |              |              |            |
| Superintendent of LRV Maint          | 13     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Assistant Training Sup - LRV         | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Asst Superintendent LRV              | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Clerk Typist/Data Entry LRV          | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| LRV Asst Lineman                     | BU     | 22.0           | 0.0        | 0.0          | 22.0         | 0.0        |
| LRV Electromechanic                  | BU     | 48.0           | 0.0        | 0.0          | 48.0         | 0.0        |
| LRV Lineman                          | BU     | 19.0           | 0.0        | 0.0          | 19.0         | 0.0        |
| LRV Maint Supervisor                 | 09     | 10.0           | 0.0        | 0.0          | 10.0         | 0.0        |
| LRV Project Coordinator/Analyst      | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Maintenance Analyst (LRV)            | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Training Supervisor - LRV            | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>LIGHT RAIL VEHICLES TOTAL</b>     |        | <b>107.0</b>   | <b>0.0</b> | <b>0.0</b>   | <b>107.0</b> | <b>0.0</b> |
| <b><u>MAINTENANCE OF WAYSIDE</u></b> |        |                |            |              |              |            |
| Asst Superintendent Wayside          | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Asst Training Supervisor - MOW       | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| MOW Contracts & Budget Analyst       | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Superintendent Wayside Maint         | 13     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Training Supervisor - MOW            | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Wayside Assistant Lineman            | BU     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| Wayside Electromechanic              | BU     | 20.0           | 0.0        | 0.0          | 20.0         | 0.0        |
| Wayside Lineman                      | BU     | 11.0           | 0.0        | 0.0          | 11.0         | 0.0        |
| Wayside Maintenance Sup              | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Wayside Maintenance Supervisor       | 09     | 4.0            | 0.0        | 0.0          | 4.0          | 0.0        |
| <b>MAINTENANCE OF WAYSIDE TOTAL</b>  |        | <b>46.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>46.0</b>  | <b>0.0</b> |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                     |        | Amended Budget | Position   | Net Positons | Proposed     | Frozen     |
|-------------------------------------|--------|----------------|------------|--------------|--------------|------------|
|                                     | Salary | FY 2023        | Shifts     | Requiring    | FY 2024      | Positions  |
|                                     | Grade  | (FTE's)        | (FTE's)    | Funding Adjs | (FTE's)      | (FTE's)    |
| <b><u>REVENUE (RAIL)</u></b>        |        |                |            |              |              |            |
| Collector / Processor               | BU     | 8.0            | 0.0        | 0.0          | 8.0          | 0.0        |
| Lead Passenger Support Rep          | PT     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Lead Revenue Maint Supervisor       | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Passenger Support Rep               | PT     | 21.5           | 0.0        | 0.0          | 21.5         | 0.0        |
| Revenue Analyst (Rail)              | 05     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Revenue Maintainer I                | BU     | 3.0            | 0.0        | 0.0          | 3.0          | 0.0        |
| Revenue Maintainer II               | BU     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| Revenue Maintainer III              | BU     | 10.0           | 0.0        | 0.0          | 10.0         | 0.0        |
| Revenue Maintenance Supervisor      | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Revenue Operations Assistant        | 03     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Ridership Surveyor                  | BU     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Supervisor Revenue Operations       | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| <b>REVENUE (RAIL) TOTAL</b>         |        | <b>56.5</b>    | <b>0.0</b> | <b>0.0</b>   | <b>56.5</b>  | <b>0.0</b> |
| <b><u>TRACK</u></b>                 |        |                |            |              |              |            |
| Manager of Track and Structure      | 09     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Track Supervisor                    | 09     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Trackperson                         | BU     | 14.0           | 0.0        | 0.0          | 14.0         | 0.0        |
| Trackperson Equip Op                | BU     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| <b>TRACK TOTAL</b>                  |        | <b>22.0</b>    | <b>0.0</b> | <b>0.0</b>   | <b>22.0</b>  | <b>0.0</b> |
| <b><u>TRANSPORTATION (RAIL)</u></b> |        |                |            |              |              |            |
| Asst Superintendent Trans           | 10     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Assignments Supervisor              | 07     | 5.0            | 0.0        | 0.0          | 5.0          | 0.0        |
| Central Control Info Rep            | 06     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Central Control Supervisor          | 09     | 2.0            | 0.0        | 0.0          | 2.0          | 0.0        |
| Construction Safety Flagperson      | PT     | 30.0           | 0.0        | 5.0          | 35.0         | 0.0        |
| Lead Transportation Sup             | 08     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Superintendent Transportation       | 13     | 1.0            | 0.0        | 0.0          | 1.0          | 0.0        |
| Train Operator                      | BU     | 120.0          | 0.0        | 0.0          | 120.0        | 0.0        |
| Train Operator - PT                 | BU     | 57.0           | 0.0        | 0.0          | 57.0         | 0.0        |
| Training Supervisor - Trans         | 08     | 3.0            | 0.0        | 0.0          | 3.0          | 0.0        |
| Transportation Controller           | 08     | 16.0           | 0.0        | 0.0          | 16.0         | 0.0        |
| Transportation Supervisor           | 08     | 16.0           | 0.0        | 0.0          | 16.0         | 0.0        |
| <b>TRANSPORTATION (RAIL) TOTAL</b>  |        | <b>253.0</b>   | <b>0.0</b> | <b>5.0</b>   | <b>258.0</b> | <b>0.0</b> |
| <b>Subtotal Rail Operations</b>     |        | <b>570.0</b>   | <b>0.0</b> | <b>5.0</b>   | <b>575.0</b> | <b>0.0</b> |



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM**  
**POSITION INFORMATION (DETAILED POSITION FORMAT)**    Att.G, AI 11, 04/20/23  
**FISCAL YEAR 2024 AMENDED BUDGET**  
**SECTION 10.04**

|                                      |        | Amended Budget | Position   | Net Positons<br>Requiring | Proposed       | Frozen     |
|--------------------------------------|--------|----------------|------------|---------------------------|----------------|------------|
|                                      | Salary | FY 2023        | Shifts     | Funding Adjs              | FY 2024        | Positions  |
|                                      | Grade  | (FTE's)        | (FTE's)    | (FTE's)                   | (FTE's)        | (FTE's)    |
| <b><u>Other MTS Operations</u></b>   |        |                |            |                           |                |            |
| <b><u>FHV ADMINISTRATION</u></b>     |        |                |            |                           |                |            |
| For-Hire Vehicle Administratio       | 10     | 1.0            | 0.0        | 0.0                       | 1.0            | 0.0        |
| Regulatory Analyst                   | 06     | 2.0            | 0.0        | 0.0                       | 2.0            | 0.0        |
| Regulatory Inspector                 | 05     | 3.0            | 0.0        | 0.0                       | 3.0            | 0.0        |
| FHV ADMINISTRATION TOTAL             |        | 6.0            | 0.0        | 0.0                       | 6.0            | 0.0        |
| <b>Subtotal Other MTS Operations</b> |        | <b>6.0</b>     | <b>0.0</b> | <b>0.0</b>                | <b>6.0</b>     | <b>0.0</b> |
| <b>Grand Total</b>                   |        | <b>1,694.0</b> | <b>0.0</b> | <b>7.0</b>                | <b>1,701.0</b> | <b>0.0</b> |

# **Metropolitan Transit System FY 2024 Operating Budget Overview**

MTS Board of Directors  
April 20, 2023

# Fiscal Year 2024 Operating Budget

## Budget Development Process

- MTS uses a zero based budgeting process:
  - In traditional historic budgeting, managers only justify variances versus prior year
    - The assumption is that the baseline is automatically approved
  - By contrast, in zero-based budgeting, every line item must be approved each year
    - In Board presentations, typically talk about what is changing, but it is built from the ground up
- Operating Budget process begins in January
  - Budget Office meets with management from every discipline of the organization to:
    - Review current trends
    - Discuss and justify line item details of their budget requests
    - Roll-up of mid-year budget amendments (current year's budget)
    - Roll-up of the new fiscal year budgets (following year's budget)
  - Rough draft presented today
    - Still finalizing some assumptions

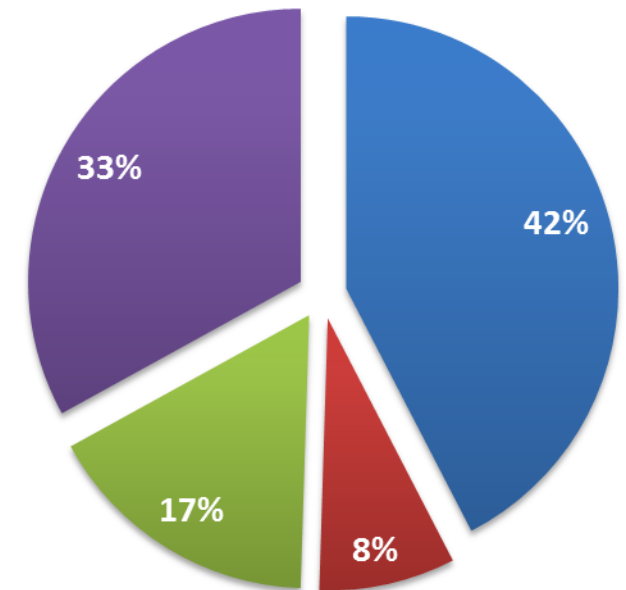
# Fiscal Year 2024 Operating Budget

## Revenue Assumptions - Sales Tax Revenues

- TransNet (San Diego County)
  - ½ cent sales tax assessed in the region
    - Administered by SANDAG
  - \$430.0M projected for the region in FY 2024
    - Growth assumption of 1.0%
    - \$17.7M off the top allocations
    - Then allocated by the formulas in the table ->
      - Local Systems Improvement goes to county and cities for roads
      - Major Corridors funds TransNet capital projects like Mid-Coast and BRT projects
  - New Operations (8.1%)
    - Reimbursement for operations/ maintenance of TransNet II projects
      - Form MTS: BRT Routes, SuperLoop, Mid-Coast
    - MTS expected cost recovery = \$30.7M

TransNet Program Allocations

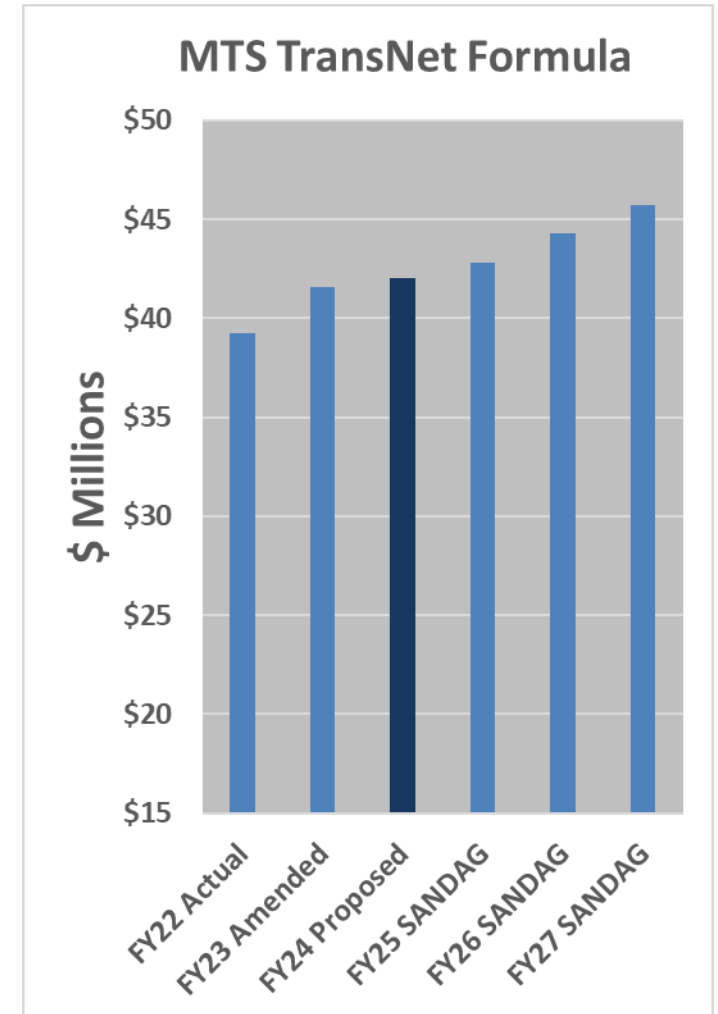
- Major Corridors Program
- New BRT/Rail Operations
- Transit System Improvements
- Local System Improvement



# Fiscal Year 2024 Operating Budget

## Revenue Assumptions - Sales Tax Revenues

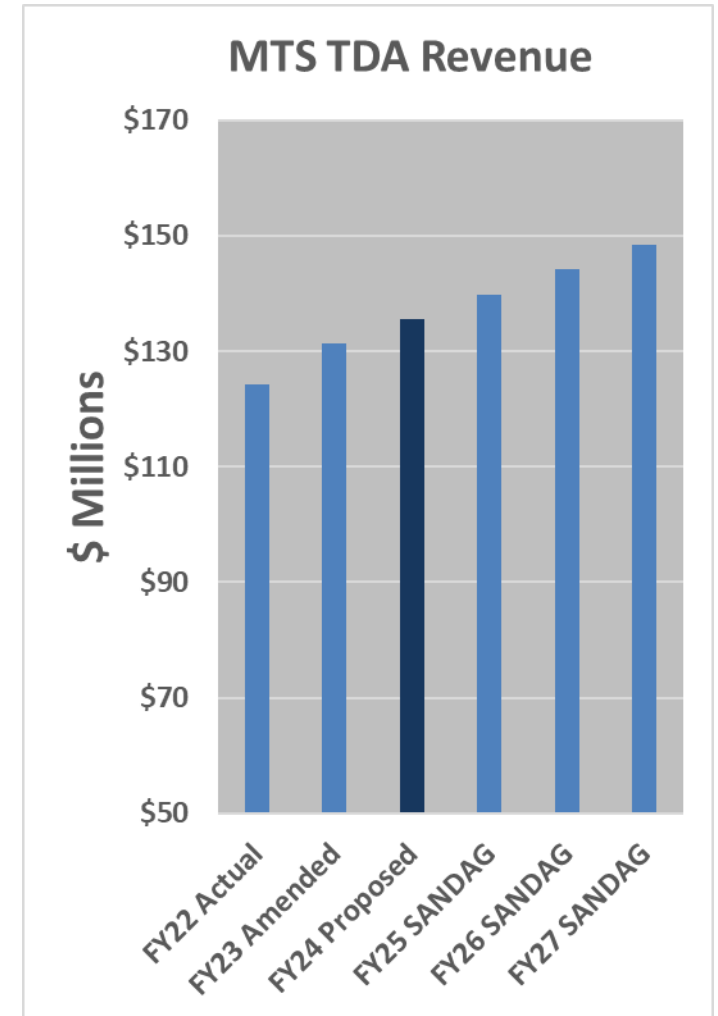
- TransNet (continued)
  - Transit System Improvements 16.5% for operations
    - Formula funding
    - Shared with NCTD, approximately a 70/30 split
    - Total pool projected to be \$68.0M
      - MTS will receive their formula share of the actual cash receipts
    - MTS apportionment = \$47.5M
      - \$5.5M for Fare Discounts on Senior Disabled and Youth passes
      - \$42.0M for Operations



# Fiscal Year 2024 Operating Budget

## Revenue Assumptions - Sales Tax Revenues

- Transportation Development Act (TDA)
  - State wide, ¼ cent sales tax
    - SANDAG forecasts and apportions each year
      - **FY 2024 growth assumption will be 3.2%**
    - Claim process determines MTS revenue
      - MTS submits a claim based on the budget
      - San Diego County receives the cash, holds a reserve that balances over/under amounts versus the budget
  - Provides funding for both Operating Budget and Capital Improvement Program (CIP)
  - Total region pool of \$205.8M in FY 2024
  - Total MTS apportionment: \$135.5M
    - \$92.9M in Operating Budget
    - \$42.7M in CIP



# Fiscal Year 2024 Operating Budget

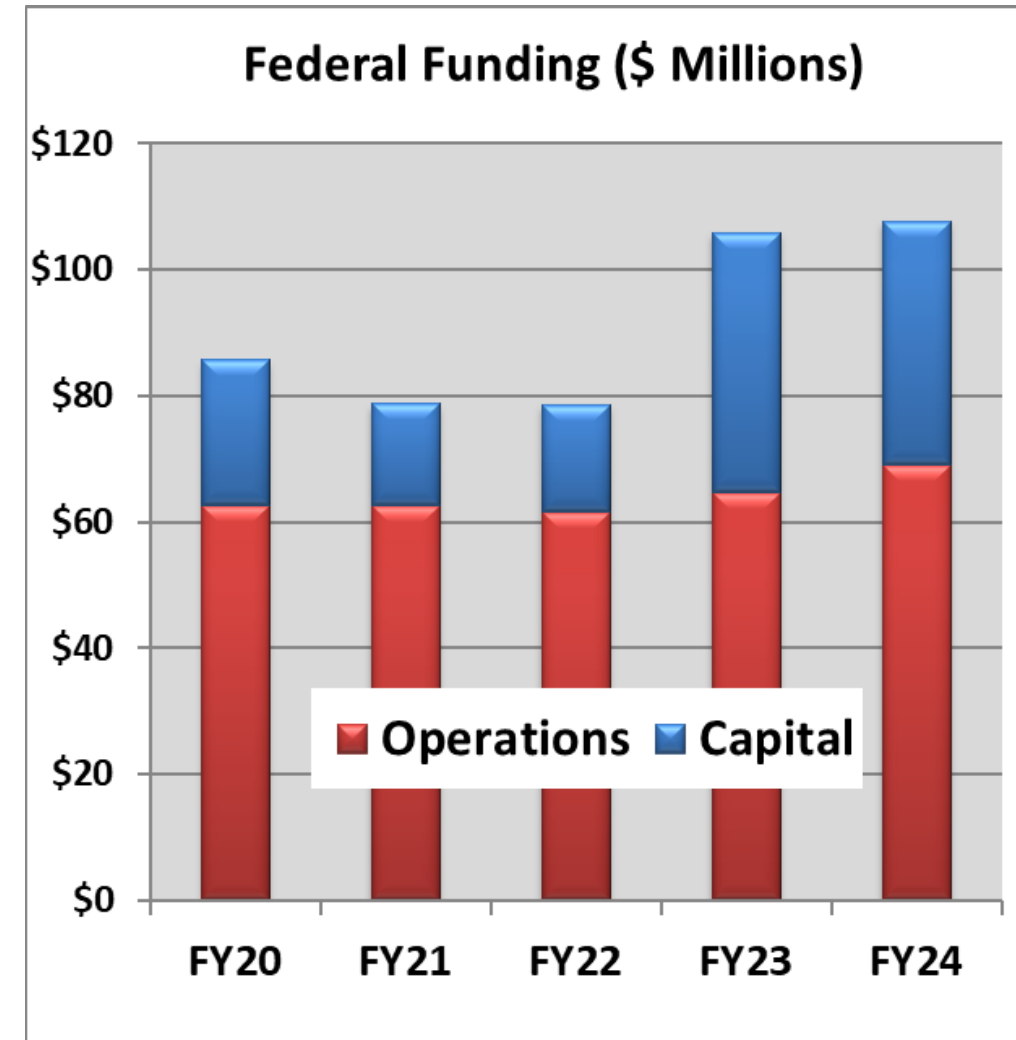
## Revenue Assumptions - Sales Tax Revenues

- State Transit Assistance (STA)
  - Revenues derived from State sales tax on diesel fuel
    - Recurring formula funding administered by the State Controller's Office
    - Distributed based on population and agency revenue
    - Augmented by Senate Bill 1 (SB1) beginning in FY 2018
      - Smaller pool of State of Good Repair funding for Capital was added
  - Historically volatile funding source
    - State of CA diverting dollars for General Fund obligations
    - Tied to Diesel fuel sales, which has been a declining commodity
  - Funding can be used for Operations and Capital
    - \$39.4M in total allocations for FY 2024
      - Fixed \$11.3M used in Operations to fund prior service restorations
      - Remainder allocated to Capital

# Fiscal Year 2024 Operating Budget

## Revenue Assumptions - Federal Transit Administration (FTA)

- Surface Transportation Reauthorization
  - Bipartisan Infrastructure Law passed in December 2021
    - Legislation in place through 9/30/2026
      - 5307: Urban Area Formula funding
      - 5337: State of Good Repair funding
      - 5339: Bus and Bus Facilities funding
- Funding can be used for Operating or Capital Budgets for Preventive Maintenance (PM)
  - Federal funding received on a reimbursement basis, after costs are incurred
  - MTS seeks to maximize the amount for PM for cash flow purposes
  - Swap with TDA to preserve Capital share
  - Increase in Operating Budget of \$3.4M





# Fiscal Year 2024 Operating Budget

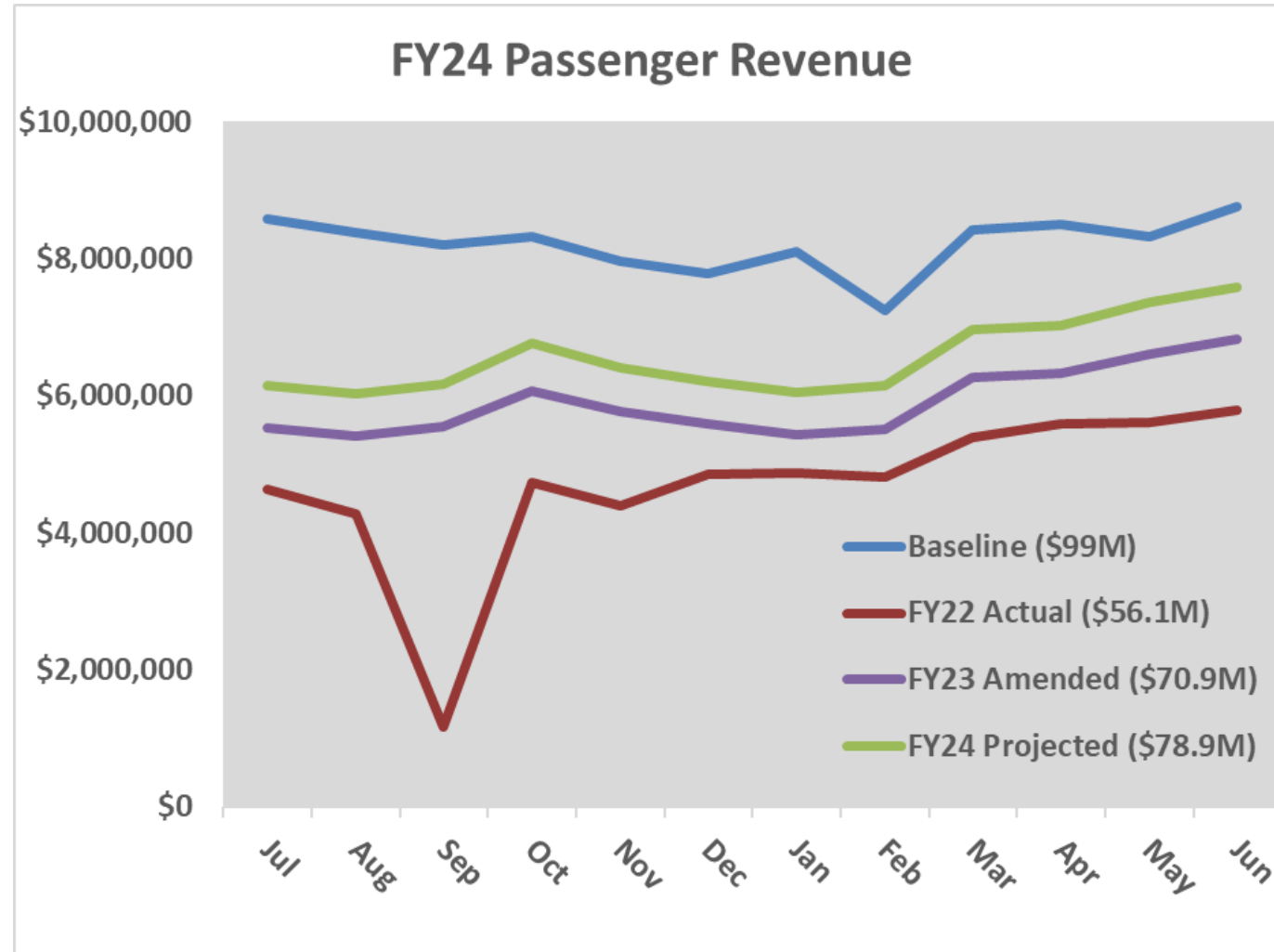
## Revenue Assumptions - Other Subsidy Revenue

- Other Subsidy Revenues:
  - FasTrak Revenue from SANDAG
    - Toll revenue from the I-15 managed lanes
    - Subsidizes services in the I-15 corridor
      - \$1.0M to fund Rapid Express Services (Routes 280/290)
      - \$2.5M to fund I-15 BRT Routes as a swap with TransNet
        - Prior year was \$4.5M, backfilled with TransNet Operating Reimbursement
    - \$3.5M in total
  - Other state and local sources
    - Medi-Cal for ADA Paratransit service reimbursement
    - City of San Diego
    - UCSD shuttle reimbursement
    - Total of \$1.0M

# Fiscal Year 2024 Operating Budget

## Revenue Assumptions - Passenger Fare Revenue

- Fare revenue forecast
  - February revenue (\$5.5M) equaled forecast
  - 11% growth forecasted for FY24 last month
    - \$8.0M increase in revenue
    - No change with this draft
- Will update March revenue at the next meeting



# Fiscal Year 2024 Operating Budget

## Revenue Assumptions - Other Operating Revenue

- Variety of miscellaneous revenue sources
  - Energy credit update
    - Additional credits will be generated on new Natural Gas contract
    - Credit prices assumptions consistent with today's market, no growth projected in this draft
  - Advertising revenues
    - Sycuan Green Line contract expired 12/31/22
    - Remainder consistent with FY23

| Category (\$ millions)       | FY 2023<br>Amended | FY 2024<br>Draft |
|------------------------------|--------------------|------------------|
| Energy credits               | \$ 6.4             | \$ 7.9           |
| Advertising                  | 6.9                | 6.4              |
| Real Estate related revenues | 3.4                | 3.5              |
| All Other                    | 5.3                | 5.3              |
| <b>Total</b>                 | <b>\$ 21.9</b>     | <b>\$ 23.1</b>   |

# Fiscal Year 2024 Operating Budget Revenue Summary (\$000s)

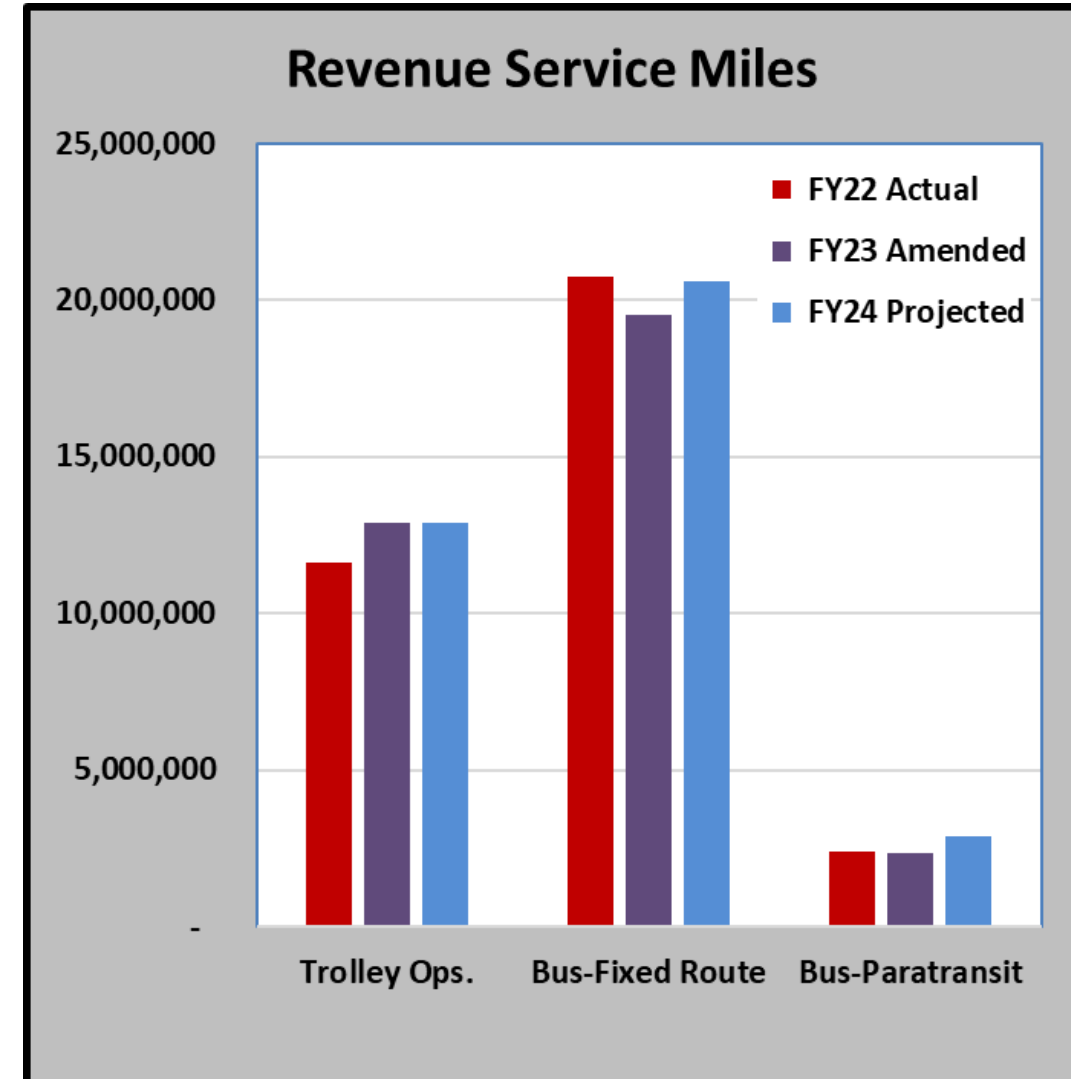
|                                | FY 2023<br>Amended | FY 2024<br>Draft  | Variance         | Var. %      |
|--------------------------------|--------------------|-------------------|------------------|-------------|
| Passenger Revenue              | \$ 70,902          | \$ 78,925         | \$ 8,023         | 11.3%       |
| Other Operating Revenue        | 21,886             | 23,077            | 1,191            | 5.4%        |
| <b>Total Operating Revenue</b> | <b>\$ 92,788</b>   | <b>\$ 102,002</b> | <b>\$ 9,214</b>  | <b>9.9%</b> |
| Federal                        | \$ 66,794          | \$ 70,771         | \$ 3,978         | 6.0%        |
| TDA                            | 97,808             | 92,858            | (4,950)          | -5.1%       |
| TransNet Formula               | 41,610             | 42,027            | 416              | 1.0%        |
| TransNet Operating             | 26,343             | 30,684            | 4,341            | 16.5%       |
| STA                            | 11,300             | 11,300            | -                | 0.0%        |
| Other                          | 6,603              | 4,603             | (2,000)          | -30.3%      |
| <b>Total Subsidy</b>           | <b>\$ 250,458</b>  | <b>\$ 252,243</b> | <b>\$ 1,785</b>  | <b>0.7%</b> |
| Reserves                       | \$ (132)           | \$ (84)           | \$ 48            | -           |
| <b>Total Revenue</b>           | <b>\$ 343,115</b>  | <b>\$ 354,162</b> | <b>\$ 11,047</b> | <b>3.2%</b> |

- FY 2023 Reserves relate to SD&AE and For-Hire Vehicle (Taxi) Admin self funded entities

# Fiscal Year 2024 Operating Budget

## Service Levels

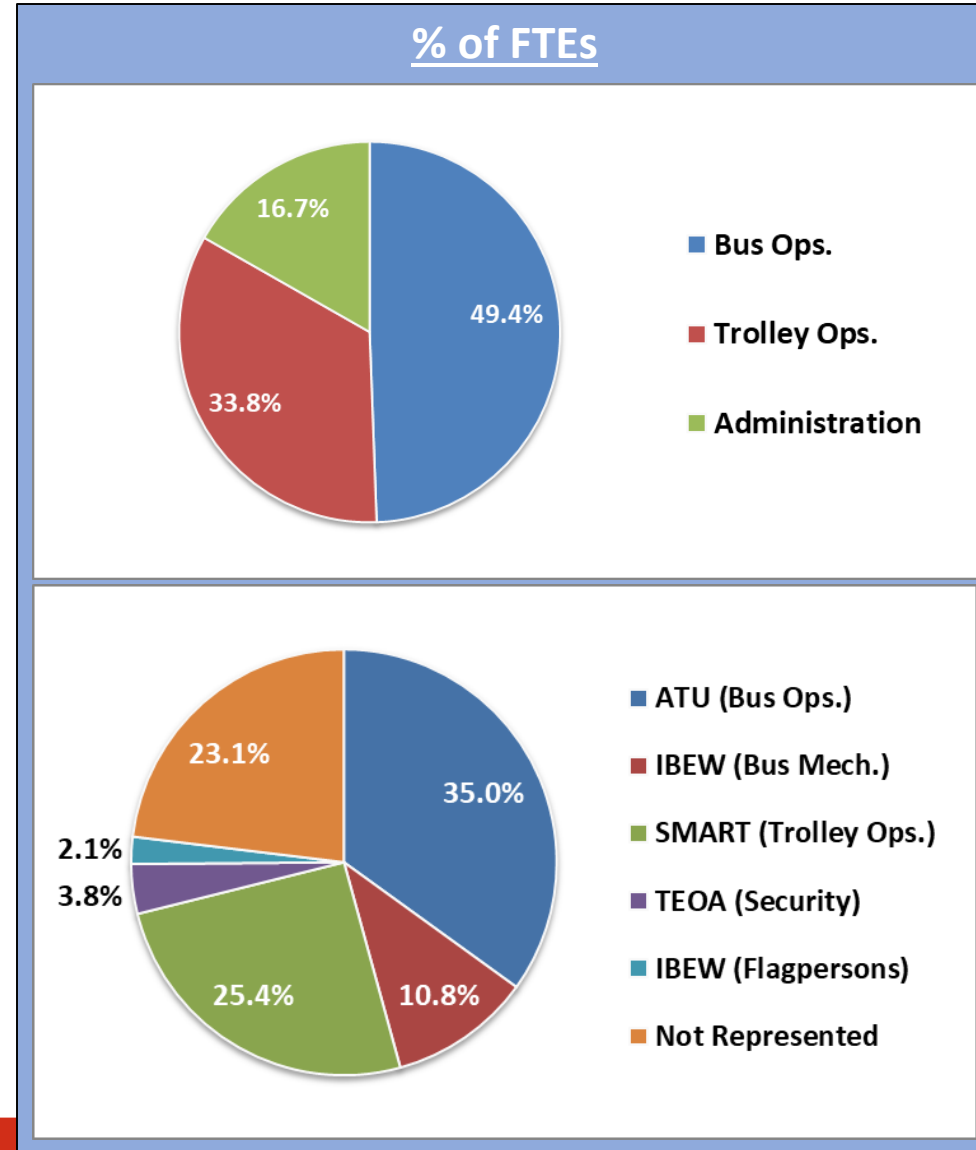
- Current assumptions include additional service in FY24
  - Rail:
    - Consistent level of service
  - Bus-Fixed Route:
    - Planning on increased Operator hiring and retention
    - Restoring service reductions of the past year
    - Launch of Iris Rapid
    - 5.4% higher than FY23 forecast
    - Still below levels operated in FY22
  - Bus-Paratransit:
    - Planning for increases in demand
    - 24% higher than FY23 forecast
      - 55% of peak levels in FY19



# Fiscal Year 2024 Operating Budget

## Expense Assumptions - Personnel

- MTS Personnel Budget - Wages
  - 1,701 total MTS Full Time Equivalents (FTEs)
    - Proposing 7 additional FTEs
      - 5 Construction Safety Flagpersons
      - 2 IT positions (Computer Support Specialist, Software Developer)
  - Wage increases
    - Collective Bargaining Agreements in place for all represented groups (77% of FTEs)
      - ATU (Bus Operators), IBEW (Bus Mechanics), SMART (Trolley Employees), TEOA (Security), IBEW (Flagpersons)
      - Wage increases range from 3.25% - 4.25%
    - Assuming 4.0% merit increase for non-bargaining unit employees
      - Performance Improvement Program bonus pool of 1.0%
  - Total Wages: \$101.4M, increase of \$5.5M (5.7%)



# Fiscal Year 2024 Operating Budget Expense Assumptions - Personnel

- MTS Personnel Budget - Fringe Benefits
  - Pension
    - Pension plan costs are increasing by \$2.0M
    - Pension Obligation Bond principal cost decreasing by \$1.1M (last payment in FY24)
  - Healthcare
    - CY 2023 insurance premium rates known, assuming 10% increase for CY 2024
    - Impact of disbanding of the IBEW and ATU Healthcare Trusts resulted in savings in FY 2023
  - Other
    - Workers Comp. costs decreasing by \$1.1M

|               | FY 2023          | FY 2024          |                 | Var.        |
|---------------|------------------|------------------|-----------------|-------------|
| (\$000s)      | Amended          | Draft            | Var.            | %           |
| Pension       | \$ 29,782        | \$ 30,675        | \$ 893          | 3.0%        |
| Healthcare    | 13,107           | 17,236           | 4,130           | 31.5%       |
| Paid Absences | 14,539           | 14,267           | (272)           | -1.9%       |
| Other         | 9,991            | 9,039            | (952)           | -9.5%       |
| <b>Total</b>  | <b>\$ 67,418</b> | <b>\$ 71,217</b> | <b>\$ 3,799</b> | <b>5.6%</b> |

# Fiscal Year 2024 Operating Budget

## Expense Assumptions - Purchased Transportation

- Purchased Transportation Budget
  - Planned increases to service levels
  - Transdev Fixed Route Contract
    - Fixed costs increasing by 3.4%
    - Variable rate increases by 3.1% over the amended FY23 rate (effective December 2022)
  - First Transit Contract
    - Fixed costs increasing by 4.1%
    - ADA Paratransit service per hour rate increases by 2.1% over the amended FY23 rate (effective December 2022)
    - Minibus fixed route service per mile rate increases by 4.6% over the amended FY23 rate (effective December 2022)

|                   | FY 2023          | FY 2024           |                  | Var.         |
|-------------------|------------------|-------------------|------------------|--------------|
| (\$000s)          | Amended          | Draft             | Var.             | %            |
| TransDev          | \$ 71,487        | \$ 81,892         | \$ 10,405        | 14.6%        |
| First-Minibus     | 5,426            | 5,730             | 303              | 5.6%         |
| First-Paratransit | 13,965           | 17,199            | 3,234            | 23.2%        |
| <b>Total</b>      | <b>\$ 90,878</b> | <b>\$ 104,821</b> | <b>\$ 13,943</b> | <b>15.3%</b> |



# Fiscal Year 2024 Operating Budget

## Expense Assumptions - Outside Services

- Outside Services Budget

- Security

- Full year of amended contract costs

- Repair & Maintenance

- Rail Operations rehabilitation projects (Light Rail Vehicle overhauls, Orange Line tie replacement)

- Engines and Transmissions

- Normal experience to continue

- Other Outside Service

- Facility upgrades for Bus Operations
    - Full year of PRONTO Operations and Maintenance costs

|                  | FY 2023          | FY 2024          |                 | Var.         |
|------------------|------------------|------------------|-----------------|--------------|
| (\$000s)         | Amended          | Draft            | Var.            | %            |
| Security         | \$ 12,635        | \$ 14,170        | \$ 1,535        | 12.1%        |
| Repairs & Maint. | 8,093            | 10,968           | 2,875           | 35.5%        |
| Engines / Trans. | 768              | 716              | (52)            | -6.8%        |
| Other Services   | 19,647           | 21,612           | 1,965           | 10.0%        |
| <b>Total</b>     | <b>\$ 41,144</b> | <b>\$ 47,466</b> | <b>\$ 6,322</b> | <b>15.4%</b> |

# Fiscal Year 2024 Operating Budget

## Expense Assumptions - Energy

- Energy Budget

- Planned increases to service levels
- Electricity Costs
  - Traction power and facility electric
    - Electricity commodity - Market index rates through Direct Access (similar to Community Choice program), 9% decrease projected
    - Transmission/demand - SDG&E rates, 10% increase

- Compressed Natural Gas

- Fixed route bus fleet
  - Natural gas commodity - Market index rates through third party provider, 51% decrease projected
  - Transportation - SDG&E rates, 5% increase

- Gas/Propane

- Paratransit/Minibus buses
- Non-revenue vehicles

|              | FY 2023          | FY 2024          |                   | Var.         |
|--------------|------------------|------------------|-------------------|--------------|
| (\$000s)     | Amended          | Draft            | Var.              | %            |
| Electricity  | \$ 28,367        | \$ 28,202        | \$ (165)          | -0.6%        |
| CNG          | 19,730           | 15,289           | (4,441)           | -22.5%       |
| Gas/Propane  | 2,868            | 2,762            | (106)             | -3.7%        |
| Other        | 1,616            | 1,640            | 24                | 1.5%         |
| <b>Total</b> | <b>\$ 52,581</b> | <b>\$ 47,893</b> | <b>\$ (4,689)</b> | <b>-8.9%</b> |

# Fiscal Year 2024 Operating Budget

## Expense Assumptions - Other

- Other

- Materials & Supplies

- Year over year savings within Rail Operations

- Risk Management

- Insurance premiums continue to increase
      - Excess Liability premiums increasing 11%
      - Property insurance premiums increasing 27%

- General & Administrative

- Fare material costs increasing by \$357K

- Other

- Pension Obligation Bond interest expense decreasing by \$124K

|                   | FY 2023          |  | FY 2024          |                 | Var.        |
|-------------------|------------------|--|------------------|-----------------|-------------|
| (\$000s)          | Amended          |  | Draft            | Var.            | %           |
| Materials & Supl. | \$ 16,309        |  | \$ 16,215        | \$ (93)         | -0.6%       |
| Risk              | 7,773            |  | 9,059            | 1,285           | 16.5%       |
| G&A               | 6,327            |  | 6,838            | 511             | 8.1%        |
| Other             | 1,818            |  | 1,706            | (112)           | -6.2%       |
| <b>Total</b>      | <b>\$ 32,228</b> |  | <b>\$ 33,818</b> | <b>\$ 1,591</b> | <b>4.9%</b> |

# Fiscal Year 2024 Operating Budget Expenses Summary (\$000s)

|                          | FY 2023<br>Amended | FY 2024<br>Draft  | Variance         | Var.<br>%   |
|--------------------------|--------------------|-------------------|------------------|-------------|
| Personnel Expenses       | \$ 163,561         | \$ 172,823        | \$ 9,262         | 5.7%        |
| Purchased Transportation | 90,878             | 104,821           | 13,943           | 15.3%       |
| Outside Services         | 41,144             | 47,466            | 6,322            | 15.4%       |
| Materials and Supplies   | 16,309             | 16,215            | (93)             | -0.6%       |
| Energy                   | 52,565             | 47,893            | (4,673)          | -8.9%       |
| Risk Management          | 7,773              | 9,059             | 1,285            | 16.5%       |
| Other                    | 8,145              | 8,544             | 399              | 4.9%        |
| <b>Total Expenses</b>    | <b>\$ 380,375</b>  | <b>\$ 406,821</b> | <b>\$ 26,446</b> | <b>7.0%</b> |

# Fiscal Year 2024 Operating Budget

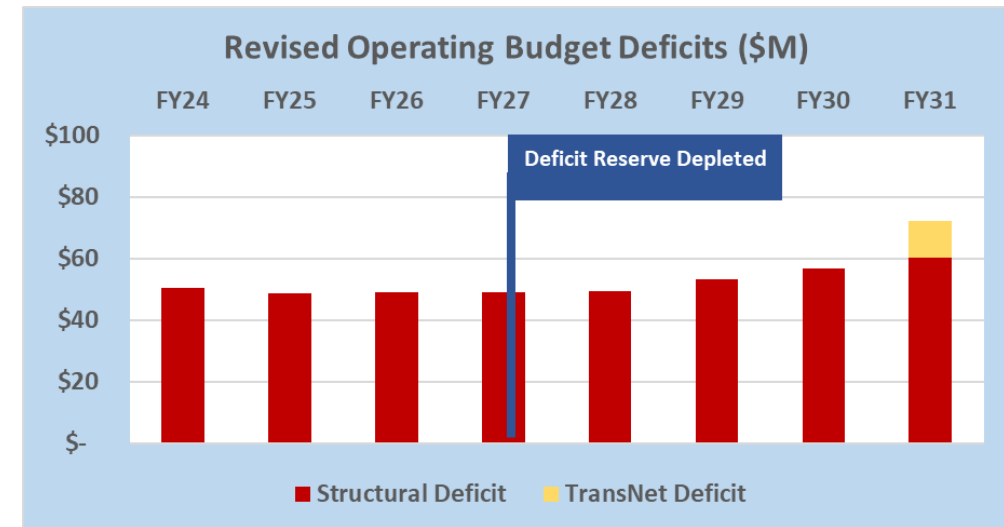
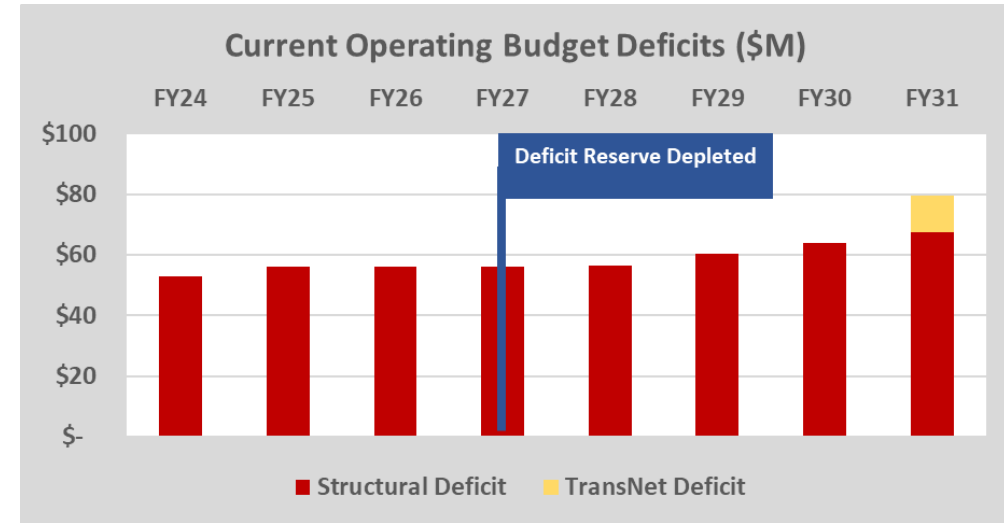
## Consolidated Revenues less Expenses (\$000s)

|                                 | FY 2023<br>Amended | FY 2024<br>Draft   | Variance           | Var. %        |
|---------------------------------|--------------------|--------------------|--------------------|---------------|
| Operating Revenues              | \$ 92,788          | \$ 102,002         | \$ 9,214           | 9.9%          |
| Subsidy Revenues                | 250,458            | 252,243            | 1,785              | 0.7%          |
| <b>Total Revenues</b>           | <b>\$ 343,247</b>  | <b>\$ 354,245</b>  | <b>\$ 10,999</b>   | <b>3.2%</b>   |
| <b>Total Expenses</b>           | <b>380,375</b>     | <b>406,821</b>     | <b>26,446</b>      | <b>7.0%</b>   |
| <b>Net Operating Deficit</b>    | <b>\$ (37,128)</b> | <b>\$ (52,576)</b> | <b>\$ (15,447)</b> | <b>-41.6%</b> |
| Reserve Revenues                | (132)              | (84)               | 48                 |               |
| <b>Revenues Less Expenses</b>   | <b>\$ (37,260)</b> | <b>\$ (52,659)</b> |                    |               |
| <b>Federal Stimulus Funding</b> | <b>\$ 37,260</b>   | <b>\$ 52,659</b>   |                    |               |

# Fiscal Year 2024 Operating Budget

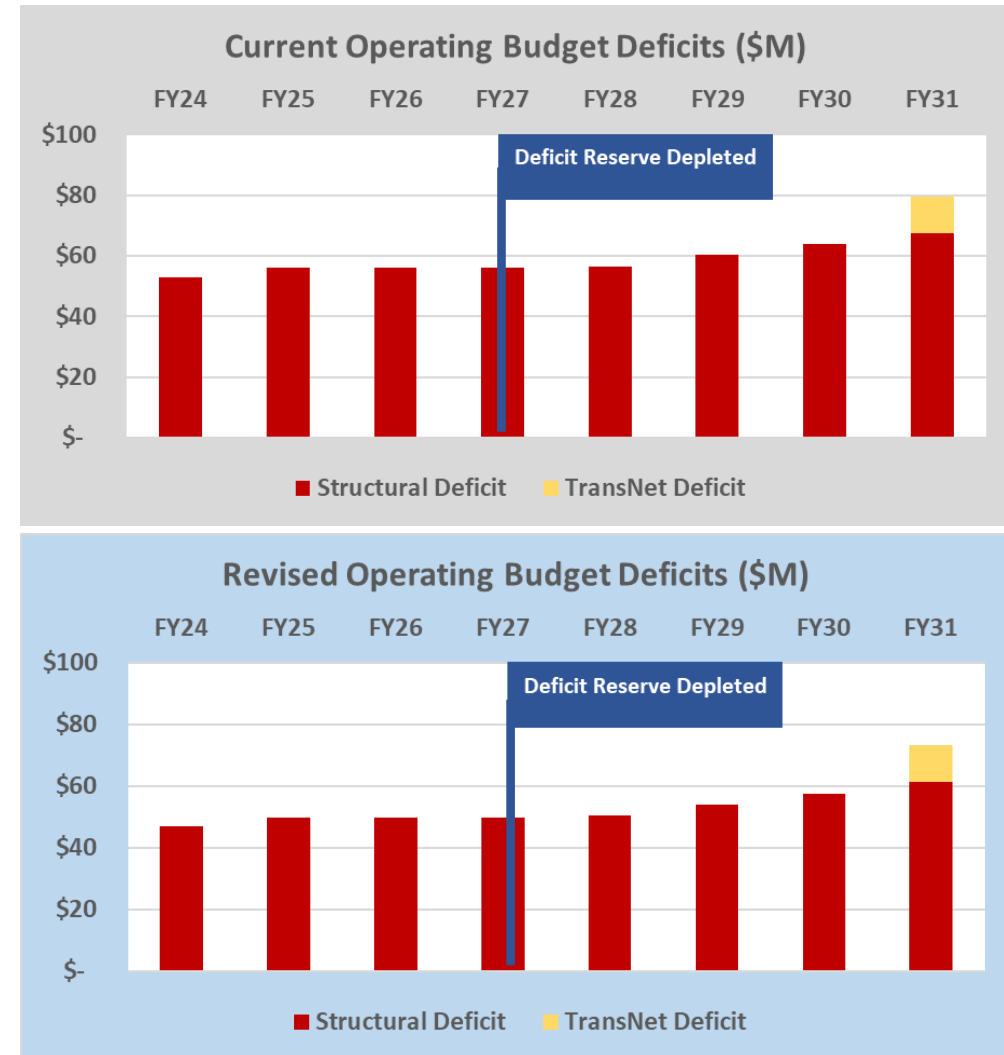
## Structural Deficit

- Updated projections for FY25-31
  - Based on current draft of FY24 service, revenue and expense assumptions
  - Stimulus funding will last into FY27
- Start making changes now:
  - Lower the annual deficits and extend reserves
  - Do not add back all service in FY24
    - Stimulus funding still runs out in FY27
  - Enforce fares on the Trolley
  - Stretch Capital dollars



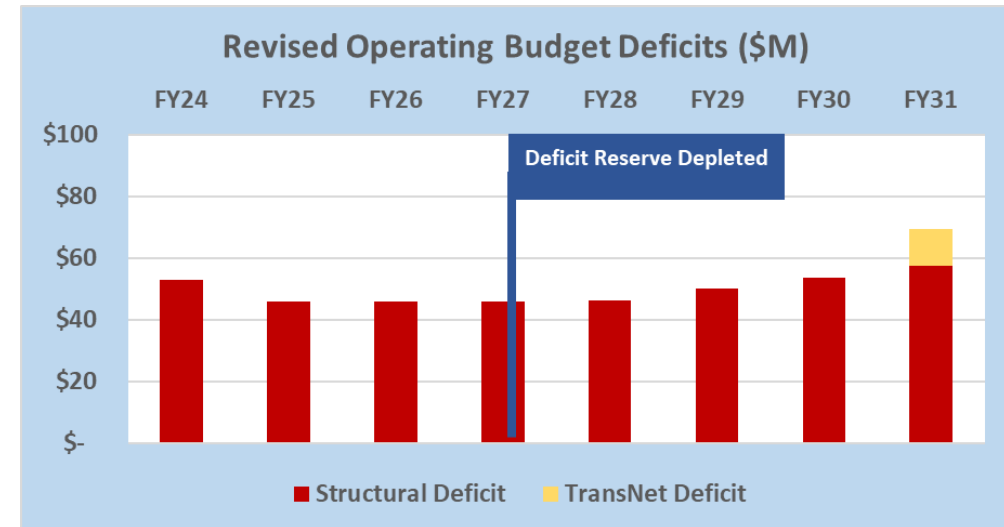
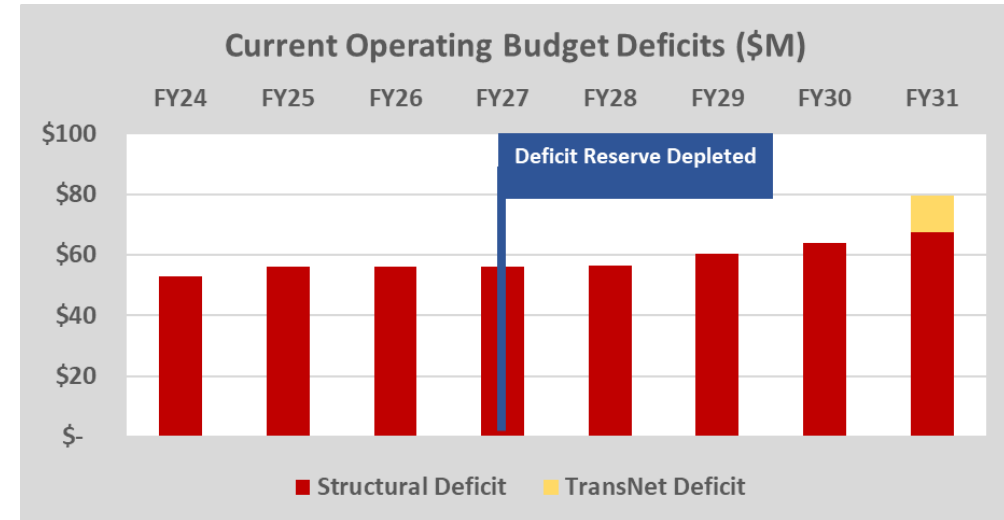
# Fiscal Year 2024 Operating Budget Structural Deficit

- Updated projections for FY25-31
  - Based on current draft of FY24 service, revenue and expense assumptions
  - Stimulus funding will last into FY27
- Start making changes now:
  - Lower the annual deficits and extend reserves
  - Do not add back all service in FY24
  - Enforce fares on the Trolley
    - Stimulus funding still runs out in FY27
  - Stretch Capital dollars



# Fiscal Year 2024 Operating Budget Structural Deficit

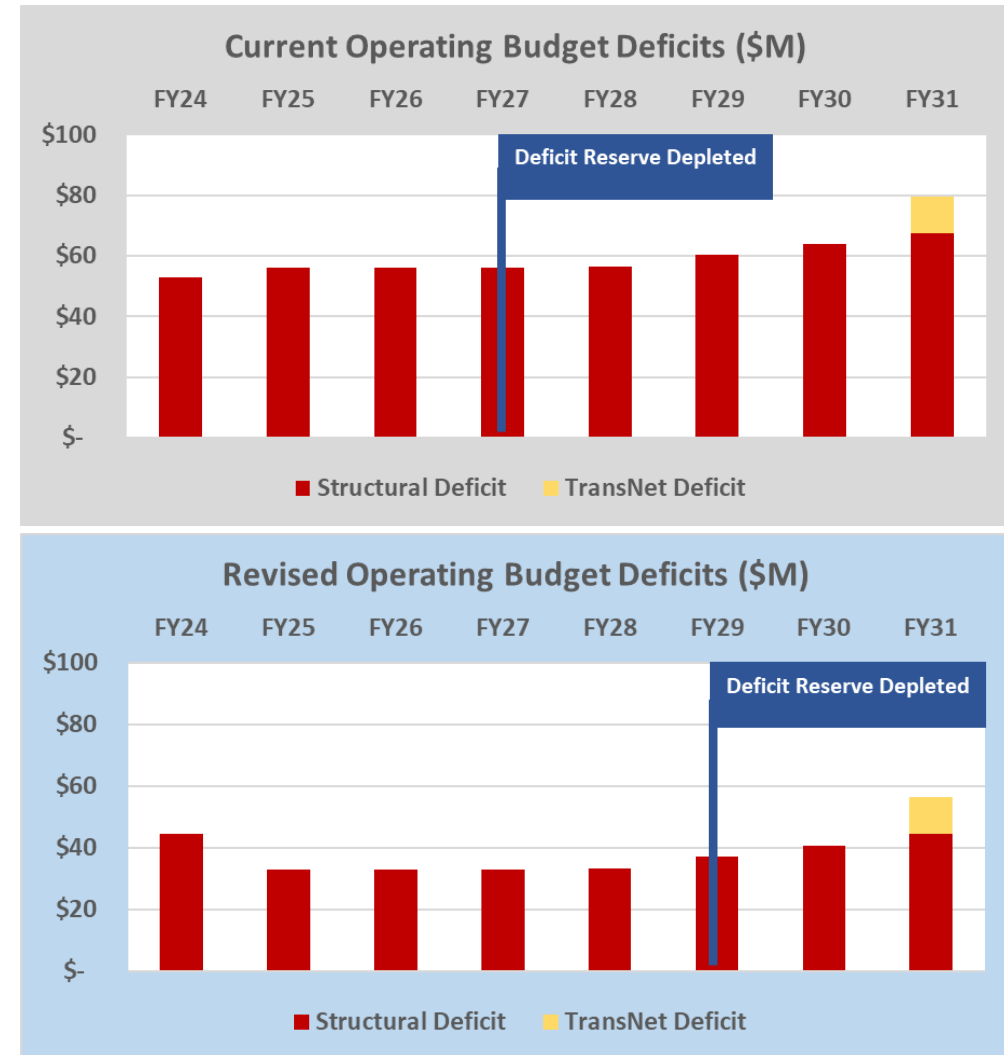
- Updated projections for FY25-31
  - Based on current draft of FY24 service, revenue and expense assumptions
  - Stimulus funding will last into FY27
- Start making changes now:
  - Lower the annual deficits and extend reserves
  - Do not add back all service in FY24
  - Enforce fares on the Trolley
  - Stretch Capital dollars
    - Stimulus funding still runs out in FY27





# Fiscal Year 2024 Operating Budget Structural Deficit

- Updated projections for FY25-31
  - Based on current draft of FY24 service, revenue and expense assumptions
  - Stimulus funding will last into FY27
- Start making changes now:
  - Lower the annual deficits and extend reserves
  - Do not add back all service in FY24
  - Enforce fares on the Trolley
  - Stretch Capital dollars
    - Stimulus funding could last into FY29



# Fiscal Year 2024 Operating Budget

## Budget Development Next Steps

- Present this overview to the Board on April 20th
- Finalize Operating Budget
  - Finalize all FY24 assumptions
    - Service levels
    - March passenger revenue results
    - Energy credit prices
    - One more look at future energy prices before finalizing those budgets
  - Prepare full budget book for the proposed budget
  - Present proposed draft to Budget Development Committee on April 27th
  - Hold Public Hearing at the Board meeting on May 18th



## Agenda Item No. 12

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Fiscal Year (FY) 2024 Capital Improvement Program (CIP) (Mike Thompson)

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors:

- 1) Approve the FY 2024 CIP with the estimated federal and nonfederal funding levels (Attachments A and B). As the federal appropriation figures are finalized and/or other project funding sources become available, allow the Chief Executive Officer (CEO) to identify and adjust projects for the adjusted funding levels;
- 2) Recommend that the San Diego Association of Governments (SANDAG) Board of Directors approve the submittal of Federal Section 5307, 5337, and 5339 applications for the MTS FY 2024 CIP (shown in Attachment A); and
- 3) Recommend that the SANDAG Board of Directors approve amendment number 3 of the 2023 Regional Transportation Improvement Program (RTIP) in accordance with the FY 2024 CIP recommendations.

#### Budget Development Committee Recommendation

At its April 6, 2023 meeting, the Budget Development Committee voted 4 to 0 (Board Members Moreno, Elo-Rivera, Goble, and Whitburn in favor, with McCann absent) to recommend that the Board of Directors approve the staff recommendation.

#### Budget Impact

The total estimated funding for FY 2024 is \$240.9 million (Attachment A). After the utilization of \$60.0 million in preventative maintenance, \$6.0 million for Americans with Disabilities Act (ADA) Operations (funding the FY 2023 operating budget), and funding for SANDAG planning studies totaling \$0.2 million, \$174.6 million is available for capital projects.



## DISCUSSION:

The creation of the annual CIP and operating budgets involve a multifaceted decision-making process that impacts the agency's assets and the ability to keep these assets in a State of Good Repair (SGR). This requires a delicate balance between funding capital and operations in order to effectively, efficiently, and safely provide transit services for the region. In accordance with Board Policy 65 - Transit Asset Management (TAM) Policy, MTS maintains both a TAM plan and a 20-year CIP forecast in order to facilitate these decision-making processes. On a yearly basis, the CIP is constructed under this framework, subject to the funding that is available in the current year.

### Development of the MTS FY 2024 CIP

The CIP process began in September 2022 with the "call for projects". The recommended CIP assumes funding of \$60.0 million for preventative maintenance, \$6.0 million for ADA Operations, and \$0.2 million in SANDAG planning studies. The remaining submitted projects compete for the balance of available funding. For FY 2024, there is \$174.6 million in available federal, state, and local funding sources, which are detailed below.

### Federal Funding

On November 15, 2021, President Biden signed the Bipartisan Infrastructure Law, reauthorizing surface transportation programs through Federal FY (FFY) 2026. The legislation establishes the legal authority to commence and continue Federal Transit Administration (FTA) programs. Each reauthorization amends the Federal Transit Laws codified in 49 USC Chapter 53.

The reauthorization provides for the following funding streams MTS commonly receives:

- 5307 Urban Area Formula Grants for capital improvements and preventative maintenance
- 5311 Formula Grants for Rural Areas for capital improvements and to supplement operating costs
- 5337 State of Good Repair Funding for capital improvements and preventative maintenance
- 5339 Bus and Bus Facilities Funding for capital improvements

The FY 2024 MTS CIP (Attachments A and B) will serve as the basis for the federal formula grant applications. The FTA requires the submission of grant applications to obligate annual appropriations under Sections 5307, 5337, and 5339. The funding levels for each section (as indicated in Attachment A) this year are based on the actual apportionments published for the region.

As the region's Metropolitan Planning Organization (MPO), SANDAG apportions the 5307, 5337, and 5339 formula funds between MTS and the North County Transit District (NCTD) based on service area populations. Prior to the apportionments, SANDAG deducts funds from Section 5307 for funding the region's vanpool program. MTS receives approximately 70 percent while NCTD receives approximately 30 percent of these federal formula funds.

Section 5307 Urbanized Area Formula Program is a block grant program in which each urbanized area with over 50,000 in population receives financial assistance to provide public

transit. The formula for determining each metropolitan area's share of funds is based on an urbanized area's population, population density, levels of existing fixed-guideway service, and levels of existing bus service and ridership. The Section 5307 program is designed to meet routine capital needs and may not be used for operating assistance. However, the Transportation Equity Act for the 21st Century (TEA-21) expanded the definition of capital to include preventative maintenance, thereby, in effect, mitigating the relative lack of federal assistance for operations. In addition to the expanded definition of capital, the Section 5307 Urbanized Area Formula Program also allows for a maximum of 10 percent maximum of the allocation to support operations of ADA complementary paratransit service.

For FFY 2023, the estimated allocation for the MTS Section 5307 program is \$60.1 million, which will be matched with local funds of \$15.0 million. This program would provide an estimated \$75.1 million to fund MTS's FY 2024 CIP.

Section 5337 is a formula-based SGR program dedicated to repairing and upgrading the nation's rail transit systems along with high-intensity motor bus systems that use high-occupancy vehicle lanes, including bus rapid transit (BRT). Section 5337 includes funding previously provided through section 5309 Fixed Guideway Rail Modernization Formula Program. Projects are limited to replacement and rehabilitation or capital projects required to maintain public transportation systems in a state of good repair.

Section 5337 SGR funds are allocated on a formula basis to rail systems that have been in operation for at least eight years. For FFY 2023, the Section 5337 funds MTS allocation estimate is \$43.4 million and will be matched with local funds of \$10.9 million. The program will provide an estimated \$54.3 million to fund MTS's FY 2024 CIP.

Section 5339 funding provides capital funding to replace, rehabilitate and purchase buses and related equipment and to construct bus-related facilities. For FFY 2023, the Section 5339 funds MTS allocation estimate is \$4.3 million and will be matched with local funds of \$1.1 million. The program will provide an estimated \$5.4 million to fund MTS's FY 2024 CIP.

In September 2019, SANDAG's Board of Directors approved a total of \$72 million in federal Regional Surface Transportation Program (RSTP) funding from FY 2020 to FY 2025 for the replacement of MTS's SD100 LRV fleet to support additional/more frequent Trolley service. In MTS's FY 2024 CIP \$15.0 million is budgeted, and the remaining balance will be budgeted in the future fiscal years.

The FTA funding is structured on a reimbursement basis (after expenses are incurred). Local funding (Transportation Development Act (TDA)/ State Transit Assistance (STA) /TransNet) is scheduled at the beginning of each fiscal year and received on a monthly or quarterly basis. In many situations, local funds are received before expenses are incurred.

#### Local Match

The local match for CIP projects will come from the pooled transit finances for the MTS region. While it is likely that the actual funds used would be TDA funds, final decisions on the matching source would be made during the FY 2024 CIP implementation process in order to maximize the availability and flexibility of funding.

### STA

MTS receives STA funding from the Public Transportation Act, which derives its revenue from the state sales tax on diesel fuels. This funding was augmented by the Road Repair and Accountability Act of 2017, or Senate Bill 1 (SB1), which was signed by the Governor on April 28, 2017. For FY 2024, the estimated STA funding is \$39.4 million, of which \$28.0 million is planned in CIP with the remaining \$11.3 million planned for the operating budget.

MTS also receives a separate STA allocation for SGR program funding from SB1, which is funded from a portion of a new transportation improvement fee on vehicle registration. Receipts for FY 2023 will provide \$5.1 million to MTS's FY 2024 CIP.

### California Cap-and-Trade Revenue

Since 2014, the State of California Budget has provided \$11.0 billion to the Greenhouse Gas Reduction Fund (GHGRF) from Cap-and-Trade auction proceeds to support existing and pilot programs that will reduce Greenhouse Gas (GHG) emissions and benefit disadvantaged communities. Transit operators are eligible recipients for several of the programs which will be funded by the GHGRF, most of which are competitive programs.

The Low Carbon Transit Operations Program (LCTOP) has \$192 million in total funding that will be distributed by the same formula as STA funding. MTS's allocation for FY 2022-23 is \$8.1 million. Based on the current zero-emission bus (ZEB) rollout plan, the entire amount will be budgeted in MTS's FY 2024 CIP.

Over the last few years, MTS has received multiple competitive grant awards from the Transit and Intercity Rail Capital Program (TIRCP). In FY 2022, MTS was awarded a total of \$33.5 million for Orange Line Rail Signals, Orange Line Variable Message Sign, Imperial Ave Transit Center, and Imperial Ave Division Battery Electric Bus Charging Infrastructure project. In FY 2024 CIP, \$10.1 million is budgeted.

### Other Revenue

Alternative fuel credits are issued by the IRS to MTS for utilizing compressed natural gas to power its vehicles. This rebate program has expired and then reauthorized multiple times over the years, most recently being extended through the calendar year 2021. MTS has included \$4.0 million in revenues for the calendar year 2021 in the FY 2024 CIP.

MTS received \$2.9 million of Federal Community Project Funding (CPF) with the passing of the Consolidated Appropriations Act, 2023. This directed funding will support the Imperial Avenue Division Zero-Emission Bus Charging Equipment and New Zero Emission Bus Division Project – Planning Phase.

\$12.5 million of other one-time funding has also been included in the FY 2024 CIP. This balance includes transfers from older closed capital projects, proceeds from land sales, and grants from the Volkswagen Environmental Mitigation Trust for California.

### Project Selection

A meeting of the Capital Projects Review Committee (CPRC) was held to review the project list and to develop a CIP recommendation for FY 2024. In accordance with the Capital Projects Selection Process, the CPRC is comprised of representatives from MTS Bus, MTS Rail, MTS Administration, and SANDAG. Each CPRC member was responsible for submitting the capital requests for its division or agency. The CPRC reviewed and approved the prioritization of those capital requests.

The capital project list (Attachment B) represents the five-year, unconstrained need for the MTS operators, 89 projects in total for \$1.1 billion. Each MTS agency submitted its capital project requests in priority order, and the lists were consolidated for review by the CPRC. The CPRC reviewed the projects in the context of their impact on operations and determined the most critical projects to fund this year. The remaining projects were deferred; however, it is recognized that the continued deferral of some projects could have negative impacts on system infrastructure in future years. The list of projects is also subject to an analysis based on social equity principles (Attachment E). This process assures that the benefits and burdens of transit investment are shared equitably throughout the MTS service area. A series of maps are used to detail the results of this analysis.

### FY 2024 CIP Funded Projects

Of the \$174.6 million available after preventative maintenance and SANDAG planning studies, \$82.9 million (or 48 percent) has been dedicated to Revenue Vehicle replacement for the ongoing upkeep of the MTS fleet of service vehicles; \$10.9 million (or 6 percent) has been dedicated to Facility & Construction projects; \$19.0 million (or 11 percent) has been dedicated to Rail Infrastructure projects; \$5.6 million (or 3 percent) has been dedicated to Other Equipment & Installations; and another \$56.1 million (or 32 percent) dedicated to Major Initiatives projects.

The table below is a summary of the CPRC recommendations, the major categories that are proposed to be funded, and the percentage of total available funding.

| Capital Project Categories       | Funding<br>(\$000s) | % of Total |
|----------------------------------|---------------------|------------|
| Bus Revenue Vehicles             | \$ 60,917           | 35%        |
| Rail Revenue Vehicles            | 22,000              | 13%        |
| Facility & Construction Projects | 10,913              | 6%         |
| Rail Infrastructure              | 19,080              | 11%        |
| Other Equipment & Installation   | 5,580               | 3%         |
| Other Initiatives                | 56,116              | 32%        |
| <b>Grand Total</b>               | <b>\$ 174,606</b>   |            |

A full listing of projects with respective funding levels is available in Attachment B, and brief descriptions are included in Attachment C. A couple of projects of note:

- SD100 Light Rail Vehicle (LRV) Replacement – Funding of \$22.0 million will be added to the \$167.9 million previously funded for the replacement of the SD100

fleet. There will be 47 LRVs that will need to be replaced by 2025, with a total estimated cost of over \$216 million.

- 40' Bus Procurement – Funding of \$60.0 million for the replacement of thirty-eight 40' compressed natural gas (CNG) buses, thirteen 40" battery electric buses (BEB), five 60' CNG buses, and seven mini-buses in accordance with the MTS Transit Fleet Plan.
- Clean Transit Advancement Campus - Funding of \$36.8 million will be added to the \$47.5 million previously funded for the construction of the new Clean Transit Advancement Campus to support the electrification of the MTS fleet.
- Imperial Ave Division Overhead Charging Infrastructure - Funding of \$10.1 million for the construction of the Imperial Ave Division Zero Emission Bus Overhead Charging Infrastructure project.

#### Five-Year Capital Program Projections

Attachment D summarizes a high-level look at the five-year capital program. The federal 5307 and 5337 funding levels are projected by SANDAG to increase by 2% through FY 2028. Cumulative total capital needs for the five-year period exceed the available projected funding levels. Total project needs over the five-year term are projected to be \$1.1 billion. Projected deficits from FY 2024 to FY 2028 total \$388.0 million. The ratio of total funding to total capital needs over the five-year term is projected at 65.5 percent.

Therefore, the staff recommends that the MTS Board of Directors:

- 1) Approve the FY 2024 CIP with the estimated federal and nonfederal funding levels (Attachments A and B). As the federal appropriation figures are finalized and/or other project funding sources become available, allow the CEO to identify and adjust projects for the adjusted funding levels;
- 2) Recommend that the SANDAG Board of Directors approve the submittal of Federal Section 5307, 5337, and 5339 applications for the MTS FY 2024 CIP (shown in Attachment A); and
- 3) Recommend that the SANDAG Board of Directors approve amendment number 3 of the 2023 RTIP in accordance with the FY 2024 CIP recommendations.

/s/ Sharon Cooney  
Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachments: A. FY 2024 Funding Sources  
B. FY 2024 Capital Improvement Projects List  
C. FY 2024 Funded Project Descriptions  
D. Funding Compared to Capital Needs for FY 2024 – 2028  
E. FY 2024 Capital Improvement Program Title VI/Environmental Justice Analysis



**San Diego Metropolitan Transit System**  
**Capital Improvement Program - Funding Sources (\$000s)**  
**Fiscal Year 2024**

| <b>Funding Description</b>                             | <b>Total</b>       |
|--|--------------------|
| Federal FFY22 - 5307 Funding Estimate                  | \$ 60,081          |
| Federal FFY22 - 5337 Funding Estimate                  | 43,356             |
| Federal FFY22 - 5339 Funding Estimate                  | 4,278              |
| Federal Regional Surface Transportation Program (RSTP) | 15,000             |
| California Transportation Development Act (TDA)        | 42,934             |
| California State Transit Assistance (STA)              | 28,079             |
| California State of Good Repair (SGR)                  | 5,096              |
| California Cap and Trade (TIRCP)                       | 10,172             |
| California Cap and Trade (LCTOP)                       | 12,427             |
| Other Funds  | 19,470             |
| <b>Total Available Funding</b>                         | <b>\$ 240,893</b>  |
| Preventive Maintenance - Federal 5307                  | \$ (32,000)        |
| Preventive Maintenance - Federal 5337                  | (28,000)           |
| ADA Operation - Federal 5307                           | (6,008)            |
| SANDAG Planning Study - FFY20 Local Match              | (279)              |
| <b>Total Preventative Maintenance/SANDAG Planning</b>  | <b>\$ (66,287)</b> |
| <b>Available Funding for Capital Program</b>           | <b>\$ 174,606</b>  |

**San Diego Metropolitan Transit System**  
**Capital Improvement Program – Project List by Category (\$000s)**  
**Fiscal Year 2024 – 2028**

## State of Good Repair Projects

### Bus Revenue Vehicles

Annual vehicle replacement for fleet of 40-Foot, 60-Foot Articulated, ADA Minibus, Fixed Route Minibus, and Commuter Express buses. The fleet replacement plan also incorporates the Zero Emission Bus Transition plan approved by the MTS Board of Directors in September 2020.

| Project Name                     | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027          | FY 2028          | 5 Year<br>Total   |
|----------------------------------|-------------------|---------------------|------------------|------------------|------------------|------------------|-------------------|
| Bus Ops - Bus Procurement - FY24 | \$ 60,917         | \$ -                | \$ 60,000        | \$ 60,000        | \$ 60,000        | \$ 60,000        | \$ 300,917        |
|                                  |                   |                     |                  |                  |                  |                  |                   |
| <b>Subtotal</b>                  | <b>\$ 60,917</b>  | <b>\$ -</b>         | <b>\$ 60,000</b> | <b>\$ 60,000</b> | <b>\$ 60,000</b> | <b>\$ 60,000</b> | <b>\$ 300,917</b> |

### Rail Revenue Vehicles

Annual vehicle replacement for fleet of light rail vehicles.

| Project Name                 | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027          | FY 2028          | 5 Year<br>Total  |
|------------------------------|-------------------|---------------------|------------------|------------------|------------------|------------------|------------------|
| Rail Ops - SD100 Replacement | \$ 22,000         | \$ -                | \$ 31,000        | \$ -             | \$ -             | \$ -             | \$ 53,000        |
| Rail Ops - SD7 Replacement   | -                 | -                   | -                | 10,566           | 10,566           | 10,566           | 31,698           |
| <b>Subtotal</b>              | <b>\$ 22,000</b>  | <b>\$ -</b>         | <b>\$ 31,000</b> | <b>\$ 10,566</b> | <b>\$ 10,566</b> | <b>\$ 10,566</b> | <b>\$ 84,698</b> |

## Facility & Construction Projects

Facilities refer to the structures that enclose or support maintenance, operations, and administrative functions at the Rail division in downtown San Diego and the five bus maintenance facilities throughout San Diego County. Facilities also house specialized equipment that supports the operations and maintenance of the vehicles (for example, fueling and wash facilities).

Facilities also refer to the structures that enclose or support spaces for passengers. Passenger facilities are usually focused around spaces for pedestrian movement or waiting areas. Stations provide shelter for employees and customers, and facilities provide shelter for employees, revenue vehicles, and power systems.

## Bus Operations

| Project Name  | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025         | FY 2026         | FY 2027         | FY 2028         | 5 Year<br>Total  |
|---|-------------------|---------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Bus Ops - Copley Park Division Mobile Column Lift Replacement       | \$ 102            | \$ -                | \$ -            | \$ -            | \$ -            | \$ -            | \$ 102           |
| Bus Ops - Copley Park Division Upgrades                             | -                 | -                   | 575             | 1,450           | -               | -               | 2,025            |
| Bus Ops - East County Division Upgrades                             | -                 | -                   | -               | -               | 1,120           | -               | 1,120            |
| Bus Ops - Imperial Ave Division CNG Dryer for A & B Replacement     | -                 | 504                 | -               | -               | -               | -               | 504              |
| Bus Ops - Imperial Ave Division Generator Replacement               | 260               | -                   | -               | -               | -               | -               | 260              |
| Bus Ops - Imperial Ave Div. OH Infrastructure - Tire Storage Design | 171               | -                   | -               | -               | -               | -               | 171              |
| Bus Ops - Imperial Ave Division RAM Roof Replacement                | -                 | 995                 | -               | -               | -               | -               | 995              |
| Bus Ops - Imperial Ave Division Upgrades                            | -                 | -                   | -               | 350             | 875             | 2,750           | 3,975            |
| Bus Ops - Kearny Mesa Division Chassis Wash Lift Replacement        | -                 | 685                 | -               | -               | -               | -               | 685              |
| Bus Ops - Kearny Mesa Division Upgrades                             | -                 | -                   | 2,935           | 700             | -               | 100             | 3,735            |
| Bus Ops - Service Lane Probe & Vault Replacement - IAD & KMD        | 610               | -                   | -               | -               | -               | -               | 610              |
| Bus Ops - Southbay Building 3650A Partial Demolition                | 903               | -                   | -               | -               | -               | -               | 903              |
| Bus Ops - Southbay Division 3620 Roofing Replacement                | 384               | -                   | -               | -               | -               | -               | 384              |
| Bus Ops - Southbay Division CNG Dryer A & B Replacement             | 505               | -                   | -               | -               | -               | -               | 505              |
| Bus Ops - Southbay Division Mobile Column Lift Replacement          | 282               | -                   | -               | -               | -               | -               | 282              |
| Bus Ops - Southbay Division Upgrades                                | -                 | -                   | 140             | 150             | -               | 300             | 590              |
| <b>Subtotal</b>   | <b>\$ 3,217</b>   | <b>\$ 2,184</b>     | <b>\$ 3,650</b> | <b>\$ 2,650</b> | <b>\$ 1,995</b> | <b>\$ 3,150</b> | <b>\$ 16,846</b> |

## Rail Operations

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025         | FY 2026       | FY 2027       | FY 2028         | 5 Year<br>Total |
|--|-------------------|---------------------|-----------------|---------------|---------------|-----------------|-----------------|
| Admin - Pyramid Building Design Services               | \$ 1,085          | \$ -                | \$ -            | \$ -          | \$ -          | \$ -            | \$ 1,085        |
| Rail Ops - Building A Wheel Truing Machine Replacement | 1,584             | -                   | 1,584           | -             | -             | -               | 3,168           |
| Rail Ops - Central Control HVAC                        | 250               | -                   | 430             | 110           | 350           | 1,400           | 2,540           |
| Rail Ops - Trolley Right of Way Lidar Imagery Refresh  | -                 | -                   | 120             | -             | 120           | -               | 240             |
| Rail Ops - Trolley Wash Cover                          | 927               | -                   | -               | -             | -             | -               | 927             |
| <b>Subtotal</b>  | <b>\$ 3,846</b>   | <b>\$ -</b>         | <b>\$ 2,134</b> | <b>\$ 110</b> | <b>\$ 470</b> | <b>\$ 1,400</b> | <b>\$ 7,960</b> |

## Passenger Facilities

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027         | FY 2028         | 5 Year<br>Total  |
|--|-------------------|---------------------|------------------|------------------|-----------------|-----------------|------------------|
| Admin - ADA Bus Stop Improvements - FY24                 | \$ 1,000          | \$ -                | \$ 454           | \$ 478           | \$ 338          | \$ -            | \$ 2,270         |
| Admin - Bus Stop Shelters                                | 1,350             | -                   | 1,413            | 1,484            | 1,558           | 1,636           | 7,442            |
| Rail Ops - S85 Retaining Wall                            | 500               | -                   | -                | -                | -               | -               | 500              |
| Rail Ops - San Ysidro Transit Center                     | -                 | -                   | 15,000           | 15,000           | -               | -               | 30,000           |
| Rail Ops - SDSU Station - Smoke Control System Upgrade   | 500               | -                   | -                | -                | -               | 1,700           | 2,200            |
| Rail Ops - Second Elevator Stadium / Fashion Replacement | -                 | -                   | 700              | 5,000            | -               | -               | 5,700            |
| Rail Ops - Station Shelter Replacement                   | 500               | -                   | -                | -                | -               | -               | 500              |
| <b>Subtotal</b>  | <b>\$ 3,850</b>   | <b>\$ -</b>         | <b>\$ 17,567</b> | <b>\$ 21,963</b> | <b>\$ 1,896</b> | <b>\$ 3,336</b> | <b>\$ 48,612</b> |

## Rail Infrastructure

This category refers to the structural elements that allow for the movement of MTS's LRVs. These assets are broadly categorized into track elements, guideway elements comprising the track right-of-way, grade crossings, and the electrical infrastructure.

### Track

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027          | FY 2028         | 5 Year<br>Total   |
|--|-------------------|---------------------|------------------|------------------|------------------|-----------------|-------------------|
| Rail Ops - Beech Street Double Crossover                   | \$ 100            | \$ -                | \$ -             | \$ -             | \$ -             | \$ -            | \$ 100            |
| Rail Ops - Beyer Track and Slope                           | 500               | -                   | -                | -                | -                | -               | 500               |
| Rail Ops - Blue Line Fence Improvements                    | 275               | -                   | 200              | 200              | 200              | 200             | 1,075             |
| Rail Ops - Drainage Improvements                           | -                 | 250                 | 3,250            | 3,250            | 3,000            | -               | 9,750             |
| Rail Ops - Grade Crossing Replacement                      | 1,985             | -                   | 7,463            | 3,155            | 4,412            | -               | 17,015            |
| Rail Ops - Massachusetts to San Altos Drainage Improvement | -                 | 250                 | 1,250            | 5,000            | -                | -               | 6,500             |
| Rail Ops - Orange Line Improvement Project                 | 1,300             | -                   | 18,400           | 5,000            | 5,000            | 3,000           | 32,700            |
| Rail Ops - Rail Fastener Replacement - Fletcher            | 700               | -                   | -                | -                | -                | -               | 700               |
| Rail Ops - Rail Replacement                                | -                 | -                   | -                | 300              | -                | -               | 300               |
| Rail Ops - Rio Vista Platform Design Phase II              | 500               | -                   | 1,500            | -                | -                | -               | 2,000             |
| Rail Ops - Special Trackwork Replacement                   | 3,200             | -                   | 6,945            | -                | -                | 1,200           | 11,345            |
| Rail Ops - Station Trackway Replacement                    | -                 | 940                 | 3,550            | -                | 850              | -               | 5,340             |
| Rail Ops - Street Trackage Pavement Replacement            | 1,520             | -                   | 3,885            | 3,823            | 3,860            | 3,811           | 16,899            |
| <b>Subtotal</b>  | <b>\$ 10,080</b>  | <b>\$ 1,440</b>     | <b>\$ 46,443</b> | <b>\$ 20,728</b> | <b>\$ 17,322</b> | <b>\$ 8,211</b> | <b>\$ 104,224</b> |

### Maintenance of Wayside (MOW)

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027          | FY 2028          | 5 Year<br>Total  |
|--|-------------------|---------------------|------------------|------------------|------------------|------------------|------------------|
| Rail Ops - A-yard Catenary Replacement               | \$ 1,300          | \$ -                | \$ 1,000         | \$ 1,000         | \$ 1,000         | \$ 2,000         | \$ 6,300         |
| Rail Ops - Downtown Parallel Feeder Cable            | 3,300             | -                   | 3,300            | 3,100            | 2,000            | -                | 11,700           |
| Rail Ops - Grade Crossing Warning System             | -                 | -                   | -                | -                | -                | 300              | 300              |
| Rail Ops - Overhead Catenary System                  | -                 | -                   | 5,000            | 5,000            | 5,000            | 5,000            | 20,000           |
| Rail Ops - Sicas S7 System Wide Replacement - Design | 500               | -                   | 2,000            | 2,000            | 2,000            | 2,000            | 8,500            |
| Rail Ops - Signal Replacement                        | 2,900             | -                   | 180              | 180              | 180              | -                | 3,440            |
| Rail Ops - Substation Replacement                    | 1,000             | -                   | 12,000           | 12,000           | 12,000           | 12,000           | 49,000           |
| <b>Subtotal</b>                                      | <b>\$ 9,000</b>   | <b>\$ -</b>         | <b>\$ 23,480</b> | <b>\$ 23,280</b> | <b>\$ 22,180</b> | <b>\$ 21,300</b> | <b>\$ 99,240</b> |

## Other Equipment & Installations

This category includes any equipment replacement, including things such as service vehicles for Bus and Rail Operations, maintenance equipment, cleaning equipment, major rehabilitation components for light rail vehicles.

This category also includes a diverse set of systems that support core operational functions and have software and hardware that need to be refreshed on a periodic basis. All of these systems are critical to transit operations, providing financial information, communications, network connectivity, revenue collection, security, customer service, and safety controls.

## Operations

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025         | FY 2026         | FY 2027         | FY 2028         | 5 Year<br>Total  |
|--|-------------------|---------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Bus Ops - Bus Variable Message Signs                       | \$ -              | \$ -                | \$ -            | \$ -            | \$ 110          | \$ 100          | \$ 210           |
| Bus Ops - Regional Transit Management System Upgrade       | -                 | -                   | 250             | -               | 750             | 2,100           | 3,100            |
| Bus Ops - Transit Service Trucks                           | 136               | -                   | -               | 665             | -               | -               | 801              |
| Rail Ops - C Building Crane Upgrade & Expansion            | -                 | 500                 | 5,000           | -               | -               | -               | 5,500            |
| Rail Ops - Davra System Enhancements                       | -                 | -                   | 600             | -               | 600             | -               | 1,200            |
| Rail Ops - Electric Utility Vehicle                        | 75                | -                   | 50              | 50              | 75              | 75              | 325              |
| Rail Ops - Electronic Records Keeping                      | 350               | -                   | -               | -               | -               | -               | 350              |
| Rail Ops - LRV Router Upgrade                              | -                 | -                   | -               | -               | -               | 500             | 500              |
| Rail Ops - On-Track Equipment Replacement                  | -                 | 650                 | 250             | -               | -               | 550             | 1,450            |
| Rail Ops - Trolley Platform Variable Message Sign Upgrades | -                 | -                   | 754             | 754             | 754             | 754             | 3,015            |
| Rail Ops - Trolley Station Network Communication Equipment | -                 | -                   | 2,000           | 1,000           | -               | -               | 3,000            |
| <b>Subtotal</b>  | <b>\$ 561</b>     | <b>\$ 1,150</b>     | <b>\$ 8,904</b> | <b>\$ 2,469</b> | <b>\$ 2,289</b> | <b>\$ 4,079</b> | <b>\$ 19,451</b> |

## Administration

| Project Name                                  | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025         | FY 2026          | FY 2027         | FY 2028         | 5 Year<br>Total  |
|---|-------------------|---------------------|-----------------|------------------|-----------------|-----------------|------------------|
| Admin - Board Room Audio/Video Refresh        | \$ 500            | \$ -                | \$ -            | \$ -             | \$ -            | \$ -            | \$ 500           |
| Admin - Bus Yard Wireless Network Replacement | 400               | -                   | 400             | 400              | 400             | 400             | 2,000            |
| Admin - CCTV Upgrade and Installation         | 150               | -                   | 200             | 250              | 275             | 300             | 1,175            |
| Admin - Data Storage Refresh                  | 121               | -                   | 125             | 781              | 100             | 125             | 1,252            |
| Admin - Facility Roof Solar Assessments       | 250               | -                   | -               | -                | -               | -               | 250              |
| Admin - Fare System Upgrades                  | 2,473             | -                   | -               | -                | -               | -               | 2,473            |
| Admin - Intranet Refresh                      | -                 | -                   | 350             | -                | -               | -               | 350              |
| Admin - Network Equipment Refresh             | -                 | -                   | 600             | 600              | 600             | 600             | 2,400            |
| Admin - SAP S4 Upgrade & Cloud Migration      | -                 | -                   | -               | 5,000            | -               | -               | 5,000            |
| Admin - Server Refresh                        | 635               | -                   | 750             | 750              | 750             | 750             | 3,635            |
| Admin - System Sign Replacement               | 385               | -                   | 200             | 200              | 200             | 200             | 1,185            |
| Admin - Trapeze IVR Replacement/Upgrade       | 105               | -                   | -               | -                | -               | 120             | 225              |
| Admin - Warehouse Bar Code                    | -                 | -                   | 2,500           | 2,500            | -               | -               | 5,000            |
| <b>Subtotal</b>                               | <b>\$ 5,019</b>   | <b>\$ -</b>         | <b>\$ 5,125</b> | <b>\$ 10,481</b> | <b>\$ 2,325</b> | <b>\$ 2,495</b> | <b>\$ 25,445</b> |

## Other Initiatives

### Innovative Clean Transit

This category includes the necessary infrastructure to enable the fueling of the future Zero Emission Bus (ZEB) fleet. It includes things like overhead charging infrastructure at all existing divisions, backup generators, batteries for storage, and solar panels on the overhead gantry. It also includes the cost of a new division to help facilitate the conversion to ZEBs.

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027          | FY 2028          | 5 Year<br>Total   |
|--|-------------------|---------------------|------------------|------------------|------------------|------------------|-------------------|
| Bus Ops - Clean Transit Advancement Campus                       | \$ 36,797         | \$ 38,203           | \$ 75,000        | \$ 75,000        | \$ 75,000        | \$ -             | \$ 300,000        |
| Bus Ops - Clean Transit Advancement Campus - CTAC Planning       | 1,000             | -                   | -                | -                | -                | -                | 1,000             |
| Bus Ops - East County Division Battery Storage                   | 212               | -                   | -                | -                | -                | -                | 212               |
| Bus Ops - East County Division Overhead Charging Master Plan     | 517               | -                   | 1,090            | 6,080            | 8,680            | -                | 16,367            |
| Bus Ops - IAD BEB Charging Infrastructure                        | 2,350             | -                   | -                | -                | -                | -                | 2,350             |
| Bus Ops - Imperial Ave Division Overhead Charging Infrastructure | 10,080            | -                   | 4,090            | -                | 1,000            | 4,800            | 19,970            |
| Bus Ops - Kearny Mesa Division Overhead Charging Infrastructure  | 1,325             | -                   | 9,275            | 5,890            | -                | -                | 16,490            |
| Bus Ops - Copley Park Division Overhead Charging Infrastructure  |                   |                     | 510              | 2,180            | 1,005            | 1,005            | 4,700             |
| Bus Ops - South Bay Division Overhead Charging Infrastructure    |                   |                     | 3,080            | 7,420            | 4,400            | -                | 14,900            |
| Bus Ops - Potential Hydrogen and ZEB Upgrades                    | -                 | -                   | 250              | 1,370            | 5,345            | 5,220            | 12,185            |
| <b>Subtotal</b>  | <b>\$ 52,281</b>  | <b>\$ 38,203</b>    | <b>\$ 93,295</b> | <b>\$ 97,940</b> | <b>\$ 95,430</b> | <b>\$ 11,025</b> | <b>\$ 388,174</b> |

### Other Initiatives

This category includes a variety of projects that do not relate to state of good repair needs of the existing system. It includes projects necessary to expand or enhance the services that MTS provided to the region.

| Project Name                             | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027     | FY 2028     | 5 Year<br>Total  |
|--|-------------------|---------------------|------------------|------------------|-------------|-------------|------------------|
| Admin - Social Equity Listening Tour     | \$ 2,000          | \$ -                | \$ -             | \$ -             | \$ -        | \$ -        | \$ 2,000         |
| Bus Ops - 12th & Imperial Transit Center | 1,335             | -                   | 12,315           | -                | -           | -           | 13,650           |
| Bus Ops - Southwestern Rapid             | -                 | -                   | 1,000            | 11,000           | -           | -           | 12,000           |
| Rail Ops - Green Line IMT Double Tracks  | 500               | -                   | -                | -                | -           | -           | 500              |
| <b>Subtotal</b>                          | <b>\$ 3,835</b>   | <b>\$ -</b>         | <b>\$ 13,315</b> | <b>\$ 11,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 28,150</b> |

## Five-year summary

| State of Good Repair Categories          | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025           | FY 2026           | FY 2027           | FY 2028           | 5 Year Total      |
|--|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Bus Revenue Vehicles                     | \$ 60,917         | \$ -                | \$ 60,000         | \$ 60,000         | \$ 60,000         | \$ 60,000         | \$ 300,917        |
| Rail Revenue Vehicles                    | 22,000            | -                   | 31,000            | 10,566            | 10,566            | 10,566            | 84,698            |
| Facility & Construction Projects - Bus   | 3,217             | 2,184               | 3,650             | 2,650             | 1,995             | 3,150             | 16,846            |
| Facility & Construction Projects - Rail  | 3,846             | -                   | 2,134             | 110               | 470               | 1,400             | 7,960             |
| Facility & Construction Projects - Pass. | 3,850             | -                   | 17,567            | 21,963            | 1,896             | 3,336             | 48,612            |
| Rail Infrastructure - Track              | 10,080            | 1,440               | 46,443            | 20,728            | 17,322            | 8,211             | 104,224           |
| Rail Infrastructure - MOW                | 9,000             | -                   | 23,480            | 23,280            | 22,180            | 21,300            | 99,240            |
| Other Equipment & Installation - Ops     | 561               | 1,150               | 8,904             | 2,469             | 2,289             | 4,079             | 19,451            |
| Other Equipment & Installation - Admin   | 5,019             | -                   | 5,125             | 10,481            | 2,325             | 2,495             | 25,445            |
| <b>Subtotal</b>                          | <b>\$ 118,490</b> | <b>\$ 4,774</b>     | <b>\$ 198,303</b> | <b>\$ 152,246</b> | <b>\$ 119,043</b> | <b>\$ 114,537</b> | <b>\$ 707,392</b> |

| Other Initiatives        | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025           | FY 2026           | FY 2027           | FY 2028           | 5 Year Total        |
|--------------------------|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Innovative Clean Transit | \$ 52,281         | \$ 38,203           | \$ 93,295         | \$ 97,940         | \$ 95,430         | \$ 11,025         | \$ 388,174          |
| Other Initiatives        | 3,835             | -                   | 13,315            | 11,000            | -                 | -                 | 28,150              |
| <b>Subtotal</b>          | <b>\$ 56,116</b>  | <b>\$ 38,203</b>    | <b>\$ 106,610</b> | <b>\$ 108,940</b> | <b>\$ 95,430</b>  | <b>\$ 11,025</b>  | <b>\$ 416,324</b>   |
| <b>Grand Total</b>       | <b>\$ 174,606</b> | <b>\$ 42,977</b>    | <b>\$ 304,913</b> | <b>\$ 261,186</b> | <b>\$ 214,473</b> | <b>\$ 125,562</b> | <b>\$ 1,123,716</b> |

## Glossary of Acronyms:

| Acronym | Description                                    | Acronym | Description                                     |
|---------|--|---------|---|
| ABS     | Automatic Block Signaling                      | LRV     | Light Rail Vehicle or trolley                   |
| AHSC    | Affordable Housing and Sustainable Communities | OH      | Overhead  |
| ARINC   | Aeronautical Radio INC                         | OL      | Orange Line                                     |
| BEB     | Battery Electric Bus                           | RAM     | Revenue and Maintenance Building at IAD         |
| CCTV    | Closed Circuit Television                      | RTMS    | Regional Transportation Management System       |
| CNG     | Compressed Natural Gas                         | SAP     | Enterprise resource planning system used by MTS |
| CPC     | Centralized Protection and Control             | SBMF    | South Bay Maintenance Facility (Chula Vista)    |
| CPD     | Copley Park Division (Kearny Mesa)             | SD100   | Light Rail Vehicles (2000 Series)               |
| ECD     | East County Division (El Cajon)                | SD7     | Light Rail Vehicles (3000 Series)               |
| HVAC    | Heating, Ventilation, and Air Conditioning     | SD8     | Light Rail Vehicles (4000 Series)               |
| IAD     | Imperial Avenue Division (Downtown)            | SDIV    | San Diego & Imperial Valley (old rail line)     |
| IMT     | Imperial Ave Transit Center                    | SDTI    | San Diego Trolley                               |
| IVR     | Interactive Voice Response                     | UPS     | Uninterruptible Power Supply                    |
| KMD     | Kearny Mesa Division                           | VMS     | Variable Message Sign                           |
| LIDAR   | Light Detection and Ranging                    | ZEB     | Zero Emission Bus                               |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM****CAPITAL BUDGET - INDIVIDUAL PROJECT DESCRIPTION FOR FISCAL YEAR 2024 (in 000's)****ATTACHMENT C**

The Capital Improvement Program includes improvements and replacement projects related to MTS, SDTC, and SDTI Capital Assets. The projects below are funded with Federal funds where indicated and are matched with the required amount of local funds. The projects listed are implemented by the project manager of the coinciding agency and monitored by MTS administration.

| Form ID | Title  | FY24<br>Budget | Federal | State/Local | Other |
|---------|--|----------------|---------|-------------|-------|
| 1001    | <u>Bus Ops - Clean Transit Advancement Campus</u><br>Division 6/Clean Transit Advancement Campus   | 36,797         | -       | 36,797      | -     |
| 1002    | <u>Bus Ops - Bus Procurement - FY24</u><br>Fiscal Year 2024 Bus Procurement  | 60,917         | 26,351  | 30,518      | 4,048 |
| 1778    | <u>Bus Ops - Imperial Ave Division Overhead Charging Infrastructure</u><br>Imperial Ave Division Overhead Charging Infrastructure                    | 10,080         | -       | 10,080      | -     |
| 1783    | <u>Bus Ops - Kearny Mesa Division Overhead Charging Infrastructure</u><br>Kearny Mesa Division Overhead Charging Infrastructure                      | 1,325          | -       | 1,325       | -     |
| 1786    | <u>Bus Ops - Southbay Building 3650A Partial Demolition</u><br>Southbay Building Partial Demolition  | 903            | -       | 903         | -     |
| 1818    | <u>Bus Ops - Service Lane Probe &amp; Vault Replacement - IAD &amp; KMD</u><br>Service Lane Probe & Vault Replacement                                | 610            | -       | 610         | -     |
| 1790    | <u>Bus Ops - East County Division Overhead Charging Master Plan</u><br>East County Division Overhead Charging Master Plan                            | 517            | -       | 517         | -     |
| 1787    | <u>Bus Ops - Southbay Division CNG Dryer A &amp; B Replacement</u><br>Southbay Division CNG Dryer A & B Replacement                                  | 505            | -       | 505         | -     |
| 1803    | <u>Bus Ops - Southbay Division 3620 Roofing Replacement</u><br>Southbay Division Roofing Replacement   | 384            | -       | 384         | -     |
| 1788    | <u>Bus Ops - Southbay Division Mobile Column Lift Replacement</u><br>Southbay Division Mobile Column Lift Replacement                                | 282            | -       | 282         | -     |
| 1807    | <u>Bus Ops - Imperial Ave Division Generator Replacement</u><br>Imperial Ave Division Generator Replacement  | 260            | -       | 260         | -     |
| 1792    | <u>Bus Ops - East County Division Battery Storage</u><br>East County Division Battery Storage  | 212            | -       | 212         | -     |
| 1992    | <u>Bus Ops - Imperial Ave Division Overhead Infrastructure - Tire Storage Design</u><br>Imperial Ave Division Overhead Infrastructure - Tire Storage | 171            | -       | 171         | -     |
| 1780    | <u>Bus Ops - Transit Service Truck</u><br>Transit Service Truck  | 136            | -       | 136         | -     |
| 1789    | <u>Bus Ops - Copley Park Division Mobile Column Lift Replacement</u><br>Copley Park Division Mobile Column Lift Replacement                          | 102            | -       | 102         | -     |
| 1794    | <u>Rail Ops - 12th &amp; Imperial Transit Center</u><br>12th & Imperial Transit Center   | 1,335          | -       | 1,335       | -     |
| 2007    | <u>Rail Ops - SD100 Replacement</u><br>SD100 Light Rail Vehicle Replacement  | 22,000         | 22,000  | -           | -     |
| 1779    | <u>Rail Ops - Building A Wheel Truing Machine Replacement</u><br>Building A Wheel Truing Machine Replacement   | 1,584          | -       | 423         | 1,161 |
| 1821    | <u>Rail Ops - Trolley Wash Cover</u><br>Trolley Wash Cover   | 927            | -       | 927         | -     |
| 1983    | <u>Rail Ops - Station Shelter Replacement</u><br>Station Shelter Replacement   | 500            | -       | 500         | -     |
| 1826    | <u>Rail Ops - Blue Line Fence Improvements</u>   | 275            | -       | 275         | -     |



**SAN DIEGO METROPOLITAN TRANSIT SYSTEM****CAPITAL BUDGET - INDIVIDUAL PROJECT DESCRIPTION FOR FISCAL YEAR 2024 (in 000's)****ATTACHMENT C**

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| Form ID | Title   | FY24<br>Budget | Federal | State/Local | Other |
|---------|---|----------------|---------|-------------|-------|
| 1827    | Blue Line Fence Improvements<br><u>Rail Ops - Central Control HVAC</u><br>Central Control HVAC Replacement  | 250            | -       | 250         | -     |
| 1825    | <u>Rail Ops - Electric Utility Vehicle</u><br>Electric Utility Vehicle                                      | 75             | -       | 75          | -     |
| 1765    | <u>Rail Ops - Downtown Parallel Feeder Cable</u><br>Downtown Parallel Feeder Cable Replacement              | 3,300          | 2,640   | 660         | -     |
| 1767    | <u>Rail Ops - Signal Replacement</u><br>Signal Replacement  | 2,900          | -       | 2,900       | -     |
| 1770    | <u>Rail Ops - A-yard Catenary Replacement</u><br>A-yard Catenary Replacement                                | 1,300          | 352     | 948         | -     |
| 1764    | <u>Rail Ops - Orange Line Improvement Project</u><br>Orange Line Improvement Project                        | 1,300          | -       | 1,300       | -     |
| 1762    | <u>Rail Ops - Substation Replacement</u><br>Substation Replacement  | 1,000          | -       | 1,000       | -     |
| 1769    | <u>Bus Ops - SDSU Station - Smoke Control System Upgrade</u><br>SDSU Station - Smoke Control System Upgrade | 500            | -       | 500         | -     |
| 1768    | <u>Rail Ops - Sicas S7 System Wide Replacement - Design</u><br>Sicas S7 System Wide Replacement - Design    | 500            | -       | 500         | -     |
| 1987    | <u>Rail Ops - Electronic Records Keeping</u><br>New Electronic Records Keeping System                       | 350            | -       | 350         | -     |
| 1756    | <u>Rail Ops - Special Trackwork Replacement</u><br>Special Trackwork Replacement                            | 3,200          | 2,560   | 640         | -     |
| 1754    | <u>Rail Ops - Grade Crossing Replacement</u><br>Grade Crossing Replacement                                  | 1,985          | 1,588   | 397         | -     |
| 1758    | <u>Rail Ops - Street Trackage Pavement Replacement</u><br>Street Trackage Pavement Replacement              | 1,520          | 1,216   | -           | 304   |
| 1003    | <u>Rail Ops - Rail Fastener Replacement - Fletcher</u><br>Rail Fastener Replacement at Fletcher             | 700            | -       | 700         | -     |
| 1962    | <u>Rail Ops - Beyer Track and Slope</u><br>Beyer Track and Slope  | 500            | -       | 500         | -     |
| 1752    | <u>Rail Ops - S85 Retaining Wall</u><br>S85 Retaining Wall  | 500            | -       | 500         | -     |
| 1984    | <u>Rail Ops - Rio Vista Platform Design Phase II</u><br>Rio Vista Platform Design Phase II                  | 500            | -       | 500         | -     |
| 1822    | <u>Rail Ops - Green Line IMT Double Tracks</u><br>Green Line IMT Double Tracks                              | 500            | -       | 500         | -     |
| 1804    | <u>Admin - Fare System Upgrades</u><br>Fare System Upgrades   | 2,473          | -       | 2,473       | -     |
| 1805    | <u>Admin - Server Refresh</u><br>Server Refresh   | 635            | -       | 635         | -     |
| 1986    | <u>Admin - Board Room Audio/Video Refresh</u>   | 500            | -       | 500         | -     |

**SAN DIEGO METROPOLITAN TRANSIT SYSTEM****CAPITAL BUDGET - INDIVIDUAL PROJECT DESCRIPTION FOR FISCAL YEAR 2024 (in 000's)****ATTACHMENT C**

The Capital Improvement Program includes improvements and replacement projects related to MTS, SDTC, and SDTI Capital Assets. The projects below are funded with Federal funds where indicated and are matched with the required amount of local funds. The projects listed are implemented by the project manager of the coinciding agency and monitored by MTS administration.

| Form ID       | Title   | FY24<br>Budget | Federal          | State/Local       | Other           |
|---------------|---|----------------|------------------|-------------------|-----------------|
| 1772          | Board Room Audio/Video Refresh<br><u>Admin - Bus Yard Wireless Network Replacement</u><br>Bus Yard Wireless Network Replacement | 400            | -                | 400               | -               |
| 1819          | <u>Admin - Data Storage Refresh</u><br>Data Storage Refresh   | 121            | -                | 121               | -               |
| 1981          | <u>Admin - Trapeze IVR Replacement/Upgrade</u><br>Trapeze IVR Replacement/Upgrade   | 105            | -                | 105               | -               |
| 1777          | <u>Admin - ADA Bus Stop Improvements - FY24</u><br>Fiscal Year 2024 ADA Bus Stop Improvements                                   | 1,000          | -                | 1,000             | -               |
| 1814          | <u>Admin - Bus Stop Shelters</u><br>Bus Stop Shelters Replacement   | 1,350          | -                | 1,350             | -               |
| 1004          | <u>Admin - Social Equity Listening Tour</u><br>Social Equity Listening Tour   | 2,000          | -                | 2,000             | -               |
| 1791          | <u>Admin - System Sign Replacement</u><br>System Sign Replacement   | 385            | -                | 385               | -               |
| 1991          | <u>Admin - CCTV Upgrade and Installation</u><br>CCTV Upgrade and Installation   | 150            | -                | 150               | -               |
| 1793          | <u>Admin - Pyramid Building Design Services</u><br>Pyramid Building Design Services   | 1,085          | -                | 1,085             | -               |
| 1005          | <u>Admin - Facility Roof Solar Assessments</u><br>Facility Roof Solar Assessments   | 250            | -                | 250               | -               |
| 1006          | <u>Bus Ops - IAD BEB Charging Infrastructure</u><br>Imperial Avenue Division Charging Infrastructure                            | 2,350          | 1,880            | 470               | -               |
| 1007          | <u>Bus Ops - Clean Transit Advancement Campus - CTAC Planning</u><br>Division 6/Clean Transit Advancement Campus - Planning     | 1,000          | 1,000            | -                 | -               |
| 1008          | <u>Rail Ops - Beech Street Double Crossover</u><br>Installation of Double Crossover at Beech Street                             | 100            | -                | 100               | -               |
| <b>Totals</b> |   | <b>174,606</b> | <b>\$ 59,586</b> | <b>\$ 109,507</b> | <b>\$ 5,513</b> |

**San Diego Metropolitan Transit System**  
**Funding Compared to Capital Needs (\$000s)**  
**Fiscal Years 2024-2028**

|  | Proposed<br>FY24   | Projected<br>FY25   | Projected<br>FY26   | Projected<br>FY27   | Projected<br>FY28   | Total<br>FY24 to FY28 |
|--|--------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| <b>Total Revenues</b>                  |                    |                     |                     |                     |                     |                       |
| Recurring Dedicated CIP Revenues       | \$ 183,824         | \$ 187,075          | \$ 188,471          | \$ 193,917          | \$ 197,415          | \$ 950,702            |
| Other Non Recurring Revenues           | 57,069             | 51,696              | 9,000               | 5,000               | 5,000               | 127,765               |
| <b>Total Capital Revenues</b>          | <b>\$ 240,893</b>  | <b>\$ 238,770</b>   | <b>\$ 197,471</b>   | <b>\$ 198,917</b>   | <b>\$ 202,415</b>   | <b>\$ 1,078,466</b>   |
| <b>Less: "Off the Top" Expenses</b>    |                    |                     |                     |                     |                     |                       |
| SANDAG Planning Studies                | \$ (279)           | \$ (284)            | \$ (290)            | \$ (296)            | \$ (303)            | \$ (1,452)            |
| ADA Operations                         | (6,008)            | (6,134)             | (6,262)             | (6,393)             | (6,526)             | (31,322)              |
| Preventative Maintenance               | (60,000)           | (61,000)            | (62,000)            | (63,000)            | (64,000)            | (310,000)             |
| <b>Total "Off The Top" Expenses</b>    | <b>\$ (66,287)</b> | <b>\$ (67,418)</b>  | <b>\$ (68,552)</b>  | <b>\$ (69,689)</b>  | <b>\$ (70,829)</b>  | <b>\$ (342,775)</b>   |
| <b>Adjusted Available CIP Revenues</b> | <b>\$ 174,606</b>  | <b>\$ 171,352</b>   | <b>\$ 128,919</b>   | <b>\$ 129,228</b>   | <b>\$ 131,586</b>   | <b>\$ 735,692</b>     |
| <b>Project Needs</b>                   |                    |                     |                     |                     |                     |                       |
| State of Good Repair                   | \$ 123,264         | \$ 198,303          | \$ 152,246          | \$ 119,043          | \$ 114,537          | \$ 707,392            |
| Other Initiatives                      | 94,319             | 106,610             | 108,940             | 95,430              | 11,025              | 416,324               |
| <b>Total Project Needs</b>             | <b>\$ 217,583</b>  | <b>\$ 304,913</b>   | <b>\$ 261,186</b>   | <b>\$ 214,473</b>   | <b>\$ 125,562</b>   | <b>\$ 1,123,716</b>   |
| <b>Total Deficit</b>                   | <b>\$ (42,977)</b> | <b>\$ (133,560)</b> | <b>\$ (132,268)</b> | <b>\$ (85,245)</b>  | <b>\$ 6,025</b>     | <b>\$ (388,025)</b>   |
| <b>% of Funding / Needs</b>            | 80.2%              | 56.2%               | 49.4%               | 60.3%               | 104.8%              | 65.5%                 |
| <b>Accumulated Deficit</b>             | <b>\$ (42,977)</b> | <b>\$ (176,537)</b> | <b>\$ (308,805)</b> | <b>\$ (394,049)</b> | <b>\$ (388,025)</b> |                       |



## MEMORANDUM

DATE: January 12, 2023

TO: Eric Cheng, Transit Asset Management (TAM) Program Manager

FROM: Denis Desmond, Director of Planning & Scheduling

SUBJECT: FY 2024 CAPITAL IMPROVEMENT PROGRAM TITLE VI/EJ ANALYSIS

FTA guidance on compliance with Title VI and Environmental Justice requirements was issued in 2012. Given the requirement to analyze projects and proposals for burdens, benefits, and disproportionate impacts for low-income and minority communities, the analysis detailed below was made of the projects proposed for funding in MTS' FY 2024 Capital Improvement Program (CIP). Please keep this information for your files.

### ANALYSIS METHODOLOGY

MTS' Title VI analysis for an annual CIP is conducted as a whole to determine if the capital investment strategy introduces a disparate impact or disproportionate burden throughout the MTS service area relative to the average population value for the MTS service area, consistent with the methodology approved by the MTS Board of Directors for service change analyses. Population statistics are drawn from the most recent broad-based federal population survey with relevant data available, in this instance the 2019 American Community Survey (ACS) five-year sample.

A disparate impact is found when there is a difference in adverse effects between minority and non-minority populations such that: the adversely affected population is 10 percent or greater minority by percentage of total population than the total MTS service area average; or, the benefitting population is 10 percent or more non-minority (by percentage of total MTS service area population) than the total MTS service area average. For example, if the total MTS service area average is 55% minority, then a proposed capital improvement program that adversely affects a population that is 65% minority or greater would be defined as a disparate impact. If MTS chooses to implement a capital improvement program despite a finding of a disparate impact, MTS may only do so if there is a substantial justification for the program in its current form, and there are no alternatives that would have a less disparate impact and still accomplish the goals of the program.

A disproportionate burden is found when there is a difference in adverse effects between low-income and non-low-income populations such that: the adversely affected population is 10 percent or more "low-income" (by percentage of total MTS service area population) than the total MTS service area average; or, the benefitting population is 10 percent or greater "non-low-income" by percentage of total population than the total MTS service area average. (For the purpose of Title VI equity analyses, MTS considers a person low-income if they live in a household with income under 200% of the federal



poverty rate.) For example, if the total MTS service area average is 20% “low-income,” then a proposed capital improvement program that benefits a population that is 90% or greater “non-low-income” would be defined as a disproportionate burden. If MTS chooses to implement a capital investment program despite a finding of disproportionate burden, MTS may only do so if steps are taken to avoid or minimize impacts where practicable, and MTS provides a description of alternatives available to affected low-income populations.

## **REGIONAL BENEFIT/BURDEN PROJECTS**

Of all of the projects proposed for funding, those in Table 1 were determined to have a regional impact that would not be specific to any one or few locations in our jurisdiction. These are primarily vehicle replacements or rehabilitation, vehicle equipment, system-wide amenities, and information technology projects. Since the vehicles are distributed throughout MTS’ service area, and the technology projects are deployed system-wide, there was no further analysis of these projects for the purpose of this Title VI/EJ evaluation.

*Table 1. Regional Benefit/Burden Projects*

|   | <b>Division</b> | <b>Project Name</b>            | <b>Location</b> | <b>FY 2024<br/>Funded</b> |
|---|-----------------|--------------------------------|-----------------|---------------------------|
| 1 | IT              | PRONTO phase-2 Improvements    |                 | \$3,410,000               |
| 2 | IT              | Server Refresh                 |                 | \$635,000                 |
| 3 | IT              | Data Storage Refresh           |                 | \$121,000                 |
| 4 | SDTC            | Bus Procurement                |                 | \$60,000,000              |
| 5 | LRV             | SD100 Replacement              |                 | \$22,000,000              |
| 6 | MOW/Track       | MOW/Electronic Records Keeping |                 | \$350,000                 |
| 7 | Security        | CCTV Upgrade and Installation  |                 | \$150,000                 |

Additionally, there are several future projects planned with no specific locations yet identified. MTS will fund a \$2 million capital project developed out of the Social Equity Listening Tour conducted in 2022. The specific project(s) and location(s) are yet to be identified for this, so for purposes of this FY 2024 CIP, no Title VI analysis has been undertaken. Also, a CIP project to purchase additional shelters has not yet determined where these shelters will be placed. As details for these projects are identified, MTS will conduct any required equity analyses, including carrying out appropriate inclusive public engagement to ensure the voices of populations protected by Title VI and associated regulations are heard. These projects are listed in Table 1A.

*Table 1A. Future Projects with No Specific Site Identified*

|   | <b>Division</b> | <b>Project Name</b>          | <b>Location</b> | <b>FY 2024<br/>Funded</b> |
|---|-----------------|------------------------------|-----------------|---------------------------|
| 1 | Admin           | Social Equity Listening Tour |                 | \$2,000,000               |
| 2 | Planning        | Bus Stop Shelters            |                 | \$1,350,000               |

## **REPAIR/REPLACE PROJECTS AT EXISTING MTS FACILITIES**

The remaining projects are mostly maintenance projects and equipment for MTS facilities, infrastructure, or right-of-way. They repair or replace capital inventory that has reached the end of its useful life. The projects in Table 2 would occur at existing MTS bus or rail operating divisions or facilities, in areas inaccessible to the general public. Therefore, no benefits or burdens for the community or riders were identified.

*Table 2. Repair/Replace Projects at Existing MTS Facilities*

|    | <b>Division</b> | <b>Project Name</b>                           | <b>Location</b>    | <b>FY 2024 Funded</b> |
|----|-----------------|---|--------------------|-----------------------|
| 1  | IT              | Board Room Audio/Video Refresh                | Mills Bldg.        | \$500,000             |
| 2  | IT              | Bus Yard Wireless Upgrade FY24                |                    | \$400,000             |
| 3  | IT              | Trapeze IVR Replacement/Upgrade               | CPD                | \$105,000             |
| 4  | SDTC            | ZEB OH Charging Infrastructure Construction   | IAD                | \$10,080,000          |
| 5  | SDTC            | ZEB Overhead Charging Infrastructure Design   | KMD                | \$1,325,000           |
| 6  | SDTC            | SBMF 3650A Partial Demo                       | SBD                | \$903,000             |
| 7  | SDTC            | Service Lane Probe & Vault Replacement        | IAD/KMD            | \$610,000             |
| 8  | SDTC            | ECD ZEB Overhead Charging Master Plan         | ECD                | \$517,000             |
| 9  | SDTC            | SBMF CNG Dryer A & B Replacement              | SBD                | \$505,000             |
| 10 | SDTC            | SBMF 3620 Roofing Replacement                 | SBD                | \$384,000             |
| 11 | SDTC            | SBMF Mobile Column Lift Replacement           | SBD                | \$282,000             |
| 12 | SDTC            | IAD Generator Replacement Phase 3 of 3        | IAD                | \$260,000             |
| 13 | SDTC            | ECD Battery Storage                           | ECD                | \$212,000             |
| 14 | SDTC            | IAD ZEB OH Infrastructure Tire Storage Design | IAD                | \$171,000             |
| 15 | SDTC            | Transit Service Truck (1)                     | IAD/KMD            | \$136,000             |
| 16 | SDTC            | CPD Mobile Column Lift Replacement            | CPD                | \$102,000             |
| 17 | LRV             | Building A Wheel Truing Machine Replacement   | SD Trolley         | \$1,584,016           |
| 18 | LRV             | Trolley Wash Cover                            | SD Trolley         | \$926,998             |
| 19 | Facilities      | Central Control HVAC                          | SD Trolley         | \$250,000             |
| 20 | Facilities      | Electric Utility Vehicle                      | SD Trolley         | \$75,000              |
| 21 | Admin           | Pyramid Building Design Services              | Pyramid Bldg.      | \$1,085,000           |
| 22 | Admin           | Facility Roof Solar Assessments               | All MTS facilities | \$250,000             |
| 23 | MOW             | A-yard Catenary Replacement                   | SD Trolley         | \$1,300,000           |
| 24 | Track           | Special Trackwork Replacement                 | SD Trolley         | \$3,200,000           |

*IAD = Imperial Avenue Division; KMD=Kearny Mesa Division; SBD=South Bay Division; ECD=East County Division; CPD=Copley Park Division*

## **EXTERNAL REPAIR/REPLACE PROJECTS WITH NEGLIGIBLE IMPACTS**

The projects in Table 3 are repairs or replacements of existing infrastructure or right-of-way, but occur throughout the community beyond our operating division facilities. The completion of these projects will enhance reliability and extend the life of the capital assets, but the projects themselves will have little or no direct impact on the community or riders, other than minor, temporary construction work. These are primarily maintenance-of-way/state-of-good repair projects and information technology upgrades. Therefore, they have also been identified as having no specific and substantive burden or benefit.

*Table 3. External Repair/Replace Projects with Negligible Impacts*

|   | Division | Project Name                             | Location  | FY 2024 Funded |
|---|----------|--|---|----------------|
| 1 | MOW      | Dwtn. Parallel Feeder Cable - Phase 1&2  | America Plaza – 12 <sup>th</sup> Imperial               | \$3,300,000    |
| 2 | Track    | Rail Fastener Replacement - Fletcher     | Fletcher Pkwy. Trolley bridge (El Cajon)                | \$700,000      |
| 3 | MOW      | Signal Replacement                       | Orange Line   | \$2,900,000    |
| 4 | MOW      | Substation Replacement - Design/Build    | Yard 2, Front St., 33 <sup>rd</sup> St., and Dairy Mart | \$1,000,000    |
| 5 | MOW      | Sicas S7 Systemwide Replacement - Design | Blue Line (America Plaza – San Ysidro)                  | \$500,000      |

### **EXTERNAL REPAIR/REPLACE PROJECTS WITH NET BENEFIT**

The proposed FY 2024 CIP projects in Table 4 are determined to be a **net benefit** to the communities in which they are located, as they improve the accessibility, condition, security, and/or aesthetics of facilities or areas commonly used by or accessible to the public. A map of these projects is shown in Attachment A.

### **RESULTS**

An analysis of the projects with a perceived net benefit listed in Table 4 below was conducted using Geographic Information Systems (GIS) and census block group data. All projects were mapped to determine how the percentages and populations of low-income and minority communities affected by the proposed CIP projects compared to percentages and populations of low-income and minority communities in the entire MTS jurisdiction.

Data for the census block groups in which the proposed CIP projects are located was compared to data for the entire MTS jurisdiction. Comparisons were made for both the number of census block groups and the population of those census block groups. The low-income and minority percentages for the affected census block groups were compared to the percentages for the entire MTS jurisdiction. The maps and datasheets for the analyses are attached.

In all four cases (for both low-income and minority, by both number of census block groups and by population), the results showed a benefit for a larger percentage of minority and low-income populations than for the overall MTS jurisdiction. Since all projects were determined to either have no substantive locational impact or to have a net positive impact, there was no burdens found for low-income or minority populations, nor any disproportionate benefit for non-minority or non-low-income populations.

Please let me know if you have any questions.

Table 4. External Repair/Replace Projects with a Net Benefit

|    | Division   | Project Name                                | Location  | FY 2024 Funded |
|----|------------|---|---|----------------|
| 1  | SDTC       | Clean Transit Advancement Campus (CTAC)*    | 4550 Federal Blvd.  | \$37,793,530   |
| 2  | Admin      | 12th & Imperial T.C. (TIRCP)                | 12th & Imperial   | \$1,335,000    |
| 3  | Planning   | ADA Bus Stop Improvements - FY24 (8 stops)  | <ul style="list-style-type: none"> <li>• 11465: WB Paradise Valley Rd. -FS- Meadowbrook Dr.</li> <li>• 10948: WB National Av. -FS- 36th St.</li> <li>• 99148: SB S. 43rd St. -NS- Delta St.</li> <li>• 10197: EB National Av. -FS- 36th St.</li> <li>• 10321: EB San Vicente St. -NS- Cardiff St</li> <li>• 89010: EB Balboa Av. -FS- Olney St.</li> <li>• NEW: WB Otay Mesa Rd. -FS- La Media Rd.</li> <li>• NEW: NB 47th St. @ 47th St. Trolley Sta.</li> </ul> | \$1,000,000    |
| 4  | MOW        | OL Improvement Project (TIRCP)              | 32nd/Commercial Sta. – Lemon Grove Depot  | \$1,300,000    |
| 5  | Track      | Green Line IMT Double Tracks                | 12 <sup>th</sup> & Imperial T.C.  | \$500,000      |
| 6  | Track      | Grade Crossing Replacement                  | <ul style="list-style-type: none"> <li>• C St./5<sup>th</sup> Av. (Downtown)</li> <li>• Commercial St./29<sup>th</sup> St.</li> <li>• N. Marshall St. (El Cajon)</li> <li>• Francis St. (near Imperial Av.)</li> <li>• Park Bl./Island Av. (Downtown)</li> <li>• Civic Center Dr. (National City)</li> <li>• 27<sup>th</sup> St. (Otay Mesa West)</li> </ul>  | \$1,985,000    |
| 7  | Rail       | Street Trackage Pavement Replacements       | Commercial St. (16 <sup>th</sup> St. - 20 <sup>th</sup> St.)  | \$1,520,000    |
| 8  | Rail       | Station Shelter Replacement                 | <ul style="list-style-type: none"> <li>• Hazard Center Station</li> <li>• Mission Valley Center Station</li> <li>• Rio Vista Station</li> <li>• Mission San Diego Station</li> </ul>  | \$1,200,000    |
| 9  | MOW        | SDSU Station - Smoke Control System Upgrade | SDSU  | \$500,000      |
| 10 | Track      | Beyer Track and Slope                       | Beyer Blvd.   | \$500,000      |
| 11 | Track      | S85 Retaining Wall                          | North of Iris T.C.  | \$500,000      |
| 12 | Track      | Rio Vista Platform Design Phase II          | Rio Vista Station   | \$500,000      |
| 13 | Facilities | Blue Line Fence Improvements                | L Street – Palomar T.C., and Iris T.C. – Beyer Trolley Sta.   | \$274,960      |
| 14 | Marketing  | System Sign Replacement                     | Old Town Transit Center   | \$385,000      |

\* Note: The Clean Transit Advancement Campus (CTAC, also known as Division 6), is anticipated to largely be a beneficial investment into the Ridgeview community where it will be sited. During the project development, MTS heard from members of the public concerned about the project's physical changes to the area. These are addressed in the project-specific Title VI and environmental analyses, which determined that all of the physical impacts can be mitigated to a less-than-significant level, resulting in a project that has a net benefit to the area. Further, MTS will follow all Title VI regulations to ensure no disparate impacts or disproportionate burdens are placed on protected populations.

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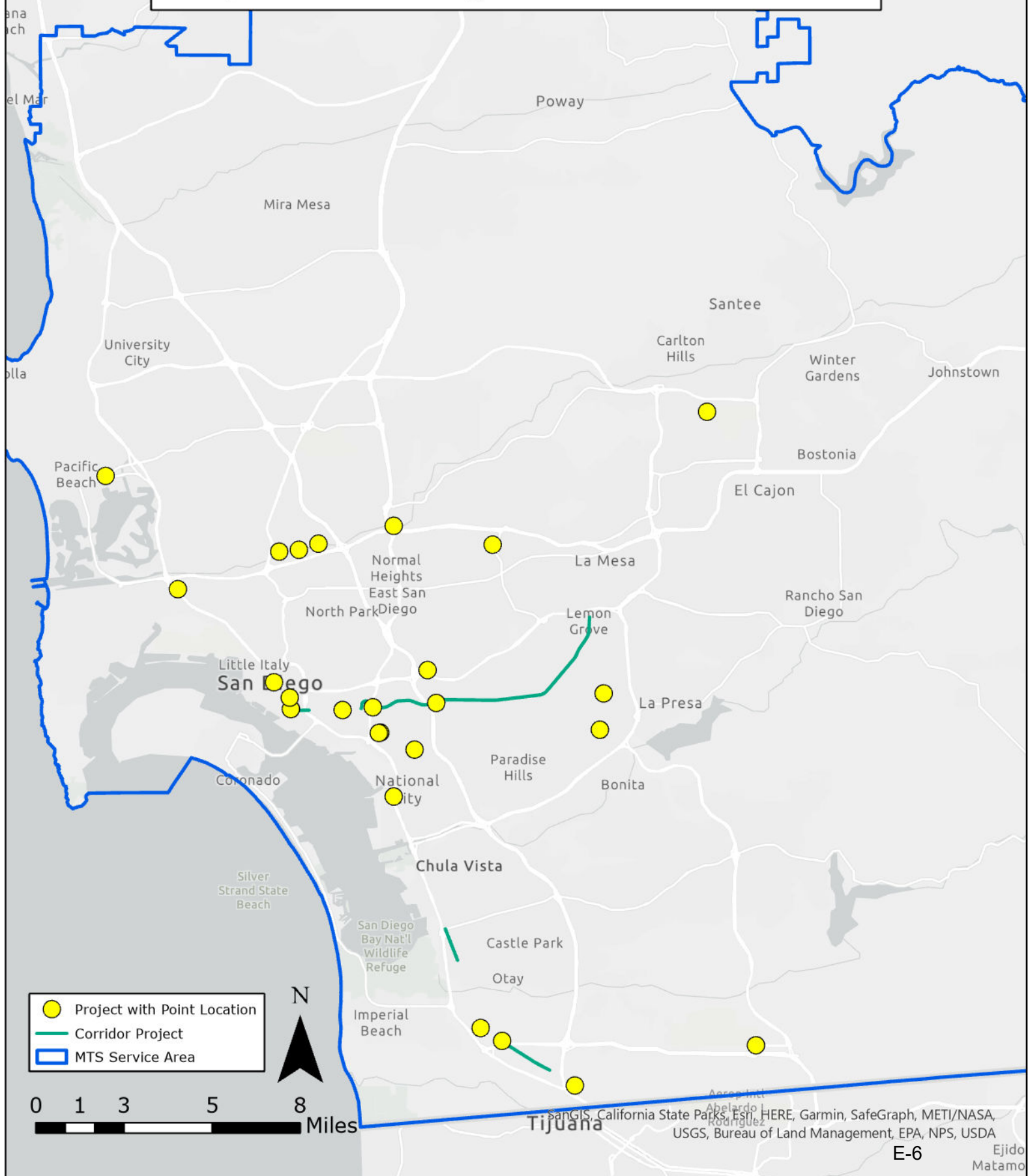
Attachments: Analysis of Proposed CIP External Repair/Replace Projects with a Net Benefit

- Attachment A: Map of Projects
- Attachment B: Map of Projects Overlaid with Minority Census Tracts
- Attachment C: Map of Projects Overlaid with Low-Income Census Tracts
- Attachment D: Statistical Analysis for Projects

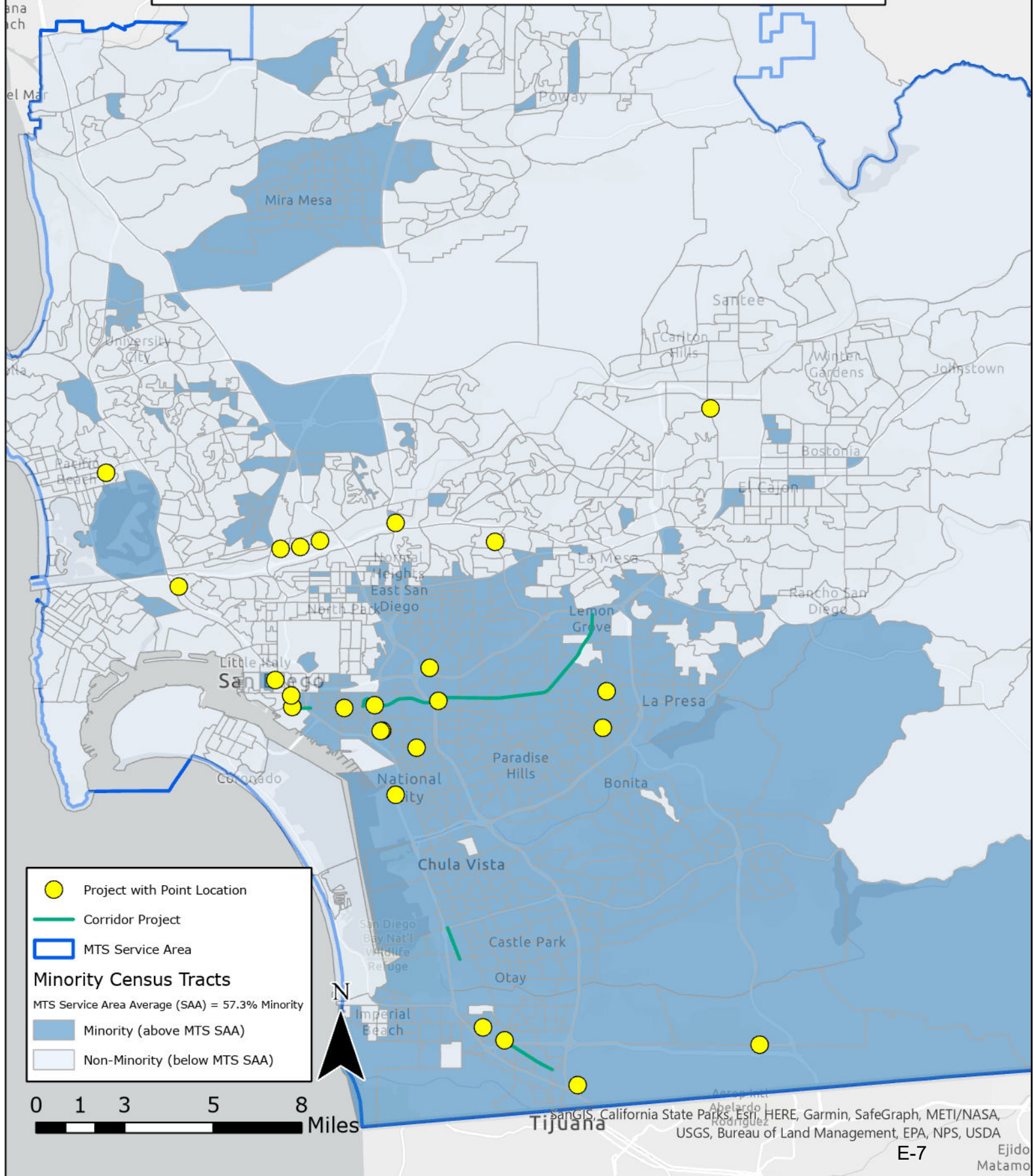
C: Sharon Cooney, Mike Thompson



# MTS FY24 Capital Improvement Program Attachment A Proposed CIP Projects with New Benefit

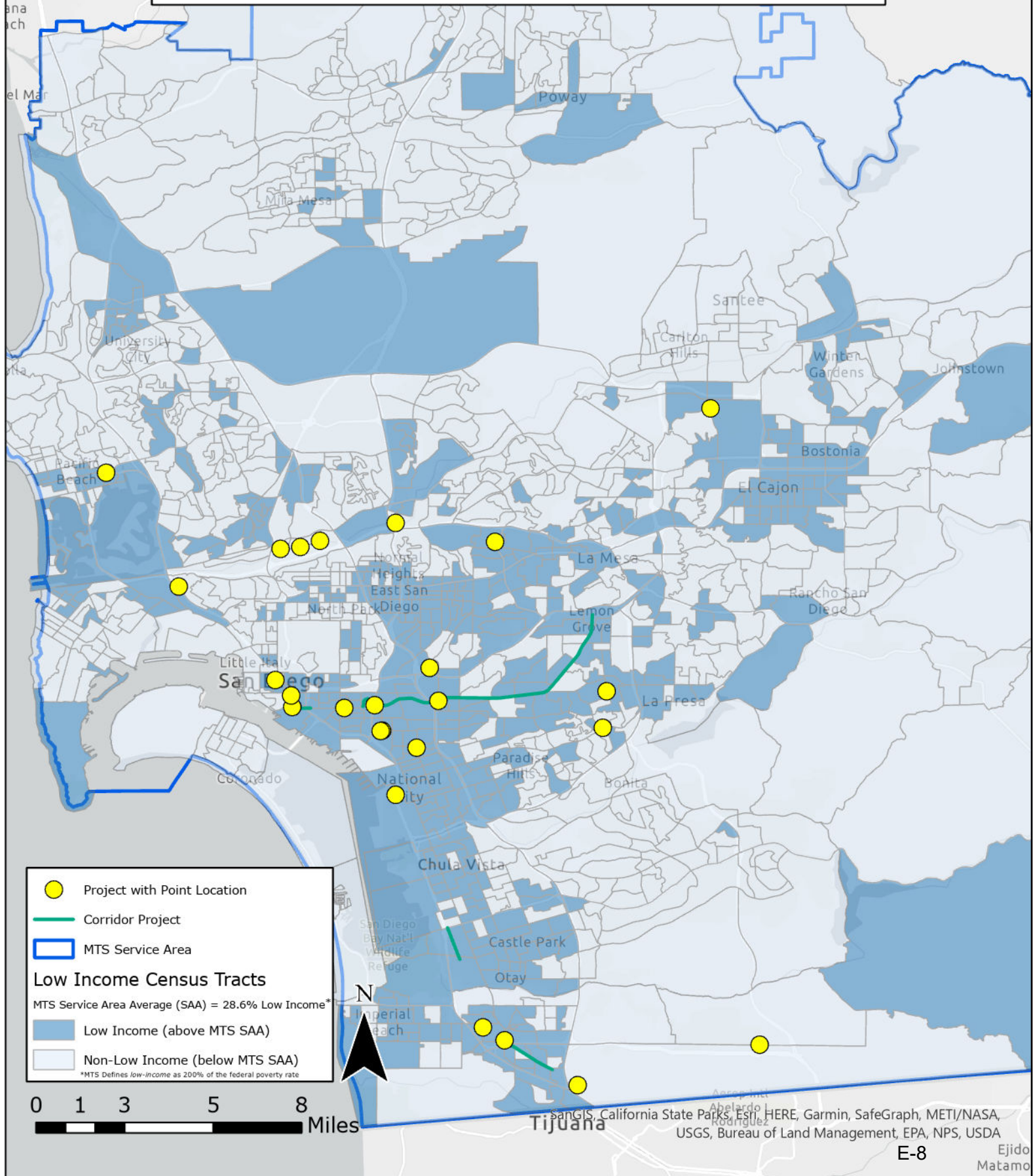


# MTS FY24 Capital Improvement Program Attachment B Proposed CIP Projects with New Benefit





# MTS FY24 Capital Improvement Program Attachment C Proposed CIP Projects with New Benefit



| Project ID | Project Description                                   | Total Census Block Groups | Block Group Population - Income Surveys | Low-Income Population | % Low Income | # of Block Groups with Higher Percentage of Low-Income Than SAA % of Block Groups | % of Block Groups with Higher Percentage of Low-Income Than SAA | Block Group Population -- Race & Ethnicity Surveys | Minority Population | % Minority   | # of Block Groups with Higher Percentage of Minority Than SAA % of Block Groups | % of Block Groups with Higher Percentage of Minority Than SAA |
|------------|---|---------------------------|---|-----------------------|--------------|---|---|--|---------------------|--------------|---|---|
| -          | <b>MTS Service Area Average (SAA)</b>                 | <b>1,321</b>              | <b>2,298,741</b>                        | <b>657,817</b>        | <b>28.6%</b> | <b>358</b>  | <b>27%</b>  | <b>2,356,657</b>                                   | <b>1,350,366</b>    | <b>57.3%</b> | <b>465</b>  | <b>35%</b>  |
|            | Clean Transit Advancement Campus (CTAC)               | 1                         | 1,162                                   | 350                   | 30.1%        | 1   | 100%  | 1,162  | 756                 | 65.1%        | 1   | 100%  |
|            | 12th & Imperial T.C. (TIRCP)                          | 1                         | 5,802                                   | 2,818                 | 48.6%        | 1   | 100%  | 5,821  | 3,135               | 53.9%        | 1   | 100%  |
|            | ADA Bus Stop Improvements - FY24                      | 8                         | 14,719                                  | 7,812                 | 53.1%        | 6   | 75%   | 18,767   | 15,406              | 82.1%        | 7   | 88%   |
|            | Orange Line Improvement (TIRCP)                       | 20                        | 41,771                                  | 20,431                | 48.9%        | 19  | 95%   | 42,059   | 35,413              | 84.2%        | 18  | 90%   |
|            | Green Line IMT Double Tracks                          | 1                         | 5,802                                   | 2,818                 | 48.6%        | 1   | 100%  | 5,821  | 3,135               | 53.9%        | 1   | 100%  |
|            | Grade Crossing Replacement                            | 7                         | 13,525                                  | 6,451                 | 47.7%        | 6   | 86%   | 13,619   | 9,477               | 69.6%        | 4   | 57%   |
|            | Street Trackage Pavement Replacements                 | 1                         | 1,059                                   | 503                   | 47.5%        | 1   | 100%  | 1,070  | 971                 | 90.7%        | 1   | 100%  |
|            | Station Shelter Replacement                           | 3                         | 7,628                                   | 3,067                 | 40.2%        | 0   | 0%  | 7,607  | 1,350               | 17.7%        | 0   | 0%  |
|            | SDSU Station - Smoke Control System Upgrade           | 1                         | 1,306                                   | 1,142                 | 87.4%        | 1   | 100%  | 1,604  | 790                 | 49.3%        | 0   | 0%  |
|            | Beyer Track and Slope                                 | 1                         | 3,810                                   | 838                   | 22.0%        | 0   | 0%  | 3,821  | 3,568               | 93.4%        | 1   | 100%  |
|            | S85 Retaining Wall                                    | 1                         | 2,347                                   | 1,427                 | 60.8%        | 1   | 100%  | 2,347  | 2,228               | 94.9%        | 1   | 100%  |
|            | Rio Vista Platform Design Phase II                    | 1                         | 4,905                                   | 848                   | 17.3%        | 0   | 0%  | 4,905  | 1,642               | 33.5%        | 0   | 0%  |
|            | Blue Line Fence Improvements                          | 8                         | 13,235                                  | 6,686                 | 50.5%        | 6   | 75%   | 13,274   | 12,470              | 93.9%        | 8   | 100%  |
|            | System Sign Replacement                               | 1                         | 814                                     | 100                   | 12.3%        | 0   | 0%  | 814  | 271                 | 33.3%        | 0   | 0%  |
|            | <b>FY24 Program Total - Projects with Net Benefit</b> | <b>55</b>                 | <b>117,885</b>                          | <b>55,291</b>         | <b>46.9%</b> | <b>43</b>   | <b>78%</b>  | <b>122,691</b>                                     | <b>90,612</b>       | <b>73.9%</b> | <b>43</b>   | <b>78%</b>  |

Block Group data is sourced from 2019 American Community Survey 5-year estimates.

Low-income population represents the population within 200% of the federal poverty level

Measured block group populations vary between low-income and minority surveys due to ACS survey methodology

# **Metropolitan Transit System FY 2024 Capital Improvement Program (CIP)**

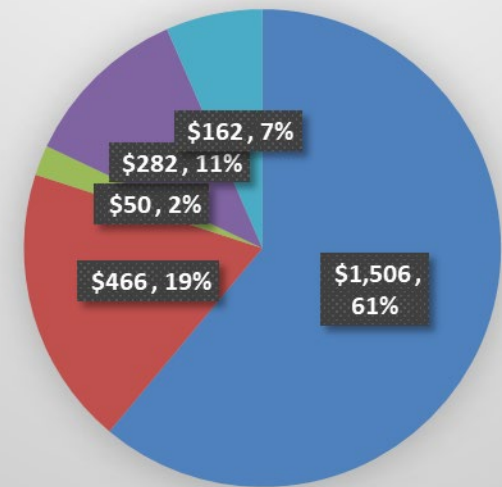
MTS Board of Directors  
April 20, 2023

# Development of the FY 2024 CIP: Guiding Principles

- Board Policy 65 - Transit Asset Management
  - MTS is committed to effectively manage its transit assets and maintain its system in a State of Good Repair (SGR) to support safe, efficient, and reliable transit services across the organization
  - MTS required to comply with applicable maintenance regulations of the Federal Transit Administration, Federal Railroad Administration, and the California Public Utilities Commission
  - Base capital project prioritization and other asset management decisions on asset criticality, condition, performance, available funding, safety considerations, and on the evaluation of alternatives that consider full lifecycle benefits, costs, and risks

20 Year SGR need  
\$2.5B in total  
(Average of \$120M/yr)

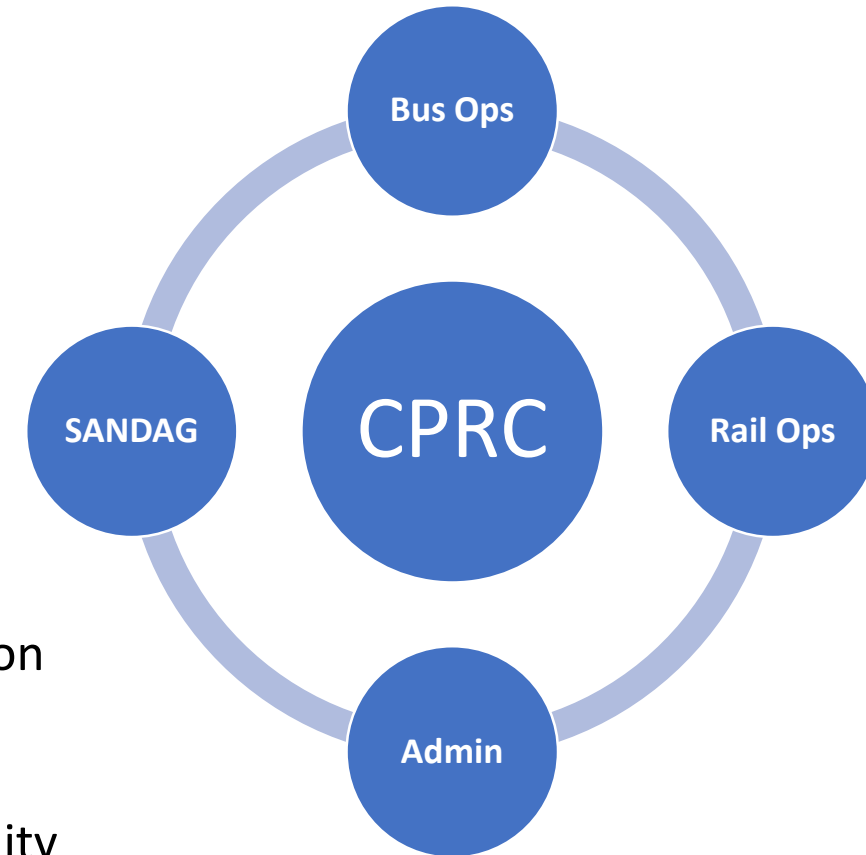
Need by Category (\$M)



- Bus Revenue Vehicles
- Rail Revenue Vehicles
- Facility & Construction Projects
- Rail Infrastructure
- Other Equipment & Installation

# Development of the FY 2024 CIP

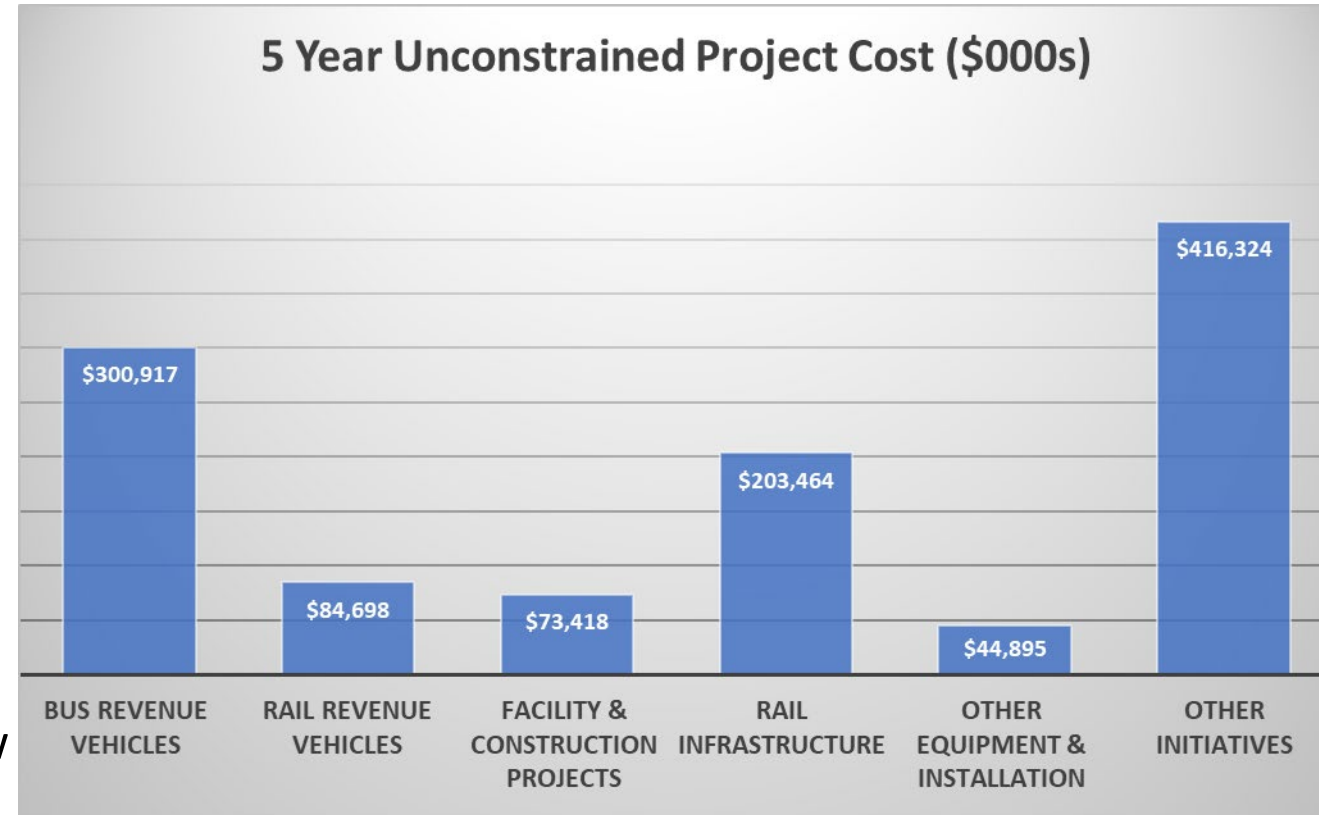
- Process began in September 2022 with request for projects
  - Each department submits:
    - Update to their departmental **20 year CIP forecast**
    - Project requests for the next 5 fiscal years
    - Departmental prioritization
  - Consolidated project list is prepared
- Capital Projects Review Committee (CPRC) meeting was held to discuss the priority project list
  - Each Committee member responsible for discussing their prioritized capital requests for the group it serves
  - Projects with safety and/or operational needs are priority 1
  - The Committee reviewed and the CEO approved the prioritization of the capital requests
    - All priority 1 projects were funded
  - The project list is also subject to an analysis based on social equity principles and there was no disproportionate impact on Low Income/Minority populations (Title VI)





# FY 2024-28 CIP - Unconstrained Project List (\$000s)

- 5 year unconstrained project list
  - Totals need of \$1.1B
    - Summary by category in the table ->
  - Ongoing state of good repair requirements
    - Makes up \$707M (63%) of overall need
    - \$386M alone for Revenue Vehicles
      - Including the transition plan to ZEBs
  - Other initiatives of \$416M include:
    - ZEB charging infrastructure at all five bus facilities
    - Clean Transit Advancement Campus - new bus maintenance facility
    - Imperial Ave Transit Center Expansion
    - Future Southwestern Rapid





# Capital Funding Levels Proposed FY 2024 (\$000s)

| Funding Description                                      | Amount            |
|--|-------------------|
| Federal Funding (Sections 5307, 5337, 5339)              | \$ 107,714        |
| * Federal Regional Surface Transportation Program (RSTP) | 15,000            |
| Transportation Development Act (TDA)                     | 42,935            |
| California State Transit Assistance (STA)                | 29,896            |
| California STA State of Good Repair                      | 5,096             |
| * California Cap and Trade Discretionary (TIRCP)         | 10,172            |
| * Other  | 17,653            |
| Total Preventive Maintenance                             | (66,008)          |
| SANDAG Planning Studies                                  | (279)             |
| <b>Available Funding for Capital Program</b>             | <b>\$ 174,606</b> |
| * Non-recurring funding totals:                          | \$ 42,825         |

Other funding includes IRS CNG credits, transfers from closed projects, and other discretionary grant programs

# Capital Project Summary

## Proposed Fiscal Year 2024 (\$000s)

- \$217.6M in total requests
  - 63 total projects
- \$174.6M in available funding
  - Only able to fund 80% of requests
- Projects funded
  - 68% of funding towards State of Good Repair
    - \$82M or 47% of funding for Revenue Vehicles
  - 55 projects funded
    - Listed in Attachment B
    - Short project descriptions also included in Attachment C

| Capital Project Categories       | Funding (\$000s)  |
|----------------------------------|-------------------|
| Bus Revenue Vehicles             | \$ 60,917         |
| Rail Revenue Vehicles            | 22,000            |
| Facility & Construction Projects | 10,913            |
| Rail Infrastructure              | 19,080            |
| Other Equipment & Installation   | 5,580             |
| Other Initiatives                | 56,116            |
| <b>Grand Total</b>               | <b>\$ 174,606</b> |

# FY 2024 CIP Project Highlights - Bus Revenue Vehicles

- Bus Fleet Replacement

- Fleet Plan for scheduled replacement
  - Importance of fleet replacement to keep operations efficient and cost effective
  - Annual goal = Buses in Fleet by type divided by the useful life

- Vehicles in fleet:

|                   | Buses in Fleet | Useful Life (Years) | Cost per Bus (\$000s) |
|-------------------|----------------|---------------------|-----------------------|
| 40 ft.            | 468            | 12                  | \$ 722                |
| 40 ft. ZEB        | 8              | 12                  | \$ 1,050              |
| 60 ft. Artics     | 101            | 12                  | \$ 1,185              |
| 60 ft. Artics ZEB | 12             | 12                  | \$ 1,608              |
| Commuter Express  | 24             | 12                  | \$ 974                |
| Minibuses         | 40             | 7                   | \$ 300                |
| ADA Minibuses     | 111            | 5                   | \$ 151                |
| <b>Total</b>      | <b>764</b>     |                     |                       |



# FY 2024 CIP Project Highlights - Bus Revenue Vehicles

- Fleet Replacement Funding

- \$60.9M funded for FY24

- Goal is to fund similar amount each year to smooth out years with larger purchases

- Plan to purchase

- 51 40 ft buses

- 13 of which will be battery electric buses

- 5 60 ft buses

- 7 Minibuses

- Funding by year (\$000s):

| Project Name                     | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025   | FY 2026   | FY 2027   | FY 2028   | 5 Year<br>Total |
|----------------------------------|-------------------|---------------------|-----------|-----------|-----------|-----------|-----------------|
| Bus Ops - Bus Procurement - FY24 | \$ 60,917         | \$ -                | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 300,917      |
|                                  |                   |                     |           |           |           |           |                 |
| Subtotal                         | \$ 60,917         | \$ -                | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 300,917      |



# FY 2024 CIP Project Highlights - Rail Revenue Vehicles

- Light Rail Vehicle (LRV) Fleet Replacement
  - 168 vehicles in fleet
  - 25-30 year useful life
  - Currently replacing the 52 SD100 LRVs

| Light Rail Vehicles by Series |           |       |            |             |
|-------------------------------|-----------|-------|------------|-------------|
| Series                        | #s        | Count | In Service | Replacement |
| SD7                           | 3000s     | 11    | 2004       | 2029-2034   |
| SD8                           | 4000s     | 65    | 2011-2013  | 2036-2038   |
| SD9                           | 5001-5045 | 45    | 2019-2020  | 2044-2045   |
| SD10                          | 5046-5092 | 47    | 2021-2025  | 2046-2050   |



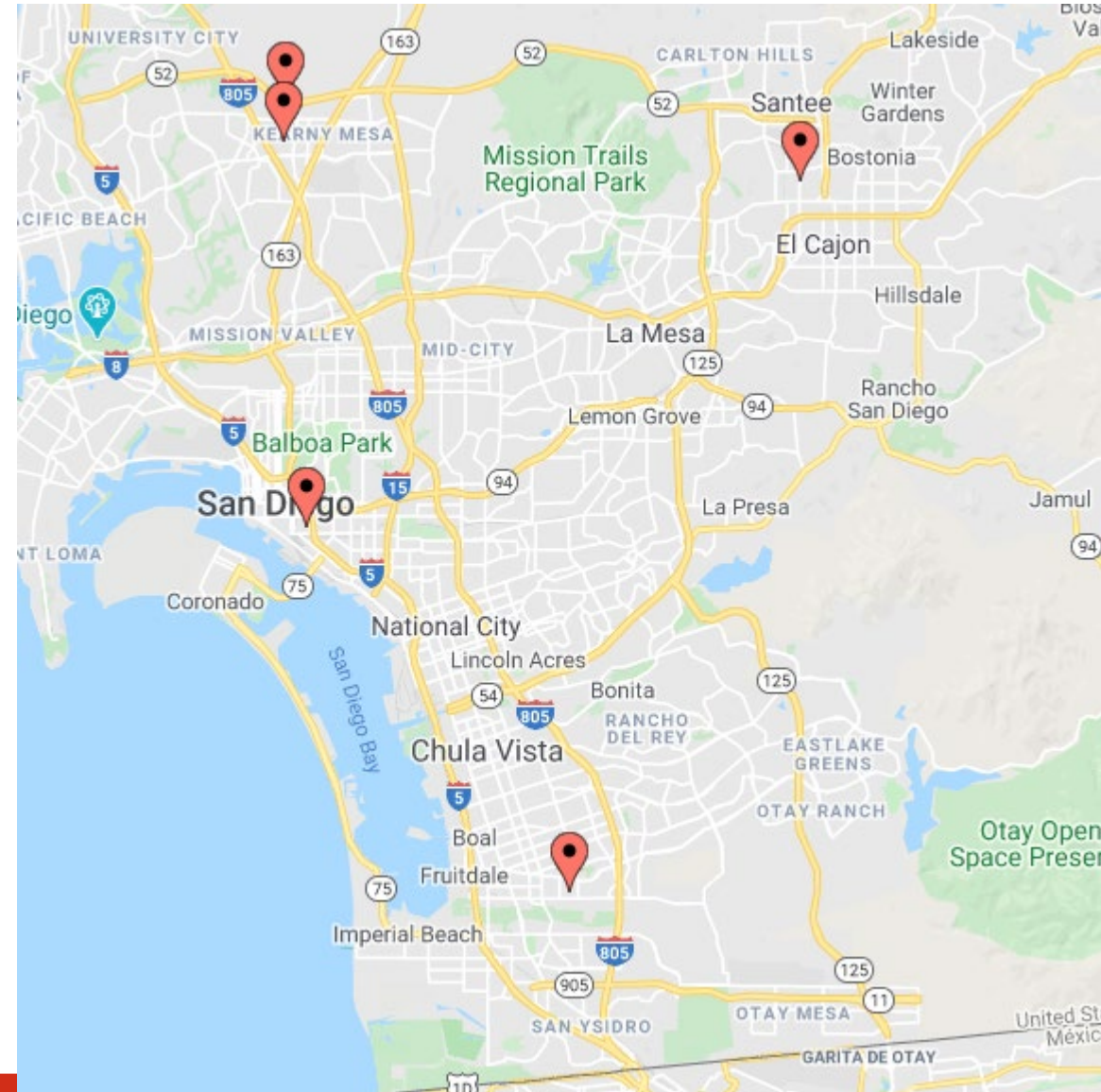
# FY 2024 CIP Project Highlights - Rail Revenue Vehicles

- Fleet Replacement Funding
  - SD100 Replacement
    - First order of 25 placed in 2019 / Option for 22 exercised in 2021
    - 47 vehicles being delivered over 2021-2025
    - \$216M in total
  - Begin saving for SD7 replacements in FY 2026
- LRV funding by year (\$000s):

| Project Name                 | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025   | FY 2026   | FY 2027   | FY 2028   | 5 Year<br>Total |
|------------------------------|-------------------|---------------------|-----------|-----------|-----------|-----------|-----------------|
| Rail Ops - SD100 Replacement | \$ 22,000         | \$ -                | \$ 31,000 | \$ -      | \$ -      | \$ -      | \$ 53,000       |
| Rail Ops - SD7 Replacement   | -                 | -                   | -         | 10,566    | 10,566    | 10,566    | 31,698          |
| Subtotal                     | \$ 22,000         | \$ -                | \$ 31,000 | \$ 10,566 | \$ 10,566 | \$ 10,566 | \$ 84,698       |

# FY 2024 CIP - Facility & Construction Projects

- Operating Facilities
  - Each facility includes maintenance building, admin building(s), fueling facilities, yard, etc.
    - Trolley yard & Buildings A, B & C
    - Imperial Avenue Division
    - Kearny Mesa Division
    - South Bay Bus Maintenance Facility
    - East County Bus Maintenance Facility
    - Copley Park Division
- Passenger Facilities
  - 68 major passenger facilities
  - Each Transit Center/Station may include amenities such as shelters, benches, parking lots and elevators





# FY 2024 CIP - Facility & Construction Projects

- 20 projects submitted for FY 2024
  - 17 projects funded, 3 not funded
  - \$10.9M total
    - Example: Trolley Building A Wheel Truing Machine Replacement
  - Full project lists in attachment B
- Funding by year (\$000s):

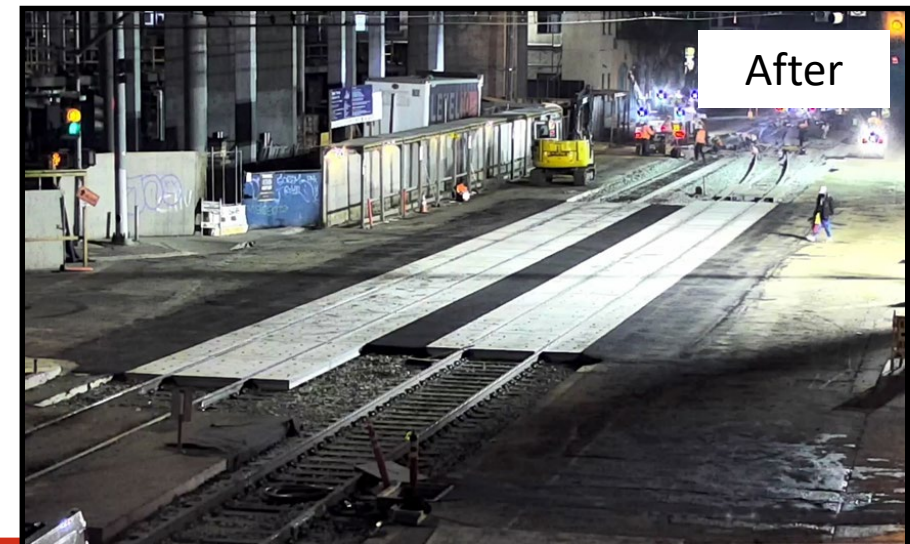
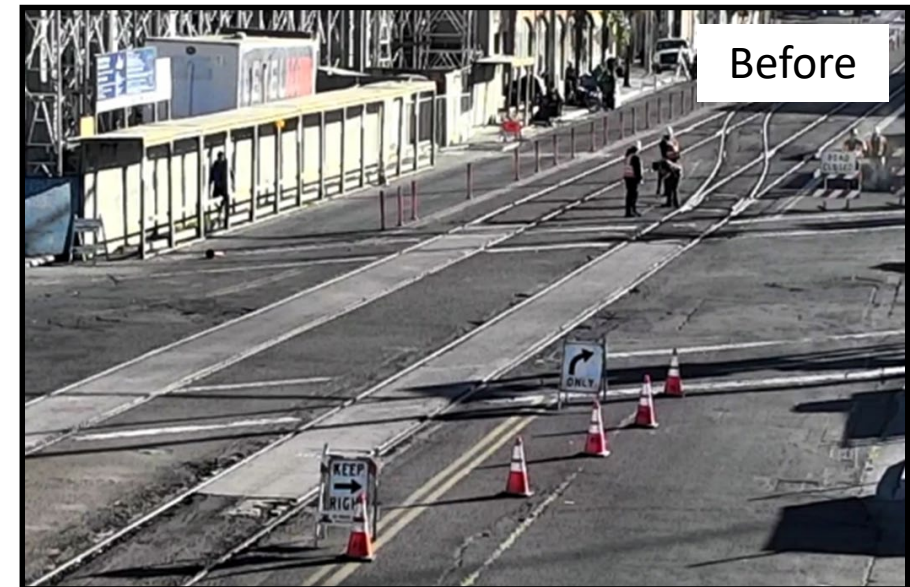


| State of Good Repair Categories          | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025   | FY 2026   | FY 2027  | FY 2028  | 5 Year Total |
|--|-------------------|---------------------|-----------|-----------|----------|----------|--------------|
| Facility & Construction Projects - Bus   | \$ 3,217          | \$ 2,184            | \$ 3,650  | \$ 2,650  | \$ 1,995 | \$ 3,150 | \$ 16,846    |
| Facility & Construction Projects - Rail  | 3,846             | -                   | 2,134     | 110       | 470      | 1,400    | 7,960        |
| Facility & Construction Projects - Pass. | 3,850             | -                   | 17,567    | 21,963    | 1,896    | 3,336    | 48,612       |
| Subtotal                                 | \$ 10,913         | \$ 2,184            | \$ 23,351 | \$ 24,723 | \$ 4,361 | \$ 7,886 | \$ 73,418    |



# FY 2024 CIP - Rail Infrastructure Projects

- Large capital investment in rail infrastructure
  - Nearly \$5B in total system assets
    - Last 10 years and Mid-Coast is almost \$3B alone
  - Requires significant upkeep
- Rail Infrastructure projects
  - Track - directly related to the physical rail
    - Rail and Ties
    - Grade Crossings
    - Special track work (crossovers, diamonds, frogs, etc.)
  - Maintenance of Wayside (MOW)
    - Bridges / Elevated track
    - Drainage
    - Electrification - Catenary and Substations
    - Signaling



# FY 2024 CIP - Rail Infrastructure Projects

- 17 projects submitted for FY 2024
  - 14 projects funded, 3 not funded
  - \$19.1M total
    - Example: Trackwork replacement
  - Full project lists in attachment B



- Funding by year (\$000s):

| State of Good Repair Categories | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025   | FY 2026   | FY 2027   | FY 2028   | 5 Year Total |
|---------------------------------|-------------------|---------------------|-----------|-----------|-----------|-----------|--------------|
| Rail Infrastructure - Track     | \$ 10,080         | \$ 1,440            | \$ 46,443 | \$ 20,728 | \$ 17,322 | \$ 8,211  | \$ 104,224   |
| Rail Infrastructure - MOW       | 9,000             | -                   | 23,480    | 23,280    | 22,180    | 21,300    | 99,240       |
| Subtotal                        | \$ 19,080         | \$ 1,440            | \$ 69,923 | \$ 44,008 | \$ 39,502 | \$ 29,511 | \$ 203,464   |



# FY 2024 CIP - Other Equipment & Installation Projects

- 14 projects submitted for FY 2024
  - Ops equipment replacement
    - Service vehicles for Bus and Rail
    - Maintenance/cleaning equipment
  - Admin needs
    - IT systems
    - IT infrastructure/network
      - Example: MTS Data Center requires on going refresh of servers, network and data storage equipment
- 12 funded, 2 not funded
- Full project lists in attachment B
- Totals by year (\$000s):



| State of Good Repair Categories        | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025   | FY 2026   | FY 2027  | FY 2028  | 5 Year Total |
|--|-------------------|---------------------|-----------|-----------|----------|----------|--------------|
| Other Equipment & Installation - Ops   | \$ 561            | \$ 1,150            | \$ 8,904  | \$ 2,469  | \$ 2,289 | \$ 4,079 | \$ 19,451    |
| Other Equipment & Installation - Admin | 5,019             | -                   | 5,125     | 10,481    | 2,325    | 2,495    | 25,445       |
| Subtotal                               | \$ 5,580          | \$ 1,150            | \$ 14,029 | \$ 12,950 | \$ 4,614 | \$ 6,574 | \$ 44,895    |

# FY 2024 CIP - Five Year Forecast - SGR (\$000s)

| State of Good Repair Categories          | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025           | FY 2026           | FY 2027           | FY 2028           | 5 Year Total      |
|--|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Bus Revenue Vehicles                     | \$ 60,917         | \$ -                | \$ 60,000         | \$ 60,000         | \$ 60,000         | \$ 60,000         | \$ 300,917        |
| Rail Revenue Vehicles                    | 22,000            | -                   | 31,000            | 10,566            | 10,566            | 10,566            | 84,698            |
| Facility & Construction Projects - Bus   | 3,217             | 2,184               | 3,650             | 2,650             | 1,995             | 3,150             | 16,846            |
| Facility & Construction Projects - Rail  | 3,846             | -                   | 2,134             | 110               | 470               | 1,400             | 7,960             |
| Facility & Construction Projects - Pass. | 3,850             | -                   | 17,567            | 21,963            | 1,896             | 3,336             | 48,612            |
| Rail Infrastructure - Track              | 10,080            | 1,440               | 46,443            | 20,728            | 17,322            | 8,211             | 104,224           |
| Rail Infrastructure - MOW                | 9,000             | -                   | 23,480            | 23,280            | 22,180            | 21,300            | 99,240            |
| Other Equipment & Installation - Ops     | 561               | 1,150               | 8,904             | 2,469             | 2,289             | 4,079             | 19,451            |
| Other Equipment & Installation - Admin   | 5,019             | -                   | 5,125             | 10,481            | 2,325             | 2,495             | 25,445            |
| <b>Subtotal</b>                          | <b>\$ 118,490</b> | <b>\$ 4,774</b>     | <b>\$ 198,303</b> | <b>\$ 152,246</b> | <b>\$ 119,043</b> | <b>\$ 114,537</b> | <b>\$ 707,392</b> |

- **FY 2024 Funding of \$118.5M for State of Good Repair projects**
  - SGR alone averages over \$141M per year over this five year period
  - \$608M in recurring revenue streams forecasted for the next five years

# FY 2024 CIP - Other Initiatives

- Innovative Clean Transit Infrastructure
  - Investments required to comply with current CA regulations
    - Includes the proposed Clean Transit Advancement Campus (Division 6)
    - Overhead charging infrastructure at each existing division
      - Charging equipment, backup generators, batteries
      - To accommodate existing operations requires incremental phases over the next 20 years
  - Totals by year (\$000s):

| Project Name   | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027          | FY 2028          | 5 Year<br>Total   |
|--|-------------------|---------------------|------------------|------------------|------------------|------------------|-------------------|
| Bus Ops - Clean Transit Advancement Campus                       | \$ 36,797         | \$ 38,203           | \$ 75,000        | \$ 75,000        | \$ 75,000        | \$ -             | \$ 300,000        |
| Bus Ops - Clean Transit Advancement Campus - CTAC Planning       | 1,000             | -                   | -                | -                | -                | -                | 1,000             |
| Bus Ops - East County Division Battery Storage                   | 212               | -                   | -                | -                | -                | -                | 212               |
| Bus Ops - East County Division Overhead Charging Master Plan     | 517               | -                   | 1,090            | 6,080            | 8,680            | -                | 16,367            |
| Bus Ops - IAD BEB Charging Infrastructure                        | 2,350             | -                   | -                | -                | -                | -                | 2,350             |
| Bus Ops - Imperial Ave Division Overhead Charging Infrastructure | 10,080            | -                   | 4,090            | -                | 1,000            | 4,800            | 19,970            |
| Bus Ops - Kearny Mesa Division Overhead Charging Infrastructure  | 1,325             | -                   | 9,275            | 5,890            | -                | -                | 16,490            |
| Bus Ops - Copley Park Division Overhead Charging Infrastructure  |                   |                     | 510              | 2,180            | 1,005            | 1,005            | 4,700             |
| Bus Ops - South Bay Division Overhead Charging Infrastructure    |                   |                     | 3,080            | 7,420            | 4,400            | -                | 14,900            |
| Bus Ops - Potential Hydrogen and ZEB Upgrades                    | -                 | -                   | 250              | 1,370            | 5,345            | 5,220            | 12,185            |
| <b>Subtotal</b>  | <b>\$ 52,281</b>  | <b>\$ 38,203</b>    | <b>\$ 93,295</b> | <b>\$ 97,940</b> | <b>\$ 95,430</b> | <b>\$ 11,025</b> | <b>\$ 388,174</b> |

# FY 2024 CIP - Other Initiatives

- 4 projects submitted for FY 2024
  - 3 projects funded
    - Social Equity Listening Tour project implementation
    - 12<sup>th</sup> & Imperial Transit Center
    - Green Line Double Tracks at Imperial

- Totals by year (\$000s):

| Project Name                             | FY 2024<br>Funded | FY 2024<br>Unfunded | FY 2025          | FY 2026          | FY 2027     | FY 2028     | 5 Year<br>Total  |
|--|-------------------|---------------------|------------------|------------------|-------------|-------------|------------------|
| Admin - Social Equity Listening Tour     | \$ 2,000          | \$ -                | \$ -             | \$ -             | \$ -        | \$ -        | \$ 2,000         |
| Bus Ops - 12th & Imperial Transit Center | 1,335             | -                   | 12,315           | -                | -           | -           | 13,650           |
| Bus Ops - Southwestern Rapid             | -                 | -                   | 1,000            | 11,000           | -           | -           | 12,000           |
| Rail Ops - Green Line IMT Double Tracks  | 500               | -                   | -                | -                | -           | -           | 500              |
| <b>Subtotal</b>                          | <b>\$ 3,835</b>   | <b>\$ -</b>         | <b>\$ 13,315</b> | <b>\$ 11,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 28,150</b> |

# FY 2024 CIP - Five Year Summary (\$000s)

|                            | Proposed<br>FY24   | Projected<br>FY25   | Projected<br>FY26   | Projected<br>FY27   | Projected<br>FY28   | Total<br>FY24 to FY28 |
|----------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| State of Good Repair       | \$ 123,264         | \$ 198,303          | \$ 152,246          | \$ 119,043          | \$ 114,537          | \$ 707,392            |
| Other Initiatives          | 94,319             | 106,610             | 108,940             | 95,430              | 11,025              | 416,324               |
| <b>Total Project Needs</b> | <b>\$ 217,583</b>  | <b>\$ 304,913</b>   | <b>\$ 261,186</b>   | <b>\$ 214,473</b>   | <b>\$ 125,562</b>   | <b>\$ 1,123,716</b>   |
| Available CIP Revenues     | \$ 174,606         | \$ 171,352          | \$ 128,919          | \$ 129,228          | \$ 131,586          | \$ 735,692            |
| <b>Total Deficit</b>       | <b>\$ (42,977)</b> | <b>\$ (133,560)</b> | <b>\$ (132,268)</b> | <b>\$ (85,245)</b>  | <b>\$ 6,025</b>     | <b>\$ (388,025)</b>   |
| % of Funding / Needs       | 80.2%              | 56.2%               | 49.4%               | 60.3%               | 104.8%              | 65.5%                 |
| <b>Accumulated Deficit</b> | <b>\$ (42,977)</b> | <b>\$ (176,537)</b> | <b>\$ (308,805)</b> | <b>\$ (394,049)</b> | <b>\$ (388,025)</b> |                       |

# FY 2024 CIP - Takeaways

- Challenges ahead in meeting unconstrained list of projects
  - Significant shortfall in funding levels relative to needs
- Agency Objectives
  - State of Good Repair as first priority – keeping system safe, reliable, etc.
  - ZEB Infrastructure at existing bus facilities
  - Clean Transit Advancement Campus (CTAC)
  - ZEB Acceleration (dependent on CTAC)
    - Also potential increase in vehicle requirements in excess of existing levels due to range
  - Service expansion (dependent on CTAC)
- Funding to achieve SGR / new objectives
  - Aggressive grant and earmark campaigns



# FY 2024 CIP - Staff Recommendation

That the MTS Board of Directors:

1. Approve the fiscal year 2024 Capital Improvement Program (CIP) with the estimated federal and nonfederal funding levels (Attachments A and B). As the federal appropriation figures are finalized and/or other project funding sources become available, allow the Chief Executive Officer (CEO) to identify and adjust projects for the adjusted funding levels;
2. Recommend that the San Diego Association of Governments (SANDAG) Board of Directors approve the submittal of Federal Section 5307, 5337 and 5339 applications for the MTS fiscal year 2024 CIP (shown in Attachment A);
3. Recommend that the SANDAG Board of Directors approve amendment number 3 of the 2023 Regional Transportation Improvement Program (RTIP) in accordance with the fiscal year 2024 CIP recommendations.



**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY  
Public Comment  
AI #: 12 Date: 4 / 20 / 23  
No. in queue: 10

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.:

12

Name:

Lori Saldaña

Telephone:

on file

Email:

on file

City of Residence:

on file

Remark Subject:

Public restrooms @ MTS transit locations

Affiliated

Organization:

Self

**PLEASE SUBMIT THIS COMPLETED FORM BACK TO THE CLERK**

### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Please make your comment at the podium located on the right side of the dais. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:  
<https://www.sdmts.com/about/meetings-and-agendas>. This form will be included in the Meeting Materials posted on the respective MTS meeting site.

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San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.





**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 12, 4/20/2023  
No. in Queue:2

## CALL – IN PUBLIC COMMENT

Truth, provided a public comment for agenda item #12. A paraphrased version of Truth's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

#### BOARD OF DIRECTORS MEETING

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<https://www.sdmts.com/about/meetings-and-agendas>.





**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 12, 4/20/2023  
No. in Queue:3

## CALL – IN PUBLIC COMMENT

Katheryn Rhodes, provided a public comment for agenda item #12. A paraphrased version of Rhodes's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

#### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

#### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>.





**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 12, 4/20/2023  
No. in Queue:4

## CALL – IN PUBLIC COMMENT

the originaldra, provided a public comment for agenda item #12. A paraphrased version of the originaldra's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

#### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

#### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>.





## Agenda Item No. 13

### MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS

April 20, 2023

#### SUBJECT:

Imperial Avenue Terminal (IMT) Transit Center Expansion and Joint Development Project – Exclusive Negotiation Agreement

#### RECOMMENDATION:

That the San Diego Metropolitan Transit System (MTS) Board of Directors authorize the Chief Executive Officer to enter into an Exclusive Negotiation Agreement with the San Diego Foundation for a potential joint development project at 1313 National Avenue and 1344 National Avenue.

#### Budget Impact

None. There is no direct cost to MTS for this exclusive negotiation period. Budget impact will be identified if a final agreement is recommended as a result of the exclusive negotiation period.

#### DISCUSSION:

MTS owns two lots adjacent to its 12<sup>th</sup> & Imperial transit center – at 1313 National Ave and 1344 National Ave (National Ave Property).







When the property was placed on the market by the prior owners in 2010, MTS purchased it. There was no specific project identified at the time of the purchase. The intent was to hold it as an option for a future, undetermined transit use.

Since its purchase, the National Ave Property has been leased on a short-term basis for public parking, and as a Greyhound inter-city bus terminal. In March 2023, the parking lot portion was fenced and dedicated for short-term MTS employee parking because of construction underway at the Imperial Avenue Division (IAD) bus maintenance facility.

In or about 2018, MTS operations and planning staff identified a need for additional bus bays and more consolidated passenger amenities for bus routes connecting at the Imperial Avenue Transit Center. Currently, bus stops are on public sidewalks near the National Ave Property and the transit center. Some of these locations have no amenities, poor lighting, and limited sidewalk space. In late 2018 and early 2019, feasibility studies were prepared by operations staff and Kimley Horn Associates to evaluate potential consolidation of the National Ave Property and siting of both a transit center expansion and a joint transit-oriented development. The studies identified that the transit center expansion could be accommodated on the site, with room left for an up to 47 story residential or office building.

At that same time, MTS was revamping its joint development program. This effort included drafting of a Joint Development Manual that was approved by the Board on February 12, 2019 (AI 30). The Joint Development Manual sets MTS goals for joint development projects and also provides guidance on how MTS should solicit development partners. For large priority projects, the Manual contemplates a prequalification and competitive request for proposal process. Consistent with the Manual, in December 2019, MTS sought to pre-qualify developers for a

proposed development on the National Ave Property. Unfortunately, no developers submitted qualification packets or expressed interest in the project.

Effective January 1, 2020, amendments to the Surplus Land Act added additional requirements to MTS's joint development process. These requirements include declaration of the property as "surplus land", and noticing of the property's availability to specified affordable housing developers and public agencies. MTS complied with these requirements by declaring the property to be surplus on July 30, 2020 (AI 30) and issuing the required notices on August 21, 2020. No notices of interest were received for the National Ave Property within the time prescribed by the Surplus Land Act. Therefore, MTS's procedural requirements under the Surplus Land Act have been satisfied.

The transit center expansion has remained a priority for MTS planning and operations staff. To that end, staff has sought to identify ways to design, construct, and fund this project. In July 2022, MTS was awarded \$10.92 million in TIRCP funds for the transit center expansion portion of the project. This amount combines with a MTS local match of \$2.75 million in TDA funds, for a total of \$13.65 million funded for this project.

Recently, MTS staff was working on a solicitation to hire a real estate consultant to assist MTS in conducting a new search for a development partner at the National Ave Property location. At the same time, MTS was approached by the San Diego Foundation (the Foundation), a local philanthropic non-profit that works to maximize the impact of charitable giving in the San Diego community. The Foundation's activities include establishing and investing donor-advised funds for individuals, families, companies, and agencies, and grantmaking and partnerships to support nonprofit organizations strengthening the San Diego region. The Foundation recently established a new Housing Impact Fund (the Fund), which aims to raise \$400 million to support and invest in the development and preservation of affordable and workforce housing in the local community. As part of this new program, the Foundation is seeking opportunities to collaborate with government agencies, developers, community organizations, and other partners to support these goals. The Foundation intends to use the Fund to act as an enabler of affordable and workforce housing projects through the provision of lower cost debt and equity capital, and by leveraging its extensive network of resources to provide critical support throughout the lifecycle of each project.

The Foundation was seeking to identify a larger scale project that it could participate in to kick off this new charitable initiative. During discussions between MTS and the Foundation about MTS's own efforts to support the development of affordable and workforce housing in the communities we serve, MTS's vision for the National Ave Property were identified. This transit center expansion joint development project meets all of the goals of both MTS's joint development program and also the vision of the Fund and the Foundation.

Today's proposed action would be for the Board to approve MTS entering into an exclusive negotiation agreement with the Foundation to negotiate the terms of a potential Development and/or Collaboration Agreement that would contract with the Foundation to:

1. Conduct a competitive solicitation process to identify a developer or developers to partner with the Foundation to design, permit, and/or construct a joint development project on the National Ave Property.



2. Establish the required, minimum material terms for a joint development project on the National Ave Property.

Upon completion of negotiations, staff envisions that a Development and/or Collaboration Agreement would be brought back to the Board for approval. If approved, the Foundation would then begin the competitive solicitation process to choose a development partner and further refine the proposed joint development project. Similar to MTS's prior joint development projects, if the minimum material terms and conditions set forth in the Development and/or Collaboration Agreement are met, then MTS would execute a ground lease or other agreement with the Foundation and/or its development partner after the project has completed the final design, permitting, and financing stages.

/S/ Sharon Cooney

Sharon Cooney  
Chief Executive Officer

Key Staff Contact: Julia Tuer, 619.557.4515, [Julia.Tuer@sdmts.com](mailto:Julia.Tuer@sdmts.com)

Attachment: A. San Diego Foundation Concept Memo



# **12th and Imperial Transit Center Expansion and Transit-Oriented Development Project**

**Concept Memo**

**April 20, 2023**



San Diego Foundation  
Suite 200  
2508 Historic Decatur Road  
San Diego, CA 92106

Telephone +1 619-235-2300  
[www.sdfoundation.org](http://www.sdfoundation.org)

April 20, 2023

Ms. Sharon Cooney, Chief Executive Officer and the Board of Directors  
San Diego Metropolitan Transit System  
1255 Imperial Avenue, Ste. 1000  
San Diego, CA 92101

Dear Ms. Cooney and the Board,

Following our recent discussions, the San Diego Foundation (SDF or the Foundation) is delighted to submit this concept memo (Memo) which details a proposed framework for collaboration between the Foundation and San Diego Metropolitan Transit System (MTS or Agency) on the 12<sup>th</sup> and Imperial Transit Center Expansion and Transit-Oriented Development Project (the Project).

We understand that MTS has an ambitious vision for the Project, including a revitalization of the existing transit center (Transit Center redevelopment) and the activation and integration of two adjacent sites to create a vibrant transit-oriented development (TOD). We further understand that one of the cornerstone components of MTS' vision for the Project is the meaningful inclusion of affordable and workforce housing.

SDF recently established the Housing Impact Fund (HIF or the Fund) to address the housing affordability crisis facing our region. To this end, the Fund intends to deploy upwards of \$400 million of private and philanthropic capital into projects that create and preserve much needed affordable and workforce housing. Our objective in seeking to partner with MTS on the Project is twofold. Firstly, to help to enable the Project via the opportunity to deploy the HIF's capital alongside a mission aligned partner. Secondly, to participate in the creation of a sustainable, equitable and unique project that promises to activate a historically underutilized part of our downtown for the benefit of all San Diegans.

Through our proposal, we are seeking to establish a true "win-win" partnership through the alignment of our shared interests. The central components of our proposal and anticipated key benefits include:

1. SDF will run an agreed to "developer competition" and share in those costs with the Agency. The outcome of this competitive process will be the procurement of a vision aligned, technically capable and financially sound developer partner(s) to deliver the transit center and mixed-use development.
2. SDF will contribute material philanthropic funds (in the form of debt or equity) to the project which will help to fulfill SDF mission to deliver affordable and workforce housing and MTS' goals for a vibrant mixed-use transit and affordable housing development that meets their minimum affordable housing requirements.
3. SDF will continue to contribute to the success of the Project by assisting in the pursuit of funding and financing opportunities that can have a material impact on the volume of

affordable and workforce housing that can be developed at the Project – for instance, SDF will pursue opportunities with the Build America Bureau to bring federal financing sources to the Project and to leverage the Project’s location within a Qualified Opportunity Zone (QOZ).

4. Both the SDF and MTS have common goals for inclusive developments. Both the parties understand the need for community and stakeholder engagement to deliver a project that addresses community needs like child-care, and one that integrates with surrounding developments like the Tailgate Park development.

In the spirit of collaboration in which this Memo is intended, the Foundation is committed to reaching mutually acceptable terms of an exclusive negotiation agreement. We would be delighted to field any feedback or questions you might have on its content and would welcome the opportunity to discuss with you further.

Sincerely,

Mark Stuart  
President and Chief Executive Officer



# Contents

|   |   |
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| 4.0 - Proposed Partnership Approach and Roles<br>and Responsibilities       | 4 |
| 5.0 - Alignment with MTS' Objectives and Next<br>Steps                      | 6 |

## 1.0 - Purpose

The purpose of this concept memo (Memo) is to communicate the San Diego Foundation's (SDF or the Foundation) strong interest in partnering with the San Diego Metropolitan Transit System (MTS or Agency) to develop and deliver the 12<sup>th</sup> & Imperial Transit Center Project. In expressing that interest, the Memo also will demonstrate the Foundation's:

- Mission and mandate, including background on the Housing Impact Fund (HIF) which was established to enable critical affordable and workforce housing projects in the San Diego region;
- Alignment to MTS' commitment to creating inclusive, vibrant, and environmentally sustainable communities which are transit- and pedestrian-oriented, and will facilitate economic growth and create stronger communities;
- Understanding of MTS' vision and objectives for the Project;
- Proposed approach for collaborating with MTS on the Project, including the Foundation leading a 'developer competition' to procure a mission-aligned developer (or developer consortium) with the requisite skills, experience, and financial aptitude to deliver the Project.
- Commitment to deploy a meaningful amount of capital from the HIF to enable the Project;
- Anticipated roles and responsibilities for each of MTS, SDF, and the to-be-selected developer, and;
- Proposed next steps towards formalizing the proposed arrangement in an exclusive negotiation agreement (ENA) or similar.

We trust you will find consideration of this Memo a valuable exercise and we are tremendously excited about the prospect of partnering with MTS on this important project for San Diego.

## 2.0 – Background to The San Diego Foundation and the Housing Impact Fund

### San Diego Foundation Background

Established in 1975 as a community foundation/public charity, the San Diego Foundation inspires enduring philanthropy and enables community solutions to improve the quality of the region. Since our founding, we have granted more than \$1.4 billion to nonprofits and the San Diego region in partnership with donors and community partners.

The Foundation maximizes the impact of charitable giving by establishing and investing donor-advised funds for individuals, families, companies, and agencies, and with grantmaking and partnerships to support nonprofit organizations strengthening the San Diego region. We adhere to a deeply ethical approach to philanthropy, one that holds ourselves accountable to being a trustworthy partner and to approaching our work with humility and respect for the expertise of the communities we serve and of the government, nonprofit, business sectors, and individuals with whom we collaborate.

### The Housing Impact Fund

The Housing Impact Fund (HIF or the Fund) is an innovative private permanent capital fund sponsored by San Diego Foundation. The Fund seeks to leverage public, private, and philanthropic dollars to invest in critically needed low-income, affordable, and workforce housing assets while simultaneously generating returns, tax benefits, and/or other economic and non-economic benefits for its investors. HIF will invest in projects across the San Diego region that meet the following criteria: equitable, sustainable, and community-focused housing that support good jobs for working families.

The Fund has set ambitious targets, including a fundraising goal of \$400 million, and the development of 10,000 affordable and workforce housing units. The development, and preservation, of affordable and workforce assets faces a number of challenges, particularly in high-cost regions such as San Diego. Through collaboration with government agencies, developers, community organizations, and other partners, the Fund seeks to act as an enabler for these projects through the provision of lower cost debt and equity capital, and by leveraging its extensive network of resources to provide critical support throughout the lifecycle of each project.

The Fund recently closed its first investment, [providing a \\$2 million loan](#) to enable the development of 64 senior housing units as part of the ‘Kettner Crossing’ project in Little Italy.

### Financial Profile

Through careful ongoing stewardship and unwavering commitment to our fiduciary duties, the Foundation is in a strong financial position to support our ongoing initiatives. Per our most recent financial statements issued for the fiscal year ending June 30, 2022, the Foundation had net assets of \$1.3 billion, including approximately \$150 million in cash and cash equivalents. Further information on our financial position, including audited financial statements, can be found on our [website](#).

## 3.0 – Project Vision and Our Understanding of MTS’ Objectives

MTS has an ambitious vision for the 12<sup>th</sup> and Imperial Transit Center Expansion Project. The ambitions are reflective of the Project’s landmark location at 1255 Imperial Ave, San Diego, CA 92101 (the Site), the importance of the Transit Center redevelopment and TOD to the overall MTS network and its goals to reduce reliance on vehicles, and the potential community impact that may be realized by activating the Agency’s proximate land interests through transit-oriented development.

Located southeast of Downtown San Diego and the Gaslamp Quarter, the Site has a unique opportunity to serve as a catalyst for revitalization of the immediately surrounding area. It’s footprint and the presence of the Transit Center make it well-suited to becoming the ‘connective tissue’ between the ongoing development around the San Diego Padres ‘Tailgate Park’ and the underserved Barrio Logan neighborhood to the south. Through consolidation of the Transit Center Site and surrounding parcels, there is an opportunity to deliver a vibrant ‘placemaking’ project that stimulates economic activity, creates sustainable jobs, enhances transit equity, and delivers much needed affordable, workforce, and market rate housing at scale.

Based on prior discussions with MTS, we understand key objectives for the Project include:

- Revitalizing the existing 12<sup>th</sup> and Imperial Transit Center, which has grown to be the busiest within the MTS network and is facing significant challenges to keep up with demand, and expanding transit capacity;
- Delivering a sustainable, equitable, and vibrant TOD project that includes a combination of market rate housing, affordable housing, workforce housing, office and/or childcare;
- Taking advantage of the Site’s location and configuration to deliver meaningful community impact, ranging from the provision of amenities such as parks or open spaces as well as space for on-site community programming such as a childcare center.
- Driving transit usage, resulting in both direct and indirect revenue for MTS and a reduction in vehicle miles travelled, consistent with the City of San Diego and State of California’s climate goals;
- Conducting an appropriately competitive process to solicit developer partners consistent with the Agency’s procurement requirements;<sup>1</sup>
- The payment of prevailing wages and the use of skilled labor or a project labor agreement; and<sup>2</sup>
- An approach to funding and financing the Project which minimizes MTS’ required contributions and leverages available public and private financing sources in its delivery. MTS to include utilization of the Transit and Intercity Rail Capital Program grant and the California Transport Development Act funding and any other funding necessary to deliver the Transit Center redevelopment.

As we have studied the Site and MTS’ vision for it, we believe this Project offers a uniquely well-aligned opportunity for SDF and MTS to collaborate.

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<sup>1</sup> We understand that MTS is ideally seeking to identify a developer, or a consortium of developers, to deliver both the transit center expansion and the TOD component.

<sup>2</sup> Per the requirements of MTS Policy 18, 7/25/19.



## 4.0 – Proposed Partnership Approach and Roles and Responsibilities

In seeking to partner with MTS, the Foundation's primary objective is to deploy HIF capital into a project that will deliver much needed affordable housing, workforce housing, and community facilities. Our concept for a partnership has been crafted after careful consideration of MTS' stated objectives for the Project and is summarized as follows:

- Subject to mutual agreement between the MTS and SDF, responsibility for an agreed-to procurement and approval of a developer for the Project will be conveyed to SDF in the form of a pre-development or similar agreement. This conveyance will also include provisions to ensure SDF has the option to deploy debt or equity capital into the Project as well as exit and handover provisions.
- SDF will run a developer competition to select a financially capable, experienced, and vision-aligned developer (or consortium of developers).<sup>3</sup> The cost for administering this process will be shared by the parties.
- While SDF will administer and lead the competitive process, we expect that our partnership framework will provide MTS with a "voice at the table" throughout the procurement process.<sup>4</sup> This will include, for example, the ability to provide input on any "mission-critical" matters for MTS, such as the development program (i.e., on the uses of the site), design elements and/or transit components.
- Of note, SDF will, at a minimum, require a development program that incorporates high residential density and reflects affordable housing requirements of the MTS' TOD program and SDF's objectives to deliver meaningful workforce housing into the Project.<sup>5</sup>
- Depending on the final capital structure for the Project, SDF will provide meaningful debt or equity capital.
- Following developer procurement, SDF will assist in pursuing funding and financing opportunities that can have a material impact on the volume of affordable and workforce housing that can be developed at the Project. For example, SDF will pursue opportunities with the Build America Bureau to bring federal financing sources to the Project and to leverage the Site's location within a QOZ.
- SDF will remain engaged and provide ongoing support throughout the procurement process for the Project and beyond.

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<sup>3</sup> Further details regarding our proposed approach to the developer competition are included in Appendix 1 to this Memo.

<sup>4</sup> The procurement process will also factor in MTS' procurement guidelines and as well as any applicable state and federal procurement requirements (e.g., those associated with the existing TIRCP grant).

<sup>5</sup> Per MTS Policy 18, para. 18, 7/25/19 – this entails a set aside of 20% of units for very low (<50% Average Median Income (AMI)) and low (51-80% AMI) income households.

Further details regarding anticipated roles and responsibilities under our proposal are included in the table that follows:

| <b>Task</b>   | <b>MTS</b> | <b>SDF</b> | <b>Developer</b> |
|---|------------|------------|------------------|
| Project development                                   |            | ✓          | ✓                |
| Land conveyance for the Project                       | ✓          |            |                  |
| Transit Center redevelopment funding                  | ✓          |            |                  |
| Site preparation and entitlements                     | ✓          |            |                  |
| Acquisition of fee interest in National Avenue        | ✓          |            |                  |
| Obtaining environmental clearance(s) for the Site     | ✓          |            |                  |
| Community engagement plan                             |            | ✓          |                  |
| Community engagement convening                        | ✓          | ✓          |                  |
| Developer competition                                 |            | ✓          |                  |
| Developer procurement                                 |            | ✓          |                  |
| Equity/debt investment                                |            | ✓          | ✓                |
| Funding and financing procurement                     |            | ✓          | ✓                |
| Federal financing alternatives                        | ✓          | ✓          | ✓                |
| Architecture and engineering procurement              |            |            | ✓                |
| General Contractor (GC) procurement and management    |            |            | ✓                |
| Project delivery oversight, monitoring, and reporting |            |            | ✓                |
| Property operations                                   |            |            | ✓                |

## 5.0 – Alignment with MTS’ Objectives and Next Steps

We believe the proposal as outlined above offers the opportunity for a true ‘win-win’ partnership. While the Foundation will have the opportunity to contribute material philanthropic funds towards the Project, it will also provide MTS with a number of important benefits to advance its objectives for the Project and mission more broadly, including:

- ✓ Alignment on vision to deliver critical affordable and workforce housing and community facilities into the market within a sustainable, equitable, and vibrant mixed-use TOD;
- ✓ A competitive developer procurement process conducted as a shared cost to the Agency that will still allow for, and actively seek, MTS input;
- ✓ An upfront commitment from SDF to provide competitively priced, flexible capital into the Project. It is anticipated that this will help to spur greater interest and competition from the local and national developer community;
- ✓ Ongoing support for the Project provided by SDF and its external advisors, including helping to source funding and financing that will enable financial feasibility of the Project and assist in maximizing the affordable and workforce housing density on site; and
- ✓ Partnership with a pillar of the San Diego community that has helped to deliver more than \$1.4 billion in private and philanthropic funding to improve the lives of San Diegans.

# MTS Imperial Avenue Transit Center Expansion TOD Project -Exclusive Negotiation Agreement

April 20, 2023

Agenda Item 13

# MTS TOD Program

- Revamped in 2019
  - Provided better direction to Developers on MTS needs & process
  - Prioritized:
    - Increased density for residential projects on MTS TOD sites
    - 20% affordable/rent restricted
    - Transit operational needs at each site must be met
    - Analyze replacement parking needs / reduce parking to accommodate TOD
  - Required:
    - Payment of prevailing wage for construction phase
    - Use of skilled labor or project labor agreement



**April 16, 2019**

Metropolitan Transit System  
1255 Imperial Avenue, Suite 1000  
San Diego, CA 92101-7490

# MTS TOD Program

*Since 2019:*

- 376 homes under construction
- 590 homes @ permitting/financing stage
- 1257+ homes @ negotiation stage
- 57% rent restricted

| MTS TOD Projects - Residential Units (date opened)                                | Occupied   | Under Construction | Under DDA  | Under Negotiation  | Future Sites | # of Rent Restricted homes* |
|---|------------|--------------------|------------|--------------------|--------------|-----------------------------|
| Morena Linda Vista Station (2007)   | 185        |                    |            |                    |              | 18                          |
| Grossmont Station - Fairfield (2010)  | 527        |                    |            |                    |              | 80                          |
| 62nd Street Station - Amcal/Villa Encantada (2018)                                | 67         |                    |            |                    |              | 67                          |
| Grantville - Greystar (2023)  |            | 250                |            |                    |              | 5                           |
| Grantville - Affirmed (2023)  |            | 126                |            |                    |              | 125                         |
| Palm Avenue Station - National CORE and Malick Infill                             |            |                    | 390        |                    |              | 390                         |
| Beyer Boulevard Station - Affirmed  |            |                    | 100        |                    |              | 99                          |
| Rancho Bernardo Station - Affirmed  |            |                    | 100        |                    |              | 99                          |
| E Street Station/Joint RFP with City of CV parcel (750 E Street and 707 F Street) |            |                    |            | 806                |              | 265                         |
| El Cajon Transit Center   |            |                    |            | 299                |              | 122                         |
| Spring Street Station   |            |                    |            | 152                |              | 152                         |
| Palomar Station   |            |                    |            | XXX                |              |                             |
| 24th Street Station   |            |                    |            | XXX                |              |                             |
| 12th & Imperial Expansion Site (Downtown SD)                                      |            |                    |            |                    | ?            |                             |
| 70th Street Station (La Mesa)   |            |                    |            |                    | ?            |                             |
| Amaya Station (La Mesa)   |            |                    |            |                    | ?            |                             |
| Massachusetts Ave Station (Lemon Grove)   |            |                    |            |                    | ?            |                             |
| H Street (Chula Vista)  |            |                    |            |                    | ?            |                             |
| <b>TOTALS</b>   | <b>779</b> | <b>376</b>         | <b>590</b> | <b>1257</b>        |              | <b>1,422</b>                |
|   |            |                    |            | <b>TOTAL UNITS</b> |              | <b>3,002</b>                |

\*Most 100% affordable projects include one market rate manager's unit; exact count to be confirmed at construction stage



# San Diego Foundation

- Local philanthropic non-profit working to maximize impact of charitable giving in San Diego community
  - Establishes and invests donor-advised funds (~\$1.4 Billion in giving since 1975)
  - Grants and partnerships to support local nonprofit organizations or efforts
- *Housing Impact Fund*
  - To help address housing affordability crisis in San Diego region
  - Goal: up to \$400 million of private and philanthropic capital to deploy into projects that create and preserve affordable and workforce housing
  - SDF seeking demonstration project to kick off this new housing initiative

# 12<sup>th</sup> & Imperial Transit Center Expansion & TOD Project







# 12<sup>th</sup> & Imperial Area



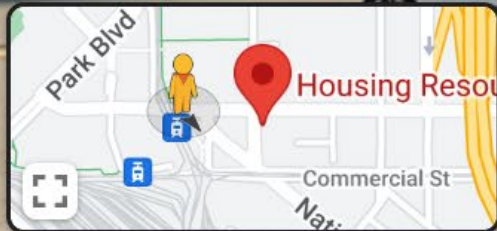
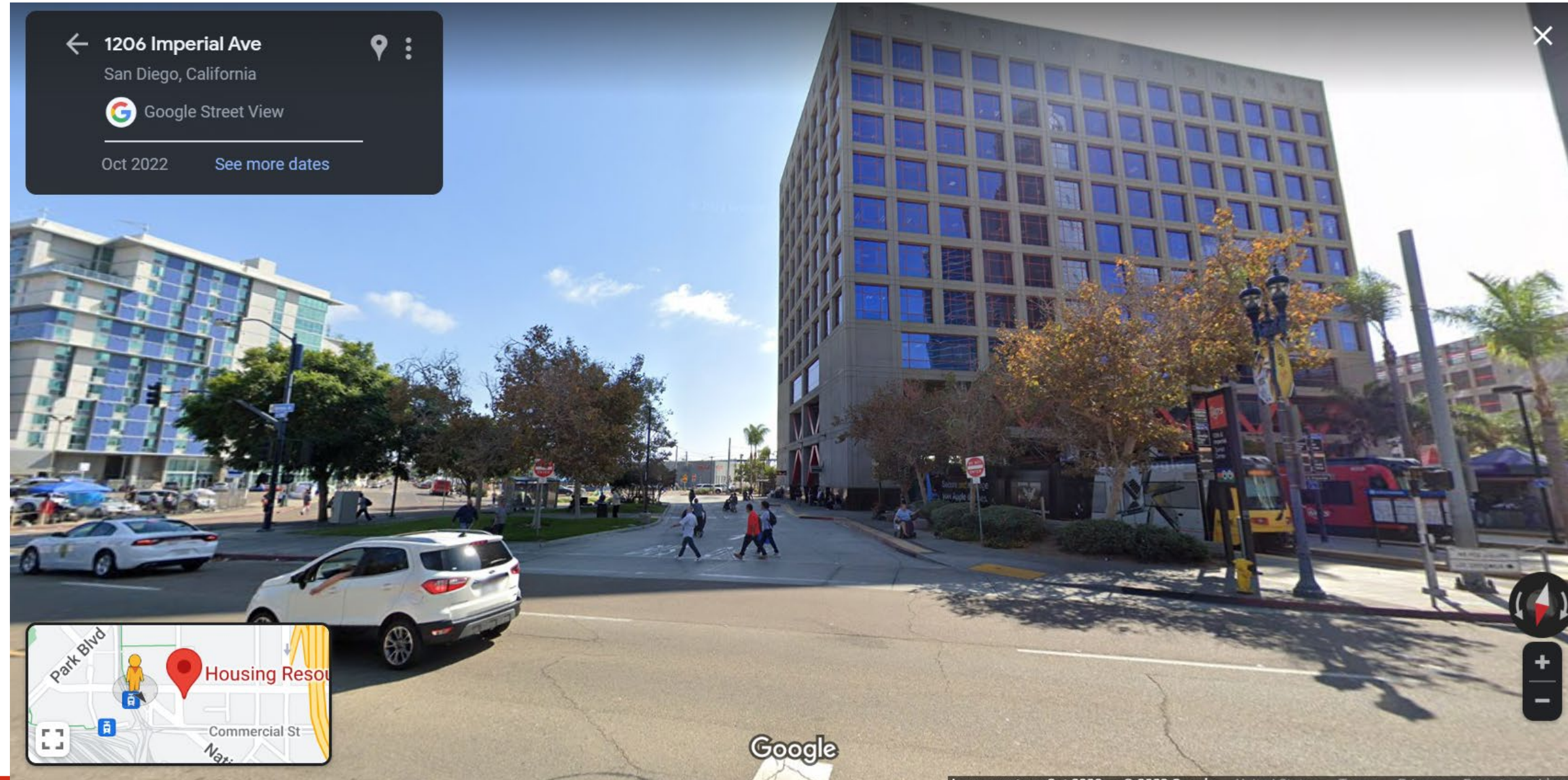
← 1206 Imperial Ave

San Diego, California



Oct 2022

[See more dates](#)





← 1399 Imperial Ave  
San Diego, California  
Google Street View  
Oct 2022 See more dates









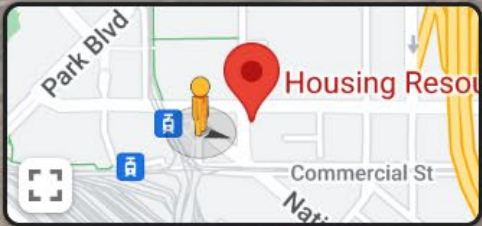
← 42 13th St

San Diego, California

 Google Street View

Oct 2022

[See more dates](#)



Google

Image capture: Oct 2022 © 2023 Google United States [Terms](#) [Privacy](#) [Report a problem](#)

# Overall Project Need/Concept

- 12<sup>th</sup> & Imperial is MTS's largest transit center
  - All 3 trolley lines (31,000 avg weekday trolley trip ends)
  - 4 major bus routes (4,700 avg weekday trip ends)
- Not enough space
  - Amenities for transit passengers
  - Safety/services for passengers and employees
- Maximize transit center expansion
  - Reconfigure traffic flows
  - Expand platforms and bus bays
  - Improve storm water facilities (history of flooding)
  - Create developable pad for transit-oriented development project

# PROJECT FUNDING

- July 2022: MTS awarded \$10.92 million TIRCP grant towards transit center expansion portion of project (plus \$2.73 million in MTS TDA funds) (\$13.65 million total)
- Property is in a federal Opportunity Zone
  - Investments entitled various tax incentives
- Federal TIFIA Loan Program
  - Requires compliance with other federal requirements (NEPA, Buy America, Civil Rights, etc)
- Other typical funding sources (to be identified by development partner)

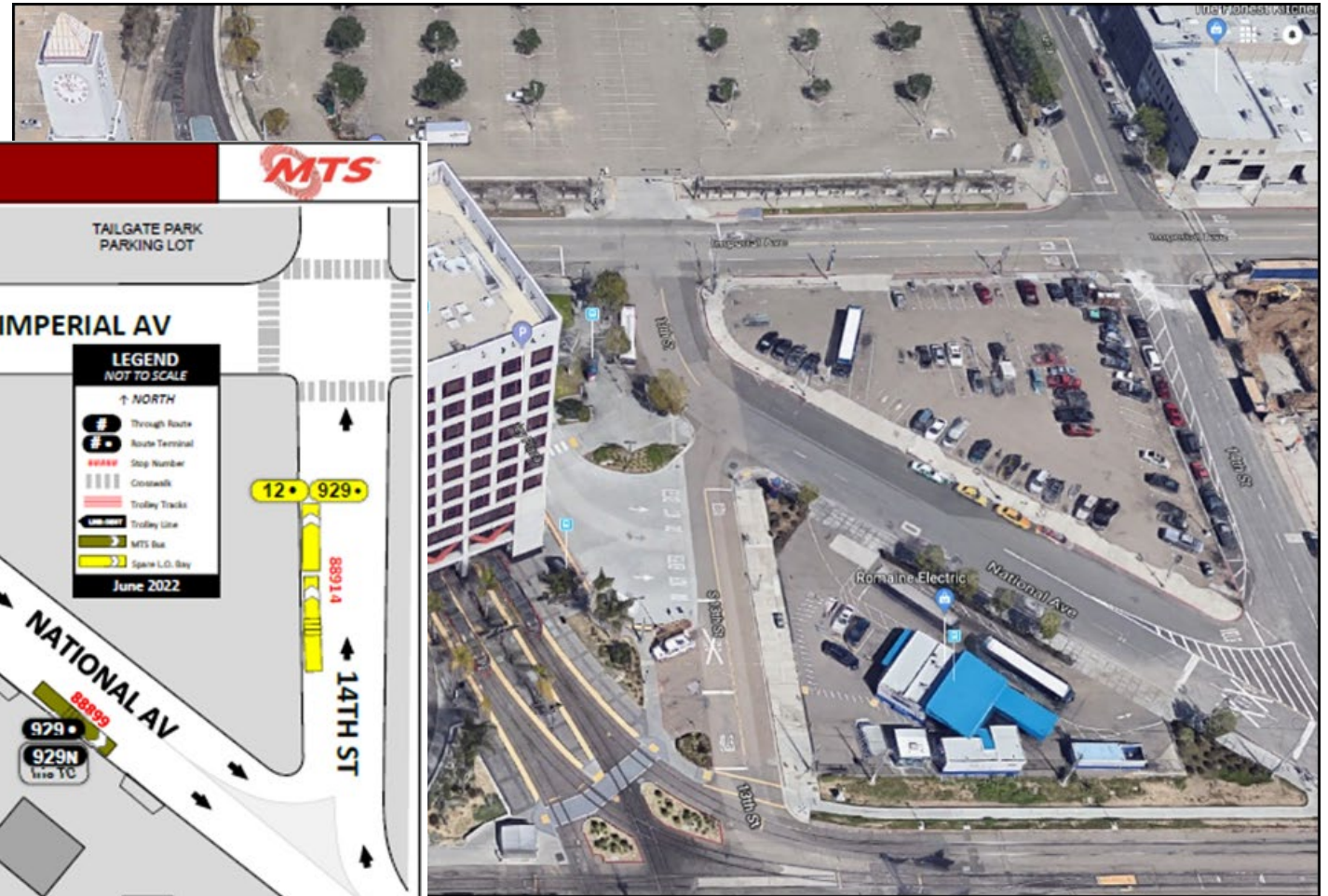
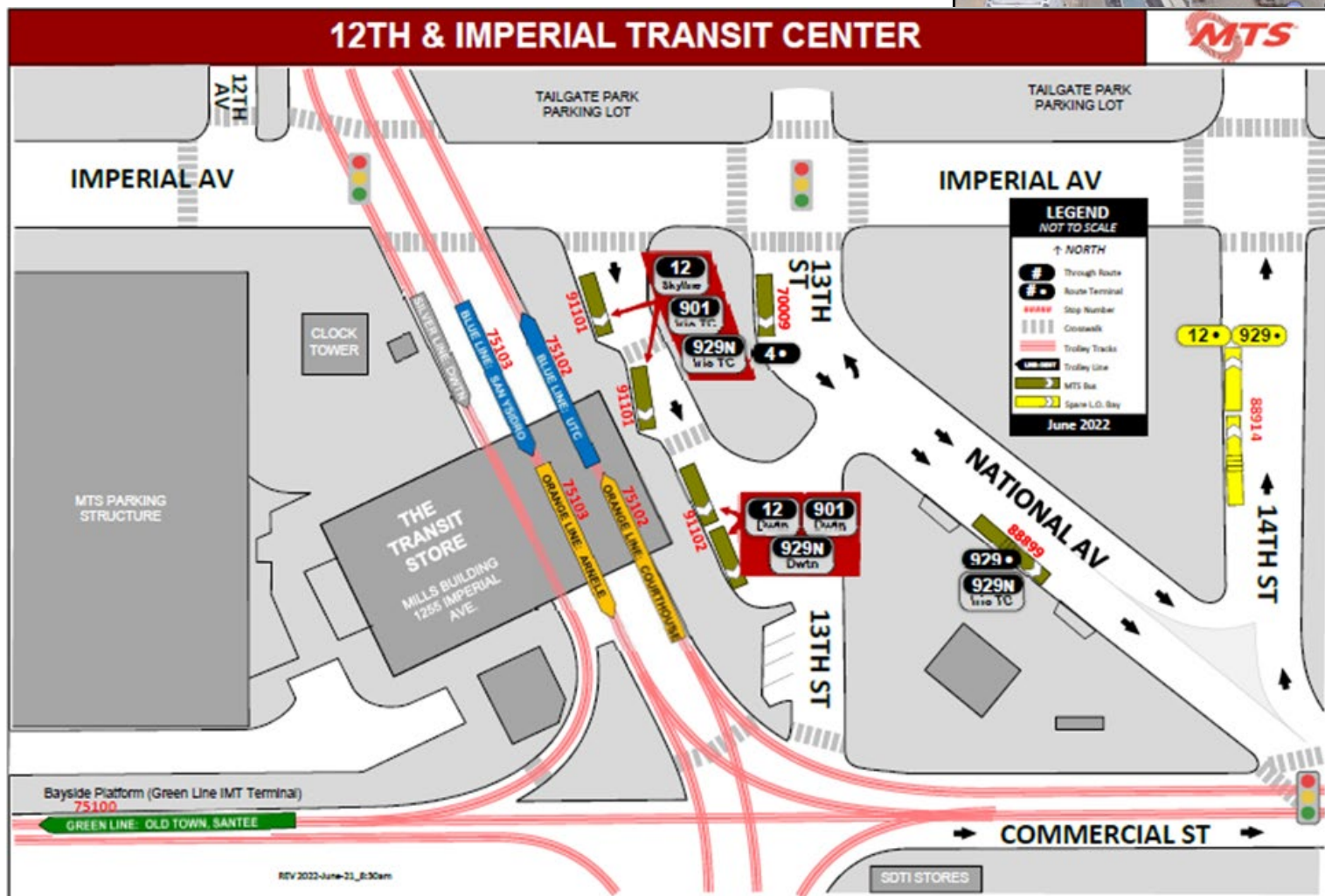


# PROJECT CONCEPT

MTS plans to seek TOD partner to construct transit center project AND develop the newly created TOD site

- Concepts being explored:
  - Childcare (if ground floor space can be configured with adequate outdoor space and an operational partner can be identified)
  - Affordable Housing (<80% AMI)
  - Workforce Housing (80-120% AMI)
  - Market Rate Housing
  - Office
  - Will comply with AB 1486 (site already noticed in August 2020 with no notices of interest received)

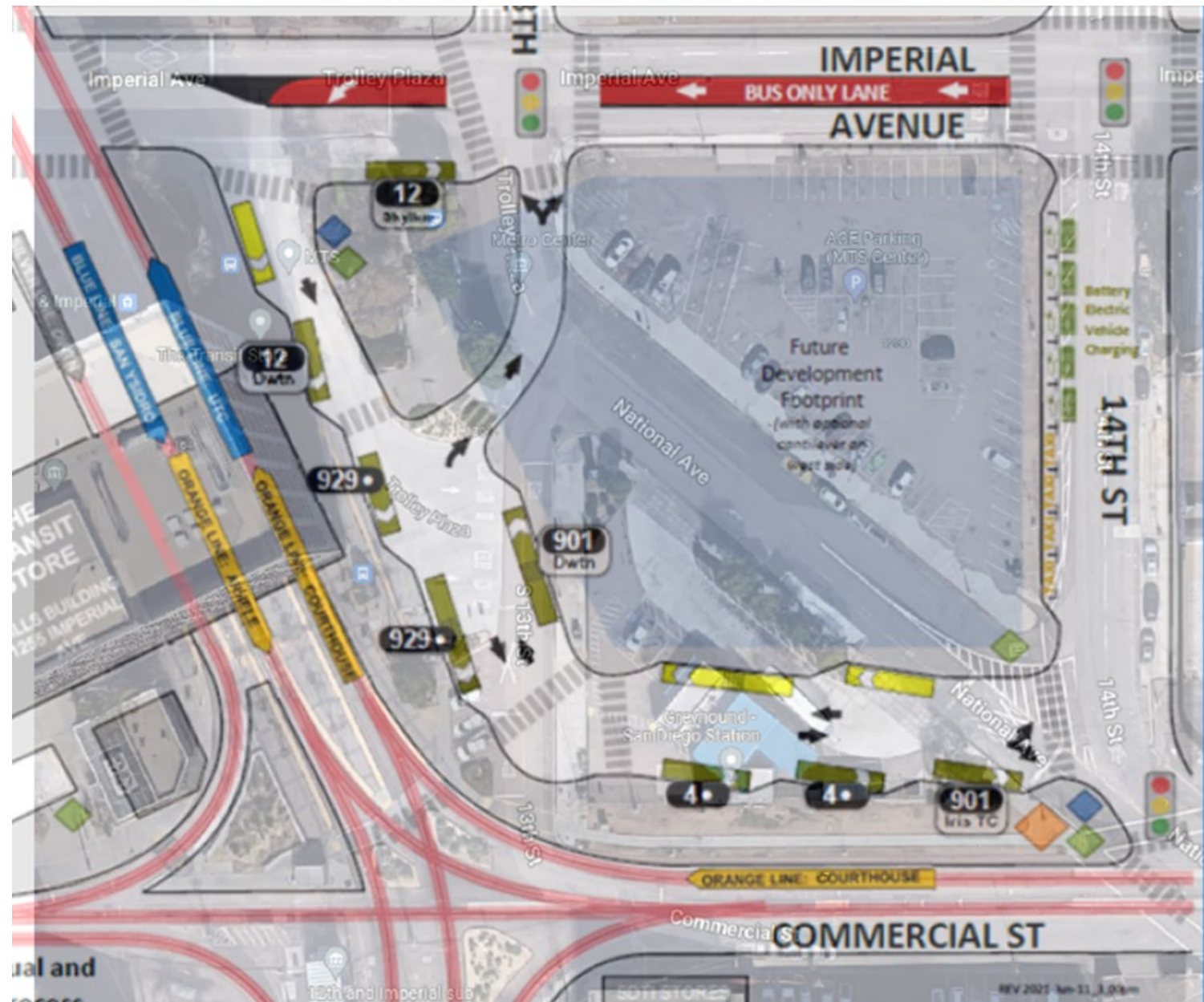
# Current Status





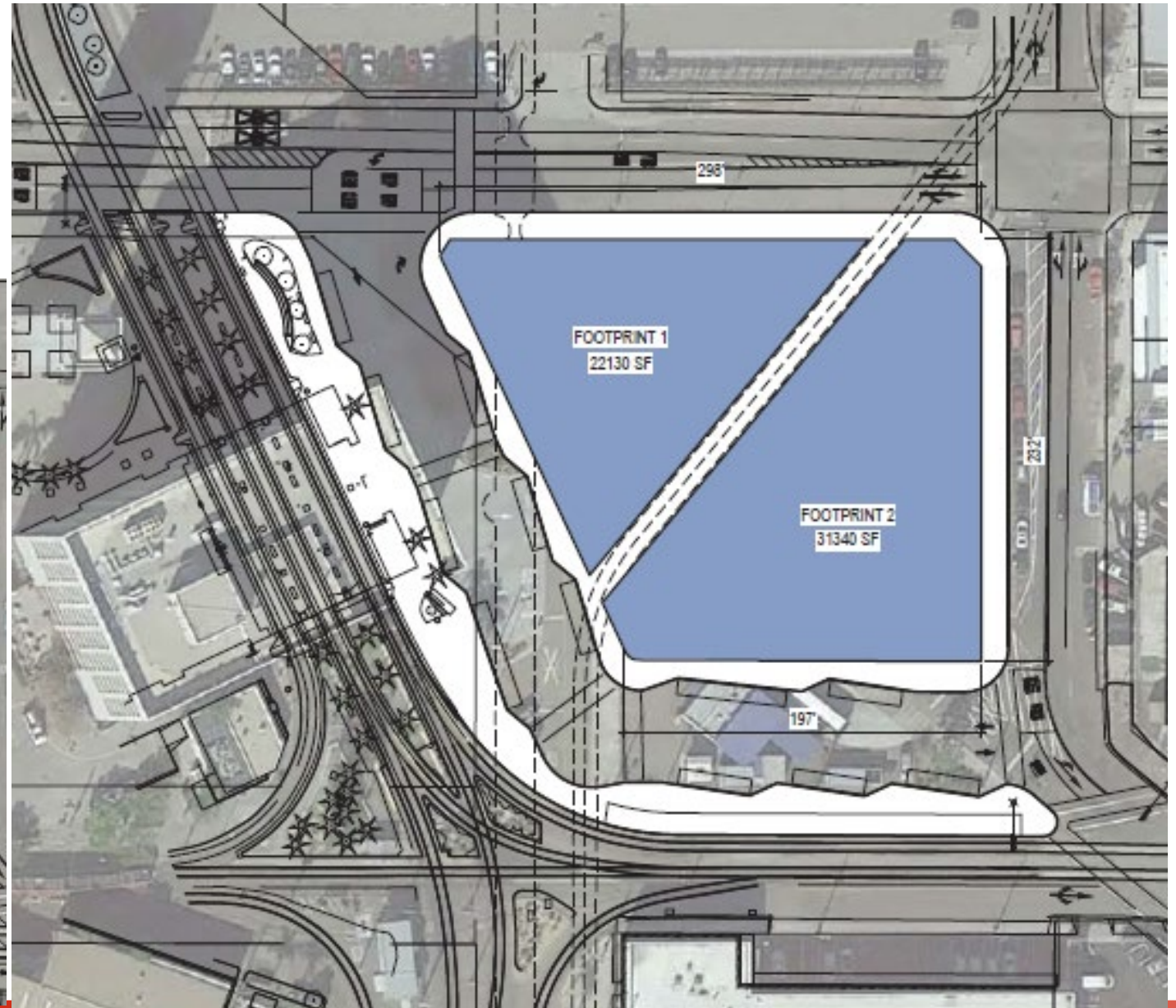
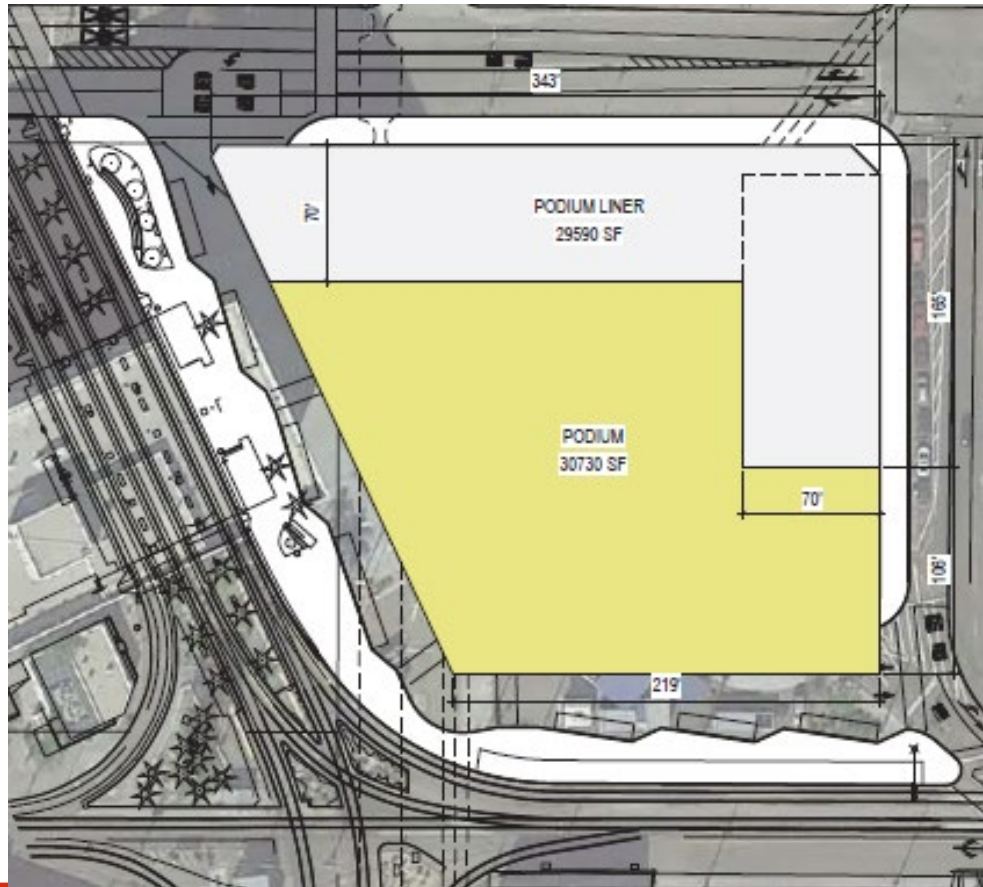
# Conceptual Site Plan

- Relocate & Repurpose National Ave to a Expanded Transit Center along South/West edges of site
- Create pad for TOD project





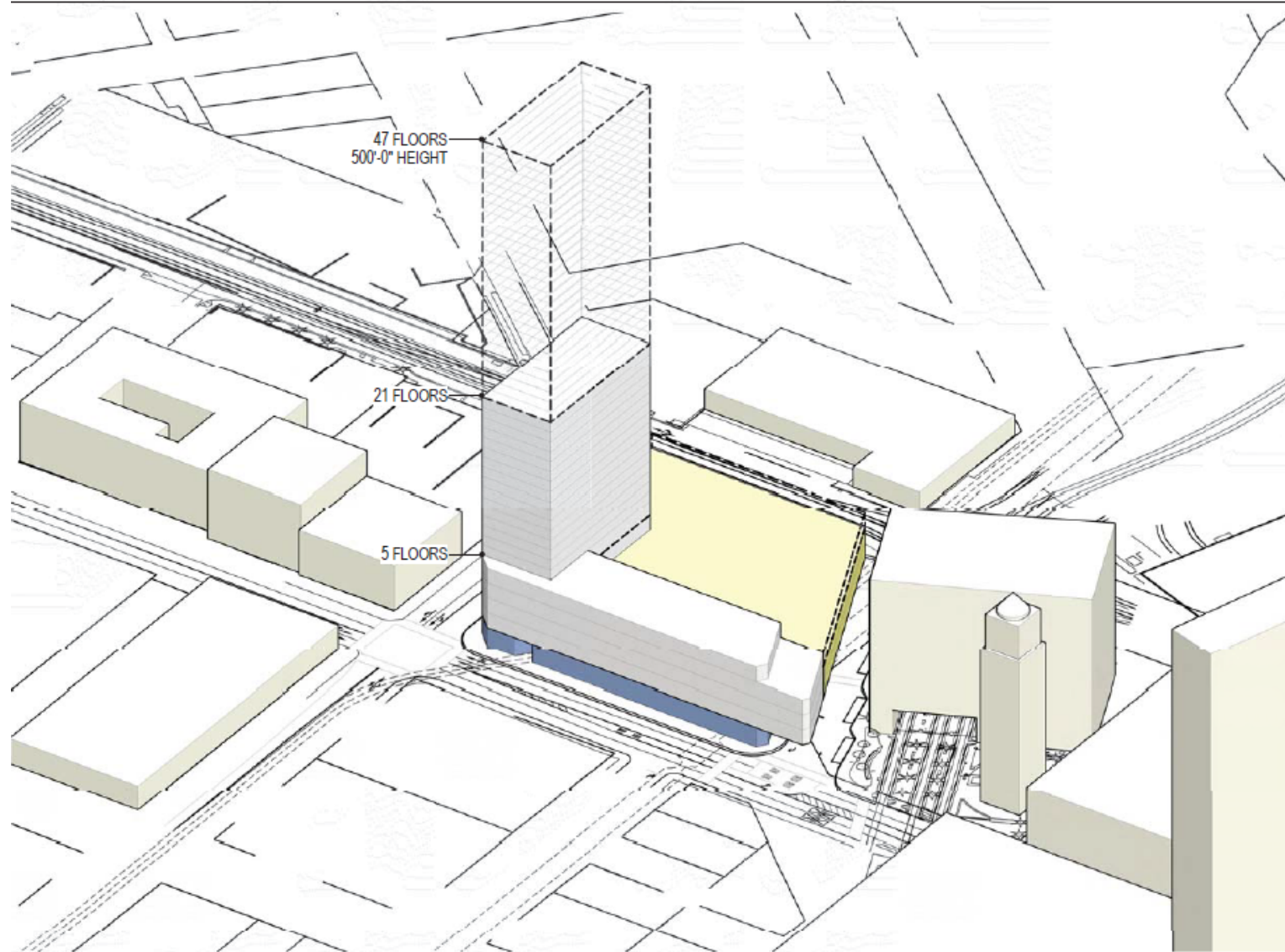
# Massing Studies for TOD Project



1.3 to 1.76 acre  
TOD footprint (if  
deck over bus  
lanes)

5-story podium

up to 47-story  
tower



# OPTION A - 6.0 FAR / 10.0 FAR

DEVELOPMENT AREA - 76,589 SF / 1.76 ACRE

PODIUM LINER 70' x 343' @ 4 FLOORS  
32 UNITS @ 4 FLOORS  
TOWER 1 70' x 150' @ 21 / 47 FLOORS  
12 UNITS @ 21 / 47 FLOORS

6.0 FAR - 459,534 SF / 10.0 FAR - 765,890 SF  
6.0 FAR - 275 UNITS / 10.0 FAR - 500 UNITS

|              | 6.0 FAR / 10.0 FAR          |
|--------------|-----------------------------|
| LEVEL 1      | 53,470 SF                   |
| LEVELS 2 - 3 | 60,320 SF                   |
| LEVEL 4      | 29,590 / 60,320 SF          |
| LEVEL 5      | 26,480 SF                   |
| LEVELS 6-21  | 10,500 SF                   |
| LEVELS 22-47 | 0 / 10,500 SF               |
| <b>TOTAL</b> | <b>458,500 / 762,230 SF</b> |

2270453901

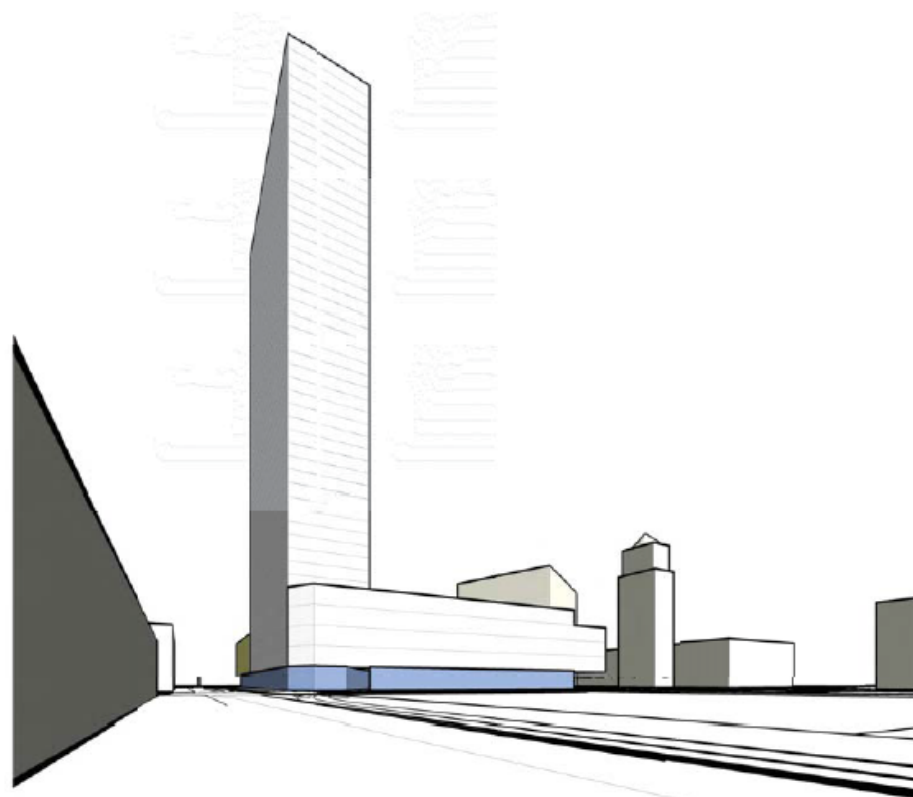


Kimley-Horn & Associates, Inc.

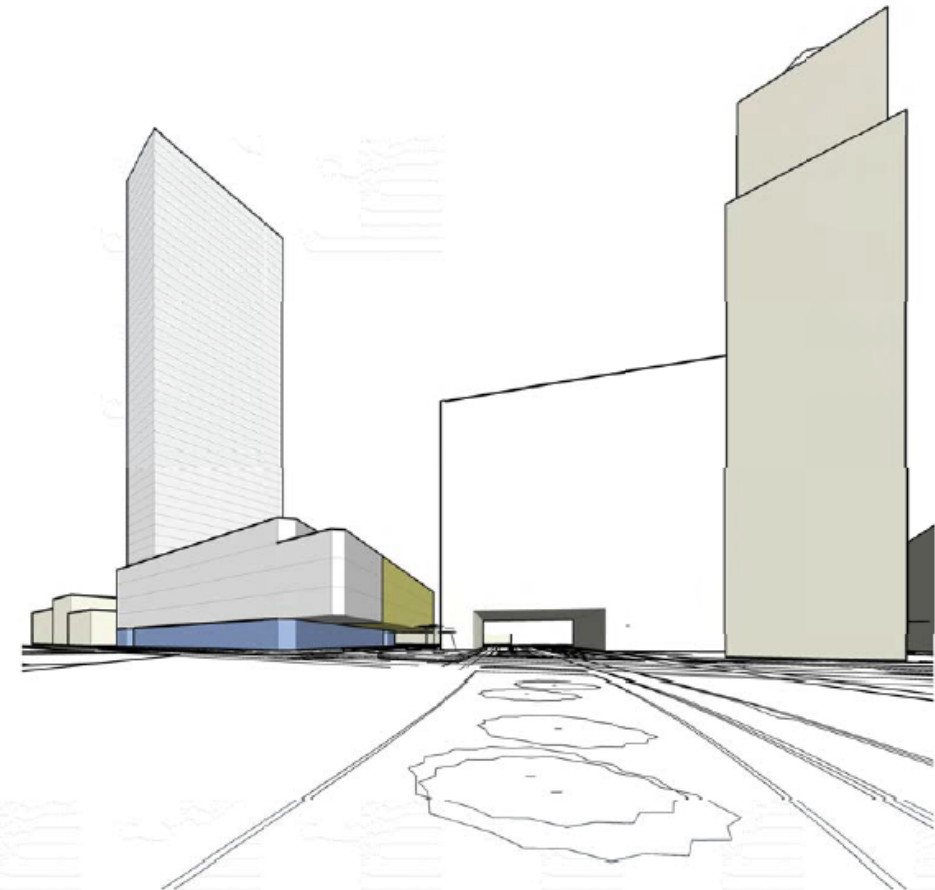
OPTION A - MASSING  
SDMTS National Avenue TOD

1/2/19





2 STREET LEVEL VIEW FROM 14 + IMPERIAL  
POC27



1 STREET LEVEL VIEW FROM 12 + IMPERIAL  
POC27

2270453901



Kimley-Horn & Associates, Inc.

OPTION A - PERSPECTIVE  
SDMTS National Avenue TOD

12/21/18

# MTS Seeking Joint Development Partner & San Diego Foundation Seeking a Project

- MTS Seeking TOD partner to complete entire project:
  - Transit Center Expansion
  - TOD Concept
- San Diego Foundation seeking a project that it can partner on:
  - MTS IMT Project
    - SDF to run a Developer Competition
      - Identify a development partner for SDF and MTS that meets the agencies vision, policy goals, technical capacity, and financial requirements.
    - SDF will contribute material philanthropic funds (debt/equity) to the project to deliver the affordable/workforce housing and mixed-use transit station expansion
    - SDF will assist with implementation of the project, including the pursuit of funding and financing opportunities available to maximize the density



# Proposed Action: Approve ENA with SD Foundation

- Authorize CEO to execute Exclusive Negotiation Agreement with SDF to negotiate proposed terms of an agreement for SDF to take the lead on identifying a development partner
  - Developer Competition process and selection criteria
  - Minimum required project components
  - Material Terms of long term ground lease/joint development
  - MTS review and approval rights of final project
  - SDF funding/assistance commitments

# Other Next Steps in Pursuit of IMT Project

- SDF is applying for grants, including some that might provide additional funding for the IMT project
- MTS working with City on street vacation process/acquire National Ave fee interest
- Evaluate CEQA/NEPA approval process
  - Confirm exemptions available under each
  - NEPA certification would allow project to access federal \$\$ (e.g. TIFIA loans and other programs)
- Confirm any other state or federal requirements related to IMT Project



**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 13, 4/20/2023  
No. in Queue:1

## CALL – IN PUBLIC COMMENT

Truth, provided a public comment for agenda item #13. A paraphrased version of Truth's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

#### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

#### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>.





**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY  
Public Comment  
AI #: 13 Date: 4 / 20 / 23  
No. in queue: 2

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.: 13  
Name: Lori Saldana Telephone: \_\_\_\_\_  
Email: \_\_\_\_\_  
City of Residence: \_\_\_\_\_  
Remark Subject: \_\_\_\_\_  
Affiliated \_\_\_\_\_  
Organization: \_\_\_\_\_

**PLEASE SUBMIT THIS COMPLETED FORM BACK TO THE CLERK**

### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Please make your comment at the podium located on the right side of the dais. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>. This form will be included in the Meeting Materials posted on the respective MTS meeting site.

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San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.





**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 13, 4/20/2023  
No. in Queue:3

## CALL – IN PUBLIC COMMENT

Katheryn Rhodes, provided a public comment for agenda item #13. A paraphrased version of Rhodes's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

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**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 13, 4/20/2023  
No. in Queue:4

## CALL – IN PUBLIC COMMENT

the originaldra, provided a public comment for agenda item #13. A paraphrased version of the originaldra's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

#### BOARD OF DIRECTORS MEETING

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## **Agenda Item No. 15**

### **MEETING OF THE SAN DIEGO METROPOLITAN TRANSIT SYSTEM BOARD OF DIRECTORS**

April 20, 2023

**SUBJECT:**

Chief Executive Officer's Report

**INFORMATIONAL**

In accordance with Board Policy No. 52, "Procurement of Goods and Services," attached are listings of contracts, purchase orders, and work orders that have been approved within the CEO's authority (up to and including \$150,000) for the period March 8, 2023 – April 12, 2023.

\*Also attached is a report of a non-competitive contract award under "immediate remedial measures" exception.

CEO TRAVEL REPORT (since last Board meeting)

N/A

BOARD MEMBER TRAVEL REPORT (since last Board meeting)

N/A





| EXPENSE CONTRACTS    |                     |                                |             |           |
|----------------------|---------------------|--------------------------------|-------------|-----------|
| Doc #                | Organization        | Subject                        | Amount      | Day       |
| PWG225.10-17         | COMFORT MECHANICAL  | TIME EXT                       | \$68,023.14 | 3/13/2023 |
| G2151.4-18           | EDCO                | AMD 4 INCREASE REV1            | \$13,200.88 | 3/15/2023 |
| G2714.0-23           | MTS TAMT IO SDRWCQB | COST RECOVERY AGREEMENT        | \$10,250.00 | 3/17/2023 |
| PWG324.0-21JOC-25    | ABCGC               | JOLLEY TROLLEY ANTENNA REMOVAL | \$14,463.83 | 3/17/2023 |
| PWG347.0-22JOC-07    | ABCGC               | LA MESA BOLLARD                | \$23,489.87 | 3/17/2023 |
| G2700.0-23           | NEWMAN SIGN INC     | NEW SIGNS                      | \$41,887.38 | 3/22/2023 |
| PWG347.0-22JOC347-11 | ABCGC               | IAD LEAK EMERGENCY             | \$13,586.47 | 4/3/2023  |
| G0930.17-04.91.2     | SANDAG              | SOW91.2 - ADD FUNDS            | \$51,000.00 | 4/5/2023  |
| G2742.0-23           | MCS                 | SPONSORSHIP AGREEMENT 2023     | \$500.00    | 4/11/2023 |

| REVENUE CONTRACTS AND MOUs |                         |  |            |           |
|----------------------------|-------------------------|--|------------|-----------|
| Doc #                      | Organization            | Subject                                      | Amount     | Day       |
| L5852.0-23                 | AIRX NCTD               | 264.05-0223 JROE UTILITY POTHOLING TAYLOR ST | \$969.16   | 3/10/2023 |
| M6786.0-23                 | NEW BLACK CREATIVE      | ROE FILMING SDSU STATION                     | \$750.00   | 3/10/2023 |
| L6792.1-20                 | SANDAG                  | 249.00267.50-0123 JROE BIKE LOCKERS          | \$750.00   | 3/15/2023 |
| L6784.3-19                 | TY LIN INT              | 251.0-253.0-0323 JROE LOSSAN                 | \$750.00   | 3/15/2023 |
| L1636.0-23                 | CUREBOUND               | ROE PEDAL THE CAUSE 2023                     | \$750.00   | 3/15/2023 |
| S200-23-802                | REDZONE                 | ROE ORANGE LINE SEWER INSPECTIONS            | \$1,041.45 | 3/22/2023 |
| S200-23-809                | MCIMETRO ACESS          | LICENSE CIVIC CENTER DR FIBER                | \$1,500.00 | 3/23/2023 |
| L6825.0-23                 | HAZARD CON              | 249.10-0223 JROE ROSELLE ST                  | \$861.87   | 3/23/2023 |
| L1640.0-23                 | SUNSAFE WINDOWS         | SMART CORNER PROJECT                         | \$750.00   | 3/27/2023 |
| L1638.0-23                 | ESSENTIAL BUSINESS SVCS | ROE PARK BLVD BUILDING IMPROV                | \$1,113.74 | 4/3/2023  |
| S200-23-797                | COASTAL COMM            | ROE CIVIC CENTER DR CONDUIT                  | \$969.16   | 4/3/2023  |
| M6784.0-23                 | CLARK CONSTRUCTION      | RIVERWALK SEWER CONNECTION                   | \$969.16   | 4/10/2023 |

| Purchase Orders |           |                             |                              |                          |             |                          |                              |
|-----------------|-----------|-----------------------------|------------------------------|--------------------------|-------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                        | Prime Business Certification | Material Group           | PO Value    | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4400002285      | 3/8/2023  | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 34.88    | -                        | -                            |
| 4400002286      | 3/10/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 389.29   | -                        | -                            |
| 4400002287      | 3/14/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 130.11   | -                        | -                            |
| 4400002288      | 3/14/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 275.78   | -                        | -                            |
| 4400002289      | 3/14/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 88.52    | -                        | -                            |
| 4400002290      | 3/15/2023 | Mcmaster-Carr Supply Co     |                              | G130-SHOP TOOLS          | \$ 469.87   | -                        | -                            |
| 4400002291      | 3/16/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 147.07   | -                        | -                            |
| 4400002292      | 3/16/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 47.09    | -                        | -                            |
| 4400002293      | 3/16/2023 | W.W. Grainger Inc           |                              | G120-SECURITY            | \$ 293.78   | -                        | -                            |
| 4400002294      | 3/16/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 262.05   | -                        | -                            |
| 4400002295      | 3/17/2023 | ODP Business Solutions, LLC |                              | I110-INFORMATION TECH    | \$ 318.50   | -                        | -                            |
| 4400002296      | 3/17/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 52.33    | -                        | -                            |
| 4400002297      | 3/17/2023 | W.W. Grainger Inc           |                              | G130-SHOP TOOLS          | \$ 51.33    | -                        | -                            |
| 4400002298      | 3/17/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 21.10    | -                        | -                            |
| 4400002299      | 3/17/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 325.54   | -                        | -                            |
| 4400002300      | 3/17/2023 | W.W. Grainger Inc           |                              | G180-JANITORIAL SUPPLIES | \$ 62.23    | -                        | -                            |
| 4400002301      | 3/20/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 355.47   | -                        | -                            |
| 4400002302      | 3/20/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 38.76    | -                        | -                            |
| 4400002303      | 3/20/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 104.70   | -                        | -                            |
| 4400002304      | 3/21/2023 | W.W. Grainger Inc           |                              | G190-SAFETY/MED SUPPLIES | \$ 652.70   | -                        | -                            |
| 4400002305      | 3/21/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 133.10   | -                        | -                            |
| 4400002306      | 3/22/2023 | W.W. Grainger Inc           |                              | G150-FASTENERS           | \$ 214.93   | -                        | -                            |
| 4400002307      | 3/22/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 551.26   | -                        | -                            |
| 4400002308      | 3/22/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 323.63   | -                        | -                            |
| 4400002309      | 3/22/2023 | W.W. Grainger Inc           |                              | G130-SHOP TOOLS          | \$ 730.50   | -                        | -                            |
| 4400002310      | 3/22/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 463.85   | -                        | -                            |
| 4400002311      | 3/22/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 568.83   | -                        | -                            |
| 4400002312      | 3/22/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 116.57   | -                        | -                            |
| 4400002313      | 3/23/2023 | W.W. Grainger Inc           |                              | G130-SHOP TOOLS          | \$ 2,376.04 | -                        | -                            |
| 4400002314      | 3/24/2023 | W.W. Grainger Inc           |                              | G190-SAFETY/MED SUPPLIES | \$ 221.81   | -                        | -                            |
| 4400002315      | 3/24/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 219.90   | -                        | -                            |
| 4400002316      | 3/24/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 147.08   | -                        | -                            |
| 4400002317      | 3/27/2023 | Mcmaster-Carr Supply Co     |                              | G150-FASTENERS           | \$ 55.94    | -                        | -                            |
| 4400002318      | 3/27/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 108.43   | -                        | -                            |
| 4400002319      | 3/27/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 59.25    | -                        | -                            |
| 4400002320      | 3/27/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 38.48    | -                        | -                            |
| 4400002321      | 3/28/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 12.87    | -                        | -                            |
| 4400002322      | 3/28/2023 | W.W. Grainger Inc           |                              | G190-SAFETY/MED SUPPLIES | \$ 652.70   | -                        | -                            |
| 4400002323      | 3/29/2023 | Mcmaster-Carr Supply Co     |                              | G150-FASTENERS           | \$ 58.03    | -                        | -                            |
| 4400002324      | 3/29/2023 | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 135.04   | -                        | -                            |
| 4400002325      | 3/30/2023 | W.W. Grainger Inc           |                              | F180-BUILDING MATERIALS  | \$ 411.69   | -                        | -                            |
| 4400002326      | 4/3/2023  | Mcmaster-Carr Supply Co     |                              | G140-SHOP SUPPLIES       | \$ 168.52   | -                        | -                            |
| 4400002327      | 4/3/2023  | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 176.98   | -                        | -                            |
| 4400002328      | 4/3/2023  | W.W. Grainger Inc           |                              | T110-TRACK, RAIL         | \$ 123.21   | -                        | -                            |
| 4400002329      | 4/3/2023  | ODP Business Solutions, LLC |                              | G200-OFFICE SUPPLIES     | \$ 72.98    | -                        | -                            |

| Purchase Orders |           |                                     |                              |                           |             |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|---------------------------|-------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group            | PO Value    | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4400002330      | 4/4/2023  | ODP Business Solutions, LLC         |                              | G200-OFFICE SUPPLIES      | \$ 47.18    | -                        | -                            |
| 4400002331      | 4/10/2023 | ODP Business Solutions, LLC         |                              | G200-OFFICE SUPPLIES      | \$ 308.70   | -                        | -                            |
| 4400002332      | 4/11/2023 | Mcmaster-Carr Supply Co             |                              | M120-OVRHEAD CATENARY SYS | \$ 164.97   | -                        | -                            |
| 4400002333      | 4/11/2023 | ODP Business Solutions, LLC         |                              | G200-OFFICE SUPPLIES      | \$ 570.69   | -                        | -                            |
| 4400002334      | 4/12/2023 | W.W. Grainger Inc                   |                              | G170-LUBRICANTS           | \$ 63.03    | -                        | -                            |
| 4400002335      | 4/12/2023 | ODP Business Solutions, LLC         |                              | M140-WAYSIDE SIGNALS      | \$ 188.50   | -                        | -                            |
| 4500052973      | 3/8/2023  | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 803.21   | -                        | -                            |
| 4500052974      | 3/8/2023  | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 186.46   | -                        | -                            |
| 4500052975      | 3/8/2023  | Transit Holdings Inc                |                              | B130-BUS BODY             | \$ 3,184.02 | -                        | -                            |
| 4500052976      | 3/8/2023  | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 428.46   | -                        | -                            |
| 4500052977      | 3/8/2023  | Siemens Mobility, Inc.              |                              | R120-RAIL/LRV CAR BODY    | \$ 574.58   | -                        | -                            |
| 4500052978      | 3/8/2023  | ODP Business Solutions, LLC         |                              | G200-OFFICE SUPPLIES      | \$ 104.41   | -                        | -                            |
| 4500052979      | 3/8/2023  | Fastenal Company                    |                              | G180-JANITORIAL SUPPLIES  | \$ 2,751.94 | -                        | -                            |
| 4500052980      | 3/8/2023  | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 5,318.28 | -                        | -                            |
| 4500052981      | 3/8/2023  | Transit Holdings Inc                |                              | B120-BUS MECHANICAL PARTS | \$ 1,485.75 | -                        | -                            |
| 4500052982      | 3/8/2023  | Western-Cullen-Hayes Inc            |                              | M130-CROSSING MECHANISM   | \$ 2,764.53 | -                        | -                            |
| 4500052983      | 3/8/2023  | Siemens Mobility, Inc.              |                              | R230-RAIL/LRV MECHANICAL  | \$ 2,240.13 | -                        | -                            |
| 4500052984      | 3/8/2023  | Kaman Industrial Technologies       |                              | B200-BUS PWR TRAIN EQUIP  | \$ 721.89   | -                        | -                            |
| 4500052985      | 3/8/2023  | C.R. Laurence Co Inc                |                              | R120-RAIL/LRV CAR BODY    | \$ 332.80   | -                        | -                            |
| 4500052986      | 3/8/2023  | Synco Chemical Corporation          |                              | G170-LUBRICANTS           | \$ 558.99   | -                        | -                            |
| 4500052987      | 3/8/2023  | Waxie's Enterprises Inc.            |                              | G140-SHOP SUPPLIES        | \$ 1,664.56 | -                        | -                            |
| 4500052988      | 3/8/2023  | Mcmaster-Carr Supply Co             |                              | B120-BUS MECHANICAL PARTS | \$ 719.20   | -                        | -                            |
| 4500052989      | 3/8/2023  | Professional Contractors Supplies   |                              | G140-SHOP SUPPLIES        | \$ 469.64   | -                        | -                            |
| 4500052990      | 3/8/2023  | Southern Counties Lubricants LLC    |                              | G170-LUBRICANTS           | \$ 5,689.20 | -                        | -                            |
| 4500052991      | 3/8/2023  | Clarran Inc.                        | DBE                          | G150-FASTENERS            | \$ 289.81   | -                        | -                            |
| 4500052992      | 3/8/2023  | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS     | \$ 1,046.05 | -                        | -                            |
| 4500052993      | 3/8/2023  | W.W. Grainger Inc                   |                              | F110-SHOP/BLDG MACHINERY  | \$ 117.15   | -                        | -                            |
| 4500052994      | 3/8/2023  | TK Services Inc                     |                              | B250-BUS REPAIR PARTS     | \$ 2,819.01 | -                        | -                            |
| 4500052995      | 3/8/2023  | Inland Kenworth (US) Inc            |                              | B250-BUS REPAIR PARTS     | \$ 255.34   | -                        | -                            |
| 4500052996      | 3/8/2023  | National Fire Protection Associatio |                              | P490-MANAGEMENT TRAINING  | \$ 1,169.55 | -                        | -                            |
| 4500052997      | 3/8/2023  | Staples Contract & Commercial Inc   |                              | G200-OFFICE SUPPLIES      | \$ 474.82   | -                        | -                            |
| 4500052998      | 3/8/2023  | Cummins Pacific LLC                 |                              | B250-BUS REPAIR PARTS     | \$ 847.96   | -                        | -                            |
| 4500052999      | 3/8/2023  | ODP Business Solutions, LLC         |                              | G210-OFFICE FURNITURE     | \$ 1,887.78 | -                        | -                            |
| 4500053000      | 3/8/2023  | IDSC Holdings LLC                   |                              | P540-MAINTENANCE TRAINING | \$ 1,035.26 | -                        | -                            |
| 4500053001      | 3/8/2023  | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS     | \$ 2,966.39 | -                        | -                            |
| 4500053002      | 3/8/2023  | Harbor Diesel & Equipment, Inc      |                              | G170-LUBRICANTS           | \$ 8,718.70 | -                        | -                            |
| 4500053003      | 3/8/2023  | Muncie Transit Supply               |                              | B130-BUS BODY             | \$ 192.91   | -                        | -                            |
| 4500053004      | 3/8/2023  | American Battery Corporation        | Small Business               | P280-GENERAL SVC AGRMNTS  | \$ 2,605.40 | -                        | -                            |
| 4500053005      | 3/8/2023  | AirSupply Tools, Inc                |                              | G170-LUBRICANTS           | \$ 763.30   | -                        | -                            |
| 4500053006      | 3/8/2023  | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,262.10 | -                        | -                            |
| 4500053007      | 3/8/2023  | Gillig LLC                          |                              | B130-BUS BODY             | \$ 4,355.52 | -                        | -                            |
| 4500053008      | 3/8/2023  | Uline                               |                              | F110-SHOP/BLDG MACHINERY  | \$ 92.67    | -                        | -                            |
| 4500053009      | 3/8/2023  | Siemens Mobility, Inc.              |                              | R160-RAIL/LRV ELECTRICAL  | \$ 8,026.30 | -                        | -                            |
| 4500053010      | 3/8/2023  | Allied Refrigeration Inc            |                              | B250-BUS REPAIR PARTS     | \$ 71.01    | -                        | -                            |
| 4500053011      | 3/8/2023  | Neopart Transit LLC                 |                              | B120-BUS MECHANICAL PARTS | \$ 2,924.34 | -                        | -                            |

| Purchase Orders |           |                                   |                              |                           |              |                          |                              |
|-----------------|-----------|-----------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                              | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053012      | 3/8/2023  | Genuine Parts Co                  |                              | R180-RAIL/LRV LIGHTING    | \$ 3,954.96  | -                        | -                            |
| 4500053013      | 3/8/2023  | Vern Rose Inc                     |                              | G140-SHOP SUPPLIES        | \$ 88.10     | -                        | -                            |
| 4500053014      | 3/8/2023  | Mohawk Mfg & Supply Co            |                              | B160-BUS ELECTRICAL       | \$ 49.58     | -                        | -                            |
| 4500053015      | 3/8/2023  | Inland Kenworth (US) Inc          |                              | B200-BUS PWR TRAIN EQUIP  | \$ 552.87    | -                        | -                            |
| 4500053016      | 3/8/2023  | Harbor Diesel & Equipment, Inc    |                              | B120-BUS MECHANICAL PARTS | \$ 173.04    | -                        | -                            |
| 4500053017      | 3/8/2023  | Airgas Inc                        |                              | G140-SHOP SUPPLIES        | \$ 71.46     | -                        | -                            |
| 4500053018      | 3/8/2023  | USSC Acquisition Corp             |                              | B250-BUS REPAIR PARTS     | \$ 149.54    | -                        | -                            |
| 4500053019      | 3/8/2023  | Freeby Signs                      |                              | B250-BUS REPAIR PARTS     | \$ 222.74    | -                        | -                            |
| 4500053020      | 3/8/2023  | Lisa Ynez Beetson                 | Minority Owned Business      | G200-OFFICE SUPPLIES      | \$ 91.59     | -                        | -                            |
| 4500053021      | 3/8/2023  | W.W. Grainger Inc                 |                              | R170-RAIL/LRV HVAC        | \$ 1,643.79  | -                        | -                            |
| 4500053022      | 3/8/2023  | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 14,344.38 | -                        | -                            |
| 4500053023      | 3/8/2023  | Home Depot USA Inc                |                              | F180-BUILDING MATERIALS   | \$ 169.13    | -                        | -                            |
| 4500053024      | 3/9/2023  | PayScale, Inc.                    |                              | P410-CONSULTING           | \$ 29,997.00 | -                        | -                            |
| 4500053025      | 3/9/2023  | OneSource Distributors, LLC       |                              | G190-SAFETY/MED SUPPLIES  | \$ 568.38    | -                        | -                            |
| 4500053026      | 3/9/2023  | Siemens Mobility, Inc.            |                              | R230-RAIL/LRV MECHANICAL  | \$ 17,824.39 | -                        | -                            |
| 4500053027      | 3/9/2023  | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 22.19     | -                        | -                            |
| 4500053028      | 3/9/2023  | Transit Holdings Inc              |                              | B120-BUS MECHANICAL PARTS | \$ 1,365.30  | -                        | -                            |
| 4500053029      | 3/9/2023  | Powerstride Battery Co. Inc.      |                              | F110-SHOP/BLDG MACHINERY  | \$ 891.24    | -                        | -                            |
| 4500053030      | 3/9/2023  | Mouser Electronics Inc            |                              | R160-RAIL/LRV ELECTRICAL  | \$ 2,772.80  | -                        | -                            |
| 4500053031      | 3/9/2023  | TK Services Inc                   |                              | B250-BUS REPAIR PARTS     | \$ 2,945.12  | -                        | -                            |
| 4500053032      | 3/9/2023  | ODP Business Solutions, LLC       |                              | G220-OFFICE EQUIPMENT     | \$ 273.66    | -                        | -                            |
| 4500053033      | 3/9/2023  | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 772.59    | -                        | -                            |
| 4500053034      | 3/9/2023  | W.W. Grainger Inc                 |                              | R170-RAIL/LRV HVAC        | \$ 228.28    | -                        | -                            |
| 4500053035      | 3/9/2023  | Waxie's Enterprises Inc.          |                              | G180-JANITORIAL SUPPLIES  | \$ 390.38    | -                        | -                            |
| 4500053036      | 3/9/2023  | Carmine Bausone DVM Inc.          |                              | G120-SECURITY             | \$ 62.15     | -                        | -                            |
| 4500053037      | 3/9/2023  | 711 Print Enterprises Inc         |                              | G120-SECURITY             | \$ 752.11    | -                        | -                            |
| 4500053038      | 3/9/2023  | Gillig LLC                        |                              | G140-SHOP SUPPLIES        | \$ 137.19    | -                        | -                            |
| 4500053039      | 3/9/2023  | Fastenal Company                  |                              | R190-RAIL/LRV PANTOGRAPH  | \$ 1,127.91  | -                        | -                            |
| 4500053040      | 3/9/2023  | Clarran Inc.                      | DBE                          | G150-FASTENERS            | \$ 27.69     | -                        | -                            |
| 4500053041      | 3/9/2023  | Freeby Signs                      |                              | B130-BUS BODY             | \$ 10.78     | -                        | -                            |
| 4500053042      | 3/9/2023  | Davey Auto Body Inc               |                              | G120-SECURITY             | \$ 1,070.67  | -                        | -                            |
| 4500053043      | 3/9/2023  | Winzer Franchise Company          |                              | G150-FASTENERS            | \$ 312.65    | -                        | -                            |
| 4500053044      | 3/9/2023  | Schunk Carbon Technology LLC      |                              | G170-LUBRICANTS           | \$ 388.41    | -                        | -                            |
| 4500053045      | 3/10/2023 | Transit Holdings Inc              |                              | B120-BUS MECHANICAL PARTS | \$ 2,495.40  | -                        | -                            |
| 4500053046      | 3/10/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 602.64    | -                        | -                            |
| 4500053047      | 3/10/2023 | Mohawk Mfg & Supply Co            |                              | B140-BUS CHASSIS          | \$ 226.85    | -                        | -                            |
| 4500053048      | 3/10/2023 | Transit Holdings Inc              |                              | B160-BUS ELECTRICAL       | \$ 1,923.20  | -                        | -                            |
| 4500053049      | 3/10/2023 | Transit Holdings Inc              |                              | B120-BUS MECHANICAL PARTS | \$ 106.20    | -                        | -                            |
| 4500053050      | 3/10/2023 | Home Depot USA Inc                |                              | G210-OFFICE FURNITURE     | \$ 199.25    | -                        | -                            |
| 4500053051      | 3/10/2023 | Home Depot USA Inc                |                              | G210-OFFICE FURNITURE     | \$ 199.25    | -                        | -                            |
| 4500053052      | 3/10/2023 | Siemens Mobility, Inc.            |                              | R230-RAIL/LRV MECHANICAL  | \$ 17.49     | -                        | -                            |
| 4500053053      | 3/10/2023 | Ace Uniforms LLC                  | Small Business               | G120-SECURITY             | \$ 1,939.34  | -                        | -                            |
| 4500053054      | 3/10/2023 | Home Depot USA Inc                |                              | G210-OFFICE FURNITURE     | \$ 547.36    | -                        | -                            |
| 4500053055      | 3/10/2023 | San Diego Friction Products, Inc. |                              | G140-SHOP SUPPLIES        | \$ 470.04    | -                        | -                            |
| 4500053056      | 3/10/2023 | Kajeet, Inc.                      |                              | I110-INFORMATION TECH     | \$ 18,703.63 | -                        | -                            |

| Purchase Orders |           |                                    |                              |                           |              |                          |                              |
|-----------------|-----------|------------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                               | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053058      | 3/10/2023 | The Gordian Group, Inc.            |                              | C120-SPECIALTY CONTRACTOR | \$ 10,102.98 | -                        | -                            |
| 4500053059      | 3/12/2023 | Home Depot USA Inc                 |                              | F110-SHOP/BLDG MACHINERY  | \$ 120.98    | -                        | -                            |
| 4500053060      | 3/12/2023 | Bonsall Petroleum Construction Inc |                              | F110-SHOP/BLDG MACHINERY  | \$ 424.19    | -                        | -                            |
| 4500053061      | 3/12/2023 | Cummins Pacific LLC                |                              | P190-REV VEHICLE REPAIRS  | \$ 4,188.50  | -                        | -                            |
| 4500053062      | 3/12/2023 | Transit Holdings Inc               |                              | B250-BUS REPAIR PARTS     | \$ 76.30     | -                        | -                            |
| 4500053063      | 3/12/2023 | Fastenal Company                   |                              | G180-JANITORIAL SUPPLIES  | \$ 1,273.61  | -                        | -                            |
| 4500053064      | 3/12/2023 | Transit Holdings Inc               |                              | B250-BUS REPAIR PARTS     | \$ 2,741.01  | -                        | -                            |
| 4500053065      | 3/12/2023 | Freeby Signs                       |                              | G140-SHOP SUPPLIES        | \$ 74.67     | -                        | -                            |
| 4500053066      | 3/12/2023 | Transit Holdings Inc               |                              | B250-BUS REPAIR PARTS     | \$ 158.44    | -                        | -                            |
| 4500053067      | 3/12/2023 | Gillig LLC                         |                              | B250-BUS REPAIR PARTS     | \$ 82.79     | -                        | -                            |
| 4500053068      | 3/12/2023 | W.W. Grainger Inc                  |                              | G140-SHOP SUPPLIES        | \$ 41.58     | -                        | -                            |
| 4500053069      | 3/12/2023 | Home Depot USA Inc                 |                              | G220-OFFICE EQUIPMENT     | \$ 372.70    | -                        | -                            |
| 4500053070      | 3/12/2023 | Westair Gases & Equipment Inc      | Small Business               | G190-SAFETY/MED SUPPLIES  | \$ 498.45    | -                        | -                            |
| 4500053071      | 3/12/2023 | Clarran Inc.                       | DBE                          | G150-FASTENERS            | \$ 204.64    | -                        | -                            |
| 4500053072      | 3/12/2023 | Cummins Pacific LLC                |                              | B250-BUS REPAIR PARTS     | \$ 42.38     | -                        | -                            |
| 4500053073      | 3/12/2023 | Staples Contract & Commercial Inc  |                              | G200-OFFICE SUPPLIES      | \$ 300.63    | -                        | -                            |
| 4500053074      | 3/12/2023 | Fastenal Company                   |                              | R230-RAIL/LRV MECHANICAL  | \$ 2,765.73  | -                        | -                            |
| 4500053075      | 3/12/2023 | TK Services Inc                    |                              | B160-BUS ELECTRICAL       | \$ 33.07     | -                        | -                            |
| 4500053076      | 3/12/2023 | AirSupply Tools, Inc               |                              | G140-SHOP SUPPLIES        | \$ 204.16    | -                        | -                            |
| 4500053077      | 3/12/2023 | W.W. Grainger Inc                  |                              | G160-PAINTS & CHEMICALS   | \$ 110.52    | -                        | -                            |
| 4500053078      | 3/12/2023 | Reid and Clark Screen Arts Co      |                              | R120-RAIL/LRV CAR BODY    | \$ 892.18    | -                        | -                            |
| 4500053079      | 3/12/2023 | Transit Holdings Inc               |                              | B250-BUS REPAIR PARTS     | \$ 352.45    | -                        | -                            |
| 4500053080      | 3/12/2023 | Prochem Specialty Products Inc     | Small Business               | G180-JANITORIAL SUPPLIES  | \$ 429.65    | -                        | -                            |
| 4500053081      | 3/12/2023 | Kaman Industrial Technologies      |                              | G160-PAINTS & CHEMICALS   | \$ 2,196.41  | -                        | -                            |
| 4500053082      | 3/12/2023 | USSC Acquisition Corp              |                              | B130-BUS BODY             | \$ 675.53    | -                        | -                            |
| 4500053083      | 3/12/2023 | Staples Contract & Commercial Inc  |                              | G210-OFFICE FURNITURE     | \$ 603.38    | -                        | -                            |
| 4500053084      | 3/12/2023 | R.S. Hughes Co Inc                 |                              | G190-SAFETY/MED SUPPLIES  | \$ 44.40     | -                        | -                            |
| 4500053085      | 3/12/2023 | San Diego Friction Products, Inc.  |                              | B110-BUS HVAC SYSTEMS     | \$ 171.53    | -                        | -                            |
| 4500053086      | 3/12/2023 | Transit Products and Services      |                              | B130-BUS BODY             | \$ 8,189.00  | -                        | -                            |
| 4500053087      | 3/12/2023 | Cummins Pacific LLC                |                              | M200-YARD FACILITIES      | \$ 1,229.65  | -                        | -                            |
| 4500053088      | 3/12/2023 | Home Depot USA Inc                 |                              | G130-SHOP TOOLS           | \$ 350.73    | -                        | -                            |
| 4500053089      | 3/12/2023 | Custom Truck One Source, L.P.      |                              | P210-NON-REV VEH REPAIRS  | \$ 863.48    | -                        | -                            |
| 4500053090      | 3/12/2023 | Fastenal Company                   |                              | G140-SHOP SUPPLIES        | \$ 1,922.43  | -                        | -                            |
| 4500053091      | 3/13/2023 | Transit Holdings Inc               |                              | B160-BUS ELECTRICAL       | \$ 332.94    | -                        | -                            |
| 4500053092      | 3/13/2023 | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 679.22    | -                        | -                            |
| 4500053093      | 3/13/2023 | Mohawk Mfg & Supply Co             |                              | B140-BUS CHASSIS          | \$ 19.91     | -                        | -                            |
| 4500053094      | 3/13/2023 | Transit Holdings Inc               |                              | B160-BUS ELECTRICAL       | \$ 3,619.69  | -                        | -                            |
| 4500053095      | 3/13/2023 | Transit Holdings Inc               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 355.90    | -                        | -                            |
| 4500053096      | 3/13/2023 | Siemens Mobility, Inc.             |                              | R160-RAIL/LRV ELECTRICAL  | \$ 2,570.05  | -                        | -                            |
| 4500053097      | 3/13/2023 | Amazon.com Sales, Inc.             |                              | G200-OFFICE SUPPLIES      | \$ 176.69    | -                        | -                            |
| 4500053098      | 3/13/2023 | ODP Business Solutions, LLC        |                              | G200-OFFICE SUPPLIES      | \$ 114.70    | -                        | -                            |
| 4500053099      | 3/13/2023 | ODP Business Solutions, LLC        |                              | G200-OFFICE SUPPLIES      | \$ 67.42     | -                        | -                            |
| 4500053100      | 3/13/2023 | Grah Safe & Lock Inc               | Small Business               | G120-SECURITY             | \$ 215.50    | -                        | -                            |
| 4500053101      | 3/13/2023 | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 3,131.92  | -                        | -                            |
| 4500053102      | 3/13/2023 | Transit Holdings Inc               |                              | B140-BUS CHASSIS          | \$ 4,599.47  | -                        | -                            |

| Purchase Orders |           |                                     |                              |                           |              |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053103      | 3/13/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 214.50    | -                        | -                            |
| 4500053104      | 3/13/2023 | Siemens Mobility, Inc.              |                              | R190-RAIL/LRV PANTOGRAPH  | \$ 32,059.94 | -                        | -                            |
| 4500053105      | 3/13/2023 | Southern Counties Lubricants LLC    |                              | G170-LUBRICANTS           | \$ 4,733.56  | -                        | -                            |
| 4500053106      | 3/13/2023 | Quadient, Inc.                      |                              | G200-OFFICE SUPPLIES      | \$ 292.36    | -                        | -                            |
| 4500053107      | 3/13/2023 | Mouser Electronics Inc              |                              | R160-RAIL/LRV ELECTRICAL  | \$ 599.56    | -                        | -                            |
| 4500053108      | 3/13/2023 | All The King's Flags                |                              | M200-YARD FACILITIES      | \$ 530.64    | -                        | -                            |
| 4500053109      | 3/13/2023 | American Seating Company            | Small Business               | R200-RAIL/LRV SEATING     | \$ 118.53    | -                        | -                            |
| 4500053110      | 3/13/2023 | West-Lite Supply Co Inc             | Small Business               | R160-RAIL/LRV ELECTRICAL  | \$ 311.14    | -                        | -                            |
| 4500053111      | 3/13/2023 | Professional Contractors Supplies   |                              | G160-PAINTS & CHEMICALS   | \$ 451.88    | -                        | -                            |
| 4500053112      | 3/13/2023 | Schunk Carbon Technology LLC        |                              | R190-RAIL/LRV PANTOGRAPH  | \$ 1,240.14  | -                        | -                            |
| 4500053113      | 3/13/2023 | Fastenal Company                    |                              | G190-SAFETY/MED SUPPLIES  | \$ 82.70     | -                        | -                            |
| 4500053114      | 3/13/2023 | Annex Warehouse Company, Inc        |                              | F120-BUS/LRV PAINT BOOTHS | \$ 2,601.00  | -                        | -                            |
| 4500053115      | 3/13/2023 | Cal Pacific Truck Center LLC        |                              | P130-EQUIP MAINT REPR SVC | \$ 568.60    | -                        | -                            |
| 4500053116      | 3/13/2023 | TestEquity LLC                      |                              | B120-BUS MECHANICAL PARTS | \$ 4,033.88  | -                        | -                            |
| 4500053117      | 3/14/2023 | LinguaLinx Language Solutions, Inc. |                              | G230-PRINTED MATERIALS    | \$ 40.00     | -                        | -                            |
| 4500053118      | 3/14/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS            | \$ 261.07    | -                        | -                            |
| 4500053119      | 3/14/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 466.12    | -                        | -                            |
| 4500053120      | 3/14/2023 | Muncie Transit Supply               |                              | B250-BUS REPAIR PARTS     | \$ 822.71    | -                        | -                            |
| 4500053121      | 3/14/2023 | Muncie Transit Supply               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 7.55      | -                        | -                            |
| 4500053122      | 3/14/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 4,796.69  | -                        | -                            |
| 4500053123      | 3/14/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 274.05    | -                        | -                            |
| 4500053124      | 3/14/2023 | Vehicle Maintenance Program, Inc.   | Woman Owned Business         | B140-BUS CHASSIS          | \$ 961.00    | -                        | -                            |
| 4500053125      | 3/14/2023 | Zen Industrial Services LLC         | DBE                          | B160-BUS ELECTRICAL       | \$ 48.65     | -                        | -                            |
| 4500053126      | 3/14/2023 | Ahlee Backflow Service, Inc         | Small Business               | P280-GENERAL SVC AGRMNTS  | \$ 485.88    | -                        | -                            |
| 4500053127      | 3/14/2023 | Adios Pest Control                  | Small Business               | P280-GENERAL SVC AGRMNTS  | \$ 150.00    | -                        | -                            |
| 4500053128      | 3/14/2023 | Cynthia Corbin                      |                              | P440-CATERING SERVICES    | \$ 3,381.80  | -                        | -                            |
| 4500053129      | 3/14/2023 | Madden Construction Inc             |                              | P280-GENERAL SVC AGRMNTS  | \$ 1,600.05  | -                        | -                            |
| 4500053130      | 3/14/2023 | SC Commercial, LLC                  |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,965.37  | -                        | -                            |
| 4500053131      | 3/14/2023 | Supreme Oil Company                 |                              | A120-AUTO/TRUCK GASOLINE  | \$ 13,314.35 | -                        | -                            |
| 4500053132      | 3/14/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 12,680.83 | -                        | -                            |
| 4500053133      | 3/14/2023 | Muncie Transit Supply               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 15.07     | -                        | -                            |
| 4500053134      | 3/14/2023 | Transit Holdings Inc                |                              | B120-BUS MECHANICAL PARTS | \$ 1,082.10  | -                        | -                            |
| 4500053135      | 3/14/2023 | R.S. Hughes Co Inc                  |                              | G140-SHOP SUPPLIES        | \$ 859.88    | -                        | -                            |
| 4500053136      | 3/14/2023 | Transit Holdings Inc                |                              | B130-BUS BODY             | \$ 1,159.16  | -                        | -                            |
| 4500053137      | 3/14/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 890.65    | -                        | -                            |
| 4500053138      | 3/14/2023 | Charter Industrial Supply Inc       | Small Business               | B140-BUS CHASSIS          | \$ 180.22    | -                        | -                            |
| 4500053139      | 3/14/2023 | AirSupply Tools, Inc                |                              | G130-SHOP TOOLS           | \$ 56.00     | -                        | -                            |
| 4500053140      | 3/14/2023 | Winzer Franchise Company            |                              | G150-FASTENERS            | \$ 114.21    | -                        | -                            |
| 4500053141      | 3/14/2023 | Kurt Morgan                         |                              | G200-OFFICE SUPPLIES      | \$ 270.72    | -                        | -                            |
| 4500053142      | 3/14/2023 | TK Services Inc                     |                              | B250-BUS REPAIR PARTS     | \$ 718.02    | -                        | -                            |
| 4500053143      | 3/14/2023 | Sherwin Williams Company            |                              | B250-BUS REPAIR PARTS     | \$ 495.50    | -                        | -                            |
| 4500053144      | 3/14/2023 | TK Services Inc                     |                              | B160-BUS ELECTRICAL       | \$ 72.09     | -                        | -                            |
| 4500053145      | 3/14/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 205.11    | -                        | -                            |
| 4500053146      | 3/14/2023 | Home Depot USA Inc                  |                              | F110-SHOP/BLDG MACHINERY  | \$ 35.30     | -                        | -                            |
| 4500053147      | 3/14/2023 | Harbor Diesel & Equipment, Inc      |                              | B120-BUS MECHANICAL PARTS | \$ 139.86    | -                        | -                            |



| Purchase Orders |           |                                     |                              |                           |               |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|---------------------------|---------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group            | PO Value      | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053148      | 3/14/2023 | Alliant Insurance Services, Inc.    |                              | P370-RISK MANAGEMENT      | \$ 1,075.44   | -                        | -                            |
| 4500053149      | 3/14/2023 | Alliant Insurance Services, Inc.    |                              | P370-RISK MANAGEMENT      | \$ 1,491.70   | -                        | -                            |
| 4500053152      | 3/15/2023 | Wesco Distribution Inc              |                              | M180-STATION ELECTRICAL   | \$ 2,583.43   | -                        | -                            |
| 4500053154      | 3/15/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,725.78   | -                        | -                            |
| 4500053155      | 3/15/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 1,509.41   | -                        | -                            |
| 4500053156      | 3/15/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2.69       | -                        | -                            |
| 4500053157      | 3/15/2023 | Data Controls Printworks Inc        | Small Business               | G230-PRINTED MATERIALS    | \$ 762.87     | -                        | -                            |
| 4500053158      | 3/15/2023 | Steven Timme                        |                              | G230-PRINTED MATERIALS    | \$ 235.50     | -                        | -                            |
| 4500053159      | 3/15/2023 | El Tigre Enterprise Inc             |                              | P440-CATERING SERVICES    | \$ 3,000.00   | -                        | -                            |
| 4500053160      | 3/15/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 82.80      | -                        | -                            |
| 4500053161      | 3/15/2023 | Siemens Mobility, Inc.              |                              | R220-RAIL/LRV TRUCKS      | \$ 103,195.30 | -                        | -                            |
| 4500053162      | 3/15/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 133.18     | -                        | -                            |
| 4500053163      | 3/15/2023 | Transit Holdings Inc                |                              | B130-BUS BODY             | \$ 5,086.42   | -                        | -                            |
| 4500053164      | 3/15/2023 | Siemens Mobility, Inc.              |                              | R220-RAIL/LRV TRUCKS      | \$ 1,894.25   | -                        | -                            |
| 4500053165      | 3/15/2023 | Kaman Industrial Technologies       |                              | B140-BUS CHASSIS          | \$ 191.11     | -                        | -                            |
| 4500053166      | 3/15/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 338.20     | -                        | -                            |
| 4500053167      | 3/15/2023 | Alstom Signaling Inc                |                              | M140-WAYSIDE SIGNALS      | \$ 460.00     | -                        | -                            |
| 4500053168      | 3/15/2023 | SPX Technologies, Inc.              |                              | B190-BUS FARE EQUIP       | \$ 240.16     | -                        | -                            |
| 4500053169      | 3/15/2023 | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS     | \$ 365.06     | -                        | -                            |
| 4500053170      | 3/15/2023 | Graybar Electric Co Inc             |                              | M140-WAYSIDE SIGNALS      | \$ 424.51     | -                        | -                            |
| 4500053171      | 3/15/2023 | Alpine Fence Inc.                   |                              | F180-BUILDING MATERIALS   | \$ 1,072.07   | -                        | -                            |
| 4500053172      | 3/15/2023 | Sunbelt Rentals, Inc                |                              | P160-EQUIPMENT RENTALS    | \$ 435.20     | -                        | -                            |
| 4500053173      | 3/15/2023 | Zemarc Corporation                  | Small Business               | T120-TRACK, LUBRICATORS   | \$ 1,032.74   | -                        | -                            |
| 4500053174      | 3/15/2023 | Home Depot USA Inc                  |                              | F180-BUILDING MATERIALS   | \$ 202.93     | -                        | -                            |
| 4500053175      | 3/16/2023 | Transit Holdings Inc                |                              | B120-BUS MECHANICAL PARTS | \$ 2,107.09   | -                        | -                            |
| 4500053176      | 3/16/2023 | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS     | \$ 73.27      | -                        | -                            |
| 4500053177      | 3/16/2023 | Siemens Mobility, Inc.              |                              | G150-FASTENERS            | \$ 2,887.70   | -                        | -                            |
| 4500053178      | 3/16/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 111.21     | -                        | -                            |
| 4500053179      | 3/16/2023 | Wesco Distribution Inc              |                              | M110-SUB STATION          | \$ 144.39     | -                        | -                            |
| 4500053180      | 3/16/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 4,018.68   | -                        | -                            |
| 4500053181      | 3/16/2023 | Muncie Transit Supply               |                              | B160-BUS ELECTRICAL       | \$ 16.27      | -                        | -                            |
| 4500053182      | 3/16/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 3,633.53   | -                        | -                            |
| 4500053183      | 3/16/2023 | CDW LLC                             |                              | I110-INFORMATION TECH     | \$ 649.93     | -                        | -                            |
| 4500053184      | 3/16/2023 | Hawthorne Machinery Co              |                              | P130-EQUIP MAINT REPR SVC | \$ 7,839.96   | -                        | -                            |
| 4500053185      | 3/16/2023 | Init Innovations in Transportation  |                              | G290-FARE REVENUE EQUIP   | \$ 870.00     | -                        | -                            |
| 4500053186      | 3/16/2023 | Home Depot USA Inc                  |                              | F110-SHOP/BLDG MACHINERY  | \$ 42.69      | -                        | -                            |
| 4500053187      | 3/16/2023 | Init Innovations in Transportation  |                              | G290-FARE REVENUE EQUIP   | \$ 11,625.00  | -                        | -                            |
| 4500053188      | 3/16/2023 | Init Innovations in Transportation  |                              | G290-FARE REVENUE EQUIP   | \$ 900.00     | -                        | -                            |
| 4500053189      | 3/16/2023 | Init Innovations in Transportation  |                              | G290-FARE REVENUE EQUIP   | \$ 150.00     | -                        | -                            |
| 4500053190      | 3/16/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 41.40      | -                        | -                            |
| 4500053191      | 3/16/2023 | Fastenal Company                    |                              | G190-SAFETY/MED SUPPLIES  | \$ 258.60     | -                        | -                            |
| 4500053192      | 3/16/2023 | Mohawk Mfg & Supply Co              |                              | B140-BUS CHASSIS          | \$ 153.81     | -                        | -                            |
| 4500053193      | 3/16/2023 | Brady Industries of California, LLC |                              | G180-JANITORIAL SUPPLIES  | \$ 246.05     | -                        | -                            |
| 4500053194      | 3/16/2023 | Init Innovations in Transportation  |                              | G290-FARE REVENUE EQUIP   | \$ 1,140.00   | -                        | -                            |
| 4500053195      | 3/16/2023 | Init Innovations in Transportation  |                              | G290-FARE REVENUE EQUIP   | \$ 9,900.00   | -                        | -                            |

| Purchase Orders |           |                                     |                              |                          |              |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|--------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group           | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053196      | 3/16/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP | \$ 1,491.23  | -                        | -                            |
| 4500053197      | 3/16/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS    | \$ 1,370.93  | -                        | -                            |
| 4500053198      | 3/16/2023 | Sportworks Global LLC               |                              | B130-BUS BODY            | \$ 120.34    | -                        | -                            |
| 4500053199      | 3/16/2023 | AirSupply Tools, Inc                |                              | G140-SHOP SUPPLIES       | \$ 62.17     | -                        | -                            |
| 4500053200      | 3/16/2023 | Freeby Signs                        |                              | B130-BUS BODY            | \$ 247.83    | -                        | -                            |
| 4500053201      | 3/16/2023 | Muncie Transit Supply               |                              | B130-BUS BODY            | \$ 29.74     | -                        | -                            |
| 4500053202      | 3/16/2023 | R.S. Hughes Co Inc                  |                              | G190-SAFETY/MED SUPPLIES | \$ 74.25     | -                        | -                            |
| 4500053203      | 3/16/2023 | Charter Industrial Supply Inc       | Small Business               | B250-BUS REPAIR PARTS    | \$ 148.70    | -                        | -                            |
| 4500053204      | 3/16/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS           | \$ 226.44    | -                        | -                            |
| 4500053205      | 3/16/2023 | Prochem Specialty Products Inc      | Small Business               | G180-JANITORIAL SUPPLIES | \$ 1,718.62  | -                        | -                            |
| 4500053206      | 3/16/2023 | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS    | \$ 1,710.61  | -                        | -                            |
| 4500053207      | 3/16/2023 | Compressed Air Systems Engineering  |                              | F180-BUILDING MATERIALS  | \$ 1,551.60  | -                        | -                            |
| 4500053208      | 3/16/2023 | Inland Kenworth (US) Inc            |                              | B250-BUS REPAIR PARTS    | \$ 821.99    | -                        | -                            |
| 4500053209      | 3/16/2023 | Waxie's Enterprises Inc.            |                              | G180-JANITORIAL SUPPLIES | \$ 85.51     | -                        | -                            |
| 4500053210      | 3/16/2023 | Airgas Inc                          |                              | G140-SHOP SUPPLIES       | \$ 61.39     | -                        | -                            |
| 4500053211      | 3/16/2023 | SPX Technologies, Inc.              |                              | B190-BUS FARE EQUIP      | \$ 120.08    | -                        | -                            |
| 4500053212      | 3/16/2023 | JDK Railroad Materials, LLC         |                              | P280-GENERAL SVC AGRMNTS | \$ 1,950.00  | -                        | -                            |
| 4500053213      | 3/16/2023 | Custom Glass Solutions              |                              | R120-RAIL/LRV CAR BODY   | \$ 9,813.87  | -                        | -                            |
| 4500053214      | 3/16/2023 | Fastenal Company                    |                              | G190-SAFETY/MED SUPPLIES | \$ 577.77    | -                        | -                            |
| 4500053215      | 3/16/2023 | Siemens Mobility, Inc.              |                              | R190-RAIL/LRV PANTOGRAPH | \$ 32,059.94 | -                        | -                            |
| 4500053216      | 3/16/2023 | CRH California Water, Inc.          |                              | M140-WAYSIDE SIGNALS     | \$ 22.63     | -                        | -                            |
| 4500053217      | 3/16/2023 | Robcar Corporation                  | Woman Owned Business         | G140-SHOP SUPPLIES       | \$ 630.34    | -                        | -                            |
| 4500053218      | 3/16/2023 | Schunk Carbon Technology LLC        |                              | R190-RAIL/LRV PANTOGRAPH | \$ 2,500.04  | -                        | -                            |
| 4500053219      | 3/16/2023 | Flyers Energy LLC                   |                              | G170-LUBRICANTS          | \$ 8,793.85  | -                        | -                            |
| 4500053220      | 3/16/2023 | Brady Industries of California, LLC |                              | G180-JANITORIAL SUPPLIES | \$ 2,043.94  | -                        | -                            |
| 4500053221      | 3/16/2023 | Laird Plastics, Inc                 |                              | M180-STATION ELECTRICAL  | \$ 2,742.82  | -                        | -                            |
| 4500053222      | 3/16/2023 | Professional Contractors Supplies   |                              | G140-SHOP SUPPLIES       | \$ 149.94    | -                        | -                            |
| 4500053223      | 3/17/2023 | Transit Holdings Inc                |                              | B130-BUS BODY            | \$ 2,199.41  | -                        | -                            |
| 4500053224      | 3/17/2023 | Annex Warehouse Company, Inc        |                              | R240-RAIL/LRV REPR PARTS | \$ 5,236.64  | -                        | -                            |
| 4500053225      | 3/17/2023 | Louis Sardo Upholstery Inc          |                              | R200-RAIL/LRV SEATING    | \$ 3,685.05  | -                        | -                            |
| 4500053226      | 3/17/2023 | Muncie Transit Supply               |                              | B200-BUS PWR TRAIN EQUIP | \$ 21.27     | -                        | -                            |
| 4500053227      | 3/17/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP | \$ 5,584.75  | -                        | -                            |
| 4500053228      | 3/17/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP | \$ 91.89     | -                        | -                            |
| 4500053229      | 3/17/2023 | R.S. Hughes Co Inc                  |                              | G160-PAINTS & CHEMICALS  | \$ 382.34    | -                        | -                            |
| 4500053230      | 3/17/2023 | Grah Safe & Lock Inc                | Small Business               | R120-RAIL/LRV CAR BODY   | \$ 82.65     | -                        | -                            |
| 4500053231      | 3/17/2023 | Genuine Parts Co                    |                              | P210-NON-REV VEH REPAIRS | \$ 254.27    | -                        | -                            |
| 4500053232      | 3/17/2023 | Balco Holdings Inc                  |                              | P550-REAL ESTATE         | \$ 2,513.70  | -                        | -                            |
| 4500053233      | 3/17/2023 | W.W. Grainger Inc                   |                              | B250-BUS REPAIR PARTS    | \$ 36.07     | -                        | -                            |
| 4500053234      | 3/17/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS           | \$ 38.59     | -                        | -                            |
| 4500053235      | 3/17/2023 | Gillig LLC                          |                              | B130-BUS BODY            | \$ 676.97    | -                        | -                            |
| 4500053236      | 3/17/2023 | AirSupply Tools, Inc                |                              | G180-JANITORIAL SUPPLIES | \$ 228.95    | -                        | -                            |
| 4500053237      | 3/17/2023 | ABC General Contractor Inc          |                              | C130-CONSTRUCTION SVCS   | \$ 23,489.87 | -                        | \$ 8,550.31                  |
| 4500053238      | 3/20/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP | \$ 2,739.12  | -                        | -                            |
| 4500053239      | 3/20/2023 | Jamison Professional Services, LLC  | DBE                          | G160-PAINTS & CHEMICALS  | \$ 183.28    | -                        | -                            |
| 4500053240      | 3/20/2023 | Siemens Mobility, Inc.              |                              | R220-RAIL/LRV TRUCKS     | \$ 11,960.25 | -                        | -                            |

| Purchase Orders |           |                                     |                              |                           |               |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|---------------------------|---------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group            | PO Value      | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053241      | 3/20/2023 | Knorr Brake Holding Corporation     |                              | R140-RAIL/LRV DOORS/RAMP  | \$ 6,265.67   | -                        | -                            |
| 4500053242      | 3/20/2023 | Siemens Mobility, Inc.              |                              | R200-RAIL/LRV SEATING     | \$ 2,747.63   | -                        | -                            |
| 4500053243      | 3/20/2023 | Fastenal Company                    |                              | G150-FASTENERS            | \$ 901.06     | -                        | -                            |
| 4500053244      | 3/20/2023 | Siemens Mobility, Inc.              |                              | R230-RAIL/LRV MECHANICAL  | \$ 2,240.13   | -                        | -                            |
| 4500053246      | 3/20/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 2,017.89   | -                        | -                            |
| 4500053247      | 3/20/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 1,127.60   | -                        | -                            |
| 4500053248      | 3/20/2023 | SC Commercial, LLC                  |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,718.77   | -                        | -                            |
| 4500053249      | 3/20/2023 | Staples Contract & Commercial Inc   |                              | G200-OFFICE SUPPLIES      | \$ 1,632.92   | -                        | -                            |
| 4500053250      | 3/20/2023 | Supreme Oil Company                 |                              | A120-AUTO/TRUCK GASOLINE  | \$ 12,326.94  | -                        | -                            |
| 4500053251      | 3/20/2023 | Siemens Mobility, Inc.              |                              | R120-RAIL/LRV CAR BODY    | \$ 538.75     | -                        | -                            |
| 4500053252      | 3/20/2023 | Jamaica Bearings Co Inc             |                              | R170-RAIL/LRV HVAC        | \$ 219.27     | -                        | -                            |
| 4500053253      | 3/20/2023 | Jose Arellano                       |                              | P280-GENERAL SVC AGRMNTS  | \$ 5,000.00   | -                        | -                            |
| 4500053254      | 3/20/2023 | Davey Auto Body Inc                 |                              | G120-SECURITY             | \$ 7,910.08   | -                        | -                            |
| 4500053255      | 3/20/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 3,344.12   | -                        | -                            |
| 4500053256      | 3/20/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 3,121.65   | -                        | -                            |
| 4500053257      | 3/20/2023 | American Society of Civil Engineers |                              | P450-PERSONNEL SVCS       | \$ 500.00     | -                        | -                            |
| 4500053258      | 3/20/2023 | Golden State Supply LLC             |                              | F180-BUILDING MATERIALS   | \$ 176.48     | -                        | -                            |
| 4500053259      | 3/20/2023 | Monoprice Inc                       | Small Business               | I110-INFORMATION TECH     | \$ 404.35     | -                        | -                            |
| 4500053260      | 3/20/2023 | SHI International Corp              | Woman Owned Business         | I120-INFO TECH, SVCS      | \$ 140,148.42 | -                        | -                            |
| 4500053261      | 3/20/2023 | Uline                               |                              | G200-OFFICE SUPPLIES      | \$ 533.63     | -                        | -                            |
| 4500053262      | 3/20/2023 | General Signals Inc                 |                              | M130-CROSSING MECHANISM   | \$ 901.87     | -                        | -                            |
| 4500053263      | 3/20/2023 | Team One Repair Inc                 |                              | G290-FARE REVENUE EQUIP   | \$ 352.99     | -                        | -                            |
| 4500053264      | 3/20/2023 | Waxie's Enterprises Inc.            |                              | G180-JANITORIAL SUPPLIES  | \$ 4,668.46   | -                        | -                            |
| 4500053265      | 3/20/2023 | Joseph B Sudduth                    |                              | P280-GENERAL SVC AGRMNTS  | \$ 3,150.00   | -                        | -                            |
| 4500053267      | 3/20/2023 | Shilpark Paint Corporation          |                              | F180-BUILDING MATERIALS   | \$ 77.21      | -                        | -                            |
| 4500053268      | 3/20/2023 | Kenneth Place                       |                              | F190-LANDSCAPING MAT'LS   | \$ 37.69      | -                        | -                            |
| 4500053269      | 3/20/2023 | Pestmaster Services, L.P.           |                              | P110-BLDG MAINTENANCE     | \$ 1,165.00   | -                        | -                            |
| 4500053270      | 3/21/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 488.33     | -                        | -                            |
| 4500053271      | 3/21/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,150.84   | -                        | -                            |
| 4500053272      | 3/21/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 752.08     | -                        | -                            |
| 4500053273      | 3/21/2023 | Parts Authority, LLC                |                              | B160-BUS ELECTRICAL       | \$ 4,407.08   | -                        | -                            |
| 4500053275      | 3/21/2023 | Knorr Brake Holding Corporation     |                              | R160-RAIL/LRV ELECTRICAL  | \$ 12,331.99  | -                        | -                            |
| 4500053276      | 3/21/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 1,549.45   | -                        | -                            |
| 4500053277      | 3/21/2023 | Gillig LLC                          |                              | B120-BUS MECHANICAL PARTS | \$ 273.42     | -                        | -                            |
| 4500053278      | 3/21/2023 | SC Commercial, LLC                  |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,301.60   | -                        | -                            |
| 4500053279      | 3/21/2023 | American Seating Company            | Small Business               | R200-RAIL/LRV SEATING     | \$ 88.89      | -                        | -                            |
| 4500053280      | 3/21/2023 | Home Depot USA Inc                  |                              | F180-BUILDING MATERIALS   | \$ 81.21      | -                        | -                            |
| 4500053281      | 3/21/2023 | Home Depot USA Inc                  |                              | F180-BUILDING MATERIALS   | \$ 82.92      | -                        | -                            |
| 4500053282      | 3/21/2023 | Willy's Electronic Supply Co Inc    | Small Business               | M180-STATION ELECTRICAL   | \$ 1,935.94   | -                        | -                            |
| 4500053283      | 3/21/2023 | Fastenal Company                    |                              | G190-SAFETY/MED SUPPLIES  | \$ 1,167.72   | -                        | -                            |
| 4500053284      | 3/21/2023 | The Gordian Group, Inc.             |                              | C130-CONSTRUCTION SVCS    | \$ 458.05     | -                        | -                            |
| 4500053285      | 3/21/2023 | The Gordian Group, Inc.             |                              | C140-CONSTRUCTION MGT SRV | \$ 1,919.70   | -                        | -                            |
| 4500053286      | 3/22/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 356.26     | -                        | -                            |
| 4500053287      | 3/22/2023 | Muncie Transit Supply               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 15.07      | -                        | -                            |
| 4500053288      | 3/22/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,638.15   | -                        | -                            |

| Purchase Orders |           |                                   |                              |                           |              |                          |                              |
|-----------------|-----------|-----------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                              | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053289      | 3/22/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 832.34    | -                        | -                            |
| 4500053290      | 3/22/2023 | Siemens Mobility, Inc.            |                              | R220-RAIL/LRV TRUCKS      | \$ 18,845.96 | -                        | -                            |
| 4500053291      | 3/22/2023 | Dimensional Silk Screen Inc       |                              | G230-PRINTED MATERIALS    | \$ 3,994.30  | -                        | -                            |
| 4500053292      | 3/22/2023 | Healy Newspapers                  |                              | P310-ADVERTISING SERVICES | \$ 2,900.00  | -                        | -                            |
| 4500053293      | 3/22/2023 | Kojae LLC                         |                              | P440-CATERING SERVICES    | \$ 942.82    | -                        | -                            |
| 4500053294      | 3/22/2023 | The Filipino Press, Inc.          |                              | P310-ADVERTISING SERVICES | \$ 2,600.00  | -                        | -                            |
| 4500053296      | 3/22/2023 | W.W. Grainger Inc                 |                              | M110-SUB STATION          | \$ 2,803.31  | -                        | -                            |
| 4500053297      | 3/22/2023 | W.W. Grainger Inc                 |                              | F110-SHOP/BLDG MACHINERY  | \$ 341.66    | -                        | -                            |
| 4500053298      | 3/22/2023 | Kurt Morgan                       |                              | G200-OFFICE SUPPLIES      | \$ 1,632.78  | -                        | -                            |
| 4500053299      | 3/22/2023 | Transit Holdings Inc              |                              | B120-BUS MECHANICAL PARTS | \$ 4,132.39  | -                        | -                            |
| 4500053300      | 3/22/2023 | Charter Industrial Supply Inc     | Small Business               | G150-FASTENERS            | \$ 60.34     | -                        | -                            |
| 4500053301      | 3/22/2023 | TK Services Inc                   |                              | B110-BUS HVAC SYSTEMS     | \$ 61.93     | -                        | -                            |
| 4500053302      | 3/22/2023 | Gillig LLC                        |                              | B140-BUS CHASSIS          | \$ 999.95    | -                        | -                            |
| 4500053303      | 3/22/2023 | Siemens Mobility, Inc.            |                              | R160-RAIL/LRV ELECTRICAL  | \$ 43,521.17 | -                        | -                            |
| 4500053304      | 3/22/2023 | Air & Lube Systems Inc            | DBE                          | F110-SHOP/BLDG MACHINERY  | \$ 196.11    | -                        | -                            |
| 4500053305      | 3/22/2023 | Harbor Diesel & Equipment, Inc    |                              | B200-BUS PWR TRAIN EQUIP  | \$ 600.90    | -                        | -                            |
| 4500053306      | 3/22/2023 | Newman Signs, Inc                 |                              | G110-BUS/TROLLEY SIGNAGE  | \$ 41,887.38 | -                        | -                            |
| 4500053307      | 3/22/2023 | R.S. Hughes Co Inc                |                              | G140-SHOP SUPPLIES        | \$ 338.99    | -                        | -                            |
| 4500053308      | 3/22/2023 | Kaman Industrial Technologies     |                              | B140-BUS CHASSIS          | \$ 1,772.24  | -                        | -                            |
| 4500053309      | 3/22/2023 | ABC General Contractor Inc        |                              | C110-GENERAL CONTRACTORS  | \$ 98,446.09 | -                        | \$ 54,332.40                 |
| 4500053310      | 3/22/2023 | Artisan Controls Corporation      |                              | M130-CROSSING MECHANISM   | \$ 361.93    | -                        | -                            |
| 4500053311      | 3/22/2023 | Fastenal Company                  |                              | G180-JANITORIAL SUPPLIES  | \$ 1,354.42  | -                        | -                            |
| 4500053312      | 3/22/2023 | Clarran Inc.                      | DBE                          | G150-FASTENERS            | \$ 4.05      | -                        | -                            |
| 4500053313      | 3/22/2023 | Airgas Inc                        |                              | G190-SAFETY/MED SUPPLIES  | \$ 1,182.50  | -                        | -                            |
| 4500053314      | 3/22/2023 | Flyers Energy LLC                 |                              | G170-LUBRICANTS           | \$ 8,793.85  | -                        | -                            |
| 4500053315      | 3/22/2023 | Vern Rose Inc                     |                              | G140-SHOP SUPPLIES        | \$ 78.52     | -                        | -                            |
| 4500053316      | 3/22/2023 | Tribologik Corporation            |                              | G140-SHOP SUPPLIES        | \$ 3,391.78  | -                        | -                            |
| 4500053317      | 3/22/2023 | San Diego Friction Products, Inc. |                              | B110-BUS HVAC SYSTEMS     | \$ 240.15    | -                        | -                            |
| 4500053318      | 3/22/2023 | Midwest Bus Corporation           | Small Business               | B130-BUS BODY             | \$ 1,212.19  | -                        | -                            |
| 4500053320      | 3/22/2023 | Muncie Transit Supply             |                              | B120-BUS MECHANICAL PARTS | \$ 82.10     | -                        | -                            |
| 4500053321      | 3/22/2023 | Transit Holdings Inc              |                              | B130-BUS BODY             | \$ 839.44    | -                        | -                            |
| 4500053322      | 3/22/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 367.53    | -                        | -                            |
| 4500053323      | 3/22/2023 | Sunbelt Rentals, Inc              |                              | F190-LANDSCAPING MAT'LS   | \$ 2,364.64  | -                        | -                            |
| 4500053324      | 3/22/2023 | Waxie's Enterprises Inc.          |                              | G130-SHOP TOOLS           | \$ 35.45     | -                        | -                            |
| 4500053325      | 3/22/2023 | Prochem Specialty Products Inc    | Small Business               | G180-JANITORIAL SUPPLIES  | \$ 859.31    | -                        | -                            |
| 4500053326      | 3/22/2023 | Tribologik Corporation            |                              | G140-SHOP SUPPLIES        | \$ 3,340.76  | -                        | -                            |
| 4500053327      | 3/22/2023 | Barry Sandler Enterprises         |                              | G180-JANITORIAL SUPPLIES  | \$ 1,733.92  | -                        | -                            |
| 4500053328      | 3/22/2023 | Cummins Pacific LLC               |                              | B250-BUS REPAIR PARTS     | \$ 30.68     | -                        | -                            |
| 4500053329      | 3/22/2023 | R.S. Hughes Co Inc                |                              | G160-PAINTS & CHEMICALS   | \$ 32.99     | -                        | -                            |
| 4500053330      | 3/22/2023 | Freeby Signs                      |                              | B250-BUS REPAIR PARTS     | \$ 222.74    | -                        | -                            |
| 4500053331      | 3/22/2023 | Transit Holdings Inc              |                              | B250-BUS REPAIR PARTS     | \$ 1,570.95  | -                        | -                            |
| 4500053332      | 3/23/2023 | Transit Holdings Inc              |                              | B250-BUS REPAIR PARTS     | \$ 76.67     | -                        | -                            |
| 4500053333      | 3/23/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 4,081.93  | -                        | -                            |
| 4500053334      | 3/23/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 3,199.83  | -                        | -                            |
| 4500053335      | 3/23/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 32.33     | -                        | -                            |

| Purchase Orders |           |                                   |                              |                           |               |                          |                              |
|-----------------|-----------|-----------------------------------|------------------------------|---------------------------|---------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                              | Prime Business Certification | Material Group            | PO Value      | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053336      | 3/23/2023 | Synco Chemical Corporation        |                              | G170-LUBRICANTS           | \$ 24,639.41  | -                        | -                            |
| 4500053337      | 3/23/2023 | Mohammad Karimi                   |                              | G120-SECURITY             | \$ 111.10     | -                        | -                            |
| 4500053338      | 3/23/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 4,427.09   | -                        | -                            |
| 4500053339      | 3/23/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 1,471.14   | -                        | -                            |
| 4500053340      | 3/23/2023 | Transit Holdings Inc              |                              | B120-BUS MECHANICAL PARTS | \$ 355.15     | -                        | -                            |
| 4500053341      | 3/23/2023 | Staples Contract & Commercial Inc |                              | P280-GENERAL SVC AGRMNTS  | \$ 841.50     | -                        | -                            |
| 4500053342      | 3/23/2023 | Staples Contract & Commercial Inc |                              | P280-GENERAL SVC AGRMNTS  | \$ 287.99     | -                        | -                            |
| 4500053343      | 3/23/2023 | Jamaica Bearings Co Inc           |                              | R220-RAIL/LRV TRUCKS      | \$ 108,127.55 | -                        | -                            |
| 4500053344      | 3/24/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 3,682.08   | -                        | -                            |
| 4500053345      | 3/24/2023 | SD County Crime Stoppers, Inc.    |                              | P490-MANAGEMENT TRAINING  | \$ 1,000.00   | -                        | -                            |
| 4500053346      | 3/24/2023 | Mohawk Mfg & Supply Co            |                              | B140-BUS CHASSIS          | \$ 64.65      | -                        | -                            |
| 4500053347      | 3/24/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 78.02      | -                        | -                            |
| 4500053348      | 3/24/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 14.92      | -                        | -                            |
| 4500053349      | 3/24/2023 | Vehicle Maintenance Program, Inc. | Woman Owned Business         | B140-BUS CHASSIS          | \$ 873.63     | -                        | -                            |
| 4500053350      | 3/24/2023 | Robcar Corporation                | Woman Owned Business         | P280-GENERAL SVC AGRMNTS  | \$ 645.73     | -                        | -                            |
| 4500053351      | 3/24/2023 | Miramar Bobcat LLC                | Small Business               | P130-EQUIP MAINT REPR SVC | \$ 2,866.46   | -                        | -                            |
| 4500053352      | 3/24/2023 | Home Depot USA Inc                |                              | G200-OFFICE SUPPLIES      | \$ 662.55     | -                        | -                            |
| 4500053353      | 3/24/2023 | American Power Systems, LLC       |                              | M110-SUB STATION          | \$ 1,493.06   | -                        | -                            |
| 4500053354      | 3/24/2023 | Oldcastle Precast Inc.            |                              | M180-STATION ELECTRICAL   | \$ 463.33     | -                        | -                            |
| 4500053355      | 3/24/2023 | Transit Holdings Inc              |                              | B250-BUS REPAIR PARTS     | \$ 1,737.71   | -                        | -                            |
| 4500053356      | 3/24/2023 | Transit Holdings Inc              |                              | B160-BUS ELECTRICAL       | \$ 2,649.56   | -                        | -                            |
| 4500053357      | 3/24/2023 | W.W. Grainger Inc                 |                              | G140-SHOP SUPPLIES        | \$ 72.61      | -                        | -                            |
| 4500053358      | 3/24/2023 | Vern Rose Inc                     |                              | G140-SHOP SUPPLIES        | \$ 37.25      | -                        | -                            |
| 4500053359      | 3/24/2023 | Clarran Inc.                      | DBE                          | G150-FASTENERS            | \$ 139.57     | -                        | -                            |
| 4500053360      | 3/24/2023 | Gillig LLC                        |                              | B130-BUS BODY             | \$ 3,403.17   | -                        | -                            |
| 4500053361      | 3/24/2023 | Airgas Inc                        |                              | G190-SAFETY/MED SUPPLIES  | \$ 3,696.85   | -                        | -                            |
| 4500053362      | 3/24/2023 | Muncie Transit Supply             |                              | B130-BUS BODY             | \$ 402.58     | -                        | -                            |
| 4500053363      | 3/24/2023 | Airgas Inc                        |                              | G190-SAFETY/MED SUPPLIES  | \$ 166.64     | -                        | -                            |
| 4500053364      | 3/24/2023 | Staples Contract & Commercial Inc |                              | G200-OFFICE SUPPLIES      | \$ 177.27     | -                        | -                            |
| 4500053365      | 3/24/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 2,390.04   | -                        | -                            |
| 4500053366      | 3/24/2023 | R.S. Hughes Co Inc                |                              | G140-SHOP SUPPLIES        | \$ 552.80     | -                        | -                            |
| 4500053367      | 3/24/2023 | W.W. Grainger Inc                 |                              | G170-LUBRICANTS           | \$ 141.25     | -                        | -                            |
| 4500053368      | 3/24/2023 | Kaman Industrial Technologies     |                              | G170-LUBRICANTS           | \$ 99.96      | -                        | -                            |
| 4500053369      | 3/24/2023 | Kurt Morgan                       |                              | G200-OFFICE SUPPLIES      | \$ 103.64     | -                        | -                            |
| 4500053370      | 3/24/2023 | Home Depot USA Inc                |                              | G180-JANITORIAL SUPPLIES  | \$ 612.23     | -                        | -                            |
| 4500053371      | 3/24/2023 | D's Kustom Sales & Services, LLC  |                              | T110-TRACK, RAIL          | \$ 812.97     | -                        | -                            |
| 4500053372      | 3/24/2023 | Cummins Pacific LLC               |                              | B120-BUS MECHANICAL PARTS | \$ 83.09      | -                        | -                            |
| 4500053373      | 3/24/2023 | TK Services Inc                   |                              | B110-BUS HVAC SYSTEMS     | \$ 67.82      | -                        | -                            |
| 4500053374      | 3/24/2023 | The Gordian Group, Inc.           |                              | C130-CONSTRUCTION SVCS    | \$ 5,905.70   | -                        | -                            |
| 4500053375      | 3/24/2023 | Fastenal Company                  |                              | G140-SHOP SUPPLIES        | \$ 1,922.43   | -                        | -                            |
| 4500053376      | 3/27/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 1,362.09   | -                        | -                            |
| 4500053377      | 3/27/2023 | Transit Holdings Inc              |                              | B130-BUS BODY             | \$ 25.60      | -                        | -                            |
| 4500053378      | 3/27/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,318.47   | -                        | -                            |
| 4500053379      | 3/27/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,264.24   | -                        | -                            |
| 4500053380      | 3/27/2023 | Transit Holdings Inc              |                              | B160-BUS ELECTRICAL       | \$ 64.65      | -                        | -                            |

| Purchase Orders |           |                                     |                              |                           |              |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053381      | 3/27/2023 | Matthew Bender & Co Inc             |                              | P340-LEGAL                | \$ 3,000.00  | -                        | -                            |
| 4500053382      | 3/27/2023 | SC Commercial, LLC                  |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,903.72  | -                        | -                            |
| 4500053383      | 3/27/2023 | Supreme Oil Company                 |                              | A120-AUTO/TRUCK GASOLINE  | \$ 11,498.77 | -                        | -                            |
| 4500053384      | 3/27/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 3,098.63  | -                        | -                            |
| 4500053385      | 3/27/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 3,078.65  | -                        | -                            |
| 4500053387      | 3/27/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 4,074.95  | -                        | -                            |
| 4500053388      | 3/27/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 2,863.41  | -                        | -                            |
| 4500053389      | 3/27/2023 | Robcar Corporation                  | Woman Owned Business         | G120-SECURITY             | \$ 1,292.20  | -                        | -                            |
| 4500053390      | 3/27/2023 | Charter Industrial Supply Inc       | Small Business               | R230-RAIL/LRV MECHANICAL  | \$ 1,637.80  | -                        | -                            |
| 4500053391      | 3/27/2023 | Applied Industrial Technologies-CA  |                              | G140-SHOP SUPPLIES        | \$ 919.20    | -                        | -                            |
| 4500053392      | 3/27/2023 | RS Americas, Inc.                   |                              | G170-LUBRICANTS           | \$ 1,602.89  | -                        | -                            |
| 4500053393      | 3/27/2023 | Schunk Carbon Technology LLC        |                              | R190-RAIL/LRV PANTOGRAPH  | \$ 3,502.94  | -                        | -                            |
| 4500053394      | 3/27/2023 | Hitachi Rail STS USA, Inc.          |                              | M140-WAYSIDE SIGNALS      | \$ 683.99    | -                        | -                            |
| 4500053395      | 3/27/2023 | American Battery Corporation        | Small Business               | M190-SDSU ELECTRICAL      | \$ 147.05    | -                        | -                            |
| 4500053396      | 3/27/2023 | City of El Cajon                    |                              | P310-ADVERTISING SERVICES | \$ 50.00     | -                        | -                            |
| 4500053397      | 3/27/2023 | Western-Cullen-Hayes Inc            |                              | M130-CROSSING MECHANISM   | \$ 62.07     | -                        | -                            |
| 4500053398      | 3/27/2023 | OneSource Distributors, LLC         |                              | M180-STATION ELECTRICAL   | \$ 219.17    | -                        | -                            |
| 4500053399      | 3/27/2023 | Westair Gases & Equipment Inc       | Small Business               | G190-SAFETY/MED SUPPLIES  | \$ 332.30    | -                        | -                            |
| 4500053400      | 3/27/2023 | Safeway, Inc.                       |                              | G260-MEDIA                | \$ 550.00    | -                        | -                            |
| 4500053401      | 3/27/2023 | Home Depot USA Inc                  |                              | G140-SHOP SUPPLIES        | \$ 1,374.32  | -                        | -                            |
| 4500053402      | 3/27/2023 | U.S. Train Products LLC             |                              | R120-RAIL/LRV CAR BODY    | \$ 969.75    | -                        | -                            |
| 4500053403      | 3/27/2023 | Professional Contractors Supplies   |                              | G140-SHOP SUPPLIES        | \$ 724.40    | -                        | -                            |
| 4500053404      | 3/27/2023 | Golden State Supply LLC             |                              | G170-LUBRICANTS           | \$ 167.77    | -                        | -                            |
| 4500053405      | 3/27/2023 | West-Lite Supply Co Inc             | Small Business               | M140-WAYSIDE SIGNALS      | \$ 1,127.07  | -                        | -                            |
| 4500053406      | 3/27/2023 | Fastenal Company                    |                              | G140-SHOP SUPPLIES        | \$ 334.89    | -                        | -                            |
| 4500053407      | 3/27/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 416.48    | -                        | -                            |
| 4500053408      | 3/27/2023 | Init Innovations in Transportation  |                              | B190-BUS FARE EQUIP       | \$ 1,645.88  | -                        | -                            |
| 4500053409      | 3/27/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS            | \$ 77.53     | -                        | -                            |
| 4500053410      | 3/27/2023 | TK Services Inc                     |                              | B160-BUS ELECTRICAL       | \$ 89.39     | -                        | -                            |
| 4500053411      | 3/27/2023 | Home Depot USA Inc                  |                              | F110-SHOP/BLDG MACHINERY  | \$ 47.35     | -                        | -                            |
| 4500053412      | 3/27/2023 | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS     | \$ 3,542.89  | -                        | -                            |
| 4500053413      | 3/27/2023 | Home Depot USA Inc                  |                              | F110-SHOP/BLDG MACHINERY  | \$ 150.08    | -                        | -                            |
| 4500053414      | 3/27/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 122.51    | -                        | -                            |
| 4500053415      | 3/28/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 4,291.39  | -                        | -                            |
| 4500053416      | 3/28/2023 | Siemens Mobility, Inc.              |                              | R230-RAIL/LRV MECHANICAL  | \$ 9,846.83  | -                        | -                            |
| 4500053417      | 3/28/2023 | International Association for       |                              | P490-MANAGEMENT TRAINING  | \$ 180.00    | -                        | -                            |
| 4500053418      | 3/28/2023 | San Diego Community                 |                              | P490-MANAGEMENT TRAINING  | \$ 23.00     | -                        | -                            |
| 4500053419      | 3/28/2023 | Home Depot USA Inc                  |                              | F110-SHOP/BLDG MACHINERY  | \$ 181.54    | -                        | -                            |
| 4500053420      | 3/28/2023 | W.W. Grainger Inc                   |                              | F110-SHOP/BLDG MACHINERY  | \$ 139.11    | -                        | -                            |
| 4500053421      | 3/28/2023 | Waxie's Enterprises Inc.            |                              | G180-JANITORIAL SUPPLIES  | \$ 9,096.26  | -                        | -                            |
| 4500053422      | 3/28/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 133.29    | -                        | -                            |
| 4500053423      | 3/28/2023 | Siemens Mobility, Inc.              |                              | M140-WAYSIDE SIGNALS      | \$ 1,255.83  | -                        | -                            |
| 4500053424      | 3/28/2023 | Reid and Clark Screen Arts Co       |                              | G230-PRINTED MATERIALS    | \$ 1,249.90  | -                        | -                            |
| 4500053425      | 3/28/2023 | State Water Resources Control Board |                              | P340-LEGAL                | \$ 10,250.00 | -                        | -                            |
| 4500053426      | 3/28/2023 | Annex Warehouse Company, Inc        |                              | F120-BUS/LRV PAINT BOOTHS | \$ 4,202.25  | -                        | -                            |

| Purchase Orders |           |                                   |                              |                           |              |                          |                              |
|-----------------|-----------|-----------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                              | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053427      | 3/28/2023 | Gillig LLC                        |                              | B130-BUS BODY             | \$ 1,198.13  | -                        | -                            |
| 4500053428      | 3/29/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 1,237.91  | -                        | -                            |
| 4500053429      | 3/29/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 4,272.83  | -                        | -                            |
| 4500053430      | 3/29/2023 | Transit Holdings Inc              |                              | B160-BUS ELECTRICAL       | \$ 4,859.10  | -                        | -                            |
| 4500053431      | 3/29/2023 | 711 Print Enterprises Inc         |                              | G280-FARE MATERIALS       | \$ 7,111.50  | -                        | -                            |
| 4500053432      | 3/29/2023 | American Power Systems, LLC       |                              | M110-SUB STATION          | \$ 477.80    | -                        | -                            |
| 4500053433      | 3/29/2023 | Business Office Outfitters        |                              | G210-OFFICE FURNITURE     | \$ 4,999.65  | -                        | -                            |
| 4500053434      | 3/29/2023 | Uline                             |                              | G210-OFFICE FURNITURE     | \$ 3,944.90  | -                        | -                            |
| 4500053435      | 3/29/2023 | Reid and Clark Screen Arts Co     |                              | P210-NON-REV VEH REPAIRS  | \$ 81.42     | -                        | -                            |
| 4500053436      | 3/29/2023 | Recaro North America Inc          |                              | R200-RAIL/LRV SEATING     | \$ 921.54    | -                        | -                            |
| 4500053437      | 3/29/2023 | Graybar Electric Co Inc           |                              | M140-WAYSIDE SIGNALS      | \$ 329.29    | -                        | -                            |
| 4500053438      | 3/29/2023 | Dellner Inc                       |                              | R130-RAIL/LRV COUPLER     | \$ 592.63    | -                        | -                            |
| 4500053439      | 3/29/2023 | E-Z Spring & Stamping inc.        |                              | R140-RAIL/LRV DOORS/RAMP  | \$ 463.86    | -                        | -                            |
| 4500053440      | 3/29/2023 | Waxie's Enterprises Inc.          |                              | G180-JANITORIAL SUPPLIES  | \$ 1,858.33  | -                        | -                            |
| 4500053441      | 3/29/2023 | Reid and Clark Screen Arts Co     |                              | R120-RAIL/LRV CAR BODY    | \$ 1,287.62  | -                        | -                            |
| 4500053442      | 3/29/2023 | Winzer Franchise Company          |                              | G150-FASTENERS            | \$ 618.39    | -                        | -                            |
| 4500053443      | 3/29/2023 | Mohawk Mfg & Supply Co            |                              | B140-BUS CHASSIS          | \$ 7.24      | -                        | -                            |
| 4500053444      | 3/29/2023 | Transit Holdings Inc              |                              | B140-BUS CHASSIS          | \$ 3,856.10  | -                        | -                            |
| 4500053445      | 3/29/2023 | Vehicle Maintenance Program, Inc. | Woman Owned Business         | B140-BUS CHASSIS          | \$ 961.00    | -                        | -                            |
| 4500053446      | 3/29/2023 | Axelliant LLC                     | Minority Owned Business      | I110-INFORMATION TECH     | \$ 60,434.00 | -                        | -                            |
| 4500053447      | 3/29/2023 | MAC-IMPULSE, LLC                  |                              | M120-OVRHEAD CATENARY SYS | \$ 3,154.92  | -                        | -                            |
| 4500053448      | 3/29/2023 | Wesco Distribution Inc            |                              | M110-SUB STATION          | \$ 262.91    | -                        | -                            |
| 4500053449      | 3/30/2023 | Brown & Bigelow Inc               |                              | P310-ADVERTISING SERVICES | \$ 16,859.84 | -                        | -                            |
| 4500053450      | 3/30/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,648.04  | -                        | -                            |
| 4500053451      | 3/30/2023 | Muncie Transit Supply             |                              | B200-BUS PWR TRAIN EQUIP  | \$ 19.62     | -                        | -                            |
| 4500053452      | 3/30/2023 | Transit Holdings Inc              |                              | B120-BUS MECHANICAL PARTS | \$ 5,523.93  | -                        | -                            |
| 4500053453      | 3/30/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 8.83      | -                        | -                            |
| 4500053454      | 3/30/2023 | Siemens Mobility, Inc.            |                              | R120-RAIL/LRV CAR BODY    | \$ 25,704.84 | -                        | -                            |
| 4500053455      | 3/30/2023 | Dellner Inc                       |                              | R130-RAIL/LRV COUPLER     | \$ 8,363.13  | -                        | -                            |
| 4500053456      | 3/30/2023 | Hypertec USA, Inc.                |                              | I110-INFORMATION TECH     | \$ 5,637.03  | -                        | -                            |
| 4500053457      | 3/30/2023 | Hypertec USA, Inc.                |                              | I110-INFORMATION TECH     | \$ 12,929.70 | -                        | -                            |
| 4500053458      | 3/30/2023 | TK Services Inc                   |                              | B250-BUS REPAIR PARTS     | \$ 718.02    | -                        | -                            |
| 4500053459      | 3/30/2023 | Mcmaster-Carr Supply Co           |                              | F110-SHOP/BLDG MACHINERY  | \$ 460.31    | -                        | -                            |
| 4500053460      | 3/30/2023 | TK Services Inc                   |                              | B250-BUS REPAIR PARTS     | \$ 395.31    | -                        | -                            |
| 4500053461      | 3/30/2023 | W.W. Grainger Inc                 |                              | G140-SHOP SUPPLIES        | \$ 186.43    | -                        | -                            |
| 4500053462      | 3/30/2023 | W.W. Grainger Inc                 |                              | G140-SHOP SUPPLIES        | \$ 136.99    | -                        | -                            |
| 4500053463      | 3/30/2023 | Allied Refrigeration Inc          |                              | B250-BUS REPAIR PARTS     | \$ 107.75    | -                        | -                            |
| 4500053464      | 3/30/2023 | Mohawk Mfg & Supply Co            |                              | B250-BUS REPAIR PARTS     | \$ 3,632.03  | -                        | -                            |
| 4500053465      | 3/30/2023 | TK Services Inc                   |                              | B250-BUS REPAIR PARTS     | \$ 19.88     | -                        | -                            |
| 4500053466      | 3/30/2023 | Romaine Electric Corporation      | Small Business               | M130-CROSSING MECHANISM   | \$ 2,287.40  | -                        | -                            |
| 4500053467      | 3/30/2023 | Clarran Inc.                      | DBE                          | G150-FASTENERS            | \$ 427.19    | -                        | -                            |
| 4500053468      | 3/30/2023 | Cummins Pacific LLC               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,698.03  | -                        | -                            |
| 4500053469      | 3/30/2023 | Transit Holdings Inc              |                              | B130-BUS BODY             | \$ 551.84    | -                        | -                            |
| 4500053470      | 3/30/2023 | Transit Holdings Inc              |                              | B200-BUS PWR TRAIN EQUIP  | \$ 245.67    | -                        | -                            |
| 4500053471      | 3/30/2023 | Ace Uniforms LLC                  | Small Business               | G120-SECURITY             | \$ 64.66     | -                        | -                            |



| Purchase Orders |          |                                     |                              |                           |              |                          |                              |
|-----------------|----------|-------------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date  | Name                                | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053473      | 4/3/2023 | Transit Holdings Inc                |                              | B130-BUS BODY             | \$ 420.70    | -                        | -                            |
| 4500053474      | 4/3/2023 | SPX Technologies, Inc.              |                              | B190-BUS FARE EQUIP       | \$ 4,607.76  | -                        | -                            |
| 4500053475      | 4/3/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,491.60  | -                        | -                            |
| 4500053476      | 4/3/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,614.44  | -                        | -                            |
| 4500053477      | 4/3/2023 | Transit Holdings Inc                |                              | B120-BUS MECHANICAL PARTS | \$ 132.75    | -                        | -                            |
| 4500053478      | 4/3/2023 | Staples Contract & Commercial Inc   |                              | G200-OFFICE SUPPLIES      | \$ 35.01     | -                        | -                            |
| 4500053479      | 4/3/2023 | Quadient, Inc.                      |                              | G200-OFFICE SUPPLIES      | \$ 333.70    | -                        | -                            |
| 4500053480      | 4/3/2023 | Siemens Mobility, Inc.              |                              | R230-RAIL/LRV MECHANICAL  | \$ 256.55    | -                        | -                            |
| 4500053481      | 4/3/2023 | Siemens Mobility, Inc.              |                              | R160-RAIL/LRV ELECTRICAL  | \$ 2,183.34  | -                        | -                            |
| 4500053482      | 4/3/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,554.82  | -                        | -                            |
| 4500053483      | 4/3/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 11,027.77 | -                        | -                            |
| 4500053484      | 4/3/2023 | SC Commercial, LLC                  |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,996.19  | -                        | -                            |
| 4500053485      | 4/3/2023 | Supreme Oil Company                 |                              | A120-AUTO/TRUCK GASOLINE  | \$ 11,976.54 | -                        | -                            |
| 4500053487      | 4/3/2023 | SPX Technologies, Inc.              |                              | G280-FARE MATERIALS       | \$ 603.40    | -                        | -                            |
| 4500053488      | 4/3/2023 | Fastenal Company                    |                              | R160-RAIL/LRV ELECTRICAL  | \$ 3,336.48  | -                        | -                            |
| 4500053489      | 4/3/2023 | JKL Cleaning Systems                | Small Business               | P130-EQUIP MAINT REPR SVC | \$ 625.21    | -                        | -                            |
| 4500053490      | 4/3/2023 | HD Supply Construction Supply, LTD. |                              | F200-TANK EQUIPMENT       | \$ 1,190.61  | -                        | -                            |
| 4500053491      | 4/3/2023 | TK Services Inc                     |                              | B120-BUS MECHANICAL PARTS | \$ 702.67    | -                        | -                            |
| 4500053492      | 4/3/2023 | Merrimac Petroleum Inc              | Woman Owned Business         | A120-AUTO/TRUCK GASOLINE  | \$ 35,638.56 | -                        | -                            |
| 4500053494      | 4/3/2023 | West-Lite Supply Co Inc             | Small Business               | R180-RAIL/LRV LIGHTING    | \$ 687.61    | -                        | -                            |
| 4500053495      | 4/3/2023 | Professional Contractors Supplies   |                              | G160-PAINTS & CHEMICALS   | \$ 421.67    | -                        | -                            |
| 4500053496      | 4/3/2023 | Waxie's Enterprises Inc.            |                              | G130-SHOP TOOLS           | \$ 3,940.83  | -                        | -                            |
| 4500053497      | 4/3/2023 | Gillig LLC                          |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,678.73  | -                        | -                            |
| 4500053498      | 4/3/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS            | \$ 51.78     | -                        | -                            |
| 4500053499      | 4/3/2023 | Inland Kenworth (US) Inc            |                              | B250-BUS REPAIR PARTS     | \$ 1,156.29  | -                        | -                            |
| 4500053500      | 4/3/2023 | Transit Holdings Inc                |                              | B130-BUS BODY             | \$ 4,703.12  | -                        | -                            |
| 4500053501      | 4/3/2023 | W.W. Grainger Inc                   |                              | M110-SUB STATION          | \$ 3,577.70  | -                        | -                            |
| 4500053502      | 4/3/2023 | R.S. Hughes Co Inc                  |                              | G140-SHOP SUPPLIES        | \$ 2,415.93  | -                        | -                            |
| 4500053503      | 4/3/2023 | AirSupply Tools, Inc                |                              | G140-SHOP SUPPLIES        | \$ 152.36    | -                        | -                            |
| 4500053504      | 4/3/2023 | Kaman Industrial Technologies       |                              | G160-PAINTS & CHEMICALS   | \$ 262.87    | -                        | -                            |
| 4500053505      | 4/3/2023 | Kurt Morgan                         |                              | G200-OFFICE SUPPLIES      | \$ 370.13    | -                        | -                            |
| 4500053506      | 4/3/2023 | Mohawk Mfg & Supply Co              |                              | B120-BUS MECHANICAL PARTS | \$ 122.13    | -                        | -                            |
| 4500053507      | 4/3/2023 | Genuine Parts Co                    |                              | G170-LUBRICANTS           | \$ 1,001.37  | -                        | -                            |
| 4500053508      | 4/4/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 95.13     | -                        | -                            |
| 4500053509      | 4/4/2023 | Siemens Mobility, Inc.              |                              | R180-RAIL/LRV LIGHTING    | \$ 640.16    | -                        | -                            |
| 4500053510      | 4/4/2023 | Transit Holdings Inc                |                              | B120-BUS MECHANICAL PARTS | \$ 2,061.00  | -                        | -                            |
| 4500053511      | 4/4/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 155.07    | -                        | -                            |
| 4500053512      | 4/4/2023 | Staples Contract & Commercial Inc   |                              | G200-OFFICE SUPPLIES      | \$ 188.38    | -                        | -                            |
| 4500053513      | 4/4/2023 | W.W. Grainger Inc                   |                              | P280-GENERAL SVC AGRMNTS  | \$ 180.66    | -                        | -                            |
| 4500053514      | 4/4/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 98.72     | -                        | -                            |
| 4500053515      | 4/4/2023 | Neopart Transit LLC                 |                              | B120-BUS MECHANICAL PARTS | \$ 4,298.16  | -                        | -                            |
| 4500053516      | 4/4/2023 | Harbor Diesel & Equipment, Inc      |                              | B120-BUS MECHANICAL PARTS | \$ 419.58    | -                        | -                            |
| 4500053517      | 4/4/2023 | Mcmaster-Carr Supply Co             |                              | B120-BUS MECHANICAL PARTS | \$ 747.88    | -                        | -                            |
| 4500053518      | 4/4/2023 | Barry Sandler Enterprises           |                              | G180-JANITORIAL SUPPLIES  | \$ 963.29    | -                        | -                            |
| 4500053519      | 4/4/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 737.89    | -                        | -                            |

| Purchase Orders |          |                                     |                              |                           |               |                          |                              |
|-----------------|----------|-------------------------------------|------------------------------|---------------------------|---------------|--------------------------|------------------------------|
| PO Number       | PO Date  | Name                                | Prime Business Certification | Material Group            | PO Value      | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053520      | 4/4/2023 | Vern Rose Inc                       |                              | G140-SHOP SUPPLIES        | \$ 437.96     | -                        | -                            |
| 4500053521      | 4/4/2023 | Winzer Franchise Company            |                              | G140-SHOP SUPPLIES        | \$ 605.61     | -                        | -                            |
| 4500053522      | 4/4/2023 | Winzer Franchise Company            |                              | G270-ELECTRICAL/LIGHTING  | \$ 4,902.63   | -                        | -                            |
| 4500053524      | 4/4/2023 | SC Commercial, LLC                  |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,455.73   | -                        | -                            |
| 4500053525      | 4/4/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 89.44      | -                        | -                            |
| 4500053526      | 4/4/2023 | Muncie Transit Supply               |                              | B140-BUS CHASSIS          | \$ 389.73     | -                        | -                            |
| 4500053527      | 4/4/2023 | W.W. Grainger Inc                   |                              | B120-BUS MECHANICAL PARTS | \$ 2,786.48   | -                        | -                            |
| 4500053528      | 4/4/2023 | Freeby Signs                        |                              | B250-BUS REPAIR PARTS     | \$ 555.43     | -                        | -                            |
| 4500053529      | 4/4/2023 | Staples Contract & Commercial Inc   |                              | G200-OFFICE SUPPLIES      | \$ 393.40     | -                        | -                            |
| 4500053530      | 4/4/2023 | W.W. Grainger Inc                   |                              | B110-BUS HVAC SYSTEMS     | \$ 3,152.81   | -                        | -                            |
| 4500053531      | 4/4/2023 | Fastenal Company                    |                              | G140-SHOP SUPPLIES        | \$ 308.11     | -                        | -                            |
| 4500053532      | 4/4/2023 | San Diego Seal Inc                  | Small Business               | M120-OVRHEAD CATENARY SYS | \$ 759.55     | -                        | -                            |
| 4500053533      | 4/4/2023 | TK Services Inc                     |                              | B250-BUS REPAIR PARTS     | \$ 2,872.10   | -                        | -                            |
| 4500053534      | 4/4/2023 | Annex Warehouse Company, Inc        |                              | F120-BUS/LRV PAINT BOOTHS | \$ 1,708.06   | -                        | -                            |
| 4500053535      | 4/4/2023 | Brady Industries of California, LLC |                              | G180-JANITORIAL SUPPLIES  | \$ 246.05     | -                        | -                            |
| 4500053536      | 4/4/2023 | SPX Technologies, Inc.              |                              | B190-BUS FARE EQUIP       | \$ 275.78     | -                        | -                            |
| 4500053537      | 4/4/2023 | Northwest Pump & Equipment Co       |                              | F110-SHOP/BLDG MACHINERY  | \$ 358.81     | -                        | -                            |
| 4500053538      | 4/4/2023 | Charter Industrial Supply Inc       | Small Business               | B120-BUS MECHANICAL PARTS | \$ 58.89      | -                        | -                            |
| 4500053539      | 4/4/2023 | Harbor Diesel & Equipment, Inc      |                              | G170-LUBRICANTS           | \$ 5,812.46   | -                        | -                            |
| 4500053540      | 4/4/2023 | Wesco Distribution Inc              |                              | F110-SHOP/BLDG MACHINERY  | \$ 538.21     | -                        | -                            |
| 4500053541      | 4/5/2023 | Transit Holdings Inc                |                              | B160-BUS ELECTRICAL       | \$ 1,451.01   | -                        | -                            |
| 4500053542      | 4/5/2023 | Vehicle Maintenance Program, Inc.   | Woman Owned Business         | B140-BUS CHASSIS          | \$ 838.19     | -                        | -                            |
| 4500053545      | 4/5/2023 | ABC General Contractor Inc          |                              | C110-GENERAL CONTRACTORS  | \$ 13,586.47  | -                        | \$ 9,291.79                  |
| 4500053546      | 4/5/2023 | The Gordian Group, Inc.             |                              | C130-CONSTRUCTION SVCS    | \$ 264.94     | -                        | -                            |
| 4500053547      | 4/5/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 3,584.74   | -                        | -                            |
| 4500053548      | 4/5/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 3,628.12   | -                        | -                            |
| 4500053549      | 4/5/2023 | Resa Power LLC                      |                              | M110-SUB STATION          | \$ 113,750.00 | -                        | -                            |
| 4500053550      | 4/5/2023 | W.W. Grainger Inc                   |                              | F110-SHOP/BLDG MACHINERY  | \$ 308.27     | -                        | -                            |
| 4500053551      | 4/5/2023 | Home Depot USA Inc                  |                              | F110-SHOP/BLDG MACHINERY  | \$ 317.52     | -                        | -                            |
| 4500053552      | 4/5/2023 | Transit Holdings Inc                |                              | B250-BUS REPAIR PARTS     | \$ 115.81     | -                        | -                            |
| 4500053553      | 4/5/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 865.66     | -                        | -                            |
| 4500053554      | 4/5/2023 | Prochem Specialty Products Inc      | Small Business               | G180-JANITORIAL SUPPLIES  | \$ 859.31     | -                        | -                            |
| 4500053555      | 4/5/2023 | Don Oleson Inc                      | Small Business               | B120-BUS MECHANICAL PARTS | \$ 2,901.32   | -                        | -                            |
| 4500053556      | 4/5/2023 | Citywide Auto Glass Inc             |                              | P210-NON-REV VEH REPAIRS  | \$ 337.26     | -                        | -                            |
| 4500053557      | 4/5/2023 | Gillig LLC                          |                              | B250-BUS REPAIR PARTS     | \$ 2,878.12   | -                        | -                            |
| 4500053558      | 4/5/2023 | ABC General Contractor Inc          |                              | C110-GENERAL CONTRACTORS  | \$ 14,463.83  | -                        | -                            |
| 4500053559      | 4/5/2023 | FinishMaster Inc                    |                              | F120-BUS/LRV PAINT BOOTHS | \$ 1,604.07   | -                        | -                            |
| 4500053560      | 4/5/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS            | \$ 26.54      | -                        | -                            |
| 4500053561      | 4/5/2023 | AirSupply Tools, Inc                |                              | G130-SHOP TOOLS           | \$ 79.45      | -                        | -                            |
| 4500053562      | 4/5/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 632.60     | -                        | -                            |
| 4500053563      | 4/5/2023 | Inland Kenworth (US) Inc            |                              | B200-BUS PWR TRAIN EQUIP  | \$ 17,392.37  | -                        | -                            |
| 4500053564      | 4/5/2023 | Kaman Industrial Technologies       |                              | G140-SHOP SUPPLIES        | \$ 271.06     | -                        | -                            |
| 4500053565      | 4/5/2023 | Professional Contractors Supplies   |                              | G130-SHOP TOOLS           | \$ 130.73     | -                        | -                            |
| 4500053566      | 4/5/2023 | Kurt Morgan                         |                              | G200-OFFICE SUPPLIES      | \$ 95.18      | -                        | -                            |
| 4500053567      | 4/5/2023 | Home Depot USA Inc                  |                              | F180-BUILDING MATERIALS   | \$ 136.40     | -                        | -                            |

| Purchase Orders |           |                                    |                              |                           |              |                          |                              |
|-----------------|-----------|------------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                               | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053568      | 4/5/2023  | Fastenal Company                   |                              | G150-FASTENERS            | \$ 271.12    | -                        | -                            |
| 4500053569      | 4/5/2023  | Winzer Franchise Company           |                              | G150-FASTENERS            | \$ 405.14    | -                        | -                            |
| 4500053570      | 4/5/2023  | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 14,994.38 | -                        | -                            |
| 4500053571      | 4/6/2023  | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 4,919.85  | -                        | -                            |
| 4500053572      | 4/6/2023  | Transit Holdings Inc               |                              | B140-BUS CHASSIS          | \$ 1,255.18  | -                        | -                            |
| 4500053573      | 4/6/2023  | Transit Holdings Inc               |                              | G140-SHOP SUPPLIES        | \$ 1,145.30  | -                        | -                            |
| 4500053574      | 4/6/2023  | Home Depot USA Inc                 |                              | F180-BUILDING MATERIALS   | \$ 4,160.27  | -                        | -                            |
| 4500053575      | 4/6/2023  | HD Supply Facilities Maintenance   |                              | F180-BUILDING MATERIALS   | \$ 143.59    | -                        | -                            |
| 4500053576      | 4/6/2023  | Santee Collision Center            |                              | P210-NON-REV VEH REPAIRS  | \$ 3,076.07  | -                        | -                            |
| 4500053577      | 4/6/2023  | Global Power Group, Inc            | Small Business               | P130-EQUIP MAINT REPR SVC | \$ 1,522.98  | -                        | -                            |
| 4500053578      | 4/6/2023  | California Air Compressor Company  |                              | F110-SHOP/BLDG MACHINERY  | \$ 413.00    | -                        | -                            |
| 4500053579      | 4/6/2023  | US Mobile Wireless                 |                              | P210-NON-REV VEH REPAIRS  | \$ 48.49     | -                        | -                            |
| 4500053580      | 4/6/2023  | Kenneth Place                      |                              | F190-LANDSCAPING MAT'LS   | \$ 211.15    | -                        | -                            |
| 4500053581      | 4/6/2023  | Kenneth Place                      |                              | F190-LANDSCAPING MAT'LS   | \$ 430.99    | -                        | -                            |
| 4500053582      | 4/6/2023  | Init Innovations in Transportation |                              | G290-FARE REVENUE EQUIP   | \$ 1,230.00  | -                        | -                            |
| 4500053583      | 4/6/2023  | SiteOne Landscape Supply Holding   |                              | F190-LANDSCAPING MAT'LS   | \$ 1,127.93  | -                        | -                            |
| 4500053584      | 4/6/2023  | Ocean Blue Environmental Services  | Minority Owned Business      | P280-GENERAL SVC AGRMNTS  | \$ 4,997.80  | -                        | -                            |
| 4500053585      | 4/6/2023  | OSI Hardware Inc                   |                              | I110-INFORMATION TECH     | \$ 1,588.84  | -                        | -                            |
| 4500053586      | 4/7/2023  | Transit Holdings Inc               |                              | B130-BUS BODY             | \$ 406.65    | -                        | -                            |
| 4500053587      | 4/7/2023  | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 635.93    | -                        | -                            |
| 4500053588      | 4/7/2023  | Transit Holdings Inc               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 3,208.72  | -                        | -                            |
| 4500053589      | 4/7/2023  | Transit Holdings Inc               |                              | B120-BUS MECHANICAL PARTS | \$ 710.29    | -                        | -                            |
| 4500053590      | 4/7/2023  | Siemens Mobility, Inc.             |                              | R160-RAIL/LRV ELECTRICAL  | \$ 1,051.34  | -                        | -                            |
| 4500053593      | 4/7/2023  | Mohammad Karimi                    |                              | G120-SECURITY             | \$ 43.68     | -                        | -                            |
| 4500053594      | 4/7/2023  | Dimensional Silk Screen Inc        |                              | G120-SECURITY             | \$ 1,866.25  | -                        | -                            |
| 4500053595      | 4/7/2023  | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 159.81    | -                        | -                            |
| 4500053596      | 4/7/2023  | Transit Holdings Inc               |                              | B140-BUS CHASSIS          | \$ 4,965.81  | -                        | -                            |
| 4500053597      | 4/7/2023  | Transit Holdings Inc               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 13.47     | -                        | -                            |
| 4500053598      | 4/7/2023  | Kenneth Place                      |                              | F180-BUILDING MATERIALS   | \$ 1,670.07  | -                        | -                            |
| 4500053599      | 4/7/2023  | Sunbelt Rentals, Inc               |                              | P160-EQUIPMENT RENTALS    | \$ 1,948.73  | -                        | -                            |
| 4500053600      | 4/10/2023 | International Association for      |                              | P490-MANAGEMENT TRAINING  | \$ 1,625.00  | -                        | -                            |
| 4500053601      | 4/10/2023 | Dimensional Silk Screen Inc        |                              | G230-PRINTED MATERIALS    | \$ 3,801.42  | -                        | -                            |
| 4500053602      | 4/10/2023 | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 249.71    | -                        | -                            |
| 4500053603      | 4/10/2023 | Mohawk Mfg & Supply Co             |                              | B140-BUS CHASSIS          | \$ 226.85    | -                        | -                            |
| 4500053604      | 4/10/2023 | Transit Holdings Inc               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,726.58  | -                        | -                            |
| 4500053605      | 4/10/2023 | Siemens Mobility, Inc.             |                              | R160-RAIL/LRV ELECTRICAL  | \$ 1,136.16  | -                        | -                            |
| 4500053606      | 4/10/2023 | Steven Timme                       |                              | G230-PRINTED MATERIALS    | \$ 321.70    | -                        | -                            |
| 4500053607      | 4/10/2023 | American Battery Corporation       | Small Business               | M110-SUB STATION          | \$ 12,315.23 | -                        | -                            |
| 4500053608      | 4/10/2023 | SC Commercial, LLC                 |                              | A120-AUTO/TRUCK GASOLINE  | \$ 2,996.19  | -                        | -                            |
| 4500053609      | 4/10/2023 | Home Depot USA Inc                 |                              | F180-BUILDING MATERIALS   | \$ 392.02    | -                        | -                            |
| 4500053610      | 4/10/2023 | Supreme Oil Company                |                              | A120-AUTO/TRUCK GASOLINE  | \$ 12,167.66 | -                        | -                            |
| 4500053611      | 4/10/2023 | Cummins Pacific LLC                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 2,269.59  | -                        | -                            |
| 4500053612      | 4/10/2023 | Transit Holdings Inc               |                              | B140-BUS CHASSIS          | \$ 1,625.01  | -                        | -                            |
| 4500053613      | 4/10/2023 | Home Depot USA Inc                 |                              | G130-SHOP TOOLS           | \$ 550.44    | -                        | -                            |
| 4500053614      | 4/10/2023 | Reid and Clark Screen Arts Co      |                              | R120-RAIL/LRV CAR BODY    | \$ 566.77    | -                        | -                            |

| Purchase Orders |           |                                     |                              |                           |              |                          |                              |
|-----------------|-----------|-------------------------------------|------------------------------|---------------------------|--------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                                | Prime Business Certification | Material Group            | PO Value     | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053615      | 4/10/2023 | Madden Construction Inc             |                              | P280-GENERAL SVC AGRMNTS  | \$ 719.00    | -                        | -                            |
| 4500053616      | 4/10/2023 | Fastenal Company                    |                              | G140-SHOP SUPPLIES        | \$ 3,788.10  | -                        | -                            |
| 4500053617      | 4/10/2023 | Pape Material Handling              |                              | P280-GENERAL SVC AGRMNTS  | \$ 2,240.13  | -                        | -                            |
| 4500053618      | 4/10/2023 | Myers & Sons Hi-Way Safety Inc      |                              | M150-PWR SWITCHES/LOCKS   | \$ 26.94     | -                        | -                            |
| 4500053619      | 4/10/2023 | Charter Industrial Supply Inc       | Small Business               | R220-RAIL/LRV TRUCKS      | \$ 1,965.36  | -                        | -                            |
| 4500053620      | 4/10/2023 | Brady Industries of California, LLC |                              | G180-JANITORIAL SUPPLIES  | \$ 2,594.03  | -                        | -                            |
| 4500053621      | 4/10/2023 | Willy's Electronic Supply Co Inc    | Small Business               | M180-STATION ELECTRICAL   | \$ 397.56    | -                        | -                            |
| 4500053622      | 4/10/2023 | Airgas Inc                          |                              | R160-RAIL/LRV ELECTRICAL  | \$ 1,886.29  | -                        | -                            |
| 4500053623      | 4/10/2023 | SC Commercial, LLC                  |                              | G170-LUBRICANTS           | \$ 271.95    | -                        | -                            |
| 4500053624      | 4/10/2023 | General Signals Inc                 |                              | M130-CROSSING MECHANISM   | \$ 5,953.85  | -                        | -                            |
| 4500053625      | 4/10/2023 | American Battery Corporation        | Small Business               | M190-SDSU ELECTRICAL      | \$ 147.05    | -                        | -                            |
| 4500053626      | 4/10/2023 | B&H Photo & Electronics Corp        |                              | R160-RAIL/LRV ELECTRICAL  | \$ 1,244.15  | -                        | -                            |
| 4500053627      | 4/10/2023 | R.S. Hughes Co Inc                  |                              | G140-SHOP SUPPLIES        | \$ 1,292.74  | -                        | -                            |
| 4500053628      | 4/10/2023 | Matthias Moos                       |                              | M120-OVRHEAD CATENARY SYS | \$ 1,616.25  | -                        | -                            |
| 4500053629      | 4/10/2023 | Ahlee Backflow Service, Inc         | Small Business               | P280-GENERAL SVC AGRMNTS  | \$ 298.57    | -                        | -                            |
| 4500053631      | 4/10/2023 | W.W. Grainger Inc                   |                              | R170-RAIL/LRV HVAC        | \$ 1,960.78  | -                        | -                            |
| 4500053632      | 4/10/2023 | Gillig LLC                          |                              | B150-BUS COMM EQUIP.      | \$ 3,238.53  | -                        | -                            |
| 4500053633      | 4/10/2023 | Ferguson Enterprises                |                              | F110-SHOP/BLDG MACHINERY  | \$ 90.59     | -                        | -                            |
| 4500053634      | 4/10/2023 | Fastenal Company                    |                              | G190-SAFETY/MED SUPPLIES  | \$ 387.90    | -                        | -                            |
| 4500053635      | 4/10/2023 | Waxie's Enterprises Inc.            |                              | G180-JANITORIAL SUPPLIES  | \$ 1,212.44  | -                        | -                            |
| 4500053636      | 4/10/2023 | Clarran Inc.                        | DBE                          | G150-FASTENERS            | \$ 96.03     | -                        | -                            |
| 4500053637      | 4/10/2023 | Brady Industries of California, LLC |                              | G180-JANITORIAL SUPPLIES  | \$ 192.01    | -                        | -                            |
| 4500053638      | 4/10/2023 | Fastenal Company                    |                              | G180-JANITORIAL SUPPLIES  | \$ 1,611.73  | -                        | -                            |
| 4500053639      | 4/10/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 822.37    | -                        | -                            |
| 4500053640      | 4/10/2023 | Neopart Transit LLC                 |                              | B120-BUS MECHANICAL PARTS | \$ 11,697.35 | -                        | -                            |
| 4500053641      | 4/10/2023 | Sherwin Williams Company            |                              | F120-BUS/LRV PAINT BOOTHS | \$ 773.45    | -                        | -                            |
| 4500053642      | 4/10/2023 | W.W. Grainger Inc                   |                              | G130-SHOP TOOLS           | \$ 50.46     | -                        | -                            |
| 4500053643      | 4/10/2023 | Mcmaster-Carr Supply Co             |                              | F110-SHOP/BLDG MACHINERY  | \$ 18.27     | -                        | -                            |
| 4500053644      | 4/10/2023 | W.W. Grainger Inc                   |                              | F110-SHOP/BLDG MACHINERY  | \$ 37.30     | -                        | -                            |
| 4500053645      | 4/10/2023 | W.W. Grainger Inc                   |                              | G140-SHOP SUPPLIES        | \$ 28.92     | -                        | -                            |
| 4500053646      | 4/10/2023 | Muncie Transit Supply               |                              | B140-BUS CHASSIS          | \$ 388.97    | -                        | -                            |
| 4500053647      | 4/10/2023 | Staples Contract & Commercial Inc   |                              | G200-OFFICE SUPPLIES      | \$ 404.16    | -                        | -                            |
| 4500053648      | 4/10/2023 | CDW LLC                             |                              | I110-INFORMATION TECH     | \$ 3,085.38  | -                        | -                            |
| 4500053649      | 4/11/2023 | Muncie Transit Supply               |                              | B200-BUS PWR TRAIN EQUIP  | \$ 90.45     | -                        | -                            |
| 4500053650      | 4/11/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 1,187.06  | -                        | -                            |
| 4500053651      | 4/11/2023 | Transit Holdings Inc                |                              | B140-BUS CHASSIS          | \$ 234.19    | -                        | -                            |
| 4500053652      | 4/11/2023 | Transit Holdings Inc                |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,102.72  | -                        | -                            |
| 4500053653      | 4/11/2023 | Team One Repair Inc                 |                              | G290-FARE REVENUE EQUIP   | \$ 141.46    | -                        | -                            |
| 4500053654      | 4/11/2023 | Madden Construction Inc             |                              | P280-GENERAL SVC AGRMNTS  | \$ 1,403.50  | -                        | -                            |
| 4500053655      | 4/11/2023 | Madden Construction Inc             |                              | P280-GENERAL SVC AGRMNTS  | \$ 1,189.25  | -                        | -                            |
| 4500053656      | 4/11/2023 | Sunbelt Rentals, Inc                |                              | P160-EQUIPMENT RENTALS    | \$ 240.16    | -                        | -                            |
| 4500053657      | 4/11/2023 | Siemens Mobility, Inc.              |                              | R120-RAIL/LRV CAR BODY    | \$ 1,915.80  | -                        | -                            |
| 4500053658      | 4/11/2023 | Luminator Technology Group Global   |                              | R180-RAIL/LRV LIGHTING    | \$ 6,446.90  | -                        | -                            |
| 4500053659      | 4/11/2023 | Cummins Pacific LLC                 |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,613.84  | -                        | -                            |
| 4500053660      | 4/11/2023 | Transit Holdings Inc                |                              | B120-BUS MECHANICAL PARTS | \$ 436.63    | -                        | -                            |

| Purchase Orders |           |                          |                              |                           |             |                          |                              |
|-----------------|-----------|--------------------------|------------------------------|---------------------------|-------------|--------------------------|------------------------------|
| PO Number       | PO Date   | Name                     | Prime Business Certification | Material Group            | PO Value    | DBE Subcontracted Amount | Non DBE Subcontracted Amount |
| 4500053661      | 4/11/2023 | Transit Holdings Inc     |                              | B130-BUS BODY             | \$ 3,384.04 | -                        | -                            |
| 4500053662      | 4/11/2023 | Transit Holdings Inc     |                              | B200-BUS PWR TRAIN EQUIP  | \$ 11.47    | -                        | -                            |
| 4500053663      | 4/11/2023 | Marine Corps Comm. Svcs. |                              | P450-PERSONNEL SVCS       | \$ 500.00   | -                        | -                            |
| 4500053664      | 4/11/2023 | Siemens Mobility, Inc.   |                              | R160-RAIL/LRV ELECTRICAL  | \$ 155.16   | -                        | -                            |
| 4500053665      | 4/11/2023 | Transit Holdings Inc     |                              | B160-BUS ELECTRICAL       | \$ 3,732.22 | -                        | -                            |
| 4500053666      | 4/11/2023 | Gillig LLC               |                              | B130-BUS BODY             | \$ 4,670.10 | -                        | -                            |
| 4500053667      | 4/11/2023 | San Diego Community      |                              | P490-MANAGEMENT TRAINING  | \$ 69.00    | -                        | -                            |
| 4500053668      | 4/12/2023 | Cummins Pacific LLC      |                              | B200-BUS PWR TRAIN EQUIP  | \$ 1,863.40 | -                        | -                            |
| 4500053669      | 4/12/2023 | Transit Holdings Inc     |                              | B200-BUS PWR TRAIN EQUIP  | \$ 773.45   | -                        | -                            |
| 4500053670      | 4/12/2023 | Transit Holdings Inc     |                              | B200-BUS PWR TRAIN EQUIP  | \$ 235.84   | -                        | -                            |
| 4500053671      | 4/12/2023 | Cummins Pacific LLC      |                              | B120-BUS MECHANICAL PARTS | \$ 719.77   | -                        | -                            |
| 4500053672      | 4/12/2023 | Transit Holdings Inc     |                              | B120-BUS MECHANICAL PARTS | \$ 508.44   | -                        | -                            |
| 4500053673      | 4/12/2023 | W.W. Grainger Inc        |                              | G150-FASTENERS            | \$ 210.65   | -                        | -                            |



**Metropolitan  
Transit  
System**

TO: MTS Board of Directors

FROM: Sharon Cooney, CEO

SUBJECT: Report of non-competitive contract award under "immediate remedial measures"

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### **Background Summary**

On March 9, 2023, MTS customer service reported two traction power vaults were making noise at 1240 India St. The noise from the vaults was caused by the failing of the vault's lids due to the heavy traffic from both buses and trucks on India St. The noise from the vaults resulted in persistent complaints from residents living near the MTS equipment (see attached complaint emails.)

In an effort to address the complaints, and ensure the vault lids were secure, MTS staff contracted AF General Group to make the necessary temporary repairs. Work was completed on Saturday, March 21, 2023. The total cost of the work was \$5,000.00.

Maintenance of Way (MOW) staff would have utilized a traditional competitive procurement, or Job Order Contract (JOC) work order. However, either procurement method would have caused a significant delay in making the necessary and immediate repairs. Thus, a sole source procurement was necessary to restore the safety of the traction power vaults quickly.

Following the repairs, and prior to approval of the Purchase Order, MOW was informed by Procurement staff, that for future emergency repairs the JOC services may be utilized, and the subsequent work order agreement may be processed after the work is completed.

### **Cost Justification**

MOW staff reviewed the pricing for parts, labor, and associated general fees from AF General Group and compared them with the Independent Cost Estimate (ICE), and found the pricing fair and reasonable.

### **Report to MTS Board of Directors**

In part, Cal. Public Utilities Code section 120224.1 and MTS Board Policy No 52, Section (F) (v) states:

*Upon determining that immediate remedial measures to avert or alleviate damage to, or to repair or restore damaged or destroyed MTS property are necessary in order to ensure that MTS facilities are available to serve the transportation needs of the general public, the CEO may authorize the expenditure of money for the direct purchases of goods and services. The CEO, after the expenditure authorized under immediate remedial measures has been made, shall submit to the board a full report explaining the necessity for that action.*



This memo acts as the CEO' report to the MTS Board of Directors of a sole source procurement involving immediate remedial measures.





**Metropolitan  
Transit  
System**

MTS STAFF USE ONLY  
Public Comment  
AI #: 17 Date: 4/20/23  
No. in queue: 1

## IN – PERSON PUBLIC COMMENT

SPEAKER INFORMATION (please print)

Agenda Item No.:

17

Name:

Lori Saldaña

Telephone:

619-742-9885

Email:

lori.saldaña2012@gmail.com

City of Residence:

S.D.

Remark Subject:

Closed session

Affiliated

Organization:

Self

**PLEASE SUBMIT THIS COMPLETED FORM BACK TO THE CLERK**

### INSTRUCTIONS

This meeting is offered both in an in-person and virtual format. In-person speaker requests will be taken first. Speaking time will be limited to three minutes per person, unless specified by the Chairperson. Please make your comment at the podium located on the right side of the dais. Members of the public are permitted to make general public comments at the beginning of the agenda or make specific comments on any item in the agenda at the time the Board/Committee is considering the item during the meeting. Requests to speak will not be taken after the public comment period ends, unless under the Chair's discretion.

### BOARD OF DIRECTORS MEETING

General Public Comment at the beginning of the agenda will be limited to five speakers with the standard three-minute limit, unless otherwise directed by the Chair. Additional speakers with general public comments will be heard at the end of the meeting.

### MEETING RECORD

A paraphrased version of this comment will be included in the minutes. The full comment can be heard by reviewing the recording posted on the respective meeting website:

<https://www.sdmts.com/about/meetings-and-agendas>. This form will be included in the Meeting Materials posted on the respective MTS meeting site.

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San Diego Metropolitan Transit System (MTS) is a California public agency comprised of San Diego Transit Corp., San Diego Trolley, Inc. and San Diego and Arizona Eastern Railway Company (nonprofit public benefit corporations). MTS member agencies include the cities of Chula Vista, Coronado, El Cajon, Imperial Beach, La Mesa, Lemon Grove, National City, Poway, San Diego, Santee, and the County of San Diego. MTS is also the For-Hire Vehicle administrator for nine cities.





**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 17, 4/20/2023  
No. in Queue:2

## CALL – IN PUBLIC COMMENT

Truth, provided a public comment for agenda item #17. A paraphrased version of Truth's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

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#### BOARD OF DIRECTORS MEETING

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**Metropolitan  
Transit  
System**

PUBLIC COMMENT  
AI 17, 4/20/2023  
No. in Queue:3

## CALL – IN PUBLIC COMMENT

Katheryn Rhodes, provided a public comment for agenda item #17. A paraphrased version of Rhodes's statement will be reflected in the minutes.

### PUBLIC SPEAKER DISCLAIMER

#### INSTRUCTIONS

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#### BOARD OF DIRECTORS MEETING

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